

2023 REPORT

# Lost Spirits Distillery, Inc.



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## Dear investors,

As a live entertainment business, things have been difficult since the COVID-19 shut down. The company took on a lot of debt during the pandemic and a lot more debt to fund opening the Las Vegas location. 2023 was, in many ways, a resounding success. Revenue stayed stable at \$9.6 million, The Company launched a new Seance themed show (which by Q4 of 2023 was sold out most nights) and Q4 saw Lost Spirits generate positive EBITDA on a quarterly basis for the first time since COVID (in spite of the Formula 1 event - which severely harmed the whole sector including Lost Spirits). Despite the successes of 2023, it may have been too little too late. The gains were simply not good enough to satisfy the back-owed debt burden the Company is under or good enough to attract a new institutional funder to pay off the Company's principal creditor.

### We need your help!

This coming year is going to be hard. On one hand the Company is operationally self sustaining. On the other hand the Company is in a fragile situation with its principal creditor (with a declared default) and it is unlikely that the Company will find a way to navigate out of this challenging situation. We love seeing you all at the distillery and meeting you all in person. Please come visit us in April and see what we have all built together one last time. Getting out of this situation is not impossible. However, it would take a single multi-million dollar transaction that the Company executives and Board have been, thus far, unable to obtain.

Sincerely,

*Bryan Davis*

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Co-Founder & CEO - Board Director

*Ron Daignault*

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## How did we do this year?

### REPORT CARD

A-

#### ☺ The Good

Lost Spirits Las Vegas achieved its first quarter of positive EBITDA (since COVID-19) in Q4 2023!

The Seance Show, at Lost Spirits was refined into a largely sold out parlor show, running 5 nights a week.

The Company hired a 3rd party fractional CFO service and course corrected some governmental compliance issues.

#### ☹ The Bad

Lost Spirits was unable to close a deal to fund the rebuild of Lost Spirits Los Angeles.

Lost Spirits remained in a highly leveraged position with its principal creditor and Landlord.

The Company was not able to secure a major funding deal to expand and / or pay off its principal creditor.

## 2023 At a Glance

January 1 to December 31



**\$9,635,975 +2%**  
Revenue



**-\$2,548,696**  
Net Loss



**\$7,472,328 +25%**  
Short Term Debt



**\$145,500**  
Raised in 2023



**\$81,312**  
Cash on Hand  
As of 03/26/24

INCOME

BALANCE

NARRATIVE



[Lost\\_Spirits\\_Distillery\\_2020\\_2019\\_Audited\\_Financial\\_Statments-FINAL.pdf](#)

[Lost\\_Spirits\\_Distillery\\_2022\\_2021\\_Financial\\_Statement.pdf](#)

[Unaudited\\_Draft\\_Income\\_Statement\\_-\\_Annual\\_Report\\_2023\\_Financials\\_-\\_v2\\_4.1.2024.pdf](#)

[Unaudited\\_Draft\\_Balance\\_Sheet\\_LS\\_Annual\\_Report\\_2023\\_Financials\\_-\\_v2\\_4.1.2024.pdf](#)

## We ❤️ Our 4,226 Investors

Thank You For Believing In Us

Anne Watson  
Devin Guinn  
Jack Zullo  
Adrian T Irby  
Katie Klager-Merrell  
Sidney Jerome Sideil  
Michelle Rodriguez  
Elias Lumarda  
Nathan Maier  
Christopher Harris  
George Mojica  
Stephen Jenvey  
Matt Edgar  
Michelle Milunovic  
Jed Hirsch  
Scott Turner  
Georgina Hasty  
Kimberly Celli  
Kayla Michelle Terry  
Gowtham Alluri  
Sara Roberts  
Bill Daly  
Stephanie Enervold-Maciel  
Scott Snyder  
Sierra Deuel  
Roxanne Daniel  
Felicia Dawn Ordaz  
Albert J Cortez  
Ashley Fagan  
Carla Sawyers  
Ana Y Miranda  
Jason Varner  
Roza Csala  
Robert A Simila  
Keith Edmonds  
Nube SIGUENZA  
David Johnson  
Karen Staley  
Emma Hughes  
Anjali Belmann  
Shylah AceArtiste  
Justin Smith  
Jiji Knight  
Brad Ranolis  
Mairinda Fierros  
Jeffrey Hedlke  
Amanda Bultrium  
Nelson Nathan  
Debra Treviño  
Omar Heyward  
Cynthia Crowe  
Francisco Landin  
Johanna Diaz  
Steven Bui  
Nathan Spector

David Park  
Jesus Robles-Copas  
Daphne Bach  
Bill Elrod Jr.  
Blake Stilwell  
Bruno Zanotti  
William Bradshaw  
Ron August Alichin  
Brandin Engersbach  
Carl Lucas  
Christopher Ball  
Barbara Ann Inman  
Yang K. Lee  
Damian Loza  
Alyssa Tan Tan  
Jason Hagan  
Anna Sienna McCall  
Bethany Spurlock  
John M Kramp  
Denise Davidiet  
Leo Veneziano  
Kennon Fleisher  
Kelli Shrader  
Rokardy Rodriguez  
David Rockoff  
David Plantier  
Paul O'Rourke  
James Idle  
Cheryl Yarbrough  
Pasala Ravichandran  
Robert J Petty  
Troy James  
Shashi Sigdel  
Grey Damien  
Aubrey Bruton  
Kevin La Bounty  
Mark Woodsmaill  
Jennifer Kalish  
Ronna Jones  
James Webber  
Steven Backman  
Sorin Variag  
Carmen Price  
Diana Briar, Acs Cese, CCP  
Cesley Watson  
Jason Brumham  
Luke Buensventura  
Mark Dallmeier  
Eduardo Ornelas  
Chryste Carlson  
Lee Williams  
Heidi Hancox  
Kristina Kindred  
Brad Jacobs  
Isis Okowita

Lucas Paddock  
Kristian Bernabe  
Ernest Johnson  
Roger Hall  
Helen Cholewinski  
Rhallette R Javier  
Angel Anthony Espino  
Desiree Love-Barrett  
Chad Eschman  
Tara Craven  
Greg Cherundolo  
Dwight Douglas Hill  
Mark Wright  
Janette Glaser  
Davina Aguilar  
Deon Oddie  
Michella Fonseca  
John Foster  
Amy Howe  
Ruben Sandoval  
Harold Woodman  
Vivian Hui  
Dustin Schofield  
Douglas W Usherwood  
Aaron J Renken  
Lila Sprenger  
Randy Mckinnish  
Scot Breithaupt  
Duane Nicholson  
Michelle Angles  
Anthony Dodd  
David Gillie  
Jerrold James  
Jodi Long Weibel  
Margaret Molloy  
Paige Gonzales  
Ayesha L Camarao  
Jaylene Baker  
Mitchell Flickinger  
Elisa Moran  
Renée Hulne Woitas  
Dane Rosselli  
Retta Flanagan  
Timothy Felker  
Jimmy Slonina  
Jen Brown  
Roman Mckrenko  
Dexter Horthy  
Charlie Gallegos  
Trevor Antczak  
Brett Patterson  
Maria Alvarez  
Geoff Koboldt  
Brian Newman

Lisa Joslin  
Alex L. Mazariegos  
Connie Gutierrez  
Jon Goke  
Ryan McDonald  
Ian Maxwell  
Paula Cizek  
Bradley Corneli  
Karl Lee Soule  
Richard Clark  
Andrew Pease  
Joanne Haruta  
Dr. Pete I. Maduka-Okafor  
Adam Dornbusch  
Cathelene Chavez  
William De La Rosa  
Tracy Jam  
Fergus Fay  
Kimberly Lombardi  
Jeremy Bustos  
Aida Lursen  
Novellette Lemke  
Jacqueline Saint Anne  
Jackie Ivanna Gatewood  
Charles Paul Harman  
Krysta Stiles  
Sharon Oliver  
Alex Vidarti  
Jennifer Krivanek  
Michael Fisher  
Duane Pooley  
Joyce Skinner  
Darrell Reynolds  
Tricia Derosé  
Michael Day  
Nikkia Coston  
La Donna Phillips  
Date The City  
John Graczyk  
Joseph Munoz  
Tom Hall  
B Drex  
Teresa King  
John Treister  
Jessica Lopez  
Mary Quintanilla-Turner  
Mary Sasa  
Char Trujillo  
Monique Copeland  
Chris Shaheen  
Chad Rodgers  
Deanna Hoffmann  
Mike Johnston  
Hunter Stack  
J Nicholas

Leslie Garcia Munoz  
Kurt Huggins  
Garrett Broussard  
Philip Burkhardt  
Patrick Munnia  
Eric Mabry  
Tanner T Medding  
Megan Nicol  
Eamon Brennan  
Michael Orr  
Brendan Hooley  
Valerie Griswold  
Michael Alfo  
Blake Royal-Gordon  
Brianna Millsaps  
Michael GUETZOW  
Wade Thomas  
Kelly McGrath  
Ultima Andrews  
Derek Christiansen  
Alex Tubac  
Marcia Wilson  
Steve Golden  
Daniel O'Reilly  
Martin D.  
Matt Morton  
Jonathan Wallace  
Tom Conner  
Donald Crenshaw  
Junior Rogers  
Jacqueline Gardiner  
Rosalie Purvis  
Teresa Campos  
Jessica Velasco  
John W. Fiege  
Vincent Applegate  
Glenn E Altwein  
Jay Long  
Michael Withrow  
Christopher Wingader  
Alicia Lamour  
Michael Wallenstein  
Michael Thornburg  
Dennis P. Collins  
Sue Kane  
Stephanie Paschal  
Wynter Eddins  
Don Wilson  
Scott Paul Guilfoyle  
Peter Piazza  
Kevin Ligon  
Scott Farber  
Lory Torres  
Michael Sellers  
Scott Dillin

Jeffrey Pardee  
Zachary Twardowski  
Tucker Marolf  
Jason Chase  
Jeff Giblin  
William Slusser  
Amy Pavlock  
Kyle C. Murphy  
Rita Yang  
Avi Gandhi  
Kyle Tucker  
Chris Price  
Jillany Cressy  
Alejandra Nauman  
Jay Frontiers  
Suzanne Lawrence  
Randy Stone  
Justin C Pollard  
Chris McCauley  
Clifford Cowen  
Allison Carey  
Logan Scarry  
Mstj Gibbs  
Laura Hayden  
Carmen Baker-Wysocki  
Brett Gorley  
Rickie Robertson  
Colin Kyrle Pankow  
David R Morgan  
Audrey Konow  
Anthony Pe7a  
Anthony Messina  
Tanya K Webster  
Crystal Singleton  
Marleace Lloyd  
Stephen Cummings  
Charles Russell  
Christiana Martinez  
Liam Bennett  
Gerald Hasson  
Kevin Rock  
Susan Benton  
Leticia Moraga  
Rashedah Bush  
Kendrick Boyd  
Brad Evans  
Cinda Brundidge  
Reuben E Contreras  
David Lai Brandt  
Peter Amara  
Patrick Abbott  
Kevin Powell  
Sean Edward FitzGerald  
Thomas L. Thomas

Joan M. Taylor Norman	Patricia Dummare	Vanessa Guerrero	Jam Macier	Anthony Court	Amerly Turner
Wyatt Hopkins	Marilynn Stratton	M Lebeau	Hiram Wong	Kevin Harville	Erin Wilfong
Danielle Legatt	Cricket Sloan	Darren Merlin	Isaac Guezada Lopez	Juan Escobedo	Jared Nassaney
Jeannie Kozinski	Paul Tenerelli	Jay Libras	Ruby Bostwick	Michelle Bicara	Christopher Noebels
Lisa Chavez Barton	Elliott Davis	Jim Rea	Fabien Nicaise	Star Picucci	Karpathia Herzbrun
Tanya Lansing	Adele Christine Florendo	Ben McGraw	Aaron Fairbanks	Diane Nguyen	Stephen Shaffer
Nathan Brummel	George Leontiev	Alyssa Concha	Samantha R LeDue	Jacqueline Pulido	Damian Loza
Joshua Flaum	Joshua Russak	Aaron Thompson	Nick Hughes	Pet Pics ByChristine	Jeremy Cash Dollar
Emily Banks	Joyce Chao	David McKay	Josh Kennedy	Marc Leufroy	Robert Anaya
Jake Kooker	Joshua Stroup	Jonathan Regier	Stephen D Butler	Dave Hirzel	Chadlin Jordan
Norman Lim	Tim Peel	William Price	John K Tripp	Starratt Berry	Justin Piccarri
Eric Bloomer	Max Le Merle	Heather Turner	David Marks	Jackie Nith Ishibashi	Theodore Will
Wendy L. Newell	Patrice Kutz	Nicole Carter	Brendan O'Connor	Nathan Brown	Doug Lorenzen
Luanne Marek	Amanda Delbert Staggs	Thanya Mercado	Angela Landis	Lee Andrews	James Minor
Danny Alan	Nick Tucker	William Lodin	Matthew Giblin	Stephanie Stockton	Ld Graham T. Richardson
Jon King	Julia Kathryn	Gordon Gregg	Sean Osborn	Patrick Lee	Jennifer Malins
Brian Bartelt	Amy Castillo	Sommer Kältzchen	Daniel Weidlein	Ryan Burton	Philip Cruz
Travis Corkery	Jenna Michelle	Chris Mayo	Michael Boggan	Jd Williams	Chris Partida
Kimberly Eliff Williams	Barry Cleary	Noah Bartel	Lee Peglow	Bridgette Camacho	Zachary Wilson
Jared Rosenthal	Amanda Burton	Rob Arnett	Nicole M. McClain	Joseph C. Ledoux	Adam David
Megan Wallace	Andy Nguyen	Annie W. Tang	Caroline Young	David Creel	Deric Lubin
John Nunn	Angelo Evangelatos	William Allen	Katherine Fillare	Matt Reynolds	Paul Leider
Lyn Nguyen	Kirk Priess	Karen Fan	Karla V Gonzalez	Robert Johnson	Todd A Barneck
Noah Hall	Karen Mehri	Rick Montano	Avneesh Singh Saluja	Jorge Maldonado	Shannon West
Cheryl Daroczy	Michael Schlier	Noel Perry	Darlene Hill	Robert Hill	Alexander Enriquez
Spenser Naor	Stanislav Sinitsyn	Eleanora Allen	Edgar Barradas	Kevin Mendonca	Laura Lampley
Michael Price	Anna Schaerf	Nathaniel Travis Roberts	Kevin Blickfeldt	Brandon Porter	Sam Knash Green
Kentaro Nishimura	Wyatt Kozinski	Randy Vinneau	Rick Lupert	Adam Joseph	Danny Pampel
Terrance Cohen	Yaebin Kay Bernal	Kyle McDonald	Kris Carroll	Michael Rann	Amy Loel Phelan
Chris De Mayo	Ron Davis	Allison Faith Sulock	Bridgett Colyar Hull	Brenda Baldizon	Mike Korpi
Luis Garcia	Josh Bolstad	Aaron Proctor	Omar Mendez	Hilary Lentini	Armando Santiago
Lee Sacks	Adele Han Li	Rachel Hurst	Jeremy Ungar	Adrian Boeckeler	Daniel Hiorns
Stephanie Schwartz	Ted Neher	Eric Leja	Alexander Quel	Dominic Laureano	Stephanie Guadron
Aubrey Mozin	Dan Palodichuk	John Davison	Khunzi Ramphele	Clay Pritchard	Henry Kalkman
Laura Mandile Area	Ben Benesh	Aaron Sumsky	Peter Vasilion	Nicholas Pettit	Andrea Conway Donnellan
Gerardo Garcia	Kevin Drew	Ken Layman	Ravin Spivak	Gretchen Crookes	Juniper Ekman Greenstein
Hugh Aodh O'Brien	Kevin Jackson	Arni Lehto	Kevin Boutte	Eric Keitel	David Pursley
Amanda Dickau	Qi Liang Chen	Jesse Collier	Jesse Haddaway	Amy Tibbs Snyder	Sara J. Asad
Christopher Frederick	Justin Frederick	Thomas F Daley	Avi Solomon	Rachel Cheong	Jonathan Brunasso
David Ambrose	Josh Forbes	Jeff Jensen	Robert Denham	Susan Ginsberg	Joseph An
Brian Sang Han	Jim Wyatt	Christy Meza Adams	Sunena Sabharwal	Abby Lavin	Ezra Chobaz
Wilson Aurbach	David Wasserman	Lauren Schultz	George Bondarev	Iain Nevill	Liz Lavin
Ryan Patrick Quinn	Josh Kelly	Christine Cover Ferro	John Niebuhr	Gail Reilly	Beau Guinyard
Ricky Shum	Mark Nugent	Avery Rawls	Sean Petridis	Ernest Schmidt	Ting Yeh
Hortense Lingjaerde	Jeremy Stahl	David Nichols	Brandon B Mittelman	David B Bockalski	Marc Wolloff
Molly Shock	Sean Matthew Leary	Sean Rogers	Nicholas Yao	Matthew Sharp	Jo Vaughn
Keith Guerin	Brian Barnes	Mathieu Jacquier	Edward Mugica Sr	Ben Ross	Steven Mittelman
Bunyan Tom	Sam Nackman	Page Hudson	Star Marcus	Cyrus Batchan	Piro P
Wynn Sanders	Chris Jones	Matthew Jansson	Thomas Nellikkattil	Evan Thomas	John D'Alessandro
Eric Bertch	Khan Akmal	John David Whalen	Mike Vendel	Rick Rothschild	Olusean Daniels
Andrea M. Von Kaenel	Junie Carattini	Joyce E DIBBLE	Craig Mayo	Tish Roman	Bill Ishimoto
Coleman SENSEI	Jennifer Horgan	Steven Draper	Brandon Hirata	Matt Stauffer	Richie Aquino
Anthony Bentancourt	Mitch Rotter	Vinh Tran	Daniel Hernandez	Scott Palka	Randy Rogers
Dena Cornejo	Elizabeth Belser	Shahram Shariati	Charles Nauman	Regina Meyer	Rubi Medrano
Daniel Keywan Hollister	Mihailo Mili	Melody Brydson Lombardo	Shawn Peacher	Christopher Perciabosco	Brian Hardy
Ron Punzalan	Chris Allen	Heather Appell	Morgan MacDouglas	Leah Zamir	Randy Cowdery
Ben Raymond	James Miller	Alex Cardelven	Michelle Cache Ruiz	Melissa Engelhard	David Barnett
Marcus West	Shannon Reilly	John Decker	Aaron Batson	Steph Monroe	Gabriel Preston
Nick Sideris	Jeffrey Post	Erik O'neil Aguilar	Andrew Peters	Jason Merrell	Tatiana Parisi
Ryan Richardson	Jacob Andrew Clifton	Andree Ramirez	David Stewart	Java Meyer	Finn Schall
John Sawyer	Amy Long	Jamie Elliott	Tammy Harper	Alex Wolff	Garrett Greiwe
Chuck Matsler	Ben Lewis	Dorie Beacham	William McNabb	Joshua A Wessels	Tommy Oceanak
Pascale Nyby	Victor Valle	Michelle Mendoza	Brendan McNelly	Jenl Tholmer	Michael Bellavia
Justin Pease	Chris Mylrea	Danielle Simmons	Steven Brown	Mike Ratliff	Mike Schluenz
Jennifer Kurek	Lynna Chevez	Matthew Smith	DJ Salisbury	Vickie Billingham	Josh Kravitz
Chris Schmidt	Vernon Jenkins	Wayne Bartlett	Bradly Hurh	Mike Davidson	Jeff Clary
Shawn Allen	Pm Picucci	Bryan Lugert	Nicholas Robert Watkins	Dave Thornberry	L.M. Staton
Douglas Dunbar	Mark A Fleishman	Barry Pealstrom	Jake Buchheit	Andy Wolsiffer	Dawn Seibock
Chip Connor	Omar Tutakhil	Brian Rondolo	Gene Fliman	Randy DeMayo	Sergio Salazar
Jeff Russo	Clifford Lubin	Omar Hanson	Eduardo Zepeda	Sophia Acevedo	Tim Grant
Miles McDude	Ryan Amaya	Josh Levy	Julie Kronenberger	Jasen Reed	Justin H. Lutz
Jeremy Lawrence	Tom Zimmer	Nina Nguyen	Mia Angela Ragonese	Lukas N. P. Egger	Christine Kim
Brett AugsJoast	Lauren Judelson	Robert James Webber	Mike Matysiac	Joey Hayes	Jason Vogler
Tim Goldsmith	Lisa Heinz	Chris Heaton	Jacqueline Leonard	Aaron Janus	Leslie Johnson
Anthony Andrade	Edward Sethness	Iman Davis	Condra Trader-Jones	Dianna Morikawa	Justin Gary
Tyler Wallack	Benjamin Paine	Trish Lynn	Julie Jettand	Mitesh Hayayi	Rohan Thakker
Eric Kawalsky	Raymond Wong	Ken Schwartz	Maya Fulcher	Mike Lebow	James L Monge
Jim Connor	Nate Weber	Ava Grace	David Volturo	Kegan Inman	Steve Borden
Maggie Stroupe	Staring Henry	Cherry G	Patni Range	Garry Schettini	John Casagias
Nate Merandi	Jessica Baker	Tisha Marie Cardoza	Melody Wen	Victoria Chanoweth	Mark Whitworth
Ridley Hernandez	J Walker	Donna Neal	Sam Luu	Kim Kellerman	Andy Morris
Josh Wentlandt	Reed Shingledecker	Dan Skulrak	Susan Arnold	Megan Hall	Genaro Gonzalez
Michael Hankin	Caroline Tsan	Rosa Garcia	Gillian Smith Chang	Larry Miles	John Alzate
Clelia El Adl Clemens	Andrea Lipton	Rebecca Leib	Marie Ishikawa	Marissa Barela	Steve Evans
Brian Tolman	Conor Friedersdorf	Scott Bougie	Tina Rakauskas	Maren Gamboa	Lucy Lang
Andy Castillo-Portes	Crystal Arredondo	Simon Ko	Wayne Lewis	Wayne Lewis	Sarah Jane Santiago
Noel Doumerc	Victoria Harris	Michael&Heather Jordan	Francis Stallings	Francis Stallings	Sheri Beverage
Joshua Bradley	Blaine Walsh	Aaron G Matthews	Steven Gadecki	Steven Gadecki	Jimmy Illujan
Jocelyn Wagnon	Victoria Lukasik-Wood	Dave K	Michael Hale	Michael Hale	Blak Safire
Betty Fleming	Fred Miller	Dan Brady	Danny Dangoor	Danny Dangoor	Ryan Bailey
Vic Pizzino	Madison Bateman	Jason G	Zach Milklin	Zach Milklin	Nicole G
David Pasalo	Joe Janes	Ann Choe	Amber Croteau (Williams, Tom..	Amber Croteau (Williams, Tom..	Kim Owan-Parker
Christopher William Thomas	Misty Lee	Frank Holt	Brett Spiegel	Brett Spiegel	Delaney Warren
Jay B.	Eric & Natta 2018	Grant Gunderson	Sara Messall	Sara Messall	Natalie Contreras
Kim Grace	Darren Dash Robinson	Ellen Reidy	Sean Slattery	Sean Slattery	Gena Miceli
Bradley Hodges	Calvin Cheng	Andrew Oetker	Steven Farr	Steven Farr	Kyle Ferrier
Matthew Charles	Joey Bigio	Ernest Schmidt	Sophie Brabenec	Sophie Brabenec	Aimee Sones
Spencer DeVos	Michael Sperati	Kora George	Lindsey Sunga Harris	Lindsey Sunga Harris	Adam Hand
Will Miers	Cindy Lusk	Richard Zbeda	Jeremy Fetty	Jeremy Fetty	Leah Beth
Carrie Murphy	Jeff Michael	Roberto Arias	Ray O	Jonathan And Stacie Schulz	Brad Gordon
Chelsea Anne Harrington	Jo Ann Maude	Aimee H	Kurt Piland	Martin Mora	Sara Hlebaln
Zac Cottingham	Dustin Smith	Derrick Schutz	Dan Harrington	Janice Yui	Aaron C.R. Pepper
Daniel Thompson	Iralys Enid Buttrum	Kevin Brock	Ana Haviland	Geovante Brown	Keenan Ruzga
Amy Savage	Edward Niepoth	Jennifer Emmerson	Mark Inocentes	Anthony Sager	Chris Martin
Mike Holt	Jeffrey Baldinger	Jandir Happy	Eric Kearney	Kelly Haines	Daniel Beyer
Chris Johnson	Libby Reiser	Cc Earthly	Nazanin Minaian	Jill Sorkin	Danielle Hari
Jacob Beverage	Dawn Radue	Mona Taylor	Matt Leamy	Nina Ferretti	Jen Holub
André Langston Handcox	Lisa Waltz	Magna Sundstrom	Stephanie Miller	Julia Rizkallah	Mike Scheer
Brittany Clark	Matt Harper	Michael Garrow	Greg Diaz	Robyn Harper	James Macias
Chase Behl	Remy Werlex	Cristina Alvarado	Jessica Waldrop	Tiffany Brain	Kanani Alapa
Andrew Belous	Shante Dolosche	Mason Andrews	Jerry Kong	Jeff Fiores	Randy Hamble
Peter Hagg	Somer Shaw	Tony Bonaccorso	Danis Blake	Kristen Andersen	Ben Schwab
Andres Araque	John DeMello	Ryan Fish	Adam Guenther	Nicole Lucero	Ben Newcott
Justin Nelson	Allison Gordon	Liz Javier	Mikaela Randolph	Travis Riner	Matthew Lerner
JJ Mayes	Danielle Sassman	Kathy Kinder	Matt Sampson	Travis Riner	Eric Finley
Kayla Navarro	Shari Fournier-O'Leary	Nick Lanza	Fabrizia Ramella	Braulio Reyes	Derek Lettman
David Pippenger	Andoni Elias-Nava	Dawn Lyons	Rusty Selmont	Anthony Spinelli	Matthew Shaffer
Reepak Lal	T P	David Audelo, Jr.	Pablo SOTO	Wesley Schultz	Shell Stachowicz
Jeremy Cook	Woodrow Gilreath	Erika Rodriguez	Glenda Raon	Amanda Mock	Guy Guldry
Nevious Osborne	Noel Leckemby	Branimir Kvartuc	Olivia Alvarez	Danielle Kamens	Caroline Madden
David Donohue	Christopher Vernon	Steve Shaffer	M Wildes	Ante Kvartuc	Chris Frye
Matt Hughes	James Hayden	Jt Crenshaw	Michael Romero	Nicholas Reczynski	Michael Hedrick
Angel Poston	Brian Barker	Samantha Cvetkovski	Katrina Bitner	Alex Bell	Jake Dubenetzky
Lauren Garcia	Andrew Andrew	Tamarra Woodard	Greg Hammond	Melissa Kreuter	Shancy Leeanne
Inti Chabert	Styx Beer Guy	Travis Mullins	Daniel Holechek	Ben Nichols	James Griffith
Adrian Beaumont	David Holechek	Alex Bradley	Alan Feldman	Bryan Okamoto	Dan Wight
Jenny Wong	Ian Lindsay	Brant Duncan	Donna Manalo	The Ganongs	Harsha Yalamanchili
Colleen Tulley	Bill Zanetti	Hannah McDermitt	Ryan Schweitzer	Jawaan Wallace	Neema Hamadani
Heather Molloy	Charles Lee	Angie Edenloff	David Biggerstaff	Jeremy Alvarez	Hayley Perkins
Charley Ammerman	Jonathan Abarbanel	Daniel Kim	Mandv Johnson	Elizabeth Hoh	Vincent Scheerer

Raymond Garcia	Shad Pulley	Michelle Jolin	Jaime Bondoc	Robin McCormack	Raine Wolf
Steven Tavernia	Charlryn Olguin	Gareth Morgan	Lee Gay	Ed Vides	William Arzate
Peter Memlan	Alexander Cote	Alexander Cote	Alex Velez	Christopher Lyons	William Yocham
Rodney Ishihara	Mark Tesko	Tripp Ferrer	Melissa Guerrero	Kenneth Martin	Alex V.
Eric Costello	Joel Accorsi	Anna Hawkins	Daniel Mitchell	L Tai	Joe Rut
Robyn Nelson	Alexis Reber	Vid Zubic	Jessika McEvoy	Lizzy Newsome	Marshall Christa Tipton
E. Frischhut	Paul Kantor	Kate Stowell	L Banda	Sue P	Dan Vado
Chad Irick	Kristina A	Stacey Moseley	Jessy Lozano	5 Minutes With Felix	Eric Palma
Robert Krebs	Joseph Vasquez	Nerissa Ngruos	Jennifer Hicks-Wilson	Roy Liao	Josh Hodges
Andreas Hoeschle	Shamal Sawant	Logan Bordeaux	David Audelo	Justine And Oliver Santos	Jake Frankenfield
Jacob Pepper	Lyndsey Kier	Spencer Cary	Armando Castro	Shawn R Prokopec	Benjamin Shaw
Martin Wong	Beau Ray	Christina Tran	Jennifer Partillo	Brittany Savage	V Gonzalez
Jenny & Bryan	Larry Price	Kevin Marsh	Kevin Marsh	Matthew Majcher	James Stewart
Elise Burke	Bryan Davis	Mats Andersson	Amber Funk	Nicholas Hoskins	Temma Hankin
George Y Rodriguez	Tammy Heiner	Kevin Carney	Lex French	Diana Clark	William Dupree
Sergey Kahn	Ryan Vance Brinkerhoff	Jodi Mikoy	Courtney Knapp	Adam Field	Ryan Anthony
Thomas Foster	Samantha Chen	Andrew Kellogg	Prasad Matti Rao	Stephen Andrew Hearn	David Ramey
Eric Durham	Andrew Bianchi	Christopher Hansen	Christopher Vestin	Candice Smart	Michael Kane
Jeffrey Miller	Eric Thorne	Malcolm Coronel	Matthew Gaborcik	Brennan Monro	Christopher Gutek
Scott Clark	Alan H Nitikman	Ashley Nash	Pat Chiasson	Corey Kownacki	Edmund Cheung
Michael Pincher	Jodi Rogers	Russell Silao	Cory Parrish	Melesha Hnatyshak	Brett Bouley
Gabriel Leis	Nathaniel Magilnick	Leslie Rehak	David Egly	Sally Pollock	Joel GOSSMAN
Jonathan JACOBY	Jose BARREIRO	Elizabeth Hudson	Michael Wiener	Josh Schoenwald	George Thomas Jenkins
Douglas Figueroa	Breonna Walker	Kerstin Barr	Duke Raley	Michael Day	David J Gannon
Frederick Bates	Anna Polin	Jeffrey Bohrer	Mary Ann Anderson	Nicole McTeer	Sam Petralia
Dw Miller	Daniel Drugan	Ryan A Trupin	Kané Imai	Justin Keenen	Michael Dowd
Rochelle Haga	Cynthia Phung	Greg Whitney	Alejandro Alvarez	Julie Henderson	Randall Lieberman
Christopher Carver	Scott Brenner	Michelle England	Joe Barnathan	Taylor Cummings	Angelique Barnum
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Megan Campbell	Brian Isham	Jamil Williams	Carlos Campos	Scott Ichikawa	Jason Willig
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Jill K Breitzman	Montessa Holt	Ryan Prestridge	David Baum	Rebecca Jauregui	David G. Cook
Walter Duncan	Alex Musel	Ebony Rice	Daniel Joseph Plantier	Krista Curtis	Julie Kankai
Christopher Newman	Charles Hicks	Jae Kwon	Allen Hulse	Matthew D Kragnes	Nancy L. Gallagher
Peter Covill	Steve Weatherly	Daniel Jones	Cameron Hook	Maurice Bisaccia	Steve Hanus
Nicholas J Oconnor	Joseph York	Carlos Bernal	James Phillips	Laurann Malachowski	Greg Gunther
Chris Kubas	Christa Grider	Heather Olin	Susan Young	Christopher D Moorman	Matt Dodge
Jeffrey Sutton	David John Irving	Mary Catherine Schugel	Sean Toomey	Michael Riley	Roger Campbell
Ama Coats	Teresa Fowler	Helen Garber	Jason Billy Velez	Lisa Pinckney	Ryan Anderson
David Gregory Duke Jr	Aaron Bevel	Julius Shaw	Rebecca Willows	Robert P. Hayes	Cort Barrett
Deirdre M Moreno	Gabriel Elias Sayegh Jr.	Jason Warren Gibbons	Nadia Vilalalpando	Christopher Frank	Tia Grace
Ann Lebeck	Jerrardo Cano	Dana Paul Jones	Karie Wilson	Charles Negrete	Cara Schoenberger
Anthony Jefferson	Linda Choi	Marie Mendoza	John DAVIS	Christopher Winarski	Karen Novick
Ricardo Rayza	Randal Brumbaugh	Heather Atkins	Gerald Asher	Amber Hubert	Khari Ford
Amy Pettit	Coty Graf	Phuong Truong	Ari Popper	Sarah MARTINEZ	Jessica Turchin
Terry Tousey	Kasia Z Lewis	Casandre Medel	Frank E Luna II	Jeff Tessner	Scott Porter
Scott Johnson	Martha Montero-Jackson	Yazmin Montiel	Michael Graf	Christian Olafsen	Micah Lewis
Jan T Teope	Kevin Lyddon	Drew Hall	Joe Saccoman	Nidia Estrada	Carol Knight
Katherine Sisneros	Sander B Smith	Travis BAXTER	Nicole Hammond	Ricky Pak	Alonzo Renteria
Jean Thomas	Brandi Bryant	Joe Lazznerini	Joshua Rakauskas	Elizabeth Dickens	Greg Miller
Austin Rossi	Stewart Thompson	Nathaniel Epting	Stefanie V	Maciej Rumprecht	Joey Wayne Lusby
Cameron Pellam	George Quentin Conley	Alexander Lyon	Lia Jones	Peter Gustaltis	Robert Boblett
Leonard Carter	Brian Roth	Patrick Walters	Jack Tramonte	Arlane Warren	Megan Piklet
Michael LIVANOS	Adam Nix	Taryn Wooten	Jeffrey Deprisco	Jay Dougherty	Brad Degelau
Samatha D Spencer	Brian Anderson	Marc Haworth	Lendall Mains	Jaime IBANEZ-ESTEVEZ	Amanda Wolfe
Michael Louie	Ann Magliere	Fladpad Fam	Panayiotis Damouni	Robert Gargis	Shawn L Lindsey
Julie Austin	Douglas Pace	Sahara Harrington	Cristina Dunlap	Illyas Asadullah	Eric Yunker
Bruce Carroll	Shelby Honea	Joseph Marcus	Melysa Vander Mel	Jane Baumgartner	Stephanie Gray
David Baumgartner	Jay G. Gritzner	Adam Aguilar	Richard Mauldin	Andrew Herman	Aysah Luong
Natalia Kostylev	Michael Ponticello	Liza Galdarisi	Hamilton Magtibay	Cynthia Villalobos	Brian Dieter
Jill H Manuel	Alex Taddai	Ami Kawasaki	Chrissy Jones	Heather Sousa	Chad Merkel
Axel Moeller	Matthew D Conkie	Margaret Canon Knolla	Jose AMAYA	Michael Bryan MURPHY	Brian Guaresma
Brian Hamilton	Steven Gabriel Rodriguez	Johnny Samarripas	Ronald Knight	Jonathon David Bustos	Michael Luciewicz
Rigo Garcia	Daniel Salas	Geovanni Mezquita	Chad Castanino	Desiree Granillo	Lawrence Frick
Erika Seid	Marquitta Kestner	Olivia Padilla	Donald Tomlinson	Mayra Ceballos Lomeli	Judd Nichols
Jonathan Bryant	John Bailey	John Campbell	Elizabeth Webb	Milton PenaCruz	Johanna Martinez
Amber MacDonald	Spencer Elliott	Jana Knowles	Kendrick D Wright	Alrianna Armstrong	Tiffany Oda
Joseph Charles Dayball III	Salina Flores-dingler	Travis Burke	Sean Smith	Preston Ascherin	Kelly A. Knowles
Stacey Houghtaling	Dan FAGAN	Steven Britz	Dan Laliberte	Valerie Elias	Soo Kim
Loretta Mooney	Craig Bartels	Greg Wynn	Noah Yaffe	Andy Park	James Johnson
Jennifer Shepherd	Alisha Hay-Rohrer	Andersen G Koepke	Knox Hughes	Irwin Hall	Brad Clark
Leanna Blankenship	Kathleen Cavanagh	Jon Wendell	Dawn Lindstrom	Anish Hermon	Jeffrey Tasset
Craig Thorne	Anthony Vassquez	Jessica Gonzalez	Carl Smith	Brittany Johnson	Frank Shepherd
Dave Myers	Jorge Gonzalez	Chris Roberts	Thomas KNIGHT	Jose Martino	Michael JUNG
Kristy Dion	James Williams	Marc Doolittle	Marie Greger	Lauren McIntyre	Austin Robison
Omar Bultro	Kristin Burton	Kyle Specht	Nell Landry	Jonathan Thompson	Thomas Fantozzi
Jeffrey Romig	Audra Lane	Bruce Jacobson	Anthony Dillard	David Aguilar	Gilbert Salas
Benjamin Lee	Dave Erickson	Jason Schoon	Matthew Monaco	Fausto David Manjarrez CALVO	John Hendricks
Sean Channing Milberger	Heather Weisglas	Ethan Benezee	Daniel Austin Ramirez	John Ramos	Ralph Tenace
Katina Petrey	Jeremy Thibault	Dariana Francois	Emily McClure	Robert Briones	Austin Stanton
Cheryl Lynn Dow	Brandon Cortright	Kimberly Pham	Pamela Gill	Jesse Markert	Nina Hudspeth
Yisroel Barkany	Jo Valine	William M Carney	Kelli Dawn Kronschnabel	Mark Moore	Onico Williams
Shawn Anderson	Dawn Kimura	Zach Strouse	John J Longeway	Jeffrey Tallon	Layla Malloy
Nathan Jameson	Jared Cook	Derron Dudley	Marie Brennan	Edward Kelly Medlock	Orazio Ippolito
Sheila Crawford	Michelle Morgillo	Andrew Sanchez	Jackilyn Spellman	Jackie Clennan-Price	Pamela Amigable
Fely Mae Ledford	Bradley Hartman	Akshay Deepak	Rachelle Hudelson	Ari Pine	Steven Svehiak
Monnell D. Via	David B. Schmeier	Edwin Khazanchi	Nathan Mendoza	Justin Woods	Andrew Dwyer

PRODUCTION TEAM	ARTIST SUPPORT	ARTIST PRODUCTION	ARTIST PRODUCTION	ARTIST PRODUCTION	ARTIST PRODUCTION
Krystal Chinchilla-Vargas	Romy Meyerson	Martin Porter	Carol Gamble	Aaron Lewis	Vasant Akala
Jose Valencia	Jiali Deng	Christopher Gingerella	Linda Blount	Scott A JOHNSON	Kyle Garibaldi
Shelby Thuruthumalli	Jackie Alley	Rodney Corder	Jeff Hsiung	Scott Gehring	Roy Dalton
Greg Miller	Anthony Pagano	Rod Gwinn	Peter F Hofbauer	Thomas Morano	Brian Magner
Mark Osborne	Robert Misluk	Bryan Hogan	Bo Kim	Gregory Michailuk	Michael Moss
Vanessa Babblitt	Andrew Scheimer	William A BERGER	Randel Thibodeaux	Ashley N Terada	David Broussal
John Mattox	Steven Stensager	David Ray	Elyse Sikora	Tricia Loper	Jessely Orpilla
Jason Saulog	Wallace Tillman	Christine Sanchez	Crystal Vilalkeo	Richard L Rice	Maeve McArdle
Brian Kulmac	Corbin Barocas	Danee M Evans	Laura Palmer	Michelle Price	Zelus Villagomez
Ethan Boyce	Lindsay Hong	Fernando Marques	Teri Hayes	Frank Bozzi	Todd L Edlund
Holly Griess	David Denton	Devin John Nee	Bari Sprecher	Cody Mamone	Stephanie Hall
Anthony Hansen	Jo Story	Jia Ming Chang	Charles HO	Jess Morris	Kellie M Minner
Peter Waschler	Gal Shalvi	Karen Vu	Michael Jaime	Radha Paramashwarappa	Rakesh Sharma
Ray Barrett	Alexander Davidson	Steven Clark	Toni Gallagher	Thomas Lambert	Jeremy Marshall
Nicole Moore	Reilly Williamson	Timothy J Rehling	David Chromy	Audrey Lastar	Carmen Fries
David DRUSS	Candace Tovar	Jacqueline Kay	Sean SANDERS	Wilfredo Hernandez	David Yamashita
Lydia Elias	Emily Stieglitz	Mike Yoshioka	Lauren Transue	Ian Collins	Rosy I Sweat
Sarah Jensen	William Cover	Gabriel Hardman	Jonathon Humig	Robert Gates	Steve Robbins
Devin McDaniel	Rafael Cruz	Prasanth Manthana	Grace Kim	Paul Lee	Lauren Phillips
Katherine Lachman	Krista Villegas	Robert Curt Dacar	Jabari Morgan	Mark Kroehler	Joshua Mayer
Kristi Flake	Annie Bartolomeo	Orsain Larrahondo	Fawaz Zubi	Robert Walton	Traci Huntley
Douglas Schuttenberg	John C. Davies	Diane Watson	Sean Waters	Robert Aro	Jennifer Hartley
Roman Rios	Patricia Titti-Garfoot	Grady Justice	Jasmine Brown	William Stewart Hogan III	David Brisbois
Jacob Papanek	Mecca Fratto	Jonathan Viola	Robert Swenson	Yvonne A. Kubicek	Jerry John SAMARELLI
Scott Glassman	Rob LARUSSA	T Save	Alexis Blades	Hannah Ham	Manny Otague
Tina Jordan	Adrian Morales Ramos	Alexandra Sandler	Rama DAVIS	Sian Seligman	Rich Avina
Geeti Rajadhyaksha	Jennifer Connoles	Joseph Torres	Ruthie Torres	Elizabeth Vaca	Rebecca Green
Teresa K Morrison	Francesca Butler	Tara O'Brien	Brett Oberst	Eddy Henry	Tim Feeley
Jason Pemstein	Dan Moses	Julia Kelmach	Jasmine Northup	Aramael Pena-Alcantara	Adrian Guerra
Scott Inks	Rob Kelly	Christopher Quinonez	Samantha King	Timothy Williamson	Maria Alvarez
David Delgadillo	Rafi Palagiri	Howard Pritchard JR	Ryan Pennell	Martin Walsh	Louise Littlefield
Laura McFarland-Taylor	Michael Lim	Connie & Scott Beierle	Benjamin G Kopit	Jon Baum	Heath Corson
Zack Powell	Limuel Hunter	Bruce Rheins	Brett Meade	Laura Cook	Schale GUZMAN
Daniel Jensen	Jay Powell	Isaac Kneubuhl	David Barkley	Michael Lavetter	Anthony Parr JR
Antionette Jones	Judah Getz	David Clayton	Eric Curcio	Tony Kay	Eric Brandt
Kevin Farrell	Justin Weaver	Pang Yang	John Paul	Cueto Family	Jason Bailey
Ryan Ward	Arthur Filgueiras	Mary McClung	Dan Cross	James Jankowski	Josh Hutchins
Naren Chellian	Greg Cruser	Suzette Stewart	Randy G Koss	Ian Anderson	Joseph Pleasant
Elizabeth Jachimek	Dennis Allen COHEN	Kristen Flores	George Scott Chapman	Victor David	Tanya Lindsey
Bryan Goldner	Sheila Lindstrom	Antonius Spangler	Robert Barrone	Michael D Friday	Alicia Kim
Lesli Walker	Heather Bennett	Craig MacEachern	Cameron Kwan	Enrique Nunez	Whitney Klein
Anita Dominguez	John P Summers	Bryce M Wilson	Brendan Demosey	Kwame Troxler	Andrea Yellow Bird
Steve Nini	Troy Scrimgeour	Shannon O'Grady	Peter Mielowski	Rachel Kielborn	Randall Kent Ushiyama
Jaime Pona	Gregory M. Barna	Daniel Robinson	Sean McGill	Joshua Brown	Amara Sileo
Brittany Walden	Molly Moon	Dwayne Gordon	Shon Lawhon	Samuel Price	Brandon Unger
Lauren Pagoni	Ian Camahalan	Larry Hammond	Shawn C Cleveland	Marcelo Penna	Amber Brouillette
Simon Han	Kenneth Curry	Erin Yang	Joseph Langub	Jeff Wess Carpenter	Donna Fairbairn
Katie Odom	Marie A Moska	Jeff Odom	Lewis Davis	Paramesh K ADHIKARI	Jeffery Treadway
Michael Taylor Reynolds	Paul Olmsted	Alec Amaton	Sandra Mah	Kristen McCune	Laetitia M. Ashmore
Susan Reed	Mark Bellio	Lisa Michele Hatfield	Gilbert Segarra	Steve Tuso	Bryan Beasley
Lindal Graf	Marisela G Salinas	Marc Strasen	Eric Fox Jiang	Monica Rawls	Veronica Mardirosian
Timothy Perri	Karen Doersam	Bettina May	Cory Schaefer	Cory Schaefer	Gib Gerard
Ruth Tesfal	Allison Foster	Adam DeLand	Luke Boughen	Olivia Chung	Jeff Howell
Mathew Mcgrane	Dwayne Key Jr	John Drexler	Jake McGettigan	Gabriel Yaffe	Carla M Treautart
Jordan Weiss	Tom Plunkett	Jeffrey S Wilschke	Diana Mendez	Jeffrey Bohrer	Alan Sanchez
Robert SOMERMAN	Aaron Tano	Ja'nelle Clark	Ronald Haynie	Linda Lane	Haydee Grande
Lauren Brown	Marco A Lucero	David A Conde	Christopher M Raon	Robert Faucette	Baltimore Padron III
Kimberly Maurice	Donato AMBROSIO	Aaron Donaldson	Gregory Jiang	Rachel Flanagan	Robert Codik
Eugene Blankenship	Adam Papagan	Keith Miller	Amanda DeMaio	William O Foss	Lisa Acosta
Jeff DeWitt	Ann Lydecker	Steven Torres	Isidro A Fernandez	Eddie Luong	Aldie Martinez
Brent Arnold	Jason Park	Erick Serrano	Tony Acosta-aguirre	Barbara Holliday	Amy Meyers
Junko Goda	Tony Prenovost	Rosemary Arroyo	Fabian Alivizo	Kara Stutesman	Joseph Torres
Jennifer Tucker-Barthol	Justin & Sara Kocher	Valerie Petrarca	Franklin Dill	Daniel Avedon	John Saddlemire
Nina Ruchirat	Kevan Romero	Randall Hoffman	Paula Todd Allen	Robert Rough	Cheryl Ryan
Alicia Ramos	Brian Shaffer	Richard J Taylor	Lisa Gethers	Bob Karr	Daniel Berlant
Matt Rose	Angela Park	Diane J Balane	Claudette Bacho	Alvin Wong	Mladen Udbinac
Jason Meidhof	Enica Castaneda	Stephen Bowman	Lawrence Toffler	Jason Perry	Nicholas Langenegger
Laura Jacobs	Robert Boies	Billy Doll	Chen Chen	Sai Bing Ho	Robert Greco
Michael LoSchivavo	Malcolm James	Thel Rountree	Stuart T Schroff	Derek Sanders	Vikas Hebbur
Hope Mathena	Gary Nissen	Ash Smolenski	Emily Sallack	Brittany Watkins	Lisa Curtis Saunders
Daniel Hoagland	Rachel Bruun	Allison Lozano-Tovar	Raymond Quinto	Matthew Casper	Paige Jacobson
Julian Guzman	Davianne Marte	Frances Lin	Julian Rijoas	Devon Varstone	Dasia Tate
Juan Granados	Carlynn Sparks	Brady Bailey	Mark Jwayad	Andrew Zuckerman	Allan Paez
Richard C Nazarian	Cristian Herrera	Kent Woods	Harry D McNett	Kimberly Newman	Ana Escajadillo
Holly Gretchen Hoagland	Barb Simmons	Everardo Gonzalez	Carrie Winteregg	Kellian SUMMERS	Lauren Herring
Tracey A. Ingle	Steven Hovey	Andrew Frank	Teal Grayhovens	Scott Nelson	Steven Brancanier
Andrea Duncan	Marc Olah	Benjamin Kaufman	Sean Fluster	Christopher Carranza	Shellie Collier
Richard Charles Lenke	Danielle Kaufman	Timothy Woodward	Sara Luchian	Becky Phelps	Carissa R Berdine
Stephanie Brennan	Tracy Manling	Lesli Lonergan	Lauren Beyda	Eric Price	Timothy L Battig
Brandon Webb	Sarah Irias	Craig Riggs	Daniel George	Mikko Fuller	Robert Thomas
Harold T Clark	Brandon Fink	Chelsea Cymrot	Richard Wong	James Carlson	Kevin Bonine
Alicia M Towkanluk	Bradley McClintock	Tiffany Steffens	Jordan Cooley	Nancy King	Richard L. Moore
Joe Plenody	Patrick Murray	Christl Karlsson	Gloria Mora-Jimenez	Brittany Hood	Morgan Kling
Rick Heckman	Jonathan Moyer	Bryce Bommer	Limuel Hunter Jr	Brian Carroll	Timothy Toppe
Chris Smith	Carter Guppy	Bridget Garner	Kyle Wright	Barbi VERHAEGHE	Kyle Croegart
Ty L	Catherine Miller	Brett Jackson	Patrick Gould	Mason Sims	Tiffany Bayly
Michelle K Prodanovic	Andrew Bard	Stacy Lee	Wendy Chen	Martin Marposon	Aaron Lloyd White
Justin Scorza	Ashley Miller	Michael VargasMachuca	Chris Orta	Alan Small	Santino Pailla
Emma Vallandigham	Nicole Kureshi	Erika Cisan	Cynthia Gabaldon	Wavalen Ferro	Jay Miller
Candace and Blake O'Neal	Daniel K. Sobel	Juana Medina	Frank Orton	Ilaria Brun Del Re	Garrett Rowe
Priscilla McRoberts	Paul Stuart	Stephanie Martinez	Christopher Jarrod Pyles	Yolanda Torres	Ann Fossan
Patti Cumby	Anne Maureen Scheffey	Roxanne Zolman	Kristi Powell	Neil Etman	Carlos Robles
Sean Christman	Lisa Abbott	Trevin Harris	Nancy King	Matthew Evans	Brittany Doan
David A Kasten	Gabriel Alvarez	Ann M Horn	Christy Gitlin	Cira Zamora	Stephanie Ochoa
Sathyaseelan Subramaniam	Raphael Jones	Kenji Igus	Sheryl Ann Bryant James	Samuel J Barrington	Ashley Glacel
Kevin Christman	Melissa Johnson	Maria Brown	Dominic Murphy II	Emily Heinrich	Eric Schuh
Adam Gordon	Carly Wells	Evan Grant	Karen Lekas	Lisa Wong	Nick Sivovul
Nicholas Meads	Luis Ariel De La Cruz	William Johnson, IV	Ling Hang	Robson Hauser	Elizabeth Augustine
Matthew Worland	Christian Perez	Brittany Walloch	Phillip H McKinley	Megan Sturdevant	Kevin Stube
Sarah Elizabeth Ryan	Michael Farag	Janeen Morris	Theodore Cohen	Sharon Torrisi	Omar Jimenez
Nicholas M Horstman	Shane Stoneback	Dustin Sanders	Selina Govan	Jeffrey Jones	Brian Smolens
Alexandra Barton	Sheila Torrico	Helen Garber	Matthew Garbutt	Oliver Watts	Sandi Parker
Jeffrey Klein	Michael MCDANIEL	Daniel Boman	Jessica Schackne	Justin Neely	Matthew Usi
Jen Giron	Sandra Adams	Emily Simmons	Joanne Franey	Lisa Haryono	Anita Camacho
Gus Nunez	Hugh Stiel	Matthew Conner			

Thank You!

From the Lost Spirits Distillery, Inc. Team

**Bryan Davis****Co-Founder & CEO - Board Director**

As CEO, Davis carried the company from \$383,000 in revenue in 2017 to tracking over \$12,000,000 presently. Davis is also the named inventor on the company's key...

**Joanne Haruta****Co-Founder & CMO - Board Director**

Degree from UC Berkeley, Haas School of Business. Experience includes Morgan Stanley prior to co-founding two distilleries. Featured in Smithsonian Mag, Forbes, Whisky...

**Wynn Sanders****COO - Board Director**

Former Lt. Colonel in the United States Air Force and ScD in Materials Science and Engineering, MIT. Published on...

**Roshini Jaiswal****Board Director**

Chief Restructuring Officer of Jagatjit Industries, a Indian whisky company selling over 60,000,000 bottles annually.

**Chester Brandes****Board Director**

Chester Brandes is the former President and CEO of Finlandia Vodka as well as the former President and CEO of Imperial...

**Ron Daignault****Board Director**

Ronald M. Daignault is an intellectual property litigator and trial attorney, and serves as co-chair of Goldberg Segalla's...

**Stephen Williams****CFO**

## Details

**The Board of Directors**

Director	Occupation	Joined
Joanne Haruta	CMO @ Lost Spirits Distillery, Inc.	2010
Roshini Jaiswal	Executive @ Jagatjit Industries	2018
Bryan Davis	CEO @ Lost Spirits Distillery, Inc.	2010
Wynn Sanders	COO @ Lost Spirits Distillery, Inc.	2016
Ron Daignault	Patent Attorney @ Goldberg Segalla	2015

**Officers**

Officer	Title	Joined
Joanne Haruta	CMO	2010
Bryan Davis	CEO	2010
Wynn Sanders	COO	2016

**Voting Power**

No one has over 20% voting power.

**Past Equity Fundraises**

Date	Amount	Security	Exemption
11/2017	\$21,500		Other
11/2017	\$5,700		Other
02/2018	\$11,000		Other
02/2018	\$59,000		Other

04/2018	\$39,115		Other
05/2018	\$68,000		Other
06/2018	\$467,500	LLC, Membership Units	Regulation D, Rule 506(b)
09/2018	\$75,000		Other
11/2018	\$606,283	Membership Units	Regulation D, Rule 506(b)
12/2018	\$150,000		Other
02/2019	\$568,257	Membership Unit Purchase	Regulation D, Rule 506(b)
06/2019	\$13,000		Other
08/2019	\$50,000		Other
08/2019	\$50,000		Other
08/2019	\$52,000		Other
10/2019	\$94,372		Other
11/2019	\$150,000		Other
11/2019	\$200,000		Other
01/2020	\$40,000		Other
02/2020	\$150,000		Other
03/2020	\$20,500		Other
03/2020	\$1,069,999		4(a)(6)
03/2020	\$500,000		Other
03/2020	\$24,999	Common Stock	Regulation D, Rule 506(c)
03/2020	\$468,794		506(c)
05/2020	\$184,520		Other
12/2020	\$184,520		Other
04/2021	\$125,000		Regulation D, Rule 506(c)
04/2021	\$250,000		Regulation D, Rule 506(c)
04/2021	\$50,000		Regulation D, Rule 506(c)
04/2021	\$200,000		Regulation D, Rule 506(c)
04/2021	\$125,000		Regulation D, Rule 506(c)
05/2021	\$500,000		Regulation D, Rule 506(c)
05/2021	\$232,000		Regulation D, Rule 506(c)
05/2021	\$10,000		Regulation D, Rule 506(c)
05/2021	\$1,174,126		506(c)
07/2021	\$3,000,000		Regulation D, Rule 506(c)
01/2022	\$100,000	Common Stock	Regulation D, Rule 506(c)
03/2022	\$50,000	Common Stock	Regulation D, Rule 506(c)
05/2022	\$2,272,329		4(a)(6)
09/2022	\$50,000		Regulation D, Rule 506(c)
10/2023	\$92,500		Section 4(a)(2)
12/2023	\$53,000		Section 4(a)(2)

The use of proceeds is to fund general operations.

#### Convertible Note Outstanding

Issued	Amount	Interest	Discount	Valuation Cap	Maturity
04/16/2021	\$125,000 ?	0.12%	0.0%	None	04/16/2021 ?
04/16/2021	\$250,000 ?	0.12%	0.0%	None	04/16/2021 ?
04/22/2021	\$50,000 ?	0.12%	0.0%	None	05/10/2021 ?
04/22/2021	\$200,000 ?	0.12%	0.0%	None	04/22/2021 ?
04/23/2021	\$125,000 ?	0.12%	0.0%	None	04/23/2021 ?
05/01/2021	\$500,000 ?	0.12%	0.0%	None	05/10/2001 ?
05/07/2021	\$232,000 ?	0.13%	0.0%	None	05/07/2021 ?
05/10/2021	\$10,000 ?	0.13%	0.0%	None	05/10/2021 ?
07/15/2021	\$3,000,000 ?	10.0%	0.0%	None	02/28/2025 ?
09/13/2022	\$50,000 ?	10.0%	0.0%	\$0	?

#### Outstanding Debts

Lender	Issued	Amount	Outstanding	Interest	Maturity	Current?
PayPal ?	11/17/2017	\$21,500	\$0 ?	0.0%	08/10/2021	
Square Capital ?	11/20/2017	\$5,700	\$0 ?	0.0%	01/14/2019	
Square Capital ?	02/14/2018	\$11,000	\$0 ?	0.0%	02/14/2019	
PayPal ?	02/14/2018	\$59,000	\$0 ?	0.0%	08/08/2019	
Square Capital ?	04/23/2018	\$39,115	\$0 ?	0.0%	04/23/2019	
PayPal ?	05/28/2018	\$68,000	\$0 ?	0.0%	08/11/2019	
PayPal ?	09/21/2018	\$75,000	\$0 ?	0.0%	05/10/2020	
PayPal ?	12/27/2018	\$150,000	\$0 ?	0.0%	06/19/2020	
Square Capital ?	06/26/2019	\$13,000	\$0 ?	0.0%	06/26/2020	
Joanne Haruta ?	08/05/2019	\$50,000	\$50,000 ?	0.0%	11/01/2020	Yes
Bryan Davis ?	08/05/2019	\$50,000	\$50,000 ?	0.0%	11/01/2020	Yes
Square Capital ?	08/08/2019	\$52,000	\$0 ?	0.0%	08/08/2020	
Square Capital ?	10/09/2019	\$94,372	\$0 ?	0.0%	10/09/2020	Yes
Rapid Finance ?	11/11/2019	\$150,000	\$0 ?	0.0%	05/11/2021	Yes
PayPal Working Capital (MRS) ?	11/20/2019	\$200,000	\$93,059 ?	0.0%	02/05/2024	
Kabbage ?	01/23/2020	\$40,000	\$0 ?	79.0%	02/12/2021	Yes
Cedar Advance LLC ?	02/10/2020	\$150,000	\$0 ?	0.0%	08/24/2020	
PayPal ?	03/07/2020	\$20,500	\$20,756 ?	0.0%	03/07/2020	
Federal Government ?	03/30/2020	\$500,000	\$508,674 ?	3.75%	03/30/2050	Yes
Federal Government ?	05/04/2020	\$184,520	\$184,520 ?	1.0%	05/04/2022	
SBA ?	12/04/2020	\$184,520	\$184,520 ?	1.0%	06/04/2021	
Square Capital ?	10/05/2023	\$92,500	\$44,690 ?	0.0%	10/05/2023	

## Related Party Transactions

Name Wynn Sanders  
 Amount Invested \$417,303  
 Transaction type Priced Round  
 Issued 11/13/2020  
 Relationship Board Member

Name Bryan Davis  
 Amount Invested \$50,000  
 Transaction type Loan  
 Issued 08/05/2019  
 Outstanding principal plus interest \$0 as of 02/2020  
 Interest 0.0 per annum  
 Maturity 11/01/2020  
 Current with payments Yes  
 Relationship CEO / Board Member  
*This loan has been repaid*

Name Joanne Haruta  
 Amount Invested \$50,002  
 Transaction type Priced Round  
 Issued 03/05/2021  
 Relationship Co-founder and Board Member  
*SPV Investment.*

Name Roshini Jaiswal  
 Amount Invested \$50,000  
 Transaction type Loan  
 Issued 01/10/2020  
 Outstanding principal plus interest \$0 as of 09/2021  
 Interest 0.0 per annum  
 Maturity 09/18/2021  
 Relationship Board Member  
*This loan has been repaid.*

Name Joanne Haruta  
 Amount Invested \$50,000  
 Transaction type Loan  
 Issued 08/05/2019  
 Outstanding principal plus interest \$0 as of 02/2020  
 Interest 0.0 per annum  
 Maturity 02/01/2020  
 Current with payments Yes  
 Relationship Co-Founder Board Member  
*This loan has been repaid.*

Name John Berry  
 Amount Invested \$0  
 Transaction type Other  
 Issued 06/02/2021  
 Relationship Company Architect and Board Member  
*Stock grant issued by the Board of Directors in recognition of the successful completion of a series of architectural projects.*

Name John Berry  
 Amount Invested \$0  
 Transaction type Other  
 Issued 03/03/2022  
 Relationship Company Architect Prior Board Member  
*Stock grant issued by the Board of Directors per architectural contract.*

Name Roshini Jaiswal  
 Amount Invested \$250,000  
 Transaction type Priced Round  
 Issued 03/07/2019  
 Relationship Relative - Karamjit Jaiswal  
*Investment by Karamjit Jaiswal, immediate relative of Board of Director Roshini Jaiswal*

Name Roshini Jaiswal

Amount Invested \$80,000  
Transaction type Priced Round  
Issued 03/07/2020  
Relationship Relative - Shakun  
*Investment*

Name Roshini Jaiswal  
Amount Invested \$200,001  
Transaction type Priced Round  
Issued 03/06/2020  
Relationship Board Member  
*WeFunder Raise*

Name Wynn Sanders  
Amount Invested \$200,000  
Transaction type Convertible Note  
Issued 04/22/2021  
Interest 0.12 per annum  
Discount rate 0.0  
Maturity 05/10/2021  
Converted Yes  
Valuation cap \$1  
Relationship COO / Board Member  
*These notes were set to auto convert based upon a set of specific triggers, not a specific date.*

Name Bryan Davis  
Amount Invested \$49,749  
Transaction type Priced Round  
Issued 03/19/2021  
Relationship CEO / Board Member

Name Wynn Sanders  
Amount Invested \$50,020  
Transaction type Priced Round  
Issued 03/23/2022  
Relationship COO / Board Member  
*41,000 shares purchased at \$1.22 per share for a total of \$50,020.00.*

Name Brandersson LLC  
Amount Invested \$50,000  
Transaction type Convertible Note  
Issued 09/13/2022  
Interest 10.0 per annum  
Discount rate 0.0  
Maturity 11/24/2023  
Valuation cap None  
Relationship Former Board Member Chester Brandes is an owner of Brandersson LLC  
*This note does not have a maturity date it is triggered by specified actions.*

Name Brandersson, LLC  
Amount Invested \$100,000  
Transaction type Priced Round  
Issued 01/14/2022  
Relationship Former Board Member Chester Brandes is an owner of Brandersson LLC  
*Shares issued 81,967 in exchange for \$100,000 at \$1.22 / share*

## Capital Structure

Class of Security	Securities (or Amount) Authorized	Securities (or Amount) Outstanding	Voting Rights
Common	30,000.000	19,792,123	Yes
Warrants:	1		
Options:	983		

## Form C Risks:

Unlike many offerings on Wefunder, in this offering investors are investing directly in the company (rather than through a "Special Purpose Vehicle") and voting rights are proxy'd to the CEO, rather than a Lead Investor. As such the investment may carry more risk.

The success of our business will depend upon our ability to create brand awareness. Our industry is already highly competitive, with many well-known brands leading the industry. Our ability to compete effectively and generate revenue will be based upon our ability to create awareness of our products distinct from those of our competitors. Advertising and packaging and labeling of our products will be limited by various regulations.

Our future success depends on the efforts of a small management team. The loss of services of the members of the management team may have an adverse effect on the company. There can be no assurance that we will be successful in attracting and retaining other personnel we require to successfully grow our business.

Our industry is highly competitive.

Our industry is highly competitive and fragmented. We expect competition to intensify in the future. We can make no assurance that we will be able to effectively compete with these other companies or that competitive pressures, including possible downward pressure on the prices we charge for our products, will not arise. In the event that we cannot effectively compete on a continuing basis or competitive pressures arise, such inability to compete or competitive pressures will have a material adverse effect on our business, results of operations and financial condition.

Changes in government regulation, or failure to comply with existing regulations, could adversely affect our business, financial condition and results of operations.

The production, distribution and sale in the United States of many of our products are also currently subject to various federal and state regulations, including, but not limited to: the Federal Food, Drug, and Cosmetic Act, including as amended by the Dietary Supplement Health and Education Act of 1994; the Occupational Safety and Health Act; various environmental statutes; and various other federal, state and local statutes and regulations applicable to the production, transportation, sale, safety, advertising, labeling and ingredients of such products. Outside the United States, the production, distribution and sale of many of our products are also subject to numerous statutes and regulations. If a regulatory authority finds that a current or future product or production run is not in compliance with any of these regulations, we may be fined or face other remedial measures, all of which could adversely affect our business, financial condition and results of operations. Similarly, the loss or revocation of any existing licenses, permits or approvals, or the failure to timely obtain any additional licenses, permits or approvals when required, could have a material adverse effect on our ability to conduct our business. In addition, if any taxes or fees imposed on our business by applicable regulatory authorities are increased, our profit margins could be negatively affected.

We require additional capital in order to continue our business operations as planned.

We have budgeted the need for additional funding during the next several months to continue our business operations as planned. If we cannot secure additional financing, our business and operations could be significantly impaired by limitations on our access to capital. There can be no assurance that capital from outside sources will be available, or if such financing is available, that it will be on terms that management deems sufficiently favorable. If we are unable to obtain additional financing upon terms that management deems sufficiently favorable, or at all, it would not have a material adverse impact upon our ability to continue our business operations and pursue our expansion strategy. In the event we do not raise additional capital, it is likely that we may need to scale back or curtail implementing our full business plan, putting the company on a longer glideslope to success and leaving itself open to competition with better capital investment.

If we do not maintain sufficient inventory levels and/or if we are unable to deliver our products to our customers in sufficient quantities, and/or if our customers' or retailers' inventory levels are too high, our operating results could be adversely affected.

If we do not accurately anticipate the future demand for a particular product or the time it will take to obtain new inventory, our inventory levels may be inadequate and our results of operations may be negatively impacted. If we fail to meet our shipping schedules, we could damage our relationships with distributors or retailers, increase our distribution costs or cause sales opportunities to be delayed or lost. In order to be able to deliver our products on a timely basis, we need to maintain adequate inventory levels of the desired products. If the inventory of our products held by our distributors and/or retailers is too high, they will not place orders for additional products, which could unfavorably impact our future sales and adversely affect our operating results.

If we are not able to retain the services of senior management there may be an adverse effect on our operations until we find suitable replacements.

Our business is dependent, to a large extent, upon the services of our senior management. We do not maintain key person life insurance on any members of our senior management. The loss of services of Bryan Davis, Joanne Harruta, Wynn Sanders, or any other key members of our senior management could adversely affect our business until suitable replacements can be found. There may be a limited number of personnel with the requisite skills to serve in these positions and we may be unable to locate or employ such qualified personnel on acceptable terms. If senior management is not able to spend a sufficient amount of their available time on our operations, any investment in the Company could become worthless.

We anticipate being dependent on a limited number of independent suppliers for our products, which may affect our ability to deliver our products in a timely manner. If we are not able to ensure timely product deliveries, potential distributors and customers may not order our products, and our revenues may decrease.

We will rely entirely on a limited number of third parties to provide supplies for our products. These third party supplies may be unable to satisfy our supply requirements or provide services at competitive costs or offer reliable products. The failure to meet any of these critical needs would delay or reduce product shipment and adversely affect our revenues, as well as jeopardize any relationships with independent distributors and customers. An extended interruption in the supply of our products would result in decreased product sales and our revenues would likely decline.

Adverse publicity associated with our products, or those of similar companies, could adversely affect our sales and revenues.

Adverse publicity concerning any actual or purported failure of our Company to comply with applicable laws and regulations regarding any aspect of our business could have an adverse effect on the public perception of our Company. This, in turn, could negatively affect our ability to obtain financing, endorses and attract distributors or retailers for our products, which would have a material adverse effect on our ability to generate sales and revenues. Our distributors' and customers' perception of the safety and quality of our products or even similar products distributed by others can be significantly influenced by national media attention, publicized scientific research or findings, product liability claims and other publicity concerning our products or similar products distributed by others. Adverse publicity, whether or not accurate, that associates consumption of our products or any similar products with illness or other adverse effects, will likely diminish the public's perception of our products. Claims that any products are ineffective, inappropriately labeled or have inaccurate instructions as to their use, could have a material adverse effect on the market demand for our products, including reducing our sales and revenues.

We may face intellectual property infringement claims and other litigation which would be costly to resolve.

We are not aware that any of our products infringe on the proprietary rights of third parties. However, we cannot assure you that third parties will not assert infringement claims against us in the future with respect to current or future products. There has been substantial litigation in the industry regarding copyright, trademark and other intellectual property rights. Whether brought by or against us, these claims can be time consuming, result in costly litigation and divert management's attention from our day-to-day operations, which can have a material adverse effect on our business, operating results, and financial condition.

The Company's has limited resources and will require additional financings in the future, which may further dilute the ownership of the Company.

The Company intends to seek additional equity or debt investments. If the Company raises additional equity capital

The Company intends to seek additional equity or debt investments. If the Company raises additional equity capital or debt capital convertible into equity beyond the Offering described herein, purchasers of Shares offered hereby will experience dilution of ownership in the Company. Debt financing would result in higher interest expense. There can be no assurance that the Company will generate sufficient funds to service its debt. Moreover, there is no assurance that future equity or debt financing will be available on terms acceptable to or in the amounts needed by the Company.

The Directors' and Officers' liability is limited, and the Company will indemnify the Directors and Officers for certain acts.

The directors and officers of the Company are not liable to the Company or the stockholders for any acts performed or failures to act by them in good faith and in the reasonable belief that such act or omission is in or is not contrary to the best interests of the Company and, if applicable, is within the scope of authority granted to them. The directors, the officers, and their affiliates shall be indemnified by the Company to the fullest extent permitted by law. A successful claim for such indemnification could deplete the Company's assets by the amount paid.

This Offering has not undergone any regulatory review.

As noted above, the shares have not, and will not be, registered under the Securities Act or any applicable state securities laws. Therefore, no regulatory authority has reviewed or approved the terms of this offering, including the disclosure of risks and tax consequences, and the fairness of its terms. Prospective investors do not have the protections afforded by applicable federal and state securities laws governing registered offerings and they must judge the adequacy of disclosure and the fairness of the terms of this offering without the benefit of review by any regulatory authority.

The Company is taxed as a "C" corporation.

The Company is taxed as a corporation pursuant to Subchapter C of the Internal Revenue Code. The Company's tax and fiscal year is the calendar year. There may be certain tax consequences of holding shares. Subscribers must rely on their own tax advisors and should obtain the advice of his, her or its own tax advisor concerning the effect of an investment in the Company on his, her or its personal tax situation.

This Offering is being made on a "Best Efforts" basis.

This Offering is made on a "best efforts" only basis. There is no assurance that all of the offered shares, or any particular lesser number, will in fact be sold. Once accepted by the Company, Subscribers will not be permitted to withdraw their subscriptions if less than all of the offered shares are sold. If less than all of the offered shares are sold, there is no assurance that the Company will be able to complete its proposed use of proceeds, nor is there any assurance that the Company will be able to achieve its business plan.

The transferability of the Shares is limited.

Potential investors should recognize the long term nature of their investment in the shares. As purchasers of securities in a private offering not registered under the Securities Act of 1933, as amended ("Securities Act"), investors in the shares are not permitted to sell, transfer, or otherwise dispose of the shares unless the shares are registered or an exemption from registration is available. As a result, the transfer of the shares to third parties is subject to legal restrictions that may impair or prohibit the holder from transferring shares. Any sale, transfer or other disposition of the shares must also comply with relevant state securities laws. Accordingly, purchasers of the shares may be required to hold the shares for an indefinite period of time. The purchase of shares in this Offering will not be suitable for an investor desiring or requiring liquidity. Investors desiring to sell their shares may be unable to do so because no one may be willing to purchase such restricted securities with very limited liquidity.

The shares are subject to the terms of the Stockholder Agreement.

The shares are subject to the terms of a Stockholder Agreement, which provides, among other things, (i) a voting agreement related to certain stockholders rights to designate members to the Company's board of directors (and a corresponding obligation of stockholders to vote in favor of such designated, (ii) a right of first refusal in favor of the Company first and the other stockholders second, should a stockholder desire to transfer any shares, (iii) co-sale rights for certain transfers, (iv) a drag along right should a sale of the company occur, and (v) rights of first offer for certain issuances of new securities in favor of certain stockholders.

The offering price of the shares was arbitrarily determined.

The offering price of the shares has been arbitrarily determined and is not based on expected return on investment or independent appraisal of the value of the Company.

The shares are a speculative investment.

Our business objectives must be considered highly speculative, and there is no assurance that we will satisfy those objectives. No assurance can be given that the investors will realize a return on their shares, if any, or that the investors will not lose their entire investment. For this reason, each prospective investor should carefully read the Subscription Agreement, including all exhibits thereto. All investors should consult with their attorney or business advisors prior to making an investment.

Dividends have never been paid, and we do not expect to pay dividends in the foreseeable future.

The Company has never paid a dividend and does not anticipate that it will paid dividends in the foreseeable future.

We may face increased competition and downward price pressure if we are unable to protect our intellectual property rights.

Our business is heavily dependent upon our confidential and proprietary intellectual property. We rely primarily on a combination of confidentiality and non-disclosure agreements, patent, copyright, trademark and trade secret laws, as well as other proprietary rights laws and legal methods, to protect our proprietary rights. However, current U.S. laws afford us only limited protection. Despite our efforts to protect our proprietary rights, unauthorized parties may attempt to copy our products or obtain and use information that we regard as proprietary. Our business, results of operations and financial condition could be adversely affected if a significant amount of unauthorized copying of our products were to occur or if other parties develop products substantially similar to our products. We cannot assure you that our attempts to protect our proprietary rights will be adequate or that our competitors will not independently develop similar or competitive products.

The stockholders may lose the limited liability protection currently offered by the Company.

One of the advantages of a corporation is the limitation of a stockholder's liability for the obligations of the company to the value of that stockholder's shares. In order to maintain the limited liability of the stockholders, the Company must comply with the requirements of the Delaware General Business Corporation Act. We will operate in such a manner as the directors and officers, in consultation with legal counsel, deem appropriate to preserve, to the extent possible, the limited liability of the stockholders. There is a risk, however, that we could act, or fail to act, in such a way as to jeopardize the limited liability of the stockholders.

Our limited operating history makes it difficult to forecast our future results, making any investment in the Company highly speculative.

We have a limited operating history, and as such, our historical financial and operating information is of limited value in predicting our future operating results. We may not accurately forecast customer behavior and recognize or

in predicting our future operating results. We may not accurately forecast revenue, demand and recognize or respond to emerging trends, changing preferences or competitive factors facing us, and, therefore, we may fail to make accurate financial forecasts. Our current and future expense levels are based largely on our investment plans and estimates of future revenue. As a result, we may be unable to adjust our spending in a timely manner to compensate for any unexpected revenue shortfall, which could then force us to curtail or cease our business operations.

Our failure to accurately estimate demand for our products could adversely affect our business and financial results. We may not correctly estimate demand for our products. Our ability to estimate demand for our products is imprecise, particularly with regard to new products, and may be less precise during periods of rapid growth, particularly in new markets. If we materially underestimate demand for our products or are unable to secure sufficient ingredients or raw materials we might not be able to satisfy demand on a short-term basis. We do not use hedging agreements or alternative instruments to manage this risk. Such shortages could interfere with or delay production of certain of our products and could have a material adverse effect on our business and financial results.

We face substantial uncertainties in executing our business plan.

Successfully executing our business plan will require us to attain certain objectives to which no assurance can be given that we will be successful in our efforts. We believe that in order to execute our business plan and achieve the sales growth we are anticipating we must, among other things, successfully recruit additional personnel in key positions, develop a distribution network and establish a customer base and create awareness of our brand name. In order to implement any of these we will be required to materially increase our operating expenses, which may require additional working capital. If we are unable to secure additional working capital, we will be unable to accomplish our objectives, and if we are unable to accomplish one or more of these objectives, our business may fail.

Changes in consumer preferences may reduce demand for some of our products.

Our industry is subject to changing consumer preferences and shifts in consumer preferences may adversely affect us.

Consumers are seeking greater variety in their beverages. Our future success will depend, in part, upon our continued ability to develop and introduce different and innovative beverages that appeal to consumers. In order to retain and expand our market share, we must continue to develop and introduce different and innovative beverages, although there can be no assurance of our ability to do so. There is no assurance that consumers will continue to purchase our products in the future. Product lifecycles for some beverage brands or products may be limited to a few years before consumers' preferences change. There can be no assurance that the beverages we market will become or remain profitable for us. We may be unable to achieve volume growth through product and packaging initiatives. We also may be unable to penetrate new markets. If our revenues decline, our business, financial condition and results of operations could be adversely affected.

We cannot predict the effect of inquiries from or actions by attorneys general or other government agencies and/or quasi-government agencies into the advertising, marketing, promotion, ingredients, usage or sale of our products. We are subject to the risks of investigations or enforcement actions by state attorneys general or other government and/or quasi-governmental agencies relating to the advertising, marketing, promotion, ingredients, usage or sale of our products. We cannot predict the outcome of any such inquiry and what, if any, effect it may have on our business, financial condition or results of operations. If an inquiry by a state attorney general or other government or quasi-government agency finds that our products or the advertising, marketing, promotion, ingredients, usage or sale of such products are not in compliance with applicable laws or regulations, we may become subject to fines, changes in the usage or sale of our products or changes in our advertising, marketing and promotion practices, each of which could have an adverse effect on our business, financial condition or results of operations.

Our growth will place significant strains on our resources.

Since inception, the Company has had limited operations. Our growth, if any, is expected to place a significant strain on our managerial, operational and financial resources as the Company currently has limited full-time employees and we will likely continue to have limited employees in the future. There can be no assurance that our systems, procedures or controls will be adequate to support our operations or that we will be able to achieve the rapid execution necessary to successfully offer our services and implement our business plan. Our future operating results, if any, will also depend on its ability to add additional personnel commensurate with the growth of our business, if any. If we are unable to manage growth effectively, our business, results of operations and financial condition will be adversely affected.

The Company has filed a complaint against one of its former employees for trade secret theft, unfair competition, breach of fiduciary duty, intentional interference with contractual relationship, intentional interference with prospective economic advantage, conversion, and breach of contract. Further, the Company has obtained a temporary restraining order injunction against the employee enjoining him from using the trade secret materials. Without the injunction (and if the former employee disregards the injunction), the Company believes that this employee could potentially use the Company's trade secrets to engage in activities which would be competitive with the Company's business, and, such competition could materially impact the value of the Company's business or its future.

An investment in the shares involves significant risks and uncertainties. A prospective investor should carefully consider the following risk factors in conjunction with the other information provided by the Company before purchasing any shares. The risks discussed below can adversely affect the Company's business, operating results, prospects, and financial condition. As a result, these risks can cause the value of the Company, and therefore, the shares, to decline and could cause the total or partial loss of the investor's investment in the shares. While the risks and uncertainties described below are not the only ones the Company faces, they do represent those risks and uncertainties the Company believes are material to the Company's business, operating results, prospects, and financial condition. Additional risks and uncertainties that are not presently known to the Company, or that are currently deemed immaterial, may also have an adverse effect on the Company, its operating results, prospects, and financial condition.

The Company experienced a fire in 2019.

One of the Company's business locations suffered extensive fire damage in 2019. As a result of the fire, the Company secured short term debt. Prior to the COVID-19 closures, the Company was servicing several hundred thousand dollars of such related debt, and it was endeavoring to pay off such debt as quick as possible. The Company was then retiring \$75,000 of such debt per month, which contributed to the Company's current negative cash flow. There can be no assurances that the Company will be able to generate sales gains in the future to allow it continue its debt service obligations, and there is a risk the Company could become insolvent.

We face an inherent risk of exposure to personal injury liability claims if the attendance or employment at our venue results in or is believed to have resulted in personal injury. Although we maintain liability and workman's compensation insurance, it may not be sufficient to cover all liability claims and such claims that may arise, could have a material adverse effect on our business. The successful assertion or settlement of an uninsured claim, a significant number of insured claims or a claim exceeding the limits of our insurance coverage would harm us by adding further costs to our business and by diverting the attention of our senior management from the operation of

adding further costs to our business and by diverting the attention of our senior management from the operation of our business. Even if we successfully defend a liability claim, the uninsured litigation costs and adverse publicity may be harmful to our business. Any liability claim may increase our costs and adversely affect our revenues and operating income. Moreover, liability claims arising from a serious adverse event may increase our costs through higher insurance premiums and deductibles, and may make it more difficult to secure adequate insurance coverage in the future. In addition, our liability insurance may fail to cover future claims, which, if adversely determined, could subject us to substantial monetary damages.

The Company was ordered closed due to COVID mitigation measures by the state of California in 2020 and those operations never reopened. The Company's business locations in California suffered extensive economic damage in 2020. As a result of the COVID-19 closures & stay at home orders, the Company secured long term debt. The Company is currently servicing millions of dollars of debt. There can be no assurances that the Company will be able to generate sales gains in the future to allow it continue its debt service obligations, and there is a risk the Company could become insolvent.

The sale of our products involves product liability and related risks that could expose us to significant insurance and loss expenses. We face an inherent risk of exposure to product liability claims if the use of our products results in, or is believed to have resulted in, illness or injury. Although we maintain product liability insurance, it may not be sufficient to cover all product liability claims and such claims that may arise, could have a material adverse effect on our business. The successful assertion or settlement of an uninsured claim, a significant number of insured claims or a claim exceeding the limits of our insurance coverage would harm us by adding further costs to our business and by diverting the attention of our senior management from the operation of our business. Even if we successfully defend a liability claim, the uninsured litigation costs and adverse publicity may be harmful to our business. Any product liability claim may increase our costs and adversely affect our revenues and operating income. Moreover, liability claims arising from a serious adverse event may increase our costs through higher insurance premiums and deductibles, and may make it more difficult to secure adequate insurance coverage in the future. In addition, our product liability insurance may fail to cover future product liability claims, which, if adversely determined, could subject us to substantial monetary damages.

The global economic crisis may adversely impact our business and results of operations. Our industry can be affected by macro-economic factors, including changes in national, regional, and local economic conditions, armed conflict, employment levels, and consumer spending patterns or the impact of inflation, interest rates or the novel coronavirus (COVID-19) on the macro-economy. Disruptions in the overall economy and financial markets may impact our industry, could reduce consumer confidence in the economy and could negatively impact consumers' willingness to purchase our products as they reduce their discretionary spending.

The Company defaulted on agreements with its Landlord and largest creditor and has been negotiating a workout agreement with them. These negotiations are ongoing and subject to non-disclosure agreements. There can be no assurances that the Company will enter into a workout agreement with its Landlord & lender, and the failure to enter into such an agreement could materially impact the value of the Company.

#### **Description of Securities for Prior Reg CF Raise**

Additional issuances of securities. Following the Investor's investment in the Company, the Company may sell interests to additional investors, which will dilute the percentage interest of the Investor in the Company. The Investor may have the opportunity to increase its investment in the Company in such a transaction, but such opportunity cannot be assured. The amount of additional financing needed by the Company, if any, will depend upon the maturity and objectives of the Company. The declining of an opportunity or the inability of the Investor to make a follow-on investment, or the lack of an opportunity to make such a follow-on investment, may result in substantial dilution of the Investor's interest in the Company.

Issuer repurchases of securities. The Company may have authority to repurchase its securities from shareholders, which may serve to decrease any liquidity in the market for such securities, decrease the percentage interests held by other similarly situated investors to the Investor, and create pressure on the Investor to sell its securities to the Company concurrently.

A sale of the issuer or of assets of the issuer. As a minority owner of the Company, the Investor will have limited or no ability to influence a potential sale of the Company or a substantial portion of its assets. Thus, the Investor will rely upon the executive management of the Company and the Board of Directors of the Company to manage the Company so as to maximize value for shareholders. Accordingly, the success of the Investor's investment in the Company will depend in large part upon the skill and expertise of the executive management of the Company and the Board of Directors of the Company. If the Board Of Directors of the Company authorizes a sale of all or a part of the Company, or a disposition of a substantial portion of the Company's assets, there can be no guarantee that the value received by the Investor, together with the fair market estimate of the value remaining in the Company, will be equal to or exceed the value of the Investor's initial investment in the Company.

Transactions with related parties. The Investor should be aware that there will be occasions when the Company may encounter potential conflicts of interest in its operations. On any issue involving conflicts of interest, the executive management and Board of Directors of the Company will be guided by their good faith judgement as to the Company's best interests. The Company may engage in transactions with affiliates, subsidiaries or other related parties, which may be on terms which are not arm's-length, but will be in all cases consistent with the duties of the management of the Company to its shareholders. By acquiring an interest in the Company, the Investor will be deemed to have acknowledged the existence of any such actual or potential conflicts of interest and to have waived any claim with respect to any liability arising from the existence of any such conflict of interest.

#### **Minority Ownership**

An Investor in the Company will likely hold a minority position in the Company, and thus be limited as to its ability to control or influence the governance and operations of the Company.

The marketability and value of the Investor's interest in the Company will depend upon many factors outside the control of the Investor. The Company will be managed by its officers and be governed in accordance with the strategic direction and decision-making of its Board Of Directors, and the Investor will have no independent right to name or remove an officer or member of the Board Of Directors of the Company.

Following the Investor's investment in the Company, the Company may sell interests to additional investors, which will dilute the percentage interest of the Investor in the Company. The Investor may have the opportunity to increase its investment in the Company in such a transaction, but such opportunity cannot be assured.

The amount of additional financing needed by the Company, if any, will depend upon the maturity and objectives of the Company. The declining of an opportunity or the inability of the Investor to make a follow-on investment, or the lack of an opportunity to make such a follow-on investment, may result in substantial dilution of the Investor's

interest in the Company.

### **Exercise of Rights Held by Principal Shareholders**

As holders of a majority-in-interest of voting rights in the Company, the shareholders may make decisions with which the Investor disagrees, or that negatively affect the value of the Investor's securities in the Company, and the Investor will have no recourse to change these decisions. The Investor's interests may conflict with those of other investors, and there is no guarantee that the Company will develop in a way that is optimal for or advantageous to the Investor.

For example, the shareholders may change the terms of the Articles of Incorporation for the company, change the terms of securities issued by the Company, change the management of the Company, and even force out minority holders of securities. The shareholders may make changes that affect the tax treatment of the Company in ways that are unfavorable to you but favorable to them. They may also vote to engage in new offerings and/or to register certain of the Company's securities in a way that negatively affects the value of the securities the Investor owns. Other holders of securities of the Company may also have access to more information than the Investor, leaving the Investor at a disadvantage with respect to any decisions regarding the securities he or she owns. The shareholders have the right to redeem their securities at any time. Shareholders could decide to force the Company to redeem their securities at a time that is not favorable to the Investor and is damaging to the Company. Investors' exit may affect the value of the Company and/or its viability. In cases where the rights of holders of convertible debt, SAFES, or other outstanding options or warrants are exercised, or if new awards are granted under our equity compensation plans, an investor's interests in the Company may be diluted. This means that the pro-rata portion of the Company represented by the Investor's securities will decrease, which could also diminish the Investor's voting and/or economic rights. In addition, as discussed above, if a majority-in-interest of holders of securities with voting rights cause the Company to issue additional stock, an Investor's interest will typically also be diluted.

Based on the risks described above, the Investor could lose all or part of his or her investment in the securities in this offering, and may never see positive returns.

### **Restrictions on Transfer**

The securities offered via Regulation Crowdfunding may not be transferred by any purchaser of such securities during the one year period beginning when the securities were issued, unless such securities are transferred:

to the issuer;  
to an accredited investor <sup>?</sup>;  
as part of an offering registered with the U.S. Securities and Exchange Commission; or  
to a member of the family of the purchaser or the equivalent, to a trust controlled by the purchaser, to a trust created for the benefit of a member of the family of the purchaser or the equivalent, or in connection with the death or divorce of the purchaser or other similar circumstance. <sup>?</sup>

### **Valuation Methodology for Prior Reg CF Raise**

The offering price for the securities offered pursuant to this Form C has been determined arbitrarily by the Company, and does not necessarily bear any relationship to the Company's book value, assets, earnings or other generally accepted valuation criteria. In determining the offering price, the Company did not employ investment banking firms or other outside organizations to make an independent appraisal or evaluation. Accordingly, the offering price should not be considered to be indicative of the actual value of the securities offered hereby.

In the future, we will perform valuations of our common stock that take into account factors such as the following:

unrelated third party valuations of our common stock;  
the price at which we sell other securities, such as convertible debt or preferred stock, in light of the rights, preferences and privileges of our those securities relative to those of our common stock;  
our results of operations, financial position and capital resources;  
current business conditions and projections;  
the lack of marketability of our common stock;  
the hiring of key personnel and the experience of our management;  
the introduction of new products;  
the risk inherent in the development and expansion of our products;  
our stage of development and material risks related to our business;  
the likelihood of achieving a liquidity event, such as an initial public offering or a sale of our company given the prevailing market conditions and the nature and history of our business;  
industry trends and competitive environment;  
trends in consumer spending, including consumer confidence;  
overall economic indicators, including gross domestic product, employment, inflation and interest rates; and  
the general economic outlook.

We will analyze factors such as those described above using a combination of financial and market-based methodologies to determine our business enterprise value. For example, we may use methodologies that assume that businesses operating in the same industry will share similar characteristics and that the Company's value will correlate to those characteristics, and/or methodologies that compare transactions in similar securities issued by us that were conducted in the market.

### **Company**

Lost Spirits Distillery, Inc.  
Delaware Corporation  
Organized January 2020  
26 employees  
3202 W Desert Inn Road  
Las Vegas NV 89102 <http://www.lostspirits.net>

### **Business Description**

Refer to the Lost Spirits Distillery, Inc. profile.

### **EDGAR Filing**

The Securities and Exchange Commission hosts the official version of this annual report on their EDGAR web site. It

looks like it was built in 1989.

### **Compliance with Prior Annual Reports**

Lost Spirits Distillery, Inc. has previously not complied with the reporting requirements under Rule 202 of Regulation Crowdfunding.

In 2023, we contracted a 3rd party accounting firm to provide fractional CFO services, and immediately went to work on the 2021 & 2022 audit as well as catching up missed regulatory filings.

### **All prior investor updates**

You can refer to the company's updates page to view all updates to date. Updates are for investors only and will require you to log in to the Wefunder account used to make the investment.

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