



Axos Financial, Inc. Investor Presentation

August 2020

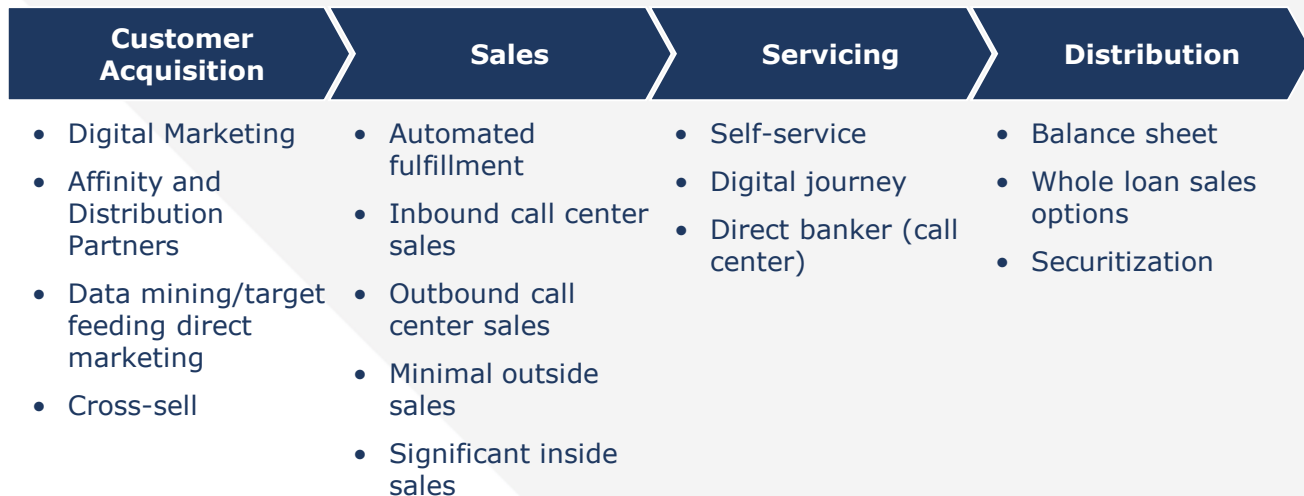
NYSE: AX

axosTM
Banking EvolvedSM

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Reform Act"). The words "believe," "expect," "anticipate," "estimate," "project," or the negation thereof or similar expressions constitute forward-looking statements within the meaning of the Reform Act. These statements may include, but are not limited to, projections of revenues, income or loss, projected consummation of pending acquisitions, estimates of capital expenditures, plans for future operations, products or services, the effects of the COVID-19 pandemic, and financing needs or plans, as well as assumptions relating to these matters. Such statements involve risks, uncertainties and other factors that may cause actual results, performance or achievements of the Company and its subsidiaries to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. For a discussion of these factors, we refer you to the Company's reports filed with the Securities and Exchange Commission, including its Annual Report on Form 10-K for the year ended June 30, 2019 and our last earnings press release. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by the Company or by any other person or entity that the objectives and plans of the Company will be achieved. For all forward-looking statements, the Company claims the protection of the safe-harbor for forward-looking statements contained in the Reform Act.



Axos' Business Model is Differentiated From Other Banks



Core Digital Capabilities



Our Business Model is More Profitable Because Our Costs are Lower

<i>As % of average assets</i>	Axos¹ (%)	Banks Greater Than \$10bn² (%)
Net interest income	5.16%	2.73%
Salaries and benefits	0.97%	1.13%
Premises, equipment and other non-interest expense	0.97%	1.47%
Total non-interest expense	1.94%	2.60%
Core business margin	3.22%	0.13%

1. For the three months ended 03/31/2020 – the most recent data on FDIC website “Statistics on Depository Institutions Report”

Axos Bank only, excludes Axos Financial, Inc. to compare to FDIC data. Data retrieved 06/29/2020.

2. All Commercial Banks by asset size. FDIC reported for three months ended 03/31/2020. Total of 144 institutions >\$10 billion. Data retrieved 06/29/2020.

Axos Financial's Three Business Segments Provide the Foundation For Sustained Long-Term Growth



**Consumer
Banking**

Securities

**Commercial
Banking**

Investment Thesis

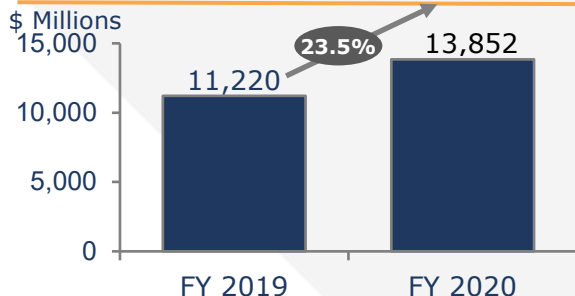
- › Diverse mix of asset, deposit, and fee income reduces risk and provides multiple growth opportunities in varying environments
- › Differentiated retail digital strategy from “online savings banks” or fin-tech competitors
- › Structural cost advantage vs. traditional banks
- › Differentiated distribution strategy
- › New business initiatives will generate incremental growth
- › Universal Digital Banking Platform and Enterprise Technology stack provide operating leverage opportunity
- › Technology synergies among business segments reduce overall cost of growth strategy

COVID-19 Has Accelerated Adoption of Digital Banking and Wealth

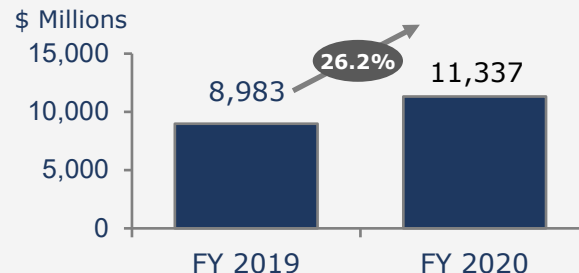
Consumer Banking	Commercial Banking	Securities
<ul style="list-style-type: none">› Convenience and superior user experience keys to long-term success› Effective use of customer data and segmentation reduces customer acquisition costs and increases cross-sell› Control of front- and back-end connectivity to technology stack provides cost and time-to-market advantages❑ UDB allows Axos to continuously add new self-service tools and value-added services within our digital banking platform	<ul style="list-style-type: none">› Providers that integrate banking with specialized software to serve specific customer segments will gain market share❑ Axos Fiduciary Services supports trustees and fiduciaries nationwide through software + services model› Winning cash/treasury management accounts through > automation and custom API integration› Regional sales leaders supported by centralized service team is a more efficient and scalable model	<ul style="list-style-type: none">› Consumers across all age and income demographics want to manage their finances through a centralized, digital platform› Independent RIAs and IBs need banking services to compete with money center banks and large broker-dealers› Owning clearing, custody and direct-to-consumer digital wealth capabilities provides opportunities to serve consumers with incremental services at favorable economics

Fiscal 2020 Highlights Compared with Fiscal 2019

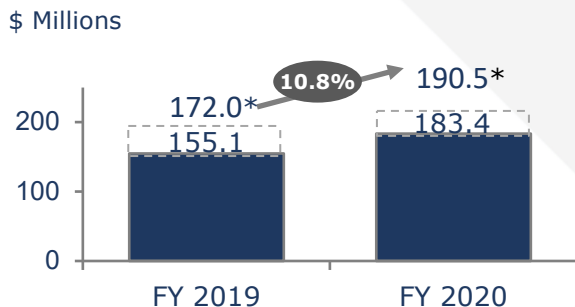
Asset Growth



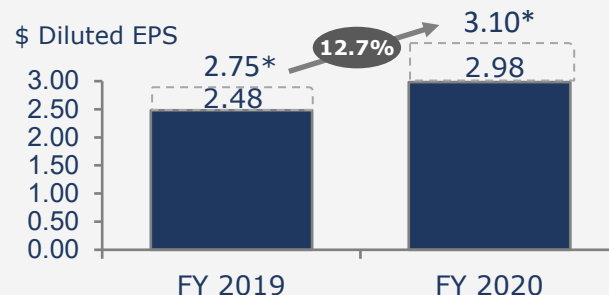
Deposit Growth



Net Income



Diluted EPS



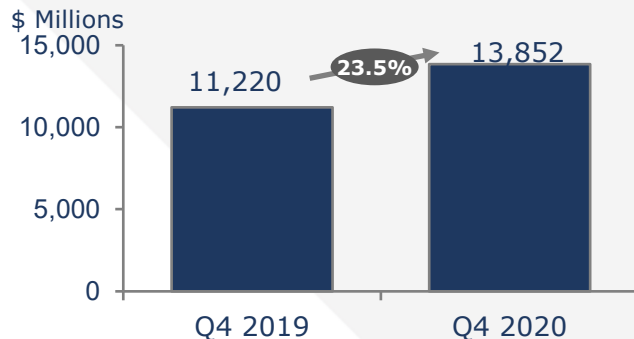
Return on Equity = 16.21%*

Return on Assets = 1.59%*

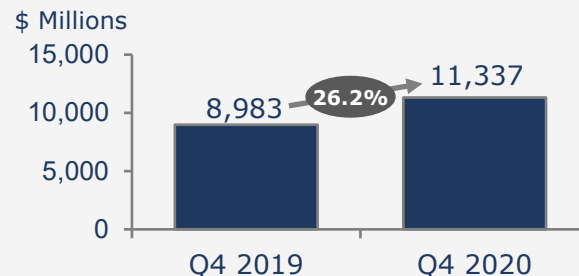
* Adjusted earnings and adjusted earnings per diluted common share, non-GAAP measures, which excludes non-cash amortization expenses and non-recurring costs related to mergers and acquisitions, and other non-recurring costs. Without adjusted earnings, ROE was 15.65% and ROA was 1.53% based on GAAP earnings.

Fiscal 2020 Fourth Quarter Highlights Compared with Fiscal 2019 Fourth Quarter

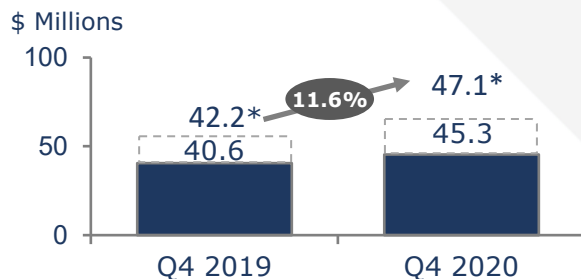
Asset Growth



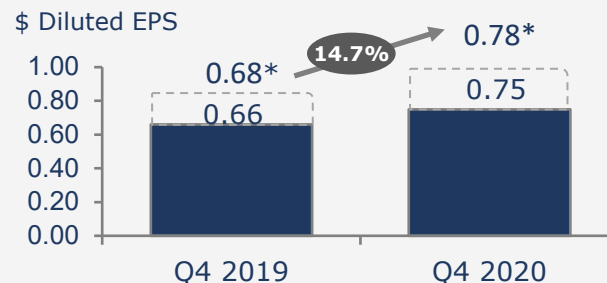
Deposit Growth



Net Income



Diluted EPS



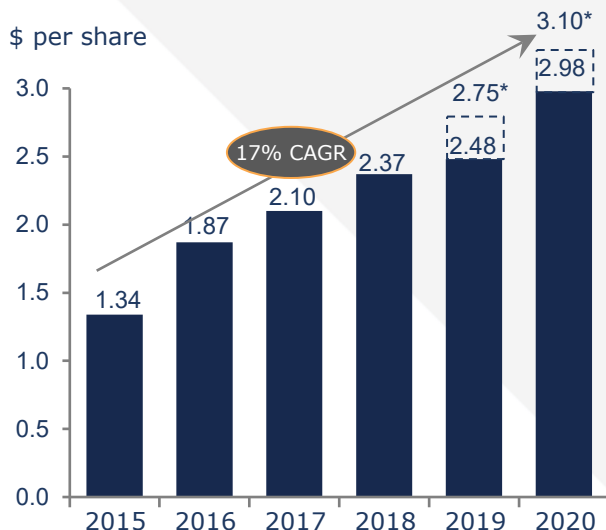
Return on Equity = 15.24%*

Return on Assets = 1.51%*

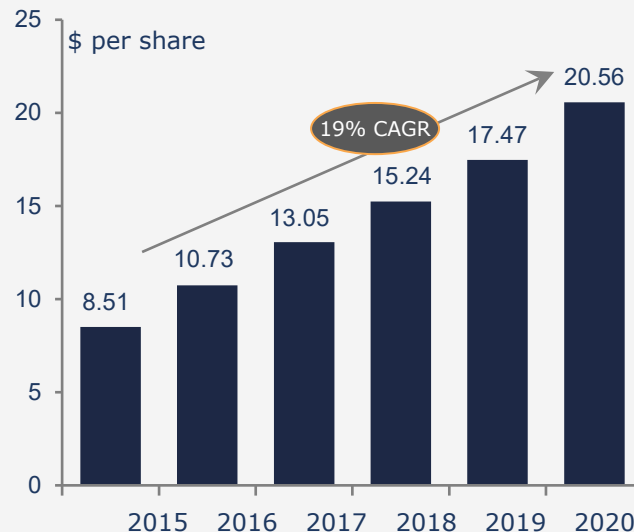
* Adjusted earnings and adjusted earnings per diluted common share, non-GAAP measures, which excludes non-cash amortization expenses and non-recurring costs related to mergers and acquisitions, and other non-recurring costs. Without adjusted earnings, ROE was 14.71% and ROA was 1.45% based on GAAP earnings.

Diluted EPS and Book Value Per Share Have Been Consistently Strong

Diluted EPS (FY)



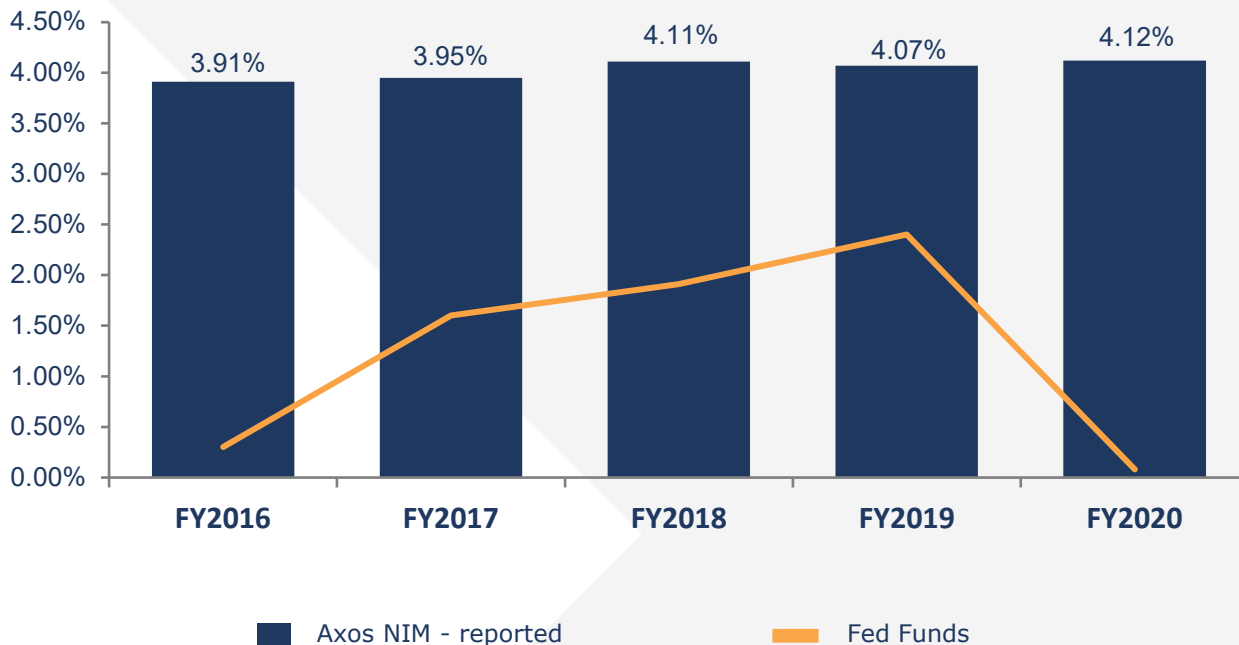
Book Value Per Share (FY)



*Adjusted earnings and adjusted earnings per diluted common share, non-GAAP measures, which excludes non-cash amortization expenses and non-recurring costs related to mergers and acquisitions, and other non-recurring costs. Without adjusted earnings, Diluted EPS was \$2.98 based on GAAP earnings.

Net Interest Margin Has Been Stable/Rising Through a Variety of Interest Rate Cycles

Stable Net Interest Margin



Axos is a Top Quartile Performer Versus Bank Peer Group

	Axos Bank	Peer Group	Percentile
ROAA	2.03%	0.41%	95%
Return on equity	22.26%	5.43%	96%
G&A	1.90%	2.61%	22%
Efficiency ratio	33.03%	67.38%	4%

The 96% on ROE means that the Bank outperformed 96% of all banks. The 22% G&A ranking means that only 22% of banks spend less on G&A than Axos. Peer group includes savings banks greater than \$1 billion.

Diverse Lending Businesses Across Banking and Securities Segments ...

axos™

\$ Millions

FY20 Q4

Lending

Single family

Jumbo Mortgage

\$4,243

Warehouse Lending

\$474

Commercial Real Estate

Multifamily

\$1,892

Small Balance Commercial

\$371

C&I Lending

Lender Finance / Asset Backed Lending

\$2,211

Equipment Leasing

\$156

Factoring / Structured Settlements

\$4

CRE Specialty

\$818

Securities

Margin Lending

\$207

Securities-Based Line of Credit (SBLoC)

\$22

Consumer

Auto

\$291

Unsecured Lending / Overdraft / SBA

\$243

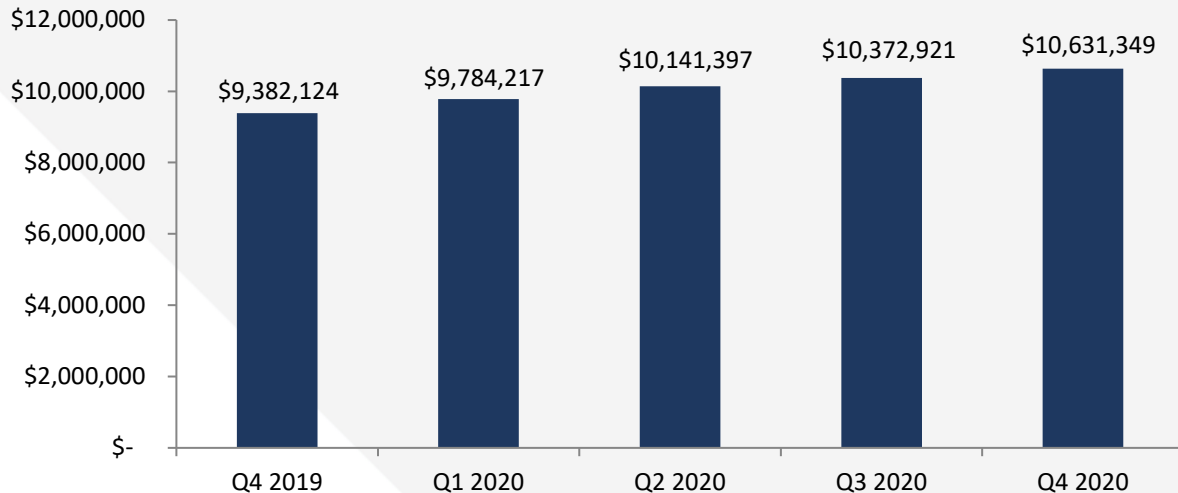
Conservative Underwriting and Secured Lending Positions Loan Portfolio for Economic Downturn

Actively working with borrowers on case-by-case basis for forbearance requests

Asset-Based Lender*	Proactively Managing Credit*	Bolstered Allowance for Loan Loss*
<ul style="list-style-type: none"> > 94% of loans are collateralized by hard assets > Low LTVs/LTCs ❑ SFR mortgage: 60% ❑ Multifamily: 56% ❑ CRE: 52% ❑ Commercial Specialty Real Estate (CRESL): 43% ❑ Lender Finance: 50% > Senior position in all lender finance and commercial specialty real estate loans with capital support from sponsors and junior partners > No credit exposures to airlines, casinos, malls, and theme parks 	<ul style="list-style-type: none"> > Limited number of loans on deferral or forbearance - \$127.5M (1.2% of total loans) ❑ C&I - \$5.6M (0.2% of total C&I loans) ❑ Multifamily + CRE - \$0.0 ❑ Jumbo SFR - \$91.2M (2% of SFR mortgages) ❑ Auto - \$28M (9.7% of auto loans) ❑ Consumer unsecured - \$2.7M (5% of consumer unsecured loans) > Two hotel loans 30+ days delinquent in held for sale - \$24.5M w/56.4% LTV at origination 	<ul style="list-style-type: none"> > \$75.8M ACL at 6/30/20 ❑ 71 basis points of total loans and leases ❑ 10.7x net charge-offs ex-HRB-related Emerald Advance and Refund Advance loans in FY 2020 > Adopted CECL on 7/1/20 ❑ \$35M to \$55M projected Day 1 Adjustment ❑ Incorporates Moody's updated models + Axos qualitative overlays ❑ Assumes home price decline of 30%-40% in late calendar 2021 ❑ 5-Year phase in: no impact on regulatory capital in 1st two years post adoption

Our Asset Growth has been Driven by Strong and Profitable Organic Loan Production

Net Loan Portfolio – End of Last Five Quarters (\$ in Thousands) 10Q



**Average
Loan to
Value**



Multifamily

Single family

53%

53%

53%

54%

56%

57%

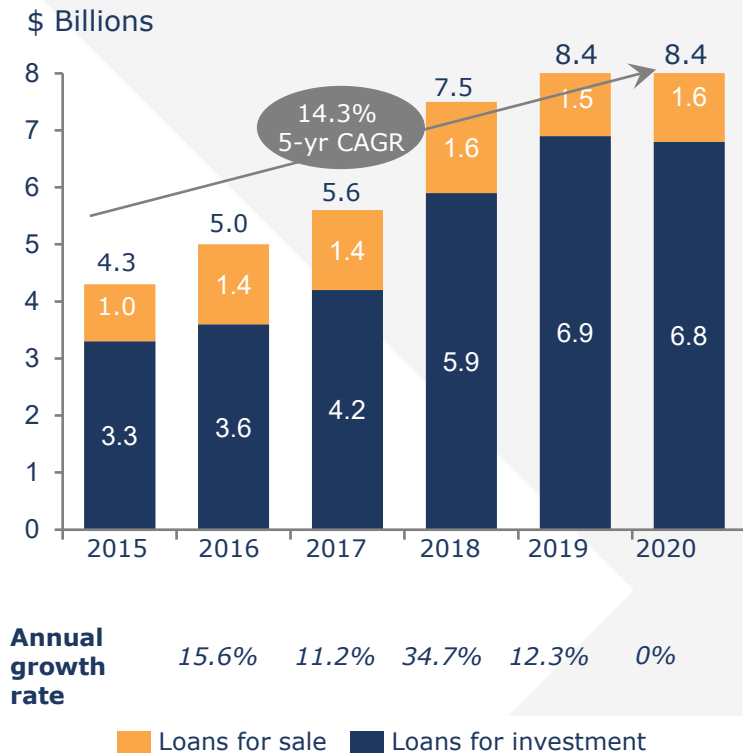
57%

57%

57%

60%

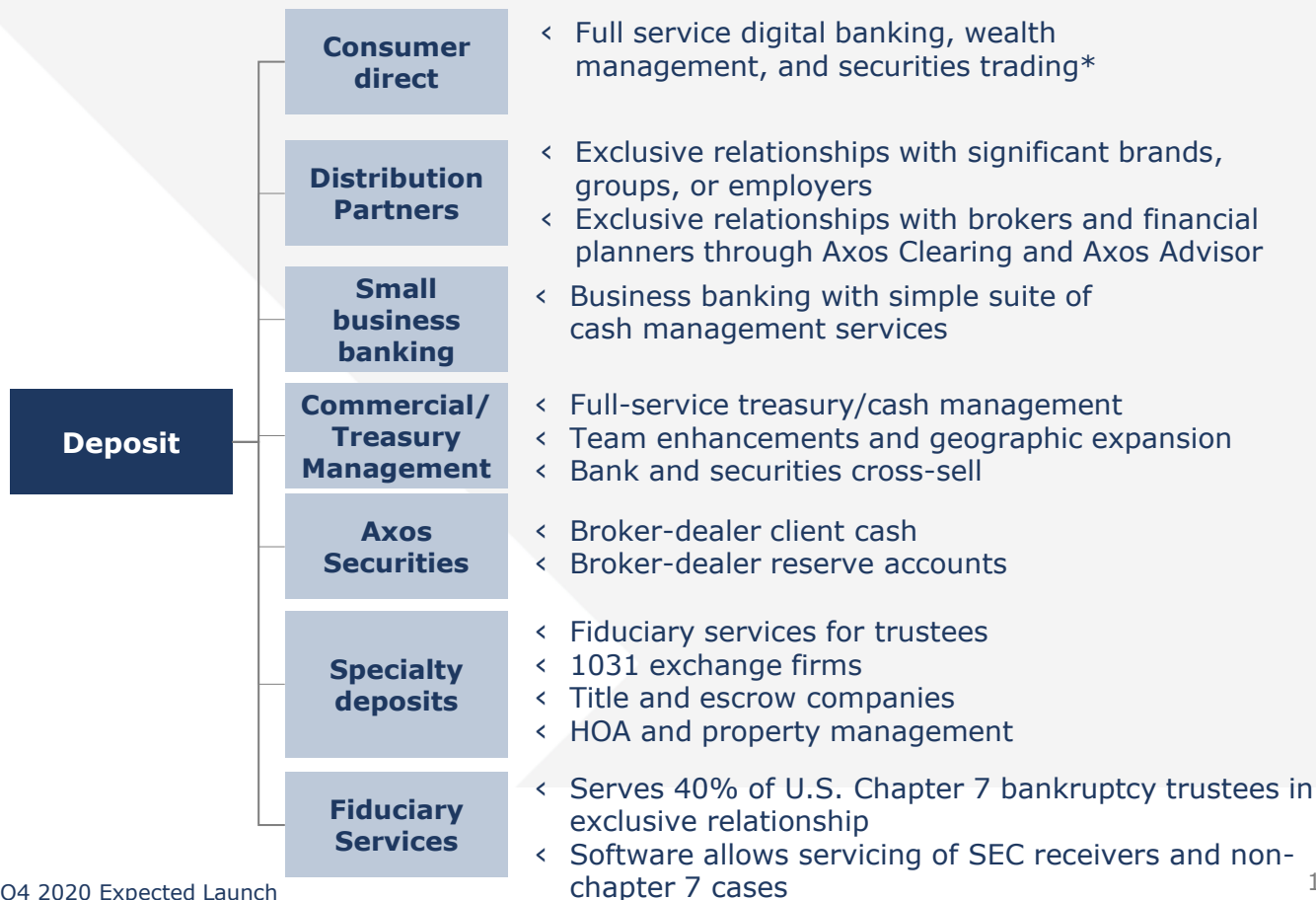
Fiscal Year Loan Originations



Future Plans

- > Organic growth in existing business lines
 - Multifamily geographic expansion
 - Agency and jumbo mortgage channel expansion
 - Small Balance Commercial Real Estate expansion
 - Large Balance Commercial / Specialty Real Estate expansion
- > Additional C&I verticals/product expansion
- > Retail auto lending launch
- > RIA M&A and succession lending

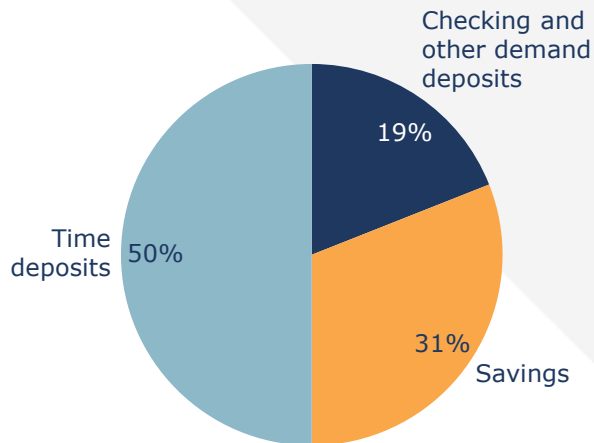
Key Elements



Deposit Growth in Checking, Business, and Savings Was Achieved While Transforming the Mix of Deposits

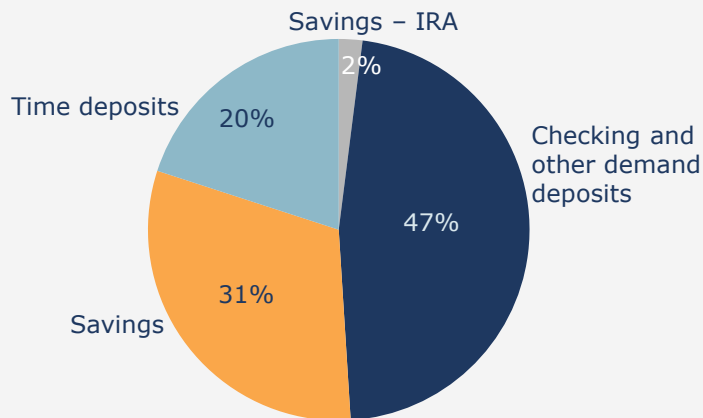
June 30, 2013

100% of Deposits = \$2.1 billion



June 30, 2020

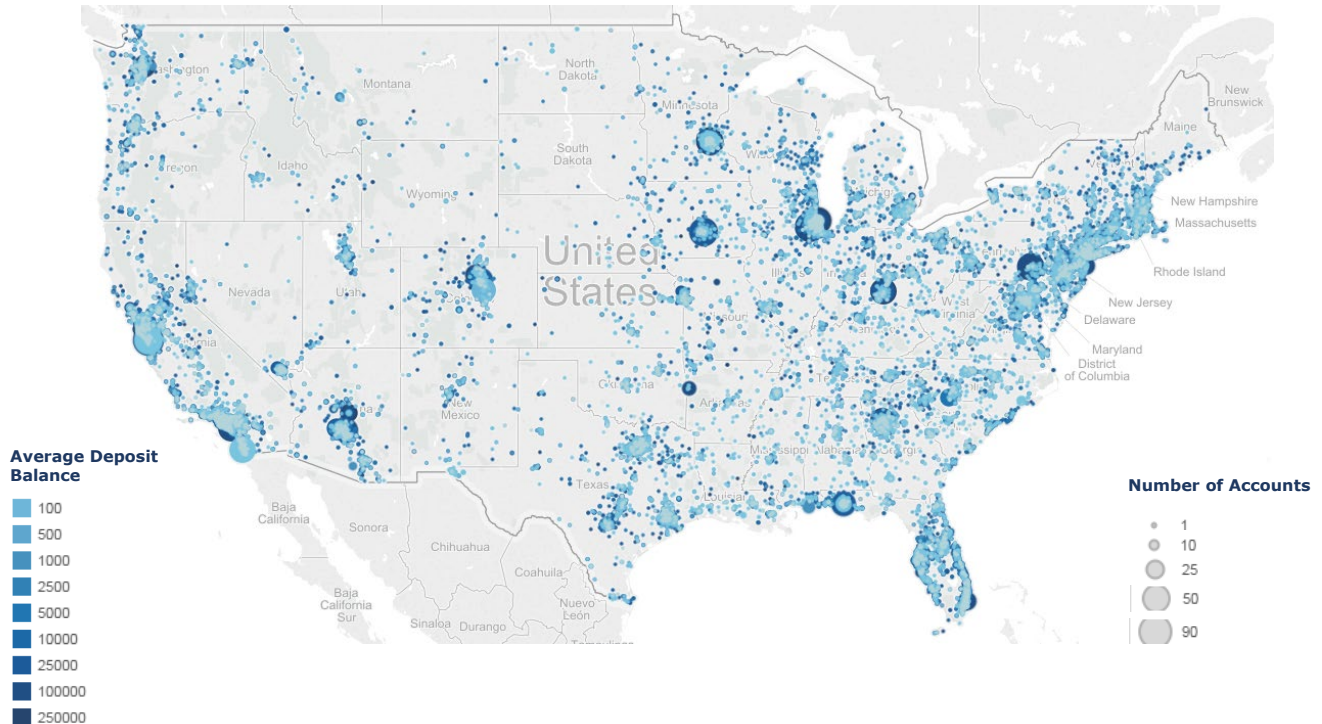
100% of Deposits = \$11.3 billion



Checking Growth (6/2013 – 6/2020) = 1,272%

Savings Growth (6/2013 – 6/2020) = 476%

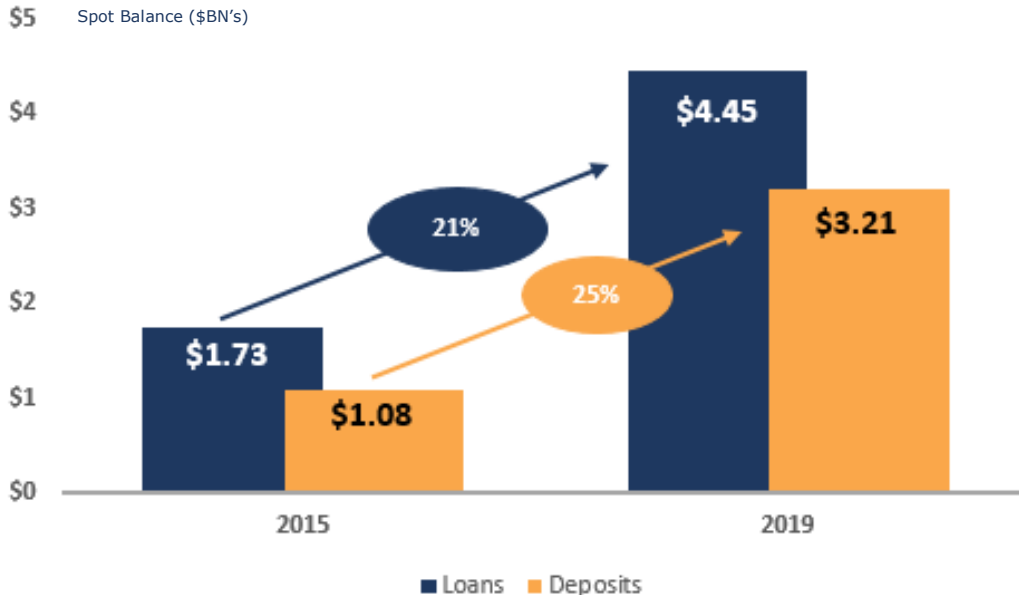
Axos Customer Base and Deposit Volume is Well Distributed Throughout the United States



Axos Deposits Have National Reach With Customers in Every State

Commercial Loans and Deposits

4 years of growth



Loan Growth Drivers

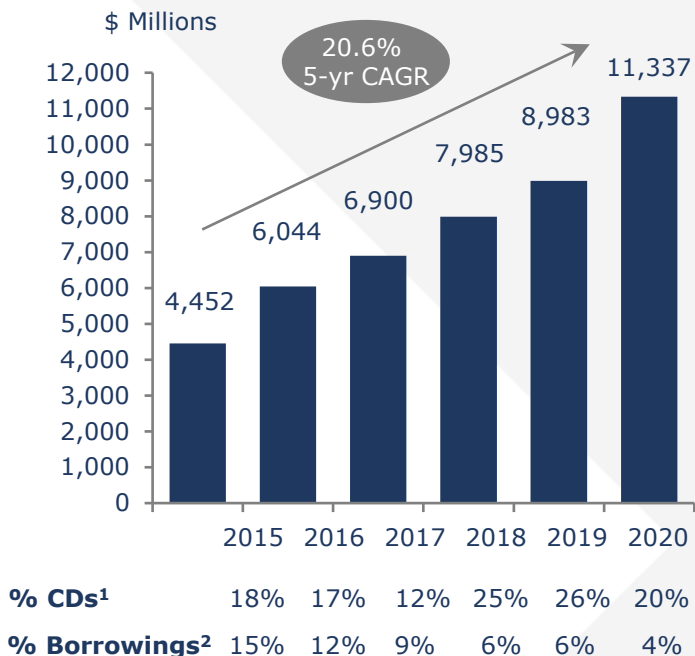
- Product Expansion
- Repeating Client Relationships
- Reputation for Reliable Execution

Deposit Growth Drivers

- Service to Specialty Verticals
- Technology and Application Integration
- Reposition as Commercial Banker

Core Deposit Growth Was Sufficiently Strong To Grow Overall Deposits While Changing The Deposit Mix

Deposit Growth



Future Plans

- Enhanced digital marketing automation integrated to outbound sales group
- Products and technology integration targeted to specific industry groups
- Create differentiated consumer and business banking platform
- Enhanced focus on customer service and user experience
- Leverage existing and create new distribution partnerships to reduce acquisition cost and leverage external brands

¹ as a % of total deposits

² as a % of total liabilities

Diversified Fee / Non-Interest Income

			% Fee Income FY 2020*	% Fee Income FY 2019*
Fee Income	Mortgage Banking	Agency	20%	6%
		Jumbo		
		Multifamily		
	Gain on Sale – Other	Structured Settlement	7%	7%
		Other		
	Deposit/ Service Fees	Cash/Treasury Management	16%	28%
		Consumer Deposit		
		Payments	29%	38%
		Tax		
		Prepaid		
	Prepayment Fee		6%	7%
	Broker-Dealer		22%	14%

*Excludes securities income

Monetizing synergies by integrating Banking products and services to Securities customers, RIAs, and IBs

Axos Securities	Axos Clearing Securities Clearing & Custody	62 IBs 110,000 Clients
	Axos Invest Digital Wealth & Personal Financial Management	24,000 Clients
	Axos Trading¹ Self-Directing Trading	Expected Launch Q4 2020

Consumer Banking

- › Consumer Deposit Accounts
- › ODL/Margin Accounts
- › Jumbo Single Family Mortgage Loans

Commercial Banking

- › Securities-Backed Lines of Credit
- › Cash Management
- › Commercial Property Refinancing

Digital Solutions

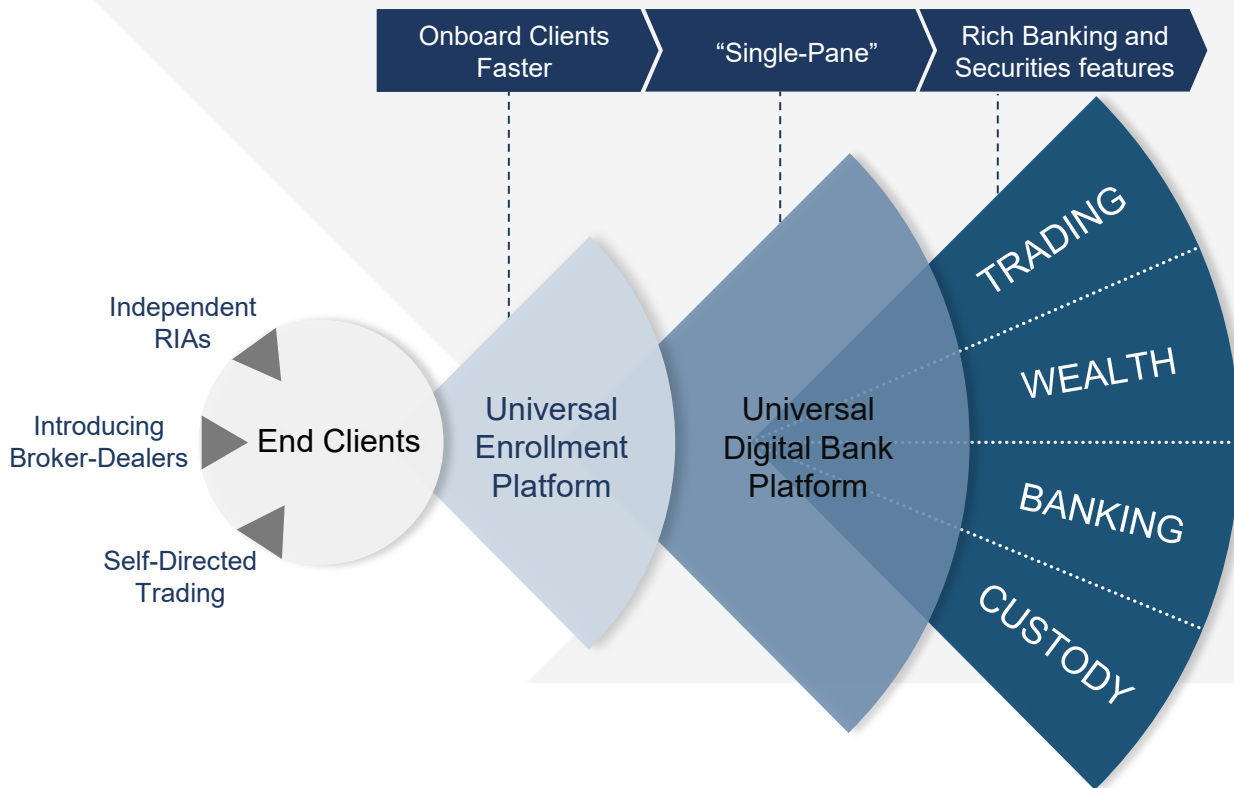
- › Universal Digital Platform
- › Account Opening Platform

Access to
~135,000
Clients

¹ Target "go-live" Q4 2020



Leveraging Bank's existing digital platforms allows for a unique integrated and flexible Banking and Securities product features



Secular Industry Trends Provide Opportunities for Axos



Fee Compression for Active and Passive Investment Managers



- RIAs need to reduce costs and streamline back-office ops
- Automation frees up > time/resources for client interactions

Advisors are Leaving Wirehouses to Become Independent Advisors



- Axos to provide bundled securities clearing, custody and banking services
- Target small and medium-sized RIAs and IBDs that large custodians do not serve well

Aging Advisor Population Is Driving Consolidation and Succession Planning



- Axos to provide succession-based and M&A financing to RIAs and IBDs
- Nation-wide footprint and industry focus are competitive advantages

Digitization of Wealth Management



- Axos will offer direct-to-consumer and private label robo advisory solutions to individuals and independent RIAs

Business Segment Overview – Axos Invest

Core Services

- Free financial digital advisor that helps clients achieve their goals by automating the financial planning process.
- Provides premium packages for clients who want additional value beyond our core services.

Customer Behavior

- **High Conversion Rates** – Platform has been able to sustain 20% conversion rate with low client attrition.
- **Low Acquisition Costs**– Compared to industry standards, historic acquisition costs have sub – \$50/per client (funded account).
- **Sticky Accounts** – Clients trust our advice with 49% following our recommendations within first week.

Customer Served

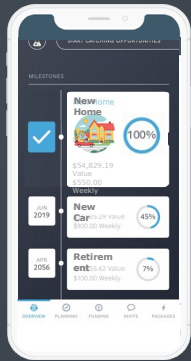
- Do-It-Yourself Mass Market

32,000+ sticky customer accounts with opportunities to cross-sell banking and premium services

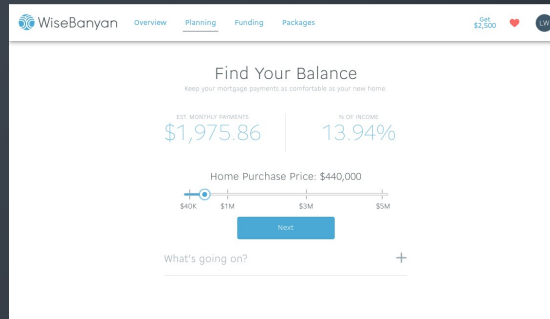
Monetize Clients by Leveraging Data and Personalization at Key Event-Driven Decision Points

INTEGRATED FINANCIAL PRODUCTS

SEEK
WISEBANYAN
GUIDANCE



+



=



Our recommendation engine already has the capability to integrate a wide variety of financial offerings: savings, credit, purchases, and more

Personalization

- › Increase chance of offering right product at the right time and place
- › Personalization is the right antidote for too much choice, too much content, and not enough time

Self-Service

- › Eventual artificial intelligence tools assist sale of banking products such as deposits, loans, and mortgages
- › Products optimized by channel, recipient and journey
- › Self service saves time and cost (e.g., activate and de-activate debit-card in platform, send wires via self-service)

Facilitate Partnerships

- › Easy integration of third-party features (e.g., biometrics)
- › Access to value added tools (e.g., robo-advisory, automated savings features) either proprietary or third party
- › Enable creative customer acquisition partners

Customizable Experience

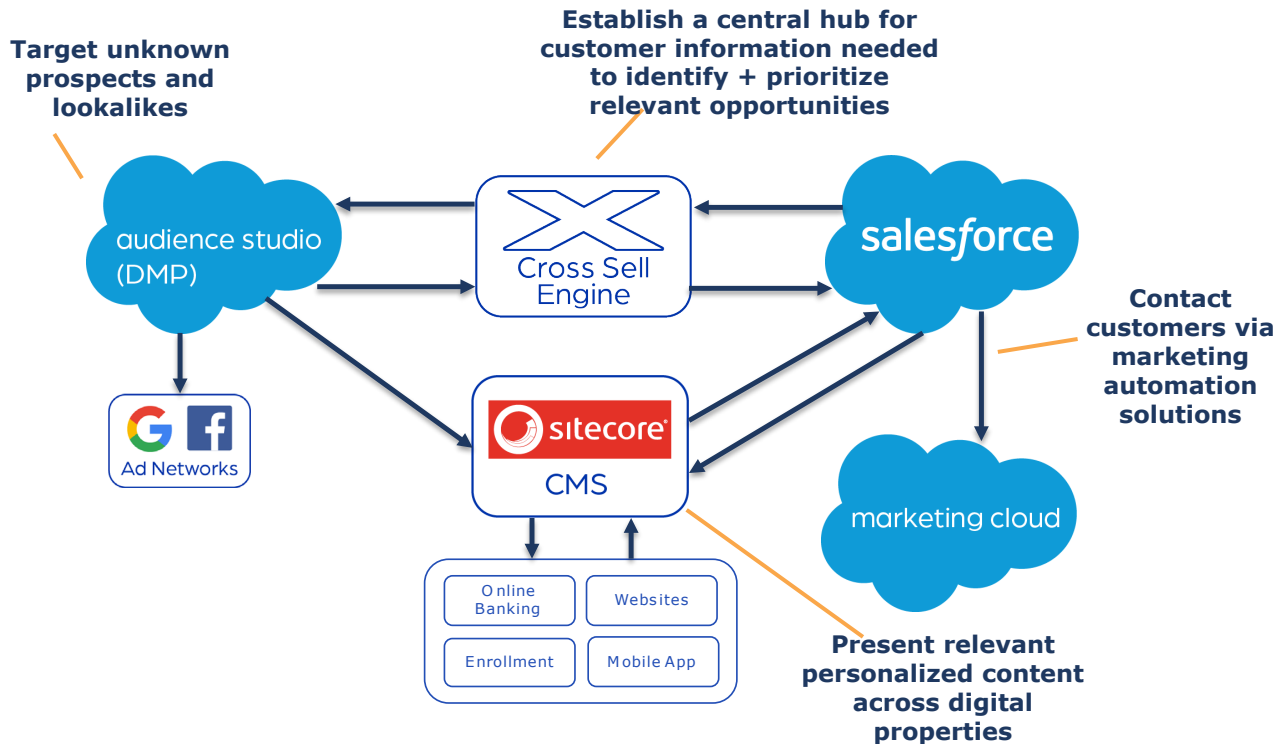
- › Provide holistic and interactive and intuitive design experience
- › Integrate online experience with other channels

Cross-Sell

- › Artificial intelligence and big data credit models enable quick credit decisions
- › Customized product recommendations based upon analytical determination of need

Personalization Solution Will Increase Consumer Engagement and Lifetime Value

Goal is to present customers with customized and relevant offers at the right time via the right channel



As We Fully Digitize All Front-End Customer Interactions, Operational Efficiency Gains Also Become Possible

Online Banking Customer Interaction

- Provide compelling customer value proposition to use online banking
 - Intelligent, personalized, automated campaigns to develop customer confidence in our messages
 - Utilization of multiple channels to deliver information that reflects customer preferences
-

Customer Self Service

- Expand digital channels and leverage omnichannel AI Hub across multiple channels, to streamline interactions
 - Easy to use self help via intelligent, automated platforms such as conversational.ai to make it easy to get what's wanted, when it's wanted, anytime, anywhere
 - Customer seamlessly switches from one channel to another e.g. IVR, Chatbot, Facebook Messenger, etc.
-

Operational Efficiency

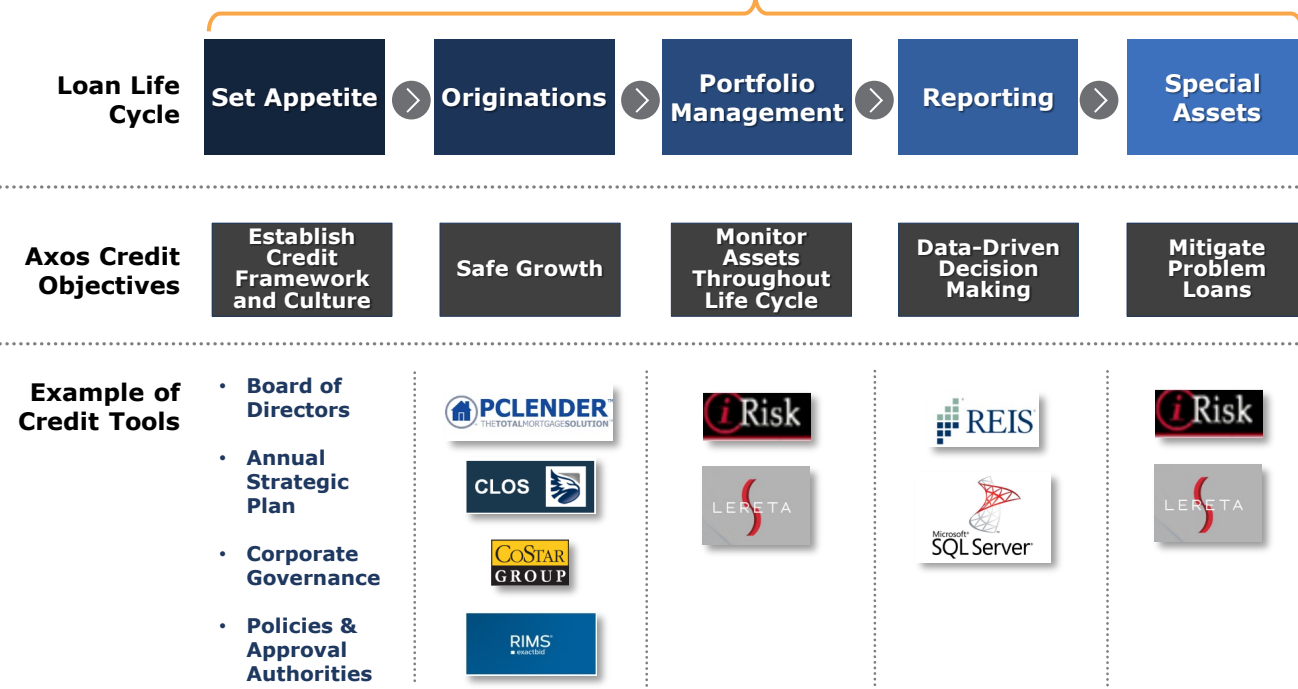
- Customer centric operational efficiencies reduce cost, while accelerating delivery of customer requests
- Efficiencies are delivered using tools such as our robotic process automation platform, or low code platform to automate high volume, repetitive processes

Holistic Credit Risk Management

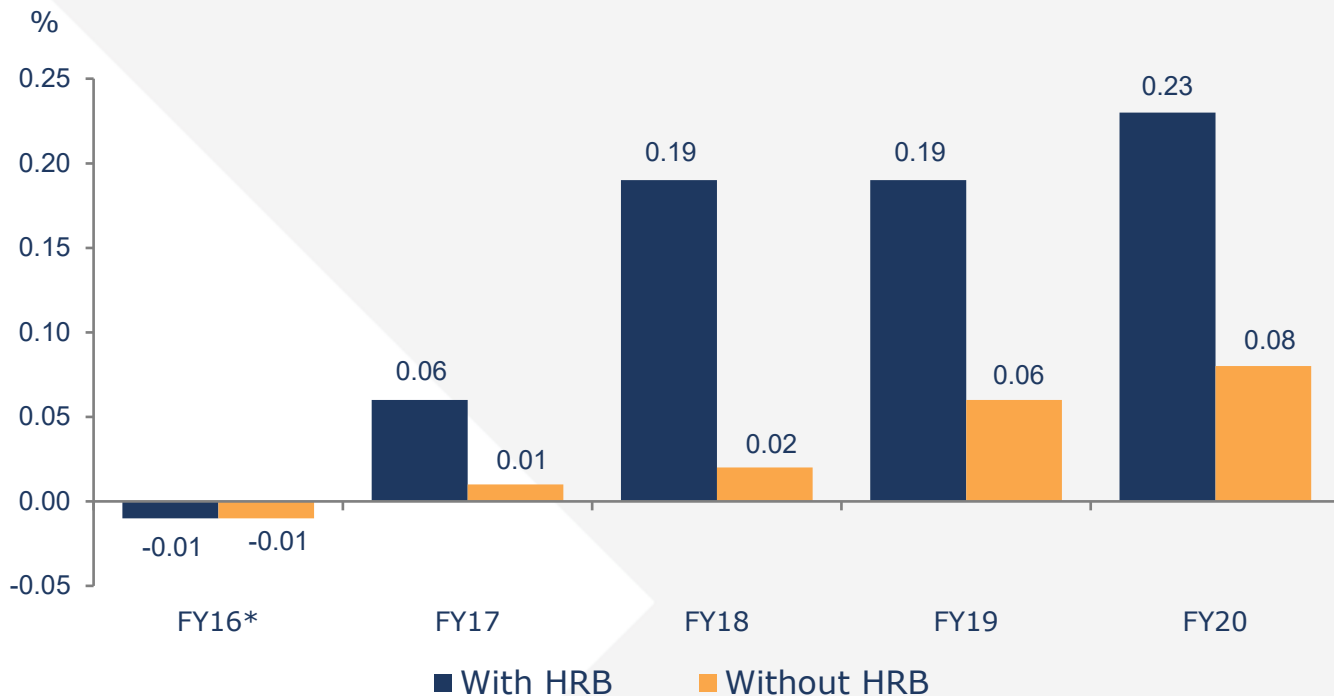
What We Do

Utilize a holistic credit-risk management framework to manage and monitor credit quality at each stage of the loan life cycle, and leverage specialized Credit Tools to optimize monitoring and reporting capabilities

Credit Monitoring & Oversight



Annualized Charge-offs (Recoveries) to Average Loans Outstanding



*For FY16, there were no HRB related charge-offs with \$16M of annual average loan balances.

Strong Profitability and Liquidity Support Organic Growth

Consumer and Commercial Deposits

- › Axos Advisors
- › Consumer Direct
- › Small Business Banking
- › Specialty Commercial Deposits

Non-Interest-Bearing Deposits

- › Axos Fiduciary Services
- › Commercial Cash/Treasury Management
- › Prepaid Consumer Debit Cards

Off Balance Sheet Funding*

- › Axos Fiduciary Services - \$37 million
- › Axos Clearing - \$450 million
- › FHLB - \$3.8 billion
- › Federal Reserve Discount Window - \$1.8 billion

Strong Capital Ratios*

- › Tier 1 Capital: 11.79% (Bank)
- › Tier 1 Leverage: 9.25% (Bank)
- › Total Capital: 12.64 % (Holdco)
- › TCE/TA: 7.94% (Holdco)
- › Tangible Book Value/Share: \$18.28

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