

#### What Is Flagship Fitness?

- A multifaceted family lifestyle with comprehensive wellness and fitness programs
- An opportunity to appeal to the entire family, regardless of age, race, gender or income
- A Family Wellness and Fitness Resort

#### What Makes Flagship Fitness So Great?

- ✓ New and unique look on family-oriented fitness
- ✓ Poised to benefit overall wellness and fitness for all types of families
- Youth & Teen programs. Activities geared towards improving overall health and well-being, starting at a young age
- A way to help communities economically, while raising a cherished health standard for every family's household



#### **Proposed Ramsey Flagship Fitness Site**



### **Proposed Building Exterior**



#### **Conceptual Design**







#### **Proposed Indoor Aquatic Center**





# Flagship Fitness Offerings

Flagship Day Spa







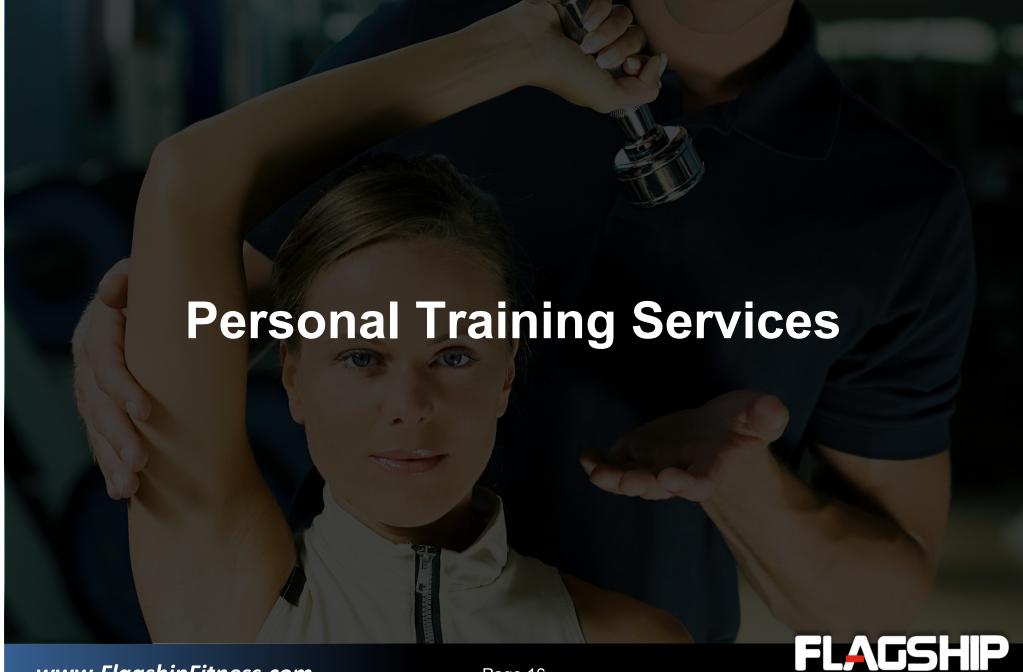








## Wellness & Comprehensive Education Seminars



Weight / Cardio Floor www.FlagshipFitness.com Page 17





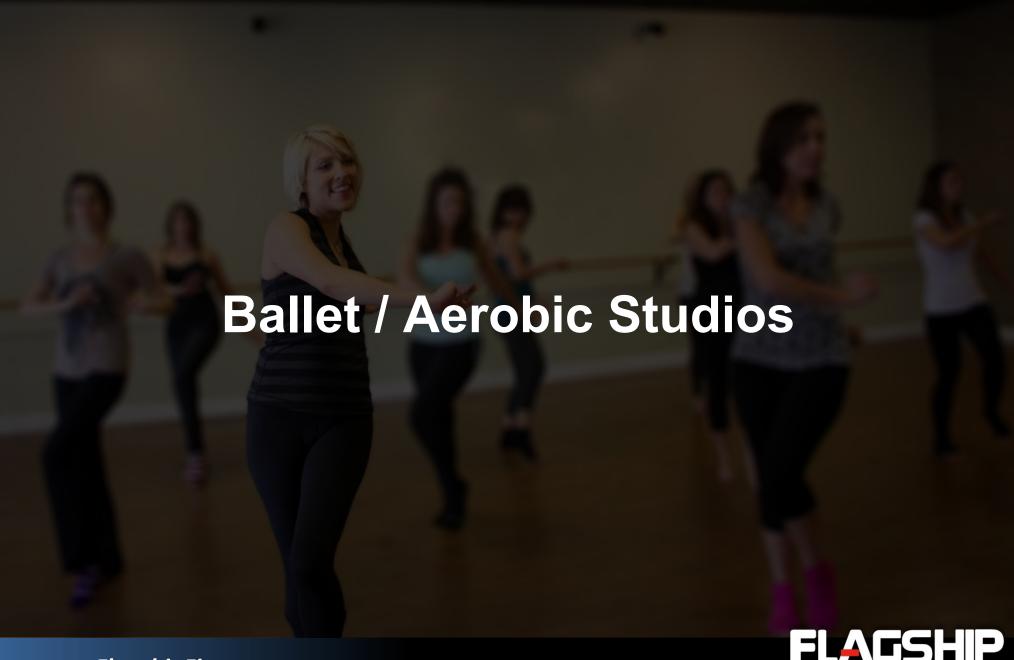








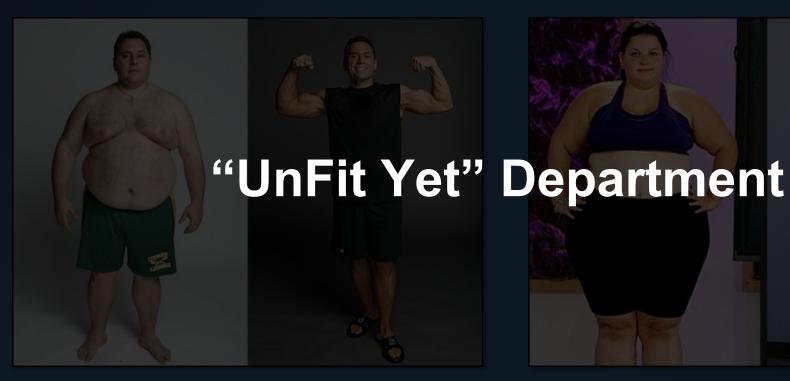


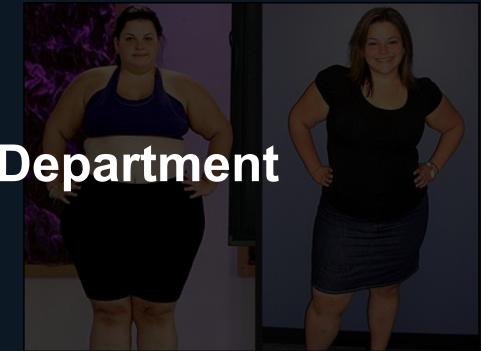






**Before** After Before **After** 









"Leading Families to a Healthier Way of Living."

## Profit

#### **How Will Flagship Profit?**

✓ 83% of the revenue comes from monthly Memberships:

Single: \*\$64.95 Couple: \*\$102.95 Family: \*\$134.85

\*Corporate Discount: 10%

- ✓ 17% is generated from in-center (ancillary) revenue:
  - 1. Day Spa
  - 2. Juice Bar
  - 3. Personal Training
  - 4. Other Group Activities
- ✓ Medical Patient Rehabilitation:
  - Insurance Money









## Cost of Acquisition

### **Cost of Acquisition**

Cost of Acquisition													
		Pre- Operation	Pre- Operation	Year									
		Campaign#1	Campaign#2	1	2	3	4	5	6	7			
Budgeted	\$375,000	\$134,400	\$155,000	\$290,000	\$205,000	\$215,250	\$226,013	\$237,313	\$249,179	\$261,638			
Grand Opening Expense				\$86,000									
Number of Members		1,500	2,500	3,700	4,350	4,991	5,291	5,591	5,791	5,991			
New Members Acquisition each Year			¥*	1,500	650	641	300	300	200	200			
Attrition Rate	8.70%			322	378	434	460	486	504	521			
Total New Member and Replacement of Attrition Memberships		1,500	1,000	1,822	1,028	1,075	760	786	704	721			
Cost of Acquisition New Members		\$89.60	\$155.00	\$159.17	\$199.33	\$200.14	\$297.25	\$301.76	\$354.03	\$362.76			





## Potential Demographics

#### **Target Market** Elk River 35 No Nowthen (65) **Target Market** Viking Blvd NW 163 Viking Blvd NW 5 Miles 30 3 Miles Otsego Constance Ramsey 1 Mile Ham Lake (101) Dayton Albertville<sup>33</sup> Andover St. Michael **Demographics:** Anoka 3 Miles 5 Mile Rogers **Population** 24,811 59,448

Blaine

Coon Rapids

8,500

\$95,968

\$84,377

21,657

\$87,074

\$74,018

Household

Ave HH

Income Median HH

Income

81



## Summary of Valuation

### **Summary of Valuation**

Summary of Valuation										
Description	Quantity	Unit	SF	Business Value	Comments					
Land Valuation										
8 Acres of Commercial Land	348,480	SF	\$4.00	\$1,393,920	Land Contributed by City of Ramsey					
Facility Hard Cost Budget - Design Build Estimated Costs										
Design/Build Shell/ Interiors and Site	57,000	SF	\$131.87	\$7,516,371	Based on Flagship Projections					
Indoor Pool	7,000	SF	\$278.57	\$1,950,000	Based on Reprise Architects					
Parking Lot & Signage		SF	\$5.76	\$952,634	Based on Reprise Architects					
Site Development Improvement				\$1,374,611	Based on Reprise Architects					
Road Sewer and Water		5		\$30,000	Based on Flagship Projections					
Contingency/ Construction Cost Escalation	10.00%			\$1,182,362	Allowance for Contingency Cost					
Permit Fees by City - SAC/WAC				\$359,326	Based on Flagship Projections					
Engineering, GC Field Costs	64,000	SF	\$15.43	\$987,272	Based on Flagship Projections					
Design Architect	64,000	SF	\$8.27	\$529,000	Based on Reprise Architects					
Construction Interest	5.00%			\$470,000	Based on Flagship Projections					
Equipment - Workout / Training Equipment				\$1,000,000	Based on Flagship Projections					
FF&E				\$444,242	Based on Reprise Architects					
Total Hard Costs				\$16,795,817	Million and the control of the contr					
MATCHINA I			Related Sof	t Costs						
Flagship Pre-Operational Expenses					Pre-opening Budget Expense/Fees					
Flagship Operational Reserve Capital				\$750,000	Based on Flagship Projections					
Monetization Fees				\$270,000	Cost to convert TIF into Cash / Fundraising Fees					
Total Related Soft Costs				\$1,700,000						
			Additional	Costs						
Closing Costs			5	\$506,783	Standard Registrations & Fees					
Total Additional Costs				\$506,783						
			Total Proje	ct Cost						
Total Project Cost	64,000	SF	\$285.75		Total Hard and Soft Costs					
	St :	Pre-Fina	ncing Develo	pment Expenses						
				Library						
Source of Funding										
Debt Financing				\$15,796,520	Loan					
811					111					
Investment Funding				\$1,700,000	Amount Needed to Cover Soft Costs (Not financeable)					
City of Ramsey Contribution Fee (Flagship Equity)				\$200,000	Discounted Permit Fees					
City of Ramsey Contribution (Flagship Equity)				\$1,306,080	Cash Contribution (TIF)					
City of Ramsey Land Contribution (Flagship Equity)				\$1,393,920	8 Acres of Land					
Prior Project Costs - To Date (Flagship Equity)				\$520,000	Already Paid by Owner					
Total Source of Funding				\$19,216,520	Loan + Equity					





# Market Demand Analysis

#### **Market Demand Analysis**

#### **Sample Survey Questions:**

**10a.** How interested would you be in purchasing a membership to a new family fitness center, within a 10-minute drive? (N=350)



10b. Would you want an individual or family membership?\* (N=233)



SURVEY ANSWER	%		ADJUSTED HOUSEHOLD POPULATION (4.5-mile Radius)*		REALISTIC AMOUNT OF POTENTIAL NEW MEMBERSHIPS		
Definitely Join	13%	X	12,994*	=	1,689		
Probably Join	24%	X	12,994*	=	3,119		
Maybe Join	31% (5%**)	Х	12,994*	=	4,028 (649**)		
TOTAL	68% (42%**)	х	12,994*	=	8,836 (5,457**)		

<sup>\*</sup>The Actual Household Population in a 5-mile radius of the proposed site is 21,657. The "Adjusted Area Household Population" (12,994) is 40% less, for a conservative number, than the Actual Household Population (21,657).



<sup>\*\*</sup>The management reduced expectations for the answer "Maybe join," by lowering the 31% to 5%.



## Projected Income, Expenditures & EBITA

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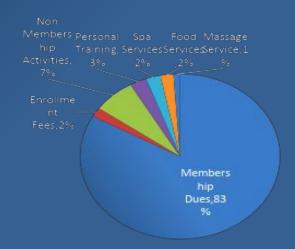
#### **Cash Flow Analysis**

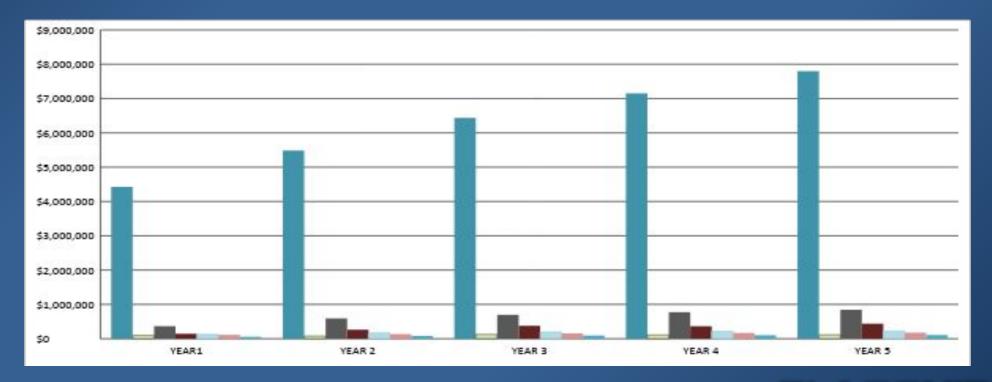
The following graph outlines the projected revenue, costs and cash flow for the first five years of operations. The range of profit grows from 10% to 29.5%, before taxes. The cash flow balance is projected to be \$1,247,234 at the end of year one, building up to \$9,668,230 at the end of year five.

	Yea	ar 1 (\$)	Year 2 (\$)		Year 3 (\$)		Year 4 (\$)		Year 5 (\$)	
Revenue	5,326,675		6,944,386		8,241,874		9,171,781		10,050,250	
Expenditures	3,607,974		4,701,386		5,341,789		5,633,809		6,005,736	
EBITA	1,718,701		2,243,000		2,900,085		3,537,972		4,044,513	
Minus EBITA	814,227		1,083,122		1,016,474		1,013,725		989,883	
Net Income	10%	520,223	15.4%	1,067,457	21.7%	1,784,946	38.2%	2,428,528	29.5%	2,962,008
Taxes (30%)	156,067		320,237		535,484		827,558		888,602	
Net Income After Tax	6.8%	364,156	10.8%	747,220	15.2%	1,249,462	17.5%	1,600,970	20.6%	2,073,406
Cash on Hand	1,247,234		2,440,211		4,147,880		6,650,898		9,668,230	
Cash on Hand Minus Tax	1,091,167		2,119,974		3,612,396		5,823,340		8,779,628	



#### **5 Year Income By Category**









# Potential Future Locations

