

UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

February 1, 2023

Bruce Lewis Controller Biglari Holdings Inc. 19100 Ridgewood Parkway, Suite 1200 San Antonio, Texas 78259

Re: Biglari Holdings Inc.

Form 10-K for Fiscal Year Ended December 31, 2021 Filed February 28, 2022 Form 10-Q for Fiscal Quarter Ended September 30, 2022 Filed November 4, 2022 File No. 001-38477

Dear Bruce Lewis:

We have completed our review of your filing. We remind you that the company and its management are responsible for the accuracy and adequacy of their disclosures, notwithstanding any review, comments, action or absence of action by the staff.

Sincerely,

Division of Corporation Finance Office of Trade & Services