CHARLES & COMPANY

Lawrence Charles | Founder & CEO | <u>lawrence@cnctea.com</u>

Charles 25

Confidential: The contents of this document are confidential and intended solely for the recipient.

Tea drinkers are social animals.

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But no one is listening.

Until now..

Charles & Company Brands creates healthy brands for the garden party lifestyle. Charles & Company

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OPPORTUNITY

Tea has been revered for thousands of years.

Millennials are re-inventing tea, preserving its cultural roots, savoring its social and health benefits while exploring and inventing new forms of refreshment.

CnC is positioning itself to be at the core of this phenomenon.



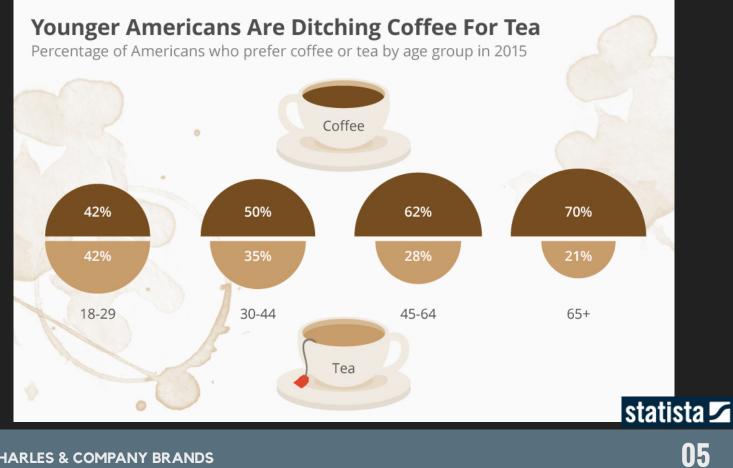
VISION

We are partnering with visionaries in the tea cocktail, infused spirits and culinary arts to bring a new class of beverages to a new generation. We are creating a brand that represents a new way of thinking about a venerable product.



THE SITUATION

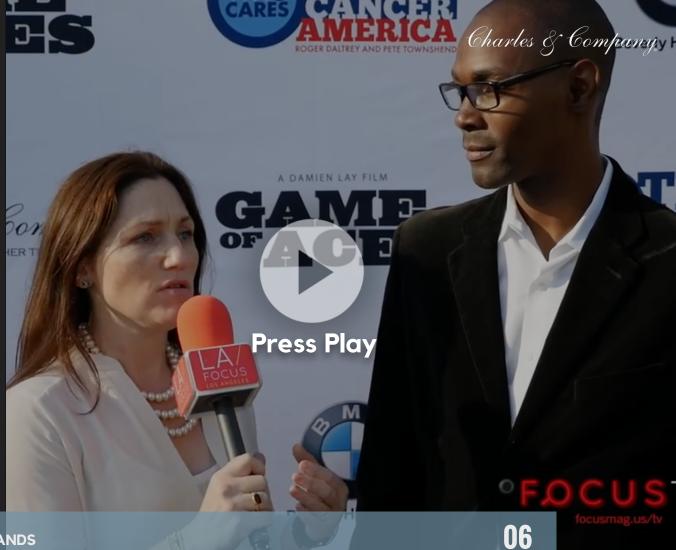
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WHAT WAS BUILT ON JUST SOCIAL CAPITAL ALONE

CnC is a pioneer in the garden party movement in the Montecito - Bel Air -Hollywood crescent.





HIGH STATUS SOCIAL PROOF

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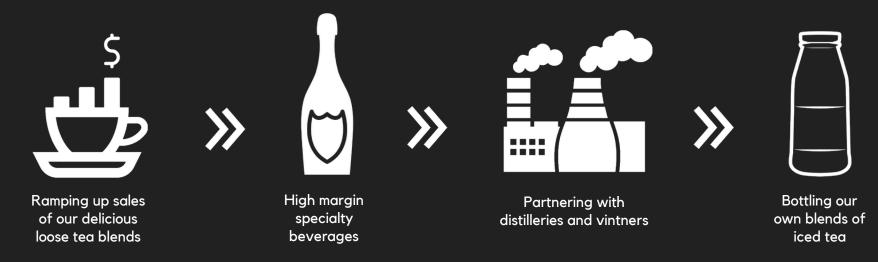
CHARLES & COMPANY BRANDS

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BUSINESS MODEL

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CnC will monetize this shift in consumer's relationship to tea by:

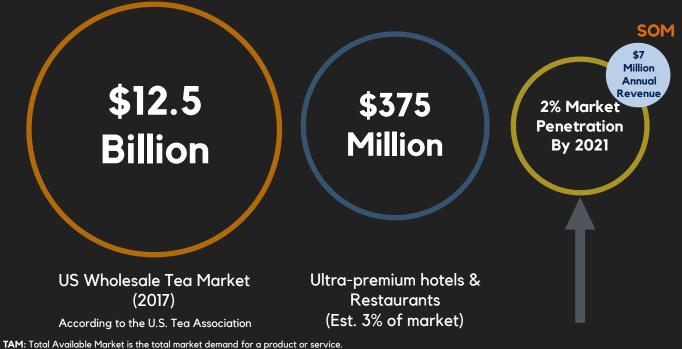


CnC will maximize revenue by creating a premium brand image. Our effectiveness in this area is evidenced by invitations to supply Silver Sea cruise lines, Crystal Cruises, Nobu Hotels, etc.



MARKET SIZE

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SAM: Serviceable Available Market is the segment of the TAM targeted by your products and services which is within your geographical reach. **SOM:** Serviceable Obtainable Market is the portion of SAM that you can capture.

MARKET SIZE (Audacious Goal)

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TAM: Total Available Market is the total market demand for a product or service. SAM: Serviceable Available Market is the segment of the TAM targeted by your products and services which is within your geographical reach. SOM: Serviceable Obtainable Market is the portion of SAM that you can capture.

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TRACTION

Retail Sales

Current: Garden Party Events

Events featuring Celebrities and Non Profit or Foundation Causes 1 out of 6 Individuals purchase tea and other items at the event. Some Successful Events to Date:

- Tea With Victoria Summer
- British Polo Day Elon Musk, Mimi Rogers, British Royals
- Malibu VS. Palisades Polo Event Safety Harbor Kids
- James Beard Celebrity Chef Tour
- Leonardo DiCaprio Foundation Gala
- Greta Garbo Estate Event

Current: Online Retail

Online store <u>cnctea.com</u>

Current: Hospitality

Wholesale Sales

Charles & Co. Brand is featured in high-end restaurants and hotels and promoted by influencers such as chef Helene Henderson & the James Beard Foundation

Restaurant & Hotel Clients

- Malibu Farm Malibu & Hawaii
- Peddlers Fork
- Ollo
- Nobu Hotel
- Four Seasons

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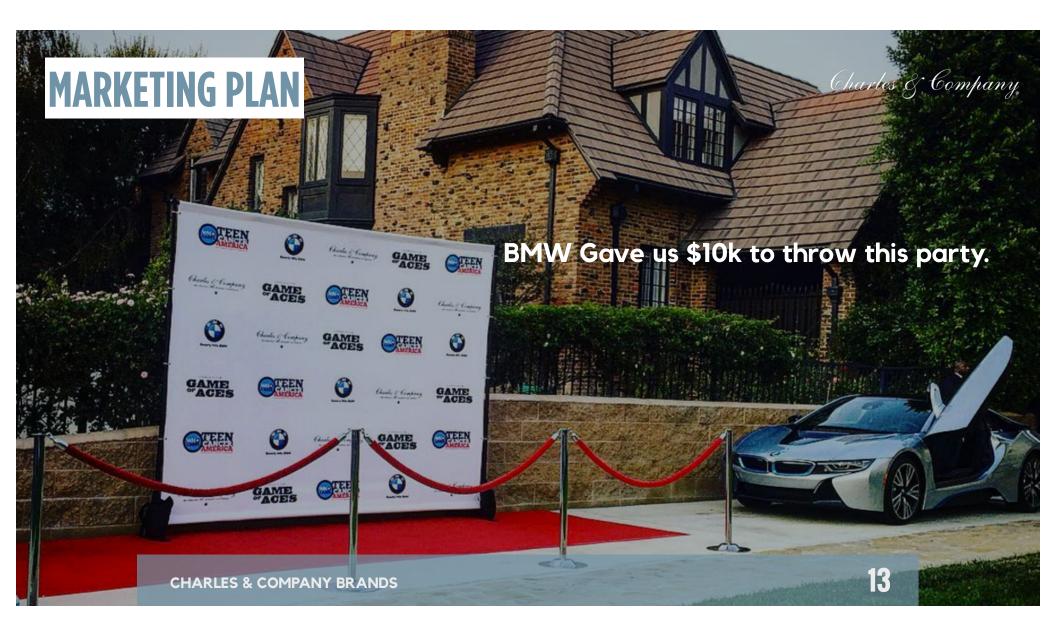


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NOBU





TEAM



Lawrence Charles Founder, CEO

Lawrence Charles Founder, CEO Lawrence started Charles & Company on a mountain bike selling tea door-to-door in Los Angeles, and has successfully placed the company's products in several premiere restaurant and hotel brands. He is an award winning industrial designer and EY Entrepreneur of the Year Nominee, and has participated in numerous business development programs (including Dartmouth BHBP, the Initiative for a Competitive Inner City (ICIC), and USC Founder Bootcamp).Lawrence scored in the top 25% of worldwide applicants on the Predictive Admissions Test through Founder Institute's application process. A lifelong entrepreneur, Lawrence worked his way through the industrial design program at the Art Institute of Pittsburgh performing sales consulting for a major hair clipper manufacturer. He has since done design and promotional work for the television and apparel industries, before turning his attention to disrupting the tea market. Lawrence's skills as an industrial designer, strategist and marketer have been the key success factors of Charles & Company's growth.

Strategic Advisers



Roberto Diaz Facility, Operations, Regulations, QA Formerly Mighty Leaf Tea



Clifton Smith III Business Intelligence Columbia MBA Candidate



Operations Leadership Formerly COO Mighty Leaf Tea, VP OPS Fosters Starbucks Coffee Company



Jen (Varas) Shepherd Business Intelligence Formerly Teavana (a Starbucks subsidiary), The Walt Disney Company, Deloitle, Harvard Business School MBA



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Sherry West Brand Growth Strategy, Licensing, Costing, Implementation Formerly J. Christopher Burch, Lilly Pulitzer

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Scott Huthmacher

COO

Scott is an experienced executive that focuses on the operational and financial management of Charles & Company. After finishing his MBA at UCLA Anderson in 2014, Scott held C-level roles at two startup businesses. FastEvac (1/15 to 11/15) was a B2B mobile application for facility disaster evacuations, where Scott served as CFO and co-founder. Propaganda E-Liquid (12/15 to 6/18) is a manufacturer of nicotine e-liquid for electronic cigarettes. Scott was integral in the startup and scaling of Propaganda's manufacturing operations (scaling 3x from \$2.5 mm to \$7.5 mm annual revenue over that period), as well as managing the company's financial function.

WHAT CUSTOMERS ARE SAYING

"

THANK YOU LAWRENCE !!!!! WE LOVE YOU AND YOUR COMPANY !!! YOU'VE ALWAYS BEEN SO GREAT ;))) CHEERS! LIFELONG CUSTOMER!

-- Victoria Candler, North Carolina "Orlando Bloom is crazy about your tea," He said. "He wanted to know if we could sell him a bag of it. I told him no. You're going to have to go to their website to buy it."

Mgr @ Our partner restaurant OMG the teas are incredible. I am indulging in the coconut chamomile. You're always so thoughtful and much appreciated. Charles has a great gift, hope he uses it wisely.

-- DGGrey Los Angeles, California

Thank you so much this is the best service ever, I appreciate you handling this with a sense of urgency and going out of your way.

-- Rozan Irvine, California I have my package and your note right now so I'm very happy. Thank you so much for everything! Look forward to drink it again, this time at my home..

-- Aysin Istanbul, Turkey "Chef Gordon Ramsay visited the restaurant. We showed him everything the restaurant has to offer, but the only thing he raved about was the tea."

Mgr @ Our partner restaurant

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We are looking for 24 months in financing to reach \$3.56M in Charles & Company sales.





61.7%

Total Gross Margin

Over 24 months

\$3.6M

Revenue

Over 24 months



THANK YOU

@charlesncompany www.cnctea.com

CHARLES & COMPANY BRANDS

Lawrence Charles lawrence@cnctea.com

END

APPENDIX



100% PURE HUSTLE

Lawrence Charles standing for a photo on stage with the CEO's of the major cruise lines.





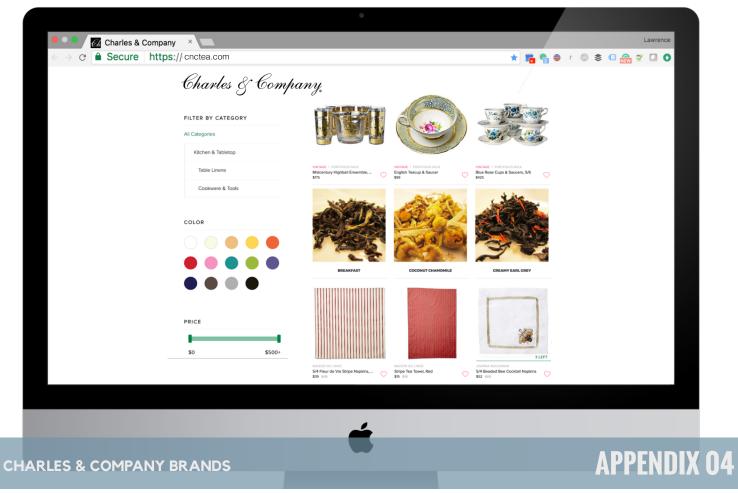
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Garden Party Experience Online

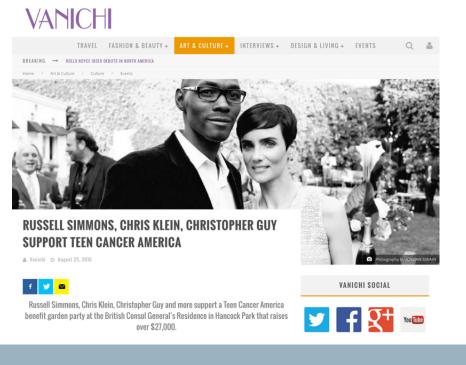
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SOCIAL GOOD

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While working to build the business, Charles & Company works to assist people and charities in under-served communities. Hosting round tables to create discussions and help minority communities, and creating events to help underserved charities. Tea is a key driver in sharing and having these conversations. A percentage of revenues also go towards other social and charitable initiatives like feeding the homeless.





 Dennis Cabarrogute SCCCaurogute - 10m

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 Image: Company et al.



APPENDIX 05

C&C TEA

We separate ourselves by our focus on quality.

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INNOVATION Unique blends, design centric, proprietary tea bags and packaging AROMA VISUAL Whole leaf tea and complex Lush, visually pleasing, blends make for rich aromas emphasizing natural sourcing. throughout the tea experience **FLAVOR** TACTILE High quality teas, fruits, herbs, Consumers can touch, Charles & Company and essential oils, uniquely smell & feel the quality, blended make whole leaves in the fine, silken for a one of a kind tea pouches flavor experience.

PERSONAL

RITUAL & CONNECTION

Deep connections with consumers are inspired with exquisite Garden Tea Parties through our Food Service venues and lush, inviting tea lounges in our retail space

CHARLES & COMPANY BRANDS

APPENDIX 06

OUR MARKETING & GROWTH STRATEGY

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We grow the brand through our market execution of Framing, Pollinating, then Capturing.



POLLINATE

CAPTURE



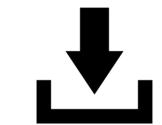
The Garden Party

Our garden party theme and experience frames the Charles & Company brand; Acts as our storefront; And is our brand marketing.



Wholesale Sales

Traveling, shopping and dining consumers discover, adopt, and reorder C&C from home.



E-Commerce and Retail

We capture the customers who've tried our tea via hospitality and travel partners.

Through E-Commerce we sell our tea, but we also productize the garden party experience online.



EXECUTION

Events & Partnerships





Charles & Company branded garden parties





Tea tasting parties



Charity and foundation partnerships



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Luxury brand partnerships

Hospitality Partnerships

Partnering with exclusive properties to host these Garden Parties, and to make them a part of their events calendar. Like the Ritz Carlton has high tea, but bigger and better.

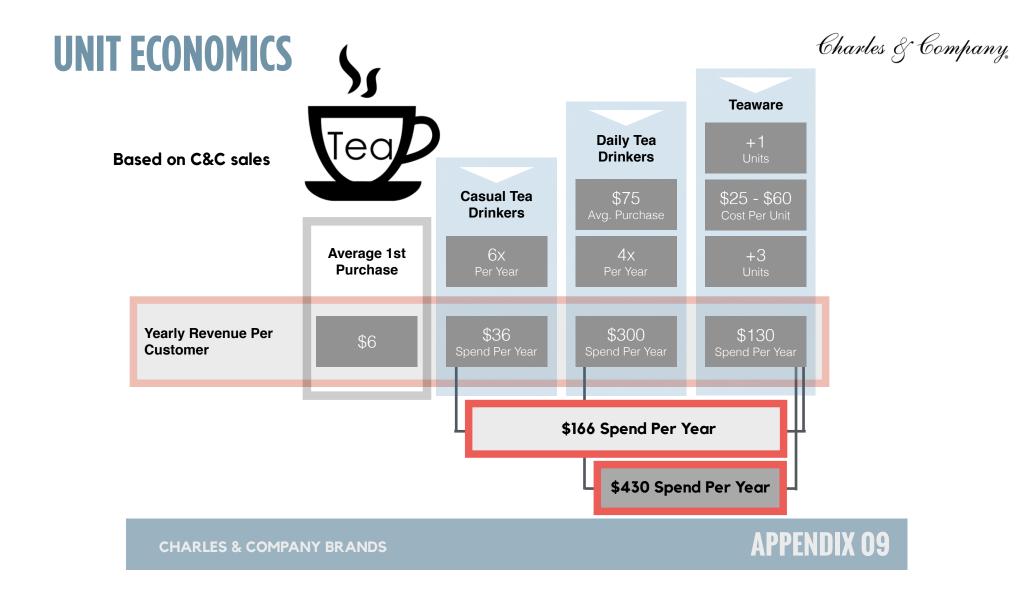




Cruiselines

We not only create community, but this way, people start getting exposure to our teas and blends, and we use these parties to inform them of other outlets where people can get our tea.





MARKET VALIDATION

\$1B+

M&A Over 3 years Intl. Brands: Most value created Tea Retail Units **Brands:** Most value created product only Design Focused



Teavana \$900k Per Store Annual Revenues \$163M Sold to Starbucks for \$620M

DavidsTea Annual Revenues \$142M Recent IPO closed at +43%



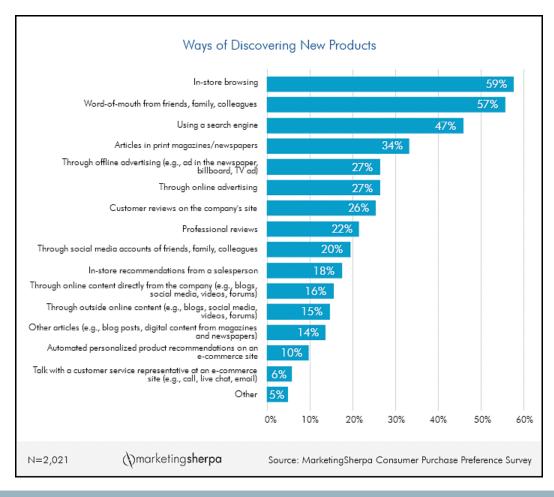
MightyLeaf Sold to Peete's Coffee

TeaForte's Sold multiple times



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BRAND DISCOVERY



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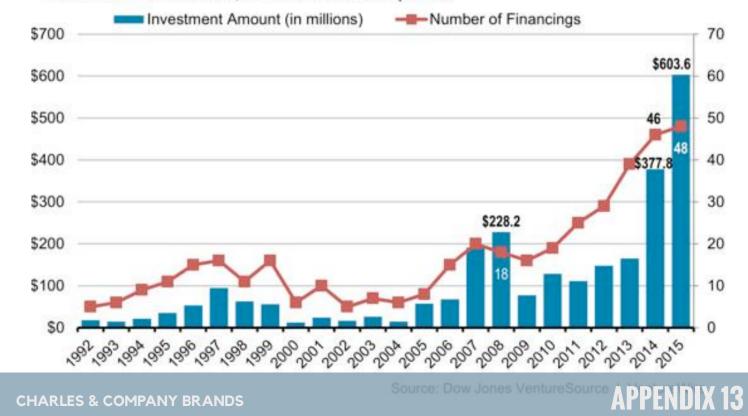
APPENDIX 12

INVESTMENT IN F&B

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VC Investment in Food, Beverage Companies Soars

Investment in U.S.-based, venture-backed companies



NEWS

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Special Report: The war on big food

by Beth Kowitt @bethkowitt MAY 21, 2015, 8:30 AM EDT

Major packaged-food companies lost \$4 billion in market share alone last year, as shoppers swerved to fresh and organic alternatives. Can the supermarket giants win you back?

General Mills is starting a VC for food startups

by John Kell @johnnerkell OCTOBER 22, 2015, 8:34 AM EDT

Campbell Soup Joins the Venture Capital Craze

by John Kell @johnnerkell FEBRUARY 17, 2016, 4:17 PM EDT

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The move is a telling nod by the maker of Cheerios and Lucky Charms that Big Food can learn a thing or two from entrepreneurs who are challenging the way the industry operates today. General Mills' net sales fell 2% to \$17.6 billion last year as major food makers are struggling to resonate with consumers who are buying more fresh fruits and vegetables, turning to organics, or favoring small specialty brands. *Fortune* wrote a special report earlier this year on the subject, "The War on Big Food."

APPENDIX 14

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NEWS

Kellogg Launches VC Fund to Invest in Food Startups

The Special K and Frosted Flakes cereal maker on Monday debuted a venture-capital fund it is calling "eighteen94 capital," which will invest about \$100 million into startups that are pioneering new ingredients, foods and packaging. The idea is to take minority stakes in those newer, smaller firms to help support their growth – mainly through the expertise Big Food makers like Kellogg can bring to packaging, marketing and distribution.

"When we acquired Teavana in 2012, we saw a unique opportunity to do for tea what Starbucks has done for coffee and expand the Teavana brand across many customer experiences and products," said Starbucks Chairman and CEO Howard Schultz in a prepared In recent years, hundreds of startups have raised over \$6 billion in funding from traditional venture capital investors and Big Food makers, challenging legacy brands in the process at a time when consumers are shifting their purchasing patterns to favor foods they believe are "fresh" and offer a feel-good message. Big Food makers have responded by making acquisitions in the space, while also moving to make modest changes to ingredients for some of the biggest food brands to help boost sales.

Starbucks has already made great strides expanding the Teavana brand. The company's U.S. stores have sold more than \$1 billion of handcrafted Teavana drinks in the past year alone, representing 11% yearover-year sales growth.

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APPENDIX 15

TEA M&A +\$3B

Starbucks says: It's teatime in America

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If the US is transforming into a nation of tea-slurping geezers, Unilever does not want to miss it.

Starbucks Becomes Caffeine-Fueled IBM With Teavana Buy

Starbucks is tripled down on an IBM-like growth blueprint, with its third big acquisition in a year.

"We believe the tea category is ripe for reinvention and rapid growth," Howard Schultz, Starbucks' chairman, president and chief executive officer, said in a release. "The Teavana acquisition now positions us to disrupt and lead, just as we did with espresso starting three decades ago."

Unilever adds to tea portfolio with ethical brand Pukka Herbs		
	Starbucks and Anheuser-Busch to bring Teavana iced teas to market	
Inilever acquires Starbucks tea brand Tazo in deal worth 384m		
CHARLES & COMPANY BRANDS		APPENDIX 16

RTD ICED TEA / FUNCTIONAL BEVERAGES



Breaking News on Food & Beverage Development - North America

A new era of sports drinks: health-conscious consumers, functional beverages & entrepreneurial brands

By Rachel Arthur+, 23-Feb-2016

Here's Why PepsiCo Might Be Looking To Acquire KeVita Inc

As reformed soda drinkers continue to look for healthier ways to get their caffeine fix, the world ready-to-drink (RTD) coffee and tea market is set to grow from \$69 billion in 2011 to \$125 billion in 2017-just under 11% annual growth-according to a analysis by research firm MarketsandMarkets. The

Nestlé USA to acquire Chameleon Cold-Brew

Chameleon Cold-Brew is No. 1 organic cold-brew in US

AB InBev expands non-alcohol portfolio with Hiball acquisition

Coca-Cola to acquire premium bottled water brand Topo Chico

CHARLES & COMPANY BRANDS

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Dr Pepper Snapple may be losing some of its fizz, but it still has pop.

The \$16 billion beverage maker's stock fell as much as 6 percent Tuesday on fears that Bai Brands, in which it holds a minority stake, could end up in the hands of a rival. Bai, a maker of antioxidant, low-calorie drinks, is exploring a sale that could value it at more than \$2 billion, according to Reuters.

Bai Brands inks distribution deal with Dr. Pepper Snapple Group

Honest Tea Announces New **Partnership With Burger Chain**

Fever-Tree co-founder offloads £29m stake after profit upgrade

Dr Pepper Snapple Group to Acquire Bai Brands for \$1.7 Billion



F&B ACQUISITIONS

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Nestlé takes majority stake in high-end coffee o Bottle	chain I	Blue		
Michele Buck says Hershey could turn to M&A to help drive growth		Kellogg to buy Rxbar maker Chicago Bar Company for \$600m		
			Royal Cup buys out owner of US cold-brew coffee brand Icebox	
Refresco receives second takeover bid from PAI Partners				
	Innophos completes acquisition of Novel Ingredients for \$125m			
AB InBev's The High End buys remaining stake in Virtue Cider		GreenSpace Brands makes \$5m move for Canada's Cedar		
			juice	
CHARLES & COMPANY BRANDS			APPENDIX 18	

ACTIVE CPG INVESTORS

Most Active CPG Investors

Q1'11 - Q1'16

Rank	Investor	Select Investments
1	AccelFoods	tea drops
2	Highland Capital Partners	DAVIDSTEA ALOHA
2	New Ground Ventures	Hampton Creek spindrift
2	Alliance Consumer Growth	& suja svol. Plum
2	Emil Capital Partners	balance GoodBelly
2	Greenmont Capital Partners	cheribundi.
7	MassChallenge	
7	Khosla Ventures	UNREAL ALOHA 😞 Hampton Creek
7	Food-X	
7	Lerer Hippeau Ventures	hungryroot LOLA soylent

www.cbinsights.com



