# MANUEL VILLAVERDE JR, Pharm.D., RPh.

# Retail Pharmacy Operations Management

#### **Professional Profile**

- High-performing pharmacy operations supervisor with expertise in innovating and optimizing organizational
  processes, measurement systems, and infrastructure to maximize business results in workflow efficiency and
  service operations.
- Skilled strategist who transforms strategic plans into workable solutions and benchmarks performance against
  key operational targets and goals.
- Engaging leader with extensive scope of responsibility with proven success in delivering optimal results within
  high-growthen vironments through initiatives that exceed operational performance targets and yield measurable
  outcomes.
- Astute sense of talent identification, training and succession planning for strong pharmacy team leaders to
  optimize pharmaceutical care and service while integrating clinical pharmacy in the retail pharmacy setting.
- Effective communicater setting expectations regarding service, performance and quality assurance with multisite teams, which are consistent with department and regional goals and objectives.

### Areas of Expertise

- Strategic Planning and Leadership
- Organizational Design and Development
- Productivity and Efficiency Improvement
- Customer Satisfaction
- Multi-Store Operations
- Change Management
- Performance Management
- Continuous Improvement of Operational Processes/Standards

- · Cross-Functional Team Leadership
- P&L Management
- Revenue Goal/Growth Attainment
- · Financial Plan Development
- Communication
- Training and Leadership Development
- Problem Solving
- Decision Making

## Professional Experience

#### District Pharmacy Supervisor

March 2015 - present

CVS Health: Area 12, Region 64, District 1 | Kendall, Homestead, Florida Keys, Fl. Retail Pharmacy Operations

- Responsible for overseeing all components of 20 retail community pharmacy locations spreading over 150 miles in the southernmost area of Miami-Dade and Monroe counties.
- Lead, inspire and engage more than 275 direct employees of which 58 are registered pharmacists.
- Organize P&L management of a \$121 million sales budget while balancing effective script to tech ratio budgets.
- Orchestrated two in depth inventory reduction initiatives rolled out to save the district over \$2 million dollars in
  excess inventory and/or expired medications ensuring optimum performance.
- Developed 2 instrumental service and patient care initiatives by crossing boundaries with other field managers leading to a patient adherence outcomes of over 32% (+3% to budget) for due or past due medications as well 50% adherence for new medications.
- Managed project resources, progress, completion time frames, and budget while exceeding key operational
  performance targets, with results that include;
  - o +6% scripts to budget and +3% vs LY

- Over \$50,000 YTD savings in excess inventory
- >65% of stores excelling in service metrics
- >91% workflow efficiency
- o 100% legal and regulatory compliance
- +2.6% with P&L responsibilities
- o +95% Strongly Agree Engagement outcomes

#### Pharmacy Manager

August 2011 - March 2015

CVS Health: Area 12, Region 64, District 6, Store 3121, 554, 591 | Miami, Fl.

Retail Pharmacy Operations

Led an integrated healthcare team that provides a multitude of clinical and customer based services including, but not limited to:

- Responsible for the integration and collaboration of pharmacy and frontstore teammembers in assisting
  patients on their path to better health.
- Entrusted with budgeting and allocating financial responsibilities congruent to standards and expectations.
  - YTD 2015: Outcome performance ranking
    - Ranked 2nd in District 6, 7th in Region 64 (125 stores), 18th in Area 12 (1102 store) and 581st in the company (7503 stores).
    - Store Owns Sales Scorecard: 4.0 rating
      - Scripts to Budget: +4.87%
- Accountable for building and developing of high performing pharmacy staff members for the future needs of CVS/Caremark.
  - Direct Reports
    - 3 full-time pharmacists
    - 5 full-time pharmacy technicians
    - 11 part-time pharmacy technicians

# Education

### Doctorate, Pharmacy Practice, Pharm.D.

August 2007 - May 2011

State University of New York at Buffalo | Buffalo, NY

Attended the State University of New York at Buffalo School of Pharmacy and Pharmaceutical Sciences for four years to earn the degree of Doctor of Pharmacy.

#### College Coursework Completed, Chemistry B.A & Biology B.A.

January 2003 - June 2007

Florida International University Miami, FL

Attended Florida International University towards a dual degree with a Bachelors of Science in Chemistry and a Bachelors of Science in Biology.

Fluent: English and Spanish

References

Available upon request.