



CPG INTERNATIONAL  
*Building Products. Better.*

## 2007 Third Quarter Earnings Call



November 13, 2007



# Safe Harbor Statement and Use of Non-GAAP and Pro Forma Information

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## **FORWARD LOOKING STATEMENTS**

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Statements made in this presentation that relate to future events or the Company's expectations, guidance, projections, estimates, intentions, goals, targets and strategies are forward looking statements. You are cautioned that all forward-looking statements are based upon current expectations and estimates and the Company assumes no obligation to update this information. Because actual results may differ materially from those expressed or implied by the forward-looking statements, the Company cautions you not to place undue reliance on these statements. For a detailed discussion of the important factors that affect the Company and that could cause actual results to differ from those expressed or implied by the Company's forward-looking statements, please see "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Risk Factors" in the Company's current and future Annual Reports on Form 10-K and Quarterly Reports on Form 10-Q.

## **ADJUSTED EBITDA STATEMENT**

We refer to the term "Adjusted EBITDA" in various places throughout this presentation. Adjusted EBITDA, or earnings (adjusted as described below) before interest, taxes, depreciation and amortization calculated on a pro forma basis as provided herein, is a material component of the significant covenants contained in our senior secured credit facility and the indenture governing the notes and accordingly, is important to the Company's liquidity and ability to borrow under its debt instruments. Adjusted EBITDA is calculated similarly under both the credit facility and the indenture by adding consolidated net income, income taxes, interest expense, depreciation and amortization and other non-cash expenses, income or loss attributable to discontinued operations and amounts payable pursuant to the management agreement with AEA Investors. In addition, consolidated net income is adjusted to exclude certain items, including non-recurring charges with respect to the closing of the acquisition of Santana Holdings Corp. (the "Santana Acquisition"), the closing of the acquisition of Procell Decking Systems (the "Procell Acquisition") and the related financing transactions, as well as certain other nonrecurring or unusual charges. Please see the Company's September 30, 2007 10-Q, which contains a detailed description of our covenants and a thorough description of our use of Adjusted EBITDA, and the use of Adjusted EBITDA in connection with certain calculations under the covenants, under our credit agreement and indenture.

While the determination of appropriate adjustments in the calculation of Adjusted EBITDA is subject to interpretation under our debt agreements, management believes the adjustments are in accordance with the covenants in our credit agreement and indenture, as discussed above. Adjusted EBITDA should not be considered in isolation or construed as an alternative to our net income or other measures as determined in accordance with GAAP. In addition, other companies in our industry or across different industries may calculate Adjusted EBITDA differently than we do, limiting its usefulness as a comparative measure. In future SEC filings, we may be required to change our presentation of Adjusted EBITDA in order to comply with the SEC's rules regarding the use of non-GAAP financial measures. In addition, you are cautioned not to place undue reliance on Adjusted EBITDA. For a reconciliation of Adjusted EBITDA to net income, please see the Appendix to this presentation.



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# About CPG International

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Headquartered in Scranton, Pennsylvania, CPG International is a manufacturer of market-leading brands of highly engineered premium, low-maintenance building products for residential and commercial markets designed to replace wood, metal and other traditional materials in a variety of construction applications. The Company's products are marketed under several brands including AZEK® Trimboards, AZEK® Deck, AZEK® Mouldings, Santana Products, Comtec, Capitol, EverTuff™, TuffTec™, Hiny Hider® and Celtec®, as well as many other brands. For additional information on CPG please visit our web site at <http://www.cpgint.com>.

Please note:

To access the conference call, dial (866) 315-3365 and enter Conference ID 20151742. A replay of the call will be available for one week after the event by dialing (800) 642-1687 or (706) 645-9291 and entering Conference ID 20151742.



## 3<sup>rd</sup> Quarter Financial Highlights

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- **Market Conditions:** Housing starts down 24% from prior year
- **Revenue:** Up 25.5% to \$82.6mm
  - Procell acquisition and Trim/Mouldings growth offset by SP Commercial
- **Gross Margin:** Total 28.5% vs. 26.0% in 3Q '06
  - Volume, material costs, operational improvements, Santana integration
- **SG&A:** 16.1% of revenue vs. 16.3% in 3Q '06
  - Increased scale, controlled costs offset by one time expenses
- **Adjusted EBITDA:** Up 56.1% to \$16.5mm; 20.0% margin
- **Net Income:** \$0.3mm, up from \$(0.8)mm in 3Q '06



# Introduction

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## Mission:

**Be the Leading Supplier of Premium  
Low Maintenance Building Products**

## Objective

- Increase market penetration
  - Geographies
  - Multi-Product offering
  - Distribution channels
- Improve cost position
  - Operational efficiency
  - Functional excellence
  - Leverage scale
- Product Leadership/Innovation
  - New products
  - Product enhancements
  - Expanded R&D

**Strengthen our culture**  
*Customers, Employees, Investors, Vendors*



# Operational Highlights – Scranton Products

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- **Market Penetration:**
  - Acquisition disruption to sales channel now evident
  - Sales channel restructuring underway
  - Focus on key dealers and productive reps
  - Locker growth continues, up 76% YTD
  - Modified organizational structure for greater customer focus and business integration
- **Cost Position:**
  - Acquisition integration lowered Q3 costs 16%
  - Plant layout, lean initiatives paying dividends
  - Managing working capital tightly, inventory down 11%
- **Product Leadership:**
  - New locker redesign
  - Fire rating enhancement



# Operational Highlights – AZEK

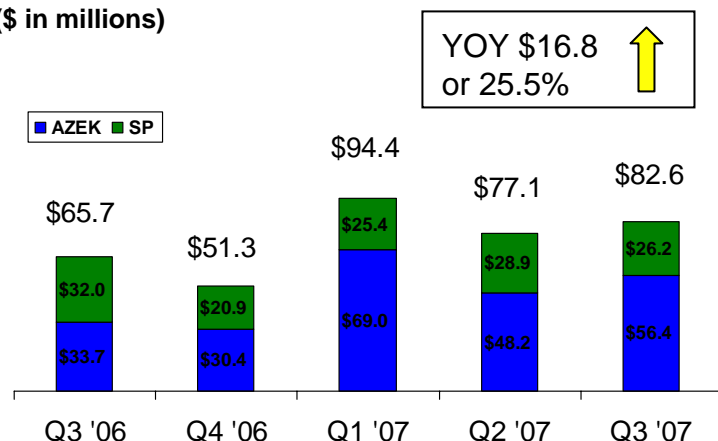
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- **Market Penetration:** Housing starts down 24% from prior year  
Demand for cellular PVC decking growing  
Year over year (YOY) growth in AZEK Trim/Moulding  
Q3 volume up 30.1%  
Expanding “full-line” and decking distributors  
Targeting under-penetrated geographic markets  
Moulding product launch successful and growing  
Test program in progress with 98 Home Depot stores  
Winter buy program & dealer sign up underway
- **Cost Position:** Tripling decking capacity  
Improved scheduling/production planning  
Managing working capital tightly, inventory down 26%
- **Product Leadership:** Expanded mouldings line  
New dark colors for decking line

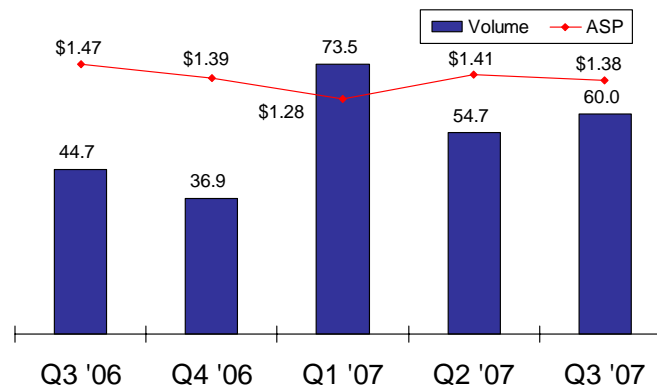


# Quarterly Revenue

**Revenue**  
(\$ in millions)



**Volume & ASP**  
(lbs in millions)



**Variance Analysis**  
(\$ in millions)

Q3 '06 Rev	\$65.7
Procell PF '06	<u>10.8</u>
Q3 '06 PF Rev	\$76.5
AZEK	11.9
SP	<u>(5.9)</u>
Total	\$82.6

YOY \$6.1 or 8.0% ↑

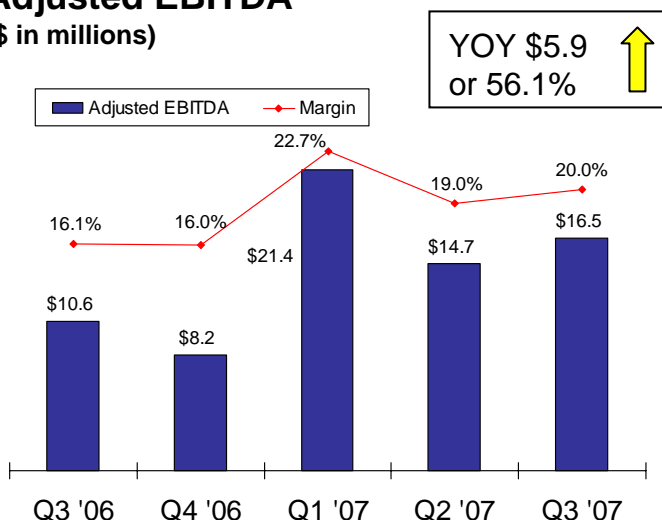
- YOY revenue growth 25.5%
  - Procell Acquisition
  - AZEK Trim, Decking & Mouldings growth
  - SP sales channel restructuring underway



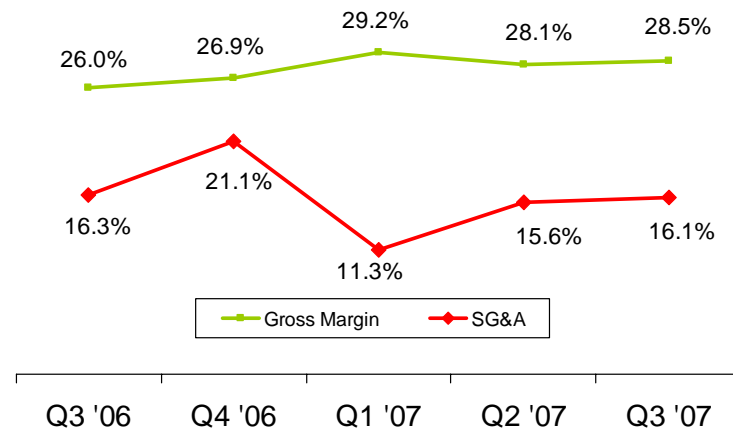


# Quarterly Earnings

## Adjusted EBITDA (\$ in millions)



## Gross Margin/SG&A (% of revenue)



## Variance Analysis (\$ in millions)

Q3 '06 Adj. EBITDA	\$10.6
Procell PF '06	<u>2.3</u>
Q3 '06 PF Adj. EBITDA	\$12.9
Change	<u>3.6</u>
Total	\$16.5

YOY \$3.6 or 27.9% ↑

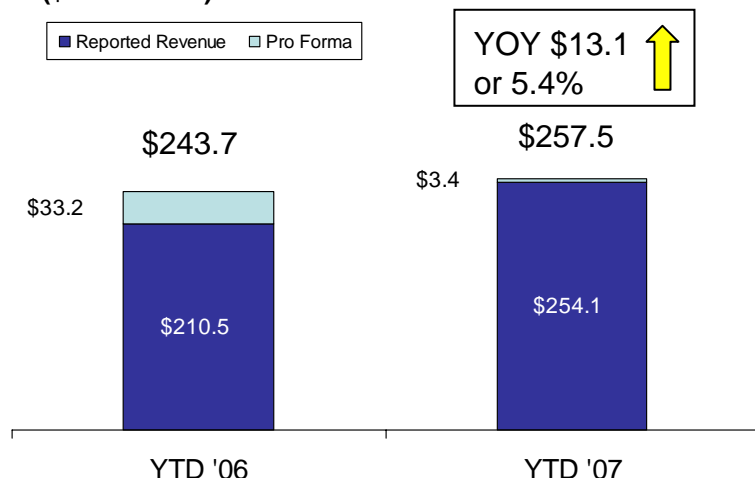
- YOY Adj. EBITDA growth 56.1%
  - Procell Acquisition/Rev growth
  - Lower material costs
  - Increased productivity/efficiency
  - Leveraging SG&A spend



# Year to Date Performance

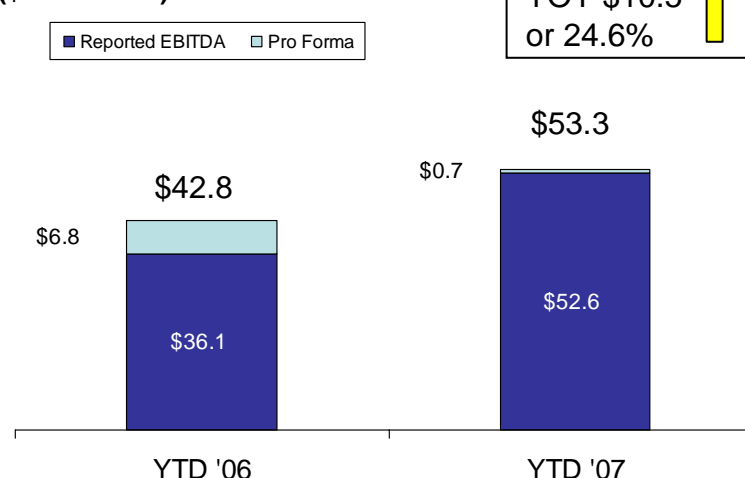
## Revenue/Pro Forma (PF)

(\$ in millions)



## Pro Forma Adj. EBITDA

(\$ in millions)



## Revenue Variance Analysis

(\$ in millions)

YTD Q3 '06 Rev	\$210.5
Procell PF '06	23.2
Santana PF '06	<u>10.1</u>
YTD Q3 '06 PF Rev	\$243.7
Procell PF '07 (Jan)	3.4
SP	(8.3)
AZEK	<u>18.7</u>
Total	\$257.5

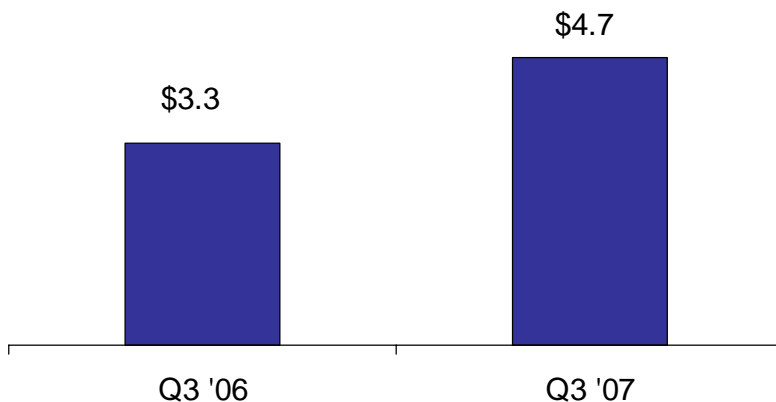
- Pro Forma Revenue and EBITDA up strongly
  - AZEK Deck growth offsetting SP decline
  - Improved profitability



# Capital Expenditures

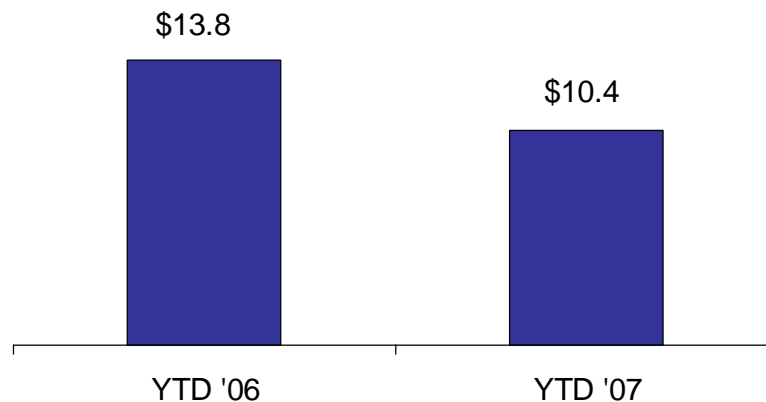
## Quarter CapEx (\$ in millions)

YOY \$1.4  
or 42.4%

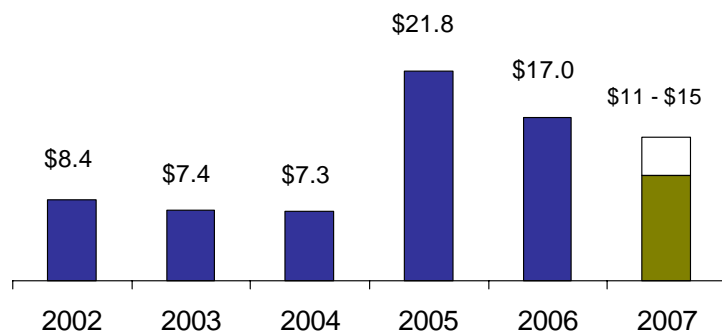


## YTD CapEx (\$ in millions)

YOY \$(3.4)  
or (24.5%)



## Historical CapEx (\$ in millions)



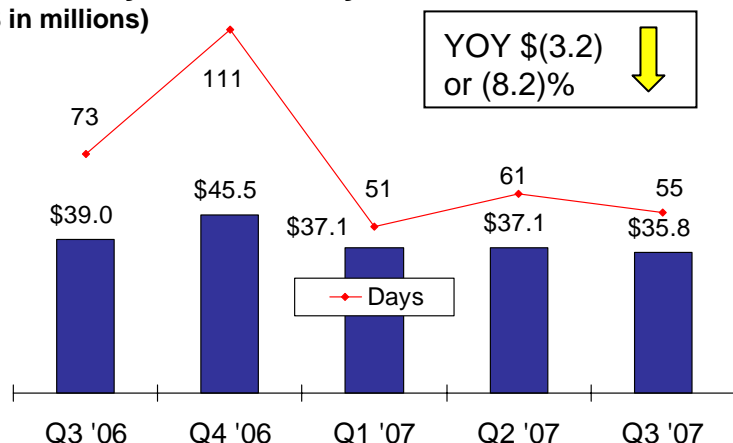
- Strategic investment continues
  - Decking capacity in both Foley and Scranton
- Ample capacity to serve market



# Working Capital Management

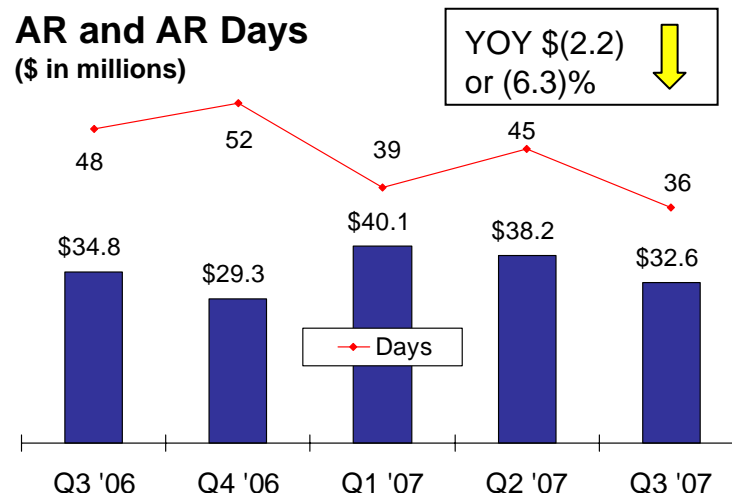
## Inventory and Inv Days

(\$ in millions)



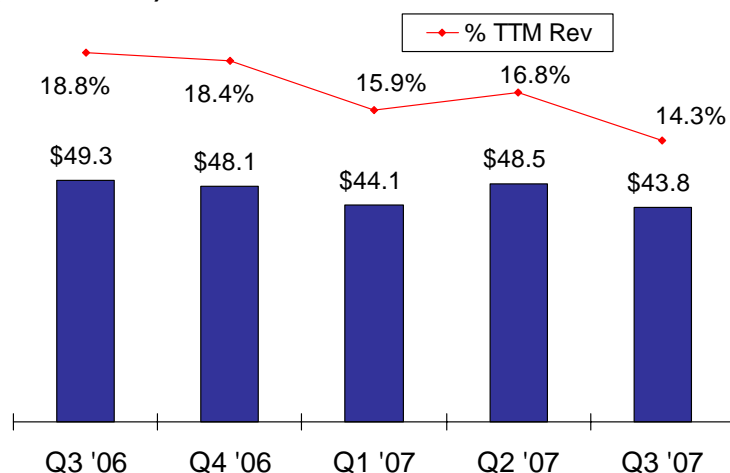
## AR and AR Days

(\$ in millions)



## Inv/AR/Prepaid less AP/Accrued<sup>(1)</sup>

(\$ in millions)



- Tightly managing working capital
  - Inventory down despite acquisition and growth
  - AR days lower YOY
  - AP in line with historical norms

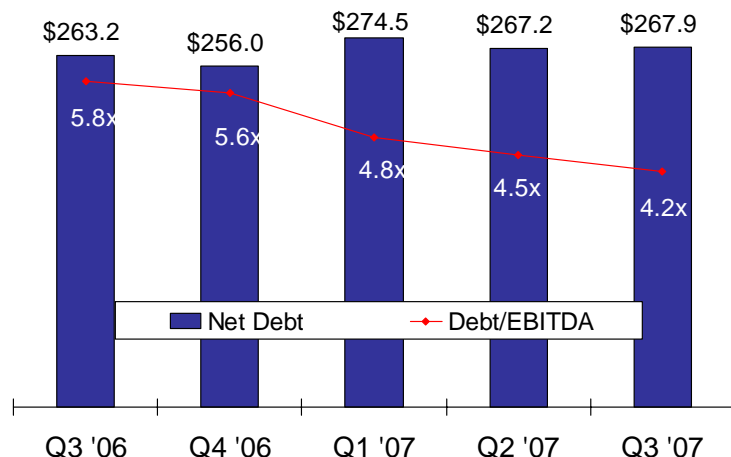
Footnote:

(1) Excludes \$6.9mm of accrued earn-out.

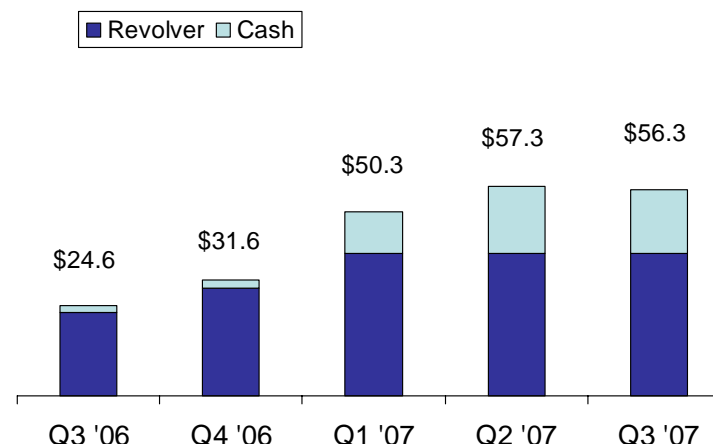


# Liquidity Position

**Net Debt<sup>(1)</sup> & Net Debt/EBITDA<sup>(2)</sup>**  
(\$ in millions)



**Liquidity**  
(\$ in millions)



- De-leveraging in difficult environment
- Focused on Cash
- Liquidity position at \$56.3mm
- Trailing Twelve Month Adjusted Pro Forma EBITDA of \$63.3

Footnotes:

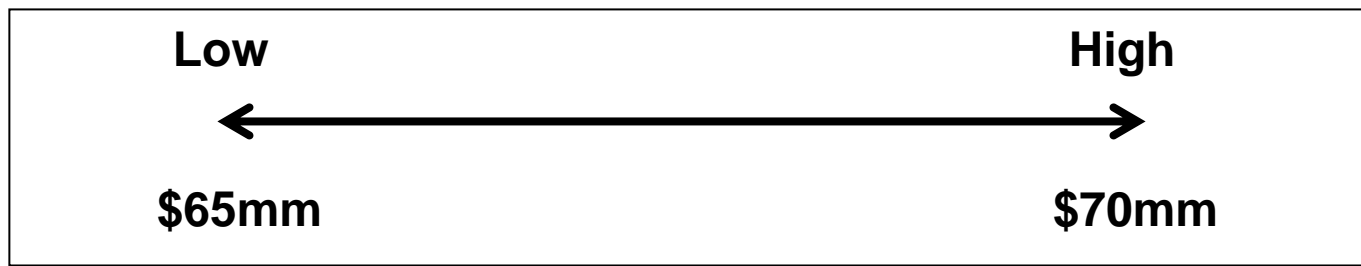
(1) Net debt defined as total debt and capital lease obligations less cash

(2) Trailing twelve month pro forma adjusted EBITDA as defined in Credit Agreement



## 2007 Adjusted EBITDA Guidance<sup>(1)</sup>

- Adjusted EBITDA growth ranges from 47% to 58%



### Downside:

- Further decline in residential housing market
- Resin prices continue upward
- Procell distributor transition

### Upside:

- Higher AZEK® Trim/Moulding growth
- Higher AZEK® Deck growth

(1) In preparation of our Adjusted EBITDA, we used a basis similar to actual interest, depreciation, amortization and taxes reported for 2006, subject to the timing of the Santana and Procell Acquisitions.



# APPENDIX



# Net Income to Adjusted EBITDA Reconciliation

		Add: Nine Months Ended	Less: Nine Months Ended	Twelve Months Ended
	Year Ended	September 30,	September 30,	September 30,
(Dollars in thousands)	December 31,	2007	2006	2007
	2006			
Net (loss) income	\$ (485 )	\$ 6,585	\$ 2,602	\$ 3,498
Interest expense, net	28,685	25,385	21,239	32,831
Income tax expense (benefit)	230	5,503	887	4,846
Depreciation and amortization	13,813	12,866	9,991	16,688
EBITDA	42,243	50,339	34,719	57,863
Relocation and hiring costs	81	—	81	—
Retiring executive costs	385	—	247	138
Management fee and expenses	1,021	1,330	589	1,762
Severance costs	—	805	—	805
Settlement charges	—	500	—	500
Gain on sale of property	—	(443 )	—	(443 )
Santana Acquisition costs	519	13	423	109
Procell non—recurring charges	26	60	—	86
Adjusted EBITDA	\$ 44,275	\$ 52,604	\$ 36,059	\$ 60,820
Pro forma adjustments <sup>(1)</sup>	8,582	710	6,780	2,512
Adjusted EBITDA with pro forma adjustments	\$ 52,857	\$ 53,314	\$ 42,839	\$ 63,332

(1) Represents the pro forma effect from Santana and Procell Decking as if the Santana Acquisition and the Procell Acquisition took place on October 1, 2006, as defined by our credit agreement.





# Net Income to Adjusted EBITDA Reconciliation-QTD

	Three Months Ended September 30, 2007	Three Months Ended September 30, 2006
<b>Net income (loss)</b>	\$ 342	\$ (756 )
Interest expense, net	8,464	8,129
Income tax expense (benefit)	1,675	(1,145 )
Depreciation and amortization	4,736	3,617
<b>EBITDA</b>	<b>\$ 15,217</b>	<b>\$ 9,845</b>
<b>Reconciliation to Adjusted EBITDA:</b>		
EBITDA	\$ 15,217	\$ 9,845
Non-recurring items:		
Retiring executive costs	—	138
Severance costs	744	—
Relocation and hiring costs	—	41
Ownership management fee	580	375
Non-recurring /acquisition costs	—	195
<b>Adjusted EBITDA</b>	<b>\$ 16,541</b>	<b>\$ 10,594</b>



# Quarterly Volume Information

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2007				
	Q1	Q2	Q3	YTD
AZEK Building Products	60,581	40,481	46,944	148,006
Scranton Products	12,874	14,187	13,035	40,096
Total	<u>73,455</u>	<u>54,668</u>	<u>59,979</u>	<u>188,102</u>

2006				
	Q1	Q2	Q3	YTD
AZEK Building Products	47,589	32,650	28,636	108,875
Scranton Products	10,235	14,606	16,112	40,953
Total	<u>57,824</u>	<u>47,256</u>	<u>44,748</u>	<u>149,828</u>



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