

**FORM 6-K**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**Report of Foreign Private Issuer**

**Pursuant to Rule 13a-16 or 15d-16  
of the Securities Exchange Act of 1934**

For the month of **July 2004**

Commission File Number 001-31269

**ALCON, INC.**  
(Translation of registrant's name into English)

Bösch 69  
P.O. Box 62  
6331 Hünenberg, Switzerland  
41-41-785-8888  
(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F:

Form 20-F ☒ Form 40-F ☐

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1): ☐

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7): ☐

Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes ☐ No ☒

If "Yes" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-  
\_\_\_\_\_

**Incorporation by Reference**

This Report of Foreign Private Issuer on Form 6-K shall be incorporated by reference into the Registration Statement on Form S-8 filed with the Securities and Exchange Commission on April 24, 2002, the Registration Statement on Form S-8 filed with the Securities and Exchange Commission on October 25, 2002 and amended on December 12, 2003 and the Registration Statement on Form S-8 filed with the Securities and Exchange Commission on December 12, 2003.

**ALCON, INC.**  
**FINANCIAL INFORMATION FOR THE**  
**THREE-MONTH AND SIX-MONTH PERIODS ENDED JUNE 30, 2004 AND 2003**

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# **ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**

## **ALCON, INC. AND SUBSIDIARIES** **Condensed Consolidated Balance Sheets (Unaudited)** (in millions, except share data)

	<u>June 30, 2004</u>	<u>December 31, 2003</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 844.2	\$ 1,086.0
Investments	146.5	100.5
Trade receivables, net	801.0	622.8
Inventories	413.7	446.5
Deferred income tax assets	157.4	157.4
Other current assets	<u>66.6</u>	<u>57.0</u>
Total current assets	2,429.4	2,470.2
Property, plant and equipment, net	788.9	788.8
Intangible assets, net	300.1	331.5
Goodwill	550.6	552.1
Long term deferred income tax assets	144.7	118.8
Other assets	<u>42.1</u>	<u>39.2</u>
Total assets	<u>\$ 4,255.8</u>	<u>\$ 4,300.6</u>
<b>Liabilities and Shareholders' Equity</b>		
Current liabilities:		
Accounts payable	\$ 129.3	\$ 146.1
Short term borrowings	1,092.4	1,326.8
Current maturities of long term debt	4.6	8.5
Other current liabilities	<u>843.7</u>	<u>751.6</u>
Total current liabilities	<u>2,070.0</u>	<u>2,233.0</u>
Long term debt, net of current maturities	68.9	75.0
Long term deferred income tax liabilities	99.6	108.4
Other long term liabilities	303.9	292.7
Contingencies		
Shareholders' equity:		
Common shares, par value CHF 0.20 per share; 336,975,000 shares authorized, 309,711,430 shares issued and 306,140,514 shares outstanding at June 30, 2004; 336,975,000 shares authorized, 309,310,273 shares issued and 308,519,051 shares outstanding at December 31, 2003	42.6	42.5
Additional paid-in capital	529.6	512.0
Accumulated other comprehensive income	90.0	135.8
Deferred compensation	(5.0)	(7.5)
Retained earnings	1,272.0	951.2
Treasury shares, at cost; 3,570,916 shares at June 30, 2004; and 791,222 shares at December 31, 2003	<u>(215.8)</u>	<u>(42.5)</u>
Total shareholders' equity	<u>1,713.4</u>	<u>1,591.5</u>
Total liabilities and shareholders' equity	<u>\$ 4,255.8</u>	<u>\$ 4,300.6</u>

See accompanying notes to condensed consolidated financial statements.

**ALCON, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Earnings (Unaudited)**  
(in millions, except share and per share data)

	<b>Three months ended June 30,</b>		<b>Six months ended June 30,</b>	
	<b>2004</b>	<b>2003</b>	<b>2004</b>	<b>2003</b>
Sales	\$ 1,039.2	\$ 925.4	\$ 2,002.8	\$ 1,732.5
Cost of goods sold	<u>274.2</u>	<u>267.1</u>	<u>564.0</u>	<u>520.4</u>
Gross profit	765.0	658.3	1,438.8	1,212.1
Selling, general and administrative	312.3	291.1	603.1	555.3
Research and development	89.3	89.3	180.2	167.5
Amortization of intangibles	<u>15.7</u>	<u>17.0</u>	<u>31.2</u>	<u>34.0</u>
Operating income	347.7	260.9	624.3	455.3
Other income (expense):				
Gain (loss) from foreign currency, net	(4.8)	1.7	(3.2)	1.6
Interest income	4.5	4.6	10.2	9.1
Interest expense	(6.3)	(11.3)	(13.3)	(23.0)
Other	<u>-</u>	<u>0.1</u>	<u>-</u>	<u>0.1</u>
Earnings before income taxes	341.1	256.0	618.0	443.1
Income taxes	<u>41.9</u>	<u>77.8</u>	<u>127.8</u>	<u>134.7</u>
Net earnings	<u>\$ 299.2</u>	<u>\$ 178.2</u>	<u>\$ 490.2</u>	<u>\$ 308.4</u>
Basic earnings per common share	<u>\$ 0.98</u>	<u>\$ 0.58</u>	<u>\$ 1.60</u>	<u>\$ 1.00</u>
Diluted earnings per common share	<u>\$ 0.96</u>	<u>\$ 0.57</u>	<u>\$ 1.58</u>	<u>\$ 1.00</u>
Basic weighted average common shares	305,357,938	307,934,550	306,107,207	307,921,008
Diluted weighted average common shares	310,678,556	310,353,567	310,902,151	309,867,981

See accompanying notes to condensed consolidated financial statements.

**ALCON, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Cash Flows (Unaudited)**  
(in millions)

	<b>Six months ended June 30,</b>	
	<b>2004</b>	<b>2003</b>
Cash provided by operating activities:		
Net cash from operating activities	\$ 462.3	\$ 427.4
Cash provided by (used in) investing activities:		
Purchases of property, plant and equipment	(74.6)	(64.6)
Net purchases of investments	(47.6)	(28.5)
Other	1.1	(3.7)
Net cash from investing activities	(121.1)	(96.8)
Cash provided by (used in) financing activities:		
Net proceeds from (repayment of) short term debt	(227.8)	(379.2)
Repayment of long term debt	(8.7)	(14.2)
Dividends to common shareholders	(169.4)	(107.2)
Proceeds from sale of common shares to employees	13.4	-
Acquisition of treasury shares	(173.1)	-
Other	-	2.5
Net cash from financing activities	(565.6)	(498.1)
Effect of exchange rates on cash and cash equivalents	(17.4)	6.2
Net increase (decrease) in cash and cash equivalents	(241.8)	(161.3)
Cash and cash equivalents, beginning of period	1,086.0	967.9
Cash and cash equivalents, end of period	\$ 844.2	\$ 806.6
Supplemental disclosure of cash flow information:		
Cash paid during the period for the following:		
Interest expense, net of amount capitalized	\$ 14.5	\$ 24.9
Income taxes	\$ 119.2	\$ 91.1

See accompanying notes to condensed consolidated financial statements.

**ALCON, INC. AND SUBSIDIARIES**  
**Notes to Condensed Consolidated Financial Statements (Unaudited)**  
**(in millions, except share and per share data)**

**(1) Condensed Consolidated Financial Statements**

Alcon, Inc. ("Alcon"), a Swiss corporation, is a majority owned subsidiary of Nestlé S.A. ("Nestlé"), which owns 230,250,000 common shares of Alcon.

The accompanying interim condensed consolidated financial statements of Alcon and subsidiaries (collectively, the "Company") are unaudited. Amounts presented at December 31, 2003 are based on the audited consolidated financial statements appearing in Alcon's annual report on Form 20-F filed with the Securities and Exchange Commission. The interim condensed consolidated financial statements and notes thereto do not include all disclosures required by accounting principles generally accepted in the United States of America ("U.S. GAAP") and should be read in conjunction with the audited consolidated financial statements and the notes thereto included in Alcon's annual report on Form 20-F.

In management's opinion, the interim condensed consolidated financial statements reflect all adjustments (consisting only of normal recurring accruals) necessary to present fairly the results for the interim periods presented. Results for interim periods are not necessarily indicative of results that ultimately will be achieved for a full year.

**(2) Cash Flows--Supplemental Disclosure of Non-cash Financing Activities**

- (a) During the six-month periods ended June 30, 2004 and 2003, Alcon acquired 5,594 and 3,256 treasury shares, respectively, when certain individuals terminated employment before vesting in their restricted common shares, as discussed in note 9.
- (b) In connection with the initial public offering ("IPO") in 2002, certain Alcon employees elected to convert their interests in the 1994 Phantom Stock Plan into restricted Alcon common shares and options to purchase Alcon common shares.

Deferred compensation (included in shareholders' equity) related to the restricted common shares was reduced by \$2.5 and \$3.8, which amounts were charged against earnings in the six-month periods ended June 30, 2004 and 2003, respectively, and were reflected as adjustments in net cash from operating activities.

**(3) Earnings Per Share**

Basic earnings per common share was computed by dividing net earnings by the weighted average number of common shares outstanding for the relevant period. Diluted weighted average common shares reflect the potential dilution, using the treasury stock method, that could occur if employee stock options for the issuance of common shares were exercised and if contingent restricted common shares granted to employees became vested.

The following table reconciles the weighted average shares of the basic and diluted earnings per share computations:

**ALCON, INC. AND SUBSIDIARIES**  
**Notes to Condensed Consolidated Financial Statements (Unaudited)**  
(in millions, except share and per share data)

	<u>Three months ended June 30,</u>		<u>Six months ended June 30,</u>	
	<u>2004</u>	<u>2003</u>	<u>2004</u>	<u>2003</u>
Basic weighted average common shares outstanding	305,357,938	307,934,550	306,107,207	307,921,008
Effect of dilutive securities:				
Employee stock options	4,791,993	1,661,545	4,270,284	1,206,189
Contingent restricted common shares	<u>528,625</u>	<u>757,472</u>	<u>524,660</u>	<u>740,784</u>
Diluted weighted average common shares outstanding	<u>310,678,556</u>	<u>310,353,567</u>	<u>310,902,151</u>	<u>309,867,981</u>

**(4) Inventories, at Lower of Cost or Market**

	<u>June 30,</u>	<u>December 31,</u>
	<u>2004</u>	<u>2003</u>
Finished goods	\$ 241.5	\$ 270.9
Work in process	40.1	40.0
Raw materials	<u>132.1</u>	<u>135.6</u>
Total inventories	<u>\$ 413.7</u>	<u>\$ 446.5</u>

**(5) Goodwill and Other Intangible Assets**

Intangible assets subject to amortization:

	<u>June 30, 2004</u>		<u>December 31, 2003</u>	
	<u>Gross Carrying Amount</u>	<u>Accumulated Amortization</u>	<u>Gross Carrying Amount</u>	<u>Accumulated Amortization</u>
Amortized intangible assets:				
Licensed technology	\$ 510.7	\$ (283.3)	\$ 511.6	\$ (258.2)
Other	<u>185.7</u>	<u>(113.0)</u>	<u>186.0</u>	<u>(107.9)</u>
	<u>\$ 696.4</u>	<u>\$ (396.3)</u>	<u>\$ 697.6</u>	<u>\$ (366.1)</u>

The changes in the carrying amount of goodwill for the six months ended June 30, 2004 were as follows:

	<u>United States Segment</u>	<u>International Segment</u>	<u>Total</u>
Balance, December 31, 2003	\$ 339.3	\$ 212.8	\$ 552.1
Impact of changes in foreign exchange rates	<u>-</u>	<u>(1.5)</u>	<u>(1.5)</u>
Balance, June 30, 2004	<u>\$ 339.3</u>	<u>\$ 211.3</u>	<u>\$ 550.6</u>

**ALCON, INC. AND SUBSIDIARIES**  
**Notes to Condensed Consolidated Financial Statements (Unaudited)**  
**(in millions, except share and per share data)**

**(6) Short Term Borrowings and Long Term Debt**

	<b>June 30, 2004</b>	<b>December 31, 2003</b>
Short term borrowings:		
Lines of credit	\$ 146.9	\$ 167.3
Commercial paper	819.9	1,005.1
From affiliates	100.4	111.5
Bank overdrafts	25.2	42.9
	<u>1,092.4</u>	<u>1,326.8</u>
Total short term borrowings	<u>\$ 1,092.4</u>	<u>\$ 1,326.8</u>

At June 30, 2004 the Company had several unsecured line of credit agreements totaling \$2,861.9, including bank overdraft agreements, with third parties that were denominated in various currencies.

	<b>June 30, 2004</b>	<b>December 31, 2003</b>
Long term debt:		
License obligations	\$ 13.4	\$ 21.7
Bonds	47.3	48.9
Other	12.8	12.9
Total long term debt	73.5	83.5
Less current maturities of long term debt	4.6	8.5
Long term debt, net of current maturities	<u>\$ 68.9</u>	<u>\$ 75.0</u>

As of June 30, 2004, total borrowings from Nestlé and its subsidiaries were \$100.4.

**(7) Business Segments**

The Company conducts its global business through two business segments: Alcon United States and Alcon International. Alcon United States includes sales to unaffiliated customers located in the United States, excluding Puerto Rico. Alcon United States operating profit is derived from operating profits within the United States, as well as operating profits earned outside of the United States related to the United States business. Alcon International includes sales to all other unaffiliated customers.

Each business segment markets and sells products principally in three product categories of the ophthalmic market: (1) pharmaceutical (prescription drugs), (2) surgical equipment and devices (cataract, vitreoretinal and refractive) and (3) consumer eye care (contact lens disinfectants and cleaning solutions, artificial tears and ocular vitamins).

Certain manufacturing costs and manufacturing variances are not assigned to business segments because most manufacturing operations produce products for more than one business segment. Research and development costs, excluding regulatory costs which are included in the business segments, are treated as general corporate costs and are not assigned to business segments.

Identifiable assets are not assigned by business segment and are not considered in evaluating the performance of the business segments.



**ALCON, INC. AND SUBSIDIARIES**  
**Notes to Condensed Consolidated Financial Statements (Unaudited)**  
(in millions, except share and per share data)

<b>Three months ended June 30,</b>						
	<b>Sales</b>		<b>Operating Income</b>		<b>Depreciation and Amortization</b>	
	<b>2004</b>	<b>2003</b>	<b>2004</b>	<b>2003</b>	<b>2004</b>	<b>2003</b>
United States	\$ 549.9	\$ 511.2	\$ 265.7	\$ 236.3	\$ 21.1	\$ 21.2
International	489.3	414.2	199.1	131.6	13.1	14.2
Segments total	1,039.2	925.4	464.8	367.9	34.2	35.4
Manufacturing operations			(5.7)	(4.1)	7.4	7.0
Research and development			(82.6)	(83.5)	2.4	2.0
General corporate			(28.8)	(19.4)	0.3	1.5
<b>Total</b>	<b>\$ 1,039.2</b>	<b>\$ 925.4</b>	<b>\$ 347.7</b>	<b>\$ 260.9</b>	<b>\$ 44.3</b>	<b>\$ 45.9</b>

  

<b>Six months ended June 30,</b>						
	<b>Sales</b>		<b>Operating Income</b>		<b>Depreciation and Amortization</b>	
	<b>2004</b>	<b>2003</b>	<b>2004</b>	<b>2003</b>	<b>2004</b>	<b>2003</b>
United States	\$ 1,034.6	\$ 937.7	\$ 496.0	\$ 420.6	\$ 41.8	\$ 41.3
International	968.2	794.8	366.5	243.7	25.8	24.1
Segments total	2,002.8	1,732.5	862.5	664.3	67.6	65.4
Manufacturing operations			(16.8)	(17.1)	14.8	13.6
Research and development			(164.2)	(156.1)	4.6	4.2
General corporate			(57.2)	(35.8)	1.8	2.7
<b>Total</b>	<b>\$ 2,002.8</b>	<b>\$ 1,732.5</b>	<b>\$ 624.3</b>	<b>\$ 455.3</b>	<b>\$ 88.8</b>	<b>\$ 85.9</b>

**(8) Stock-Based Compensation Plans**

Contemporaneously with the IPO, the Company adopted the 2002 Alcon Incentive Plan. Under this plan, the Company's board of directors may award to officers, directors and key employees options to purchase up to 30 million shares of the Company's common stock at a price set by the board, which may not be lower than the prevailing stock exchange price upon the grant of the option. Individual grants become exercisable generally on or after the third anniversary of the grant and lapse on the tenth anniversary of the grant.

In the fourth quarter of 2002, the Company's board of directors authorized the acquisition on the open market of up to two million Alcon common shares to satisfy the exercise of stock options granted under the 2002 Alcon Incentive Plan. The Company completed its acquisition of these shares in March 2004. In February 2004, the board authorized the purchase of up to an additional four million common shares. The purpose of the share purchases is to acquire and hold treasury shares to satisfy the exercise of stock options granted to employees.

The 2002 Alcon Incentive Plan also provides that the board may grant Stock Appreciation Rights ("SARs") whereby the grantee may receive the appreciation in stock value over the grant price. The Company's operating results included expenses related to these SARs of \$4.5 and \$0.6 in the three-month periods ended June 30, 2004 and 2003, respectively, and \$5.8 and \$0.7 in the six-month periods ended June 30, 2004 and 2003, respectively.

Under this plan, the Company provided for a conversion of existing phantom stock units granted under the 1994 Phantom Stock Plan into restricted common shares of Alcon and the grant of common stock options to any person who elected to make the conversion. See note 9 for additional information about this grant.

**ALCON, INC. AND SUBSIDIARIES**  
**Notes to Condensed Consolidated Financial Statements (Unaudited)**  
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During 2004, Alcon granted certain employees and the independent directors incentive options to purchase approximately 4.1 million Alcon common shares at the market price (primarily at \$63.32 per share) pursuant to the 2002 Alcon Incentive Plan. The options are scheduled to vest in 2007 and expire in 2014.

The Company applies the intrinsic value method provisions of Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations in accounting for grants to Company directors, officers and employees under the 2002 Alcon Incentive Plan. No employee compensation cost for stock options was reflected in net earnings, as all options granted under the plan had an exercise price equal to the market value of the underlying common stock on the date of grant. The following table illustrates the effect on net earnings and earnings per common share if the Company had applied the "fair value" recognition provisions of Statement of Financial Accounting Standard No. 123, "Accounting for Stock-Based Compensation" in accounting for the plan.

	<b>Three months ended June 30,</b>		<b>Six months ended June 30,</b>	
	<b>2004</b>	<b>2003</b>	<b>2004</b>	<b>2003</b>
Net earnings, as reported	\$ 299.2	\$ 178.2	\$ 490.2	\$ 308.4
Deduct: Total stock-based employee compensation expense determined under the "fair value" method for all awards, net of related tax benefits	(12.8)	(7.1)	(23.5)	(14.2)
Proforma net earnings	<u>\$ 286.4</u>	<u>\$ 171.1</u>	<u>\$ 466.7</u>	<u>\$ 294.2</u>
Earnings per common share:				
Basic - as reported	\$ 0.98	\$ 0.58	\$ 1.60	\$ 1.00
Basic - proforma	<u>\$ 0.94</u>	<u>\$ 0.56</u>	<u>\$ 1.52</u>	<u>\$ 0.96</u>
Diluted - as reported	\$ 0.96	\$ 0.57	\$ 1.58	\$ 1.00
Diluted - proforma	<u>\$ 0.93</u>	<u>\$ 0.55</u>	<u>\$ 1.51</u>	<u>\$ 0.95</u>

**(9) Deferred Compensation**

The Company has an unfunded deferred compensation plan referred to as the 1994 Phantom Stock Plan for which key management members and certain other employees were eligible to be considered for participation prior to 2002. A committee appointed by Alcon's board of directors administers the plan. The plan's liability was \$17.0 and \$24.6 at June 30, 2004 and December 31, 2003, respectively, which is included in other current liabilities and other long term liabilities in the accompanying condensed consolidated balance sheets.

Contemporaneously with the IPO, certain Alcon employees elected to convert \$34.2 of their interests in the unfunded 1994 Phantom Stock Plan into approximately 2.2 million contingent restricted common shares of Alcon. Although all of these shares were included in the outstanding common shares in the accompanying balance sheets at June 30, 2004 and December 31, 2003, the unvested portion (which was contingent) of the restricted common shares was excluded in the calculation of basic weighted average common shares outstanding. In connection with this conversion, these employees were also granted options to purchase approximately 0.9 million Alcon common shares at \$33.00 per share (the IPO price) under the 2002 Alcon Incentive Plan. These restricted shares and options are scheduled to vest at various times through January 1, 2006. The options expire on March 20, 2012.

In 2002, Alcon's board of directors adopted the Alcon Executive Deferred Compensation Plan ("DCP"). The DCP permits certain executives of the Company to defer receipt of compensation and certain stock gains otherwise payable currently and to accumulate earnings thereon on a tax-deferred basis. The plan is designed to permit executives' deferral elections to be held and owned by the Company in a Rabbi trust. During the six-

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**Notes to Condensed Consolidated Financial Statements (Unaudited)**  
**(in millions, except share and per share data)**

month periods ended June 30, 2004 and 2003, certain executives elected to defer \$5.0 and \$3.2 of compensation, respectively, which was included in other long term liabilities in the accompanying condensed consolidated balance sheets.

Additionally, as of June 30, 2004 and December 31, 2003, 158,306 and 87,033 common shares, respectively, have been deferred into the DCP. These shares were reflected as outstanding and were included in the applicable basic and diluted earnings per share calculations.

**(10) Pension and Postretirement Benefits**

Components of net periodic benefit costs:

<b>Three months ended June 30,</b>				
<b>Pension benefits</b>		<b>Postretirement benefits</b>		
<b>2004</b>	<b>2003</b>	<b>2004</b>	<b>2003</b>	
Service cost	\$ 3.8	\$ 3.7	\$ 1.7	\$ 2.6
Interest cost	3.6	3.3	2.1	3.0
Expected return on plan assets	(0.1)	(0.2)	(1.7)	(1.5)
Prior service cost amortization	(0.2)	-	0.1	0.1
Recognized actuarial loss	0.7	1.0	(0.1)	0.6
Total	<u>\$ 7.8</u>	<u>\$ 7.8</u>	<u>\$ 2.1</u>	<u>\$ 4.8</u>

<b>Six months ended June 30,</b>				
<b>Pension benefits</b>		<b>Postretirement benefits</b>		
<b>2004</b>	<b>2003</b>	<b>2004</b>	<b>2003</b>	
Service cost	\$ 7.5	\$ 7.3	\$ 3.9	\$ 5.1
Interest cost	7.1	6.6	4.8	5.9
Expected return on plan assets	(0.2)	(0.3)	(3.3)	(3.0)
Prior service cost amortization	(0.4)	-	0.2	0.2
Recognized actuarial loss	1.6	1.9	0.3	1.3
Total	<u>\$ 15.6</u>	<u>\$ 15.5</u>	<u>\$ 5.9</u>	<u>\$ 9.5</u>

The Company expects that during 2004 it will make \$9.3 in payments to retirees for the unfunded pension plans.

During the second quarter of 2004, the Company recognized the effects of the Medicare Prescription Drug, Improvement and Modernization Act of 2003 in accounting for its postretirement health care plan. The Company made no amendments to its plan and determined that the impact of the Act reduced the accumulated postretirement benefit obligation ("APBO") at January 1, 2004 to \$142.7 from \$173.0. This reduction in the APBO has eliminated the previous actuarial loss, for which the amortization would have been \$1.7 for the year 2004. The annual service cost and interest cost decreased \$1.8 and \$1.9, respectively, in 2004 from 2003.

**(11) Income Taxes**

During the second quarter of 2004, the Company recorded a current tax benefit of \$57.6. Discrete items arising in the second quarter of 2004 which resulted in this benefit included:

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**(in millions, except share and per share data)**

- the filing of amended U.S. federal income tax returns for 1998 through 2002 claiming research and experimentation credits;
- resolution of several significant tax audit issues, including transfer prices and intercompany royalties, related to the Internal Revenue Service audit of tax years 1998 through 2000; and
- resolution of issues from several international tax audit years.

The resulting effective tax rate was 12.3% in the second quarter of 2004, compared to 30.4% in the second quarter of 2003 and 30.6% for the full year 2003. The impact of these issues as they relate to the current tax year has been considered in estimating the 2004 annual effective tax rate of 30%, which excludes the \$57.6 benefit.

**(12) License Agreement Revision**

In June 2004, the Company entered into an agreement to buy out the remaining payment obligations under a license agreement that provided for future royalties, thus converting it into a fully paid-up license. The new agreement is subject to the Company's payment of \$80.6, which the Company intends to remit in the third quarter of 2004.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### Three months ended June 30, 2004 compared to three months ended June 30, 2003

The following discussion compares operations for the three months ended June 30, 2004 to operations for the three months ended June 30, 2003.

#### Global Sales

In the three months ended June 30, 2004, Alcon's quarterly sales passed the \$1 billion milestone for the first time. Global sales increased 12.3% to \$1,039.2 million in the three months ended June 30, 2004 from the same period in 2003. Of this increase, 2.4% was attributable to favorable exchange rates. Excluding the effect of foreign exchange fluctuations, sales would have grown by 9.9%, reflecting volume growth in most markets.

	Three months ended June 30,		Change	Foreign Currency Change	Change in Constant Currency (a)
	2004	2003			
	(in millions)				
Infection/inflammation products	\$ 152.6	\$ 140.1	8.9%		
Glaucoma products	131.9	106.3	24.1		
Allergy products	119.7	119.4	0.3		
Otic products	50.3	40.4	24.5		
Other pharmaceuticals/rebates	(14.0)	(14.0)	N/M		
<b>Total Pharmaceutical</b>	<b>440.5</b>	<b>392.2</b>	<b>12.3</b>	<b>1.5%</b>	<b>10.8%</b>
Intraocular lenses	148.1	126.5	17.1		
Cataract/vitreoretinal products	295.1	256.3	15.1		
Refractive products	15.9	19.1	(16.8)		
<b>Total Surgical</b>	<b>459.1</b>	<b>401.9</b>	<b>14.2</b>	<b>3.3</b>	<b>10.9</b>
Contact lens disinfectants	75.1	72.4	3.7		
Artificial tears	33.9	29.8	13.8		
Other	30.6	29.1	5.2		
<b>Total Consumer Eye Care</b>	<b>139.6</b>	<b>131.3</b>	<b>6.3</b>	<b>2.1</b>	<b>4.2</b>
<b>Total Global Sales</b>	<b>\$ 1,039.2</b>	<b>\$ 925.4</b>	<b>12.3</b>	<b>2.4</b>	<b>9.9</b>

N/M - Not Meaningful

- (a) Change in constant currency (as referenced throughout this discussion) is determined by comparing adjusted 2004 reported amounts, calculated using 2003 monthly average exchange rates, to the actual 2003 reported amounts. Sales change in constant currency is not a U.S. GAAP defined measure of revenue growth. This measure provides information on sales growth assuming that foreign currency exchange rates have not changed between years. Change in constant currency calculates sales growth without the impact of foreign exchange fluctuations. Management believes constant currency sales growth is an important measure of the Company's operations because it provides investors with a clearer picture of the core rate of sales growth attributable to changes in unit volumes and local currency prices. Sales change in constant currency, as defined and presented by the Company, may not be comparable to similar measures reported by other companies.

## Pharmaceutical

Global sales of our pharmaceutical products grew 12.3% (10.8% in constant currency) in the three months ended June 30, 2004. Sales of key products reflected volume gains in most major therapeutic categories.

Sales of *Vigamox*<sup>TM</sup> ophthalmic solution, our fourth generation fluoroquinolone, provided most of the growth in the infection/inflammation products during the three months ended June 30, 2004. Since the launch of *Vigamox*<sup>TM</sup> in May 2003, physicians in the U.S. have been switching to *Vigamox*<sup>TM</sup> from third generation fluoroquinolones, including *Ciloxan*<sup>®</sup> ophthalmic solution and ointment. Our patents for *Ciloxan*<sup>®</sup> have expired in virtually all of the countries where it is marketed, including the U.S. patent in June 2004. However, the increase in *Vigamox*<sup>TM</sup> sales was greater than the decrease in *Ciloxan*<sup>®</sup> sales. Alcon's combined sales of fluoroquinolone anti-infectives grew 18.0% in the three months ended June 30, 2004.

Among our glaucoma products, *Travatan*<sup>®</sup> ophthalmic solution continued its expansion in the global markets with a 57.1% increase in sales for the three months ended June 30, 2004. *Azopt*<sup>®</sup> ophthalmic suspension, another glaucoma product, posted a 37.2% sales increase during the same period.

Within the allergy products, *Patanol*<sup>®</sup> ophthalmic solution sales grew 0.6% in the three months ended June 30, 2004. This quarterly growth reflects a shift in the timing of wholesaler purchases from 2003. Year to date sales of *Patanol*<sup>®</sup> grew 13.5% over the same period in 2003.

Sales of *Ciprodex* otic suspension, following its July 25, 2003 approval by the U.S. Food and Drug Administration ("FDA"), were responsible for a 24.5% increase in sales of otic products during the most recent quarter. (*Ciprodex* is a registered trademark of Bayer AG, licensed to us by Bayer AG.)

## Surgical

Global sales growth was led by sales of our surgical products which grew 14.2% (10.9% in constant currency) to \$459.1 million in the three months ended June 30, 2004. Intraocular lenses and cataract and vitreoretinal products, which include surgical equipment, devices and disposable products, accounted for the growth.

Sales of intraocular lenses increased 17.1% in the three months ended June 30, 2004. This increase included sales of *Acrysof*<sup>®</sup> *Natural* intraocular lenses, which were approved by the FDA on June 24, 2003.

In August 2003, we began selling the *Infiniti*<sup>TM</sup> vision system, our next generation lens removal system. Total cataract equipment sales increased more than 130% in the three months ended June 30, 2004 from the same period in 2003.

Sales of our refractive products declined by 16.8%. Technology fees related to the use of Alcon's *CustomCornea*<sup>®</sup> wavefront system increased total refractive technology fees in 2004 over 2003. However, sales of refractive equipment declined in the three months ended June 30, 2004 from the same period in 2003, as 2003 equipment sales benefited from the sale of *LADARWave*<sup>®</sup> wavefront aberrometers to our existing *LADARVision*<sup>®</sup> 4000 excimer laser customers. In addition, sales of *LADARVision*<sup>®</sup> equipment decreased due to competitive conditions in the refractive equipment market. This decline did not significantly affect total sales.

In late June 2004, the FDA approved an expansion of the treatment range for Alcon's customized wavefront-guided LASIK procedure, *CustomCornea*<sup>®</sup>. As discussed further under "United States Sales-Surgical", management expects that this approval will lead to future refractive sales growth from technology fees.

## Consumer Eye Care

Our global consumer eye care sales, consisting of contact lens care and other general eye care products, grew 6.3% (4.2% in constant currency) to \$139.6 million in the three months ended June 30, 2004.

Sales of our contact lens disinfectants grew by 3.7% in the three months ended June 30, 2004 compared to the same period in 2003, due primarily to improved sales of *OPTI-FREE*<sup>®</sup> multipurpose disinfecting solution, which increased by 15.4%. Lower sales of older generation contact lens care products and decreased private label sales offset this increase.

Our line of artificial tears products grew 13.8% over the same period. Strong performance by *Systane*<sup>®</sup> lubricant eye drops, which began shipment in February 2003, accounted for approximately 70% of the growth. Higher sales of *Tears Naturale*<sup>®</sup> lubricant eye drops and *Bion*<sup>®</sup> Tears lubricant eye drops provided the remaining growth.

### ***Geographic Sales***

	<b>Three months ended June 30,</b>			<b>Foreign Currency Change</b>	<b>Change in Constant Currency</b>
	<b>2004</b>	<b>2003</b>	<b>Change</b>		
	<b>(in millions)</b>				
<b>United States:</b>					
Pharmaceutical	\$ 284.0	\$ 263.5	7.8%	-%	7.8%
Surgical	196.8	178.7	10.1	-	10.1
Consumer eye care	69.1	69.0	0.1	-	0.1
<b>Total United States Sales</b>	<b>549.9</b>	<b>511.2</b>	<b>7.6</b>	<b>-</b>	<b>7.6</b>
<b>International:</b>					
Pharmaceutical	156.5	128.7	21.6	4.7	16.9
Surgical	262.3	223.2	17.5	6.0	11.5
Consumer eye care	70.5	62.3	13.2	4.5	8.7
<b>Total International Sales</b>	<b>489.3</b>	<b>414.2</b>	<b>18.1</b>	<b>5.4</b>	<b>12.7</b>
<b>Total Global Sales</b>	<b>\$ 1,039.2</b>	<b>\$ 925.4</b>	<b>12.3</b>	<b>2.4</b>	<b>9.9</b>

### ***United States Sales***

Sales in the United States ("U.S.") increased 7.6% to \$549.9 million in the three months ended June 30, 2004.

#### **Pharmaceutical**

Sales of pharmaceutical products in the U.S. increased 7.8% in the three months ended June 30, 2004 over the same period in 2003. Sales of key products reflected volume gains in Glaucoma, Otic and Infection/Inflammatory drugs. As we noted in our first quarter report, a portion of the first quarter volume gains for Allergy products reflected an increase in the inventories of our distributors. In the second quarter, these inventories moved to lower levels.

Since the launch of *Vigamox*<sup>™</sup> in May 2003, this fourth generation fluoroquinolone has continued to increase in market share. Physicians have rapidly converted to *Vigamox*<sup>™</sup> from third generation fluoroquinolones, including *Ciloxan*<sup>®</sup>, whose patent expired in June 2004, to take advantage of this fourth generation anti-infective. Our combined sales of the fluoroquinolone products increased by 17.8% in the three months ended June 30, 2004 over the same period in 2003.

*Travatan*<sup>®</sup>, our prostaglandin analogue for glaucoma treatment, continued its expansion with a 60.3% increase in sales for the three months ended June 30, 2004 over the same period in 2003.

Among our ocular allergy products, *Patanol*<sup>®</sup> sales declined by 3.0% in the three months ended June 30, 2004. This reflects a shift in the quarterly timing of U.S. wholesaler purchases from 2003. In 2003, U.S. wholesaler inventories rose during the second quarter, positively influencing sales, while 2004 U.S. wholesaler inventories declined during the quarter, which had a negative influence on our sales during this period. Year to date sales of *Patanol*<sup>®</sup> have increased 9.5% over the same period in 2003.

Sales of *Ciprodex*, launched in the second quarter of 2003, were responsible for the increase in sales of otic products.

### Surgical

Sales in the U.S. of our surgical products totaled \$196.8 million in the three months ended June 30, 2004, a 10.1% increase over the same period in 2003.

Sales of our cataract and vitreoretinal products increased 11.4% during the three months ended June 30, 2004. Sales of intraocular lenses increased 12.6% during the same period. This increase included sales of *Acrysof*<sup>®</sup> *Natural* intraocular lenses, which were not introduced in the U.S. until the third quarter of 2003.

In August 2003, we began selling the *Infiniti*<sup>™</sup> vision system. This product generated more sales than any of our other surgical equipment products during the second quarter of 2004. As a result, total cataract equipment sales grew by more than 230% in the second quarter of 2004 compared to the same period in 2003.

U.S. sales of our refractive products declined by 8.8%. Technology fees related to the use of Alcon's *CustomCornea*<sup>®</sup> wavefront system increased total refractive technology fees in the three months ended June 30, 2004 over the same period in 2003. However, sales of refractive equipment declined in the three months ended June 30, 2004 from the same period in 2003, as 2003 equipment sales benefited from the sale of *LADARWave*<sup>®</sup> wavefront aberrometers to our existing *LADARVision*<sup>®</sup> 4000 excimer laser customers. In addition, sales of *LADARVision*<sup>®</sup> equipment decreased due to competitive conditions in the refractive equipment market.

In late June 2004, the FDA approved an expansion of the treatment range for Alcon's customized wavefront-guided LASIK procedure, *CustomCornea*<sup>®</sup>. This approval gives Alcon the broadest wavefront-guided treatment range of any refractive laser system in the U.S. Eye surgeons can now use the *LADARVision*<sup>®</sup> System to treat more than 90 percent of all myopic LASIK patients with the customized procedure. Management expects that the expanded treatment range will lead to future refractive sales growth from technology fees.

### Consumer Eye Care

Our consumer eye care sales grew 0.1% in the U.S. during the three months ended June 30, 2004 to \$69.1 million.

Sales of our contact lens disinfectants declined 4.5% in the three months ended June 30, 2004 compared to the same period in 2003, with sales of *OPTI-FREE*<sup>®</sup> *EXPRESS*<sup>®</sup> declining by 2.4%. The U.S. market for branded contact lens care products continued to shrink in size, and the share of the market filled by private label products continued to grow.

Our line of artificial tears products grew 9.5% over the same period. *Systane*<sup>®</sup>, our proprietary dry eye product, was launched in the U.S. during the first quarter of 2003. The increased sales of *Systane*<sup>®</sup> were offset in part by lower sales of the older *Tears Naturale*<sup>®</sup> product line in the U.S.

### ***International Sales***

Sales outside the United States increased 18.1% (12.7% in constant currency) to \$489.3 million in the three months ended June 30, 2004. The strength of foreign currencies, particularly the euro and the Japanese yen against the U.S. dollar, was primarily responsible for the increase in sales from currency exchange rates in the period.



## Pharmaceutical

Sales for our pharmaceutical products outside the United States registered strong growth of 21.6% (16.9% in constant currency), increasing to \$156.5 million in the three months ended June 30, 2004.

International sales generated from our line of glaucoma products posted healthy growth of 31.3% in the three months ended June 30, 2004 compared to the same period in 2003. Sales of *Travatan*<sup>®</sup> increased 53.3% in the three months ended June 30, 2004. In addition, *Azopt*<sup>®</sup> sales increased by 46.5%.

*Patanol*<sup>®</sup>, sold in Europe as *Opatanol*<sup>®</sup> ophthalmic solution, generated international sales representing a 61.1% increase over 2003. We have continued to launch *Opatanol*<sup>®</sup> in additional countries in 2004.

Within our infection/inflammation products, sales of *Tobradex*<sup>®</sup> ophthalmic suspension and ointment grew 8.7% in the three months ended June 30, 2004 over the same period in 2003. Sales of *Tobrex*<sup>®</sup> ophthalmic solution grew 18.1% in the same period.

## Surgical

International sales of our surgical products increased 17.5% (11.5% in constant currency) to \$262.3 million in the three months ended June 30, 2004. Our offering of intraocular lenses and other cataract and vitreoretinal products provided the growth.

In the three months ended June 30, 2004, cataract equipment sales increased by 96.4%, driven by the introduction of the *Infiniti*<sup>™</sup>. Intraocular lens sales increased by 19.2% in the three months ended June 30, 2004, with additional sales performance from the *AcrySof*<sup>®</sup> *Natural* lens.

Sales of our refractive products declined by 37.0%, primarily due to increasing competition and softness in the refractive equipment market. This decline did not significantly affect total international sales.

## Consumer Eye Care

Sales of our consumer eye care products outside the U.S. grew 13.2% (8.7% in constant currency) to \$70.5 million in the three months ended June 30, 2004.

Sales of our contact lens disinfectants were up 14.1% in the three months ended June 30, 2004 compared to the same period in 2003, with sales of *OPTI-FREE*<sup>®</sup> increasing by 21.0%.

Artificial tears products grew 16.1% in the three months ended June 30, 2004 over the same period in 2003. The primary drivers for this growth were our *Tears Naturale*<sup>®</sup> lubricant eye drops and *Systane*<sup>®</sup> lubricant eye drops. The launch of *Systane*<sup>®</sup> began in 2003. By the end of May 2004, 17 countries had launched *Systane*<sup>®</sup>.

## **Gross Profit**

Gross profit increased 16.2% to \$765.0 million in the three months ended June 30, 2004 from \$658.3 million in the same period in 2003. Gross profit increased as a percent of sales to 73.6% in the three months ended June 30, 2004 from 71.1% in the same period in 2003. This increase was due to variations in product sales mix, price increases of certain products and the impact of currency fluctuations on sales and cost of goods sold. This increase also resulted from production efficiencies throughout most of our manufacturing facilities, the transfer of contact lens care manufacturing from Madrid, Spain to Fort Worth, Texas, and startup costs in 2003 related to the *Infiniti*<sup>™</sup> vision system and the *LADARWave*<sup>®</sup> diagnostic device.

## **Operating Expenses**

Selling, general and administrative expenses increased 7.3% to \$312.3 million in the three months ended June 30, 2004. Selling, general and administrative expense as a percentage of sales improved to 30.1% from 31.5%. This improvement occurred due to the continued operating efficiencies gained from the Company's global infrastructure

and cost control. Selling, general and administrative expenses in 2003 included the launch expenses of *Infiniti*<sup>™</sup>, *Vigamox*<sup>™</sup>, *LADARWave*<sup>™</sup> and *Opatanol*<sup>®</sup>. Management expects that certain launch expenses for *RETAANE*<sup>™</sup> 15 mg anecortave acetate for depot suspension will increase in the second half of 2004.

Research and development expenses were \$89.3 million in three months ended June 30, 2004 and 2003. These expenses in 2003 included significant costs related to clinical trials for *RETAANE*<sup>™</sup>. Research and development expenses declined to 8.6% of sales in the three months ended June 30, 2004 from 9.6% in the same period of 2003. Research and development expenses represent a continued investment across pharmaceutical and surgical products. Consistent with the prior three years, management expects that research and development expenses will increase in the second half of 2004, as additional expenses related to existing projects are incurred.

### ***Operating Income***

Operating income increased 33.3% to \$347.7 million in the three months ended June 30, 2004 from \$260.9 million in the same period in 2003. This increase in 2004 reflects an increase in sales that significantly exceeded increases in cost of sales and operating expenses.

### ***Interest and Other Expenses***

Interest income decreased slightly to \$4.5 million in the three months ended June 30, 2004 from \$4.6 million in the same period in 2003, primarily as a result of lower short term investment rates, partially offset by higher investment balances, in 2004. Interest expense decreased 44.2% to \$6.3 million in the three months ended June 30, 2004 from \$11.3 million in the same period in 2003 resulting from lower short term interest rates and reduced debt.

### ***Income Tax Expense***

Although pre-tax earnings were higher than in the same period in 2003, income tax expense decreased 46.1% to \$41.9 million in the three months ended June 30, 2004, from \$77.8 million in the same period in 2003. This decrease was mainly due to the filing of amended federal income tax returns for prior years claiming research and experimentation tax credits and resolution of several significant tax audit issues relating to prior years. As a consequence of these events, the Company recorded a current tax benefit of \$57.6 million in the aggregate in the three months ended June 30, 2004.

The resulting effective tax rate was 12.3% in the second quarter of 2004, compared to 30.4% in the second quarter of 2003 and 30.6% for the full year 2003. Excluding these events, the annual effective tax rate is expected to be approximately 30.0%, which would result in an effective tax rate of 29.2% in the three months ended June 30, 2004.

### ***Net Earnings***

Net earnings increased 67.9% to \$299.2 million in the three months ended June 30, 2004 from \$178.2 million in the same period in 2003. This increase results from an increase in gross profit that exceeded increases in operating expenses, from lower net interest expense, and the tax benefits of \$57.6 million discussed above.

### Six months ended June 30, 2004 compared to six months ended June 30, 2003

The following discussion compares operations for the six months ended June 30, 2004 to operations for the six months ended June 30, 2003.

#### Global Sales

Global sales increased 15.6% to \$2,002.8 million in the six months ended June 30, 2004 from the same period in 2003. Of this increase, 4.3% was attributable to favorable exchange rates. Excluding the effect of foreign exchange fluctuations, sales would have grown by 11.3%, reflecting volume growth in most markets.

	Six months ended June 30,		Change	Foreign Currency Change	Change in Constant Currency (a)
	2004	2003			
	(in millions)				
Infection/inflammation products	\$ 302.1	\$ 266.2	13.5%		
Glaucoma products	259.7	207.9	24.9		
Allergy products	198.0	176.0	12.5		
Otic products	84.7	62.3	36.0		
Other pharmaceuticals/rebates	(24.9)	(17.6)	N/M		
<b>Total Pharmaceutical</b>	<b>819.6</b>	<b>694.8</b>	<b>18.0</b>	<b>3.0%</b>	<b>15.0%</b>
Intraocular lenses	290.1	244.1	18.8		
Cataract/vitreoretinal products	581.2	497.1	16.9		
Refractive products	31.7	37.6	(15.7)		
<b>Total Surgical</b>	<b>903.0</b>	<b>778.8</b>	<b>15.9</b>	<b>5.5</b>	<b>10.4</b>
Contact lens disinfectants	150.4	142.5	5.5		
Artificial tears	68.4	58.2	17.5		
Other	61.4	58.2	5.5		
<b>Total Consumer Eye Care</b>	<b>280.2</b>	<b>258.9</b>	<b>8.2</b>	<b>3.9</b>	<b>4.3</b>
<b>Total Global Sales</b>	<b>\$ 2,002.8</b>	<b>\$ 1,732.5</b>	<b>15.6</b>	<b>4.3</b>	<b>11.3</b>

N/M - Not Meaningful

- (a) Change in constant currency (as referenced throughout this discussion) is determined by comparing adjusted 2004 reported amounts, calculated using 2003 monthly average exchange rates, to the actual 2003 reported amounts. Sales change in constant currency is not a U.S. GAAP defined measure of revenue growth. This measure provides information on sales growth assuming that foreign currency exchange rates have not changed between years. Change in constant currency calculates sales growth without the impact of foreign exchange fluctuations. Management believes constant currency sales growth is an important measure of the Company's operations because it provides investors with a clearer picture of the core rate of sales growth attributable to changes in unit volumes and local currency prices. Sales change in constant currency, as defined and presented by the Company, may not be comparable to similar measures reported by other companies.

## Pharmaceutical

Global sales of our pharmaceutical products increased 18.0% (15.0% in constant currency) in the six months ended June 30, 2004. Sales of key products reflected volume gains in all major therapeutic categories.

In May 2003, we launched *Vigamox*<sup>™</sup>, a fourth generation fluoroquinolone, in the U.S. As discussed earlier, because of its broad spectrum of approval, U.S. physicians have switched to *Vigamox*<sup>™</sup> from third generation products, including *Ciloxan*<sup>®</sup>. Our combined sales of fluoroquinolone anti-infectives grew by 28.4% in the six months ended June 30, 2004.

*Travatan*<sup>®</sup> continued its expansion in the global glaucoma market, with a 57.5% increase in sales for the six months ended June 30, 2004. Another glaucoma product, *Azopt*<sup>®</sup>, posted a 45.6% sales increase during the same period.

Within the allergy products, *Patanol*<sup>®</sup> sales grew 13.5% in the six months ended June 30, 2004.

Our offering of otic products achieved the strongest growth rate within the pharmaceutical line. Sales of *Ciprodex*, following its July 25, 2003 approval by the FDA, were responsible for the increase in sales of otic products during 2004.

## Surgical

Sales of our surgical products grew 15.9% (10.4% in constant currency) to \$903.0 million in the six months ended June 30, 2004. Intraocular lenses and cataract and vitreoretinal products, which include surgical equipment, devices and disposable products, accounted for the growth.

Sales of intraocular lenses increased 18.8% in the six months ended June 30, 2004. This increase included sales of *Acrysof*<sup>®</sup> *Natural* intraocular lenses, which were approved by the FDA on June 24, 2003.

In August 2003, we began selling the *Infiniti*<sup>™</sup> vision system, our next generation lens removal system. This product generated more sales than any of our other surgical equipment products during the first six months of 2004.

Sales of our refractive products declined by 15.7%. Technology fees related to the use of Alcon's *CustomCornea*<sup>®</sup> wavefront system increased total refractive technology fees in 2004 over 2003. However, sales of refractive equipment declined in 2004 from 2003 due to competitive conditions in the refractive equipment market. This decline did not significantly affect total sales.

In late June 2004, the FDA approved an expansion of the treatment range for Alcon's customized wavefront-guided LASIK procedure, *CustomCornea*<sup>®</sup>. As discussed further under "United States Sales-Surgical", management expects that this approval will lead to future refractive sales growth from technology fees.

## Consumer Eye Care

Our global consumer eye care sales, consisting of contact lens care and other general eye care products, grew 8.2% (4.3% in constant currency) to \$280.2 million in the six months ended June 30, 2004.

Sales of our contact lens disinfectants grew by 5.5% in the six months ended June 30, 2004 compared to the same period in 2003, due primarily to improved sales of *OPTI-FREE*<sup>®</sup>, which increased by 14.6%. Sales of *OPTI-FREE*<sup>®</sup> *EXPRESS*<sup>®</sup> increased 6.6% in the six-month period ended June 30, 2004. Lower sales of older generation contact lens care products and decreased private label sales offset this increase.

Our line of artificial tears products grew 17.5% over the same period. Higher sales of *Systane*<sup>®</sup>, which began shipment in February 2003, accounted for approximately one-third of the growth. Strong performance by *Tears Naturale*<sup>®</sup> and *Bion*<sup>®</sup> *Tears* provided the remaining growth.

## Geographic Sales

	Six months ended June 30,		Change	Foreign Currency Change	Change in Constant Currency
	2004	2003			
	(in millions)				
<b>United States:</b>					
Pharmaceutical	\$ 519.6	\$ 456.4	13.8%	-%	13.8%
Surgical	377.4	345.4	9.3	-	9.3
Consumer eye care	137.6	135.9	1.3	-	1.3
<b>Total United States Sales</b>	<b>1,034.6</b>	<b>937.7</b>	<b>10.3</b>	<b>-</b>	<b>10.3</b>
<b>International:</b>					
Pharmaceutical	300.0	238.4	25.8	8.6	17.2
Surgical	525.6	433.4	21.3	10.0	11.3
Consumer eye care	142.6	123.0	15.9	8.3	7.6
<b>Total International Sales</b>	<b>968.2</b>	<b>794.8</b>	<b>21.8</b>	<b>9.3</b>	<b>12.5</b>
<b>Total Global Sales</b>	<b>\$ 2,002.8</b>	<b>\$ 1,732.5</b>	<b>15.6</b>	<b>4.3</b>	<b>11.3</b>

### United States Sales

Sales in the United States increased 10.3% to \$1,034.6 million in the six months ended June 30, 2004.

#### Pharmaceutical

Sales of pharmaceutical products in the U.S. increased 13.8% in the six months ended June 30, 2004 over the same period in 2003. Sales of key products reflected volume gains in most major therapeutic markets.

Combined sales of the fluoroquinolone products, *Vigamox*<sup>™</sup> and *Ciloxan*<sup>®</sup>, increased by 28.9% in the six months ended June 30, 2004. The U.S. patent for *Ciloxan*<sup>®</sup> expired in June 2004.

*Travatan*<sup>®</sup> continued its expansion in the U.S. glaucoma products market with a 55.6% increase in sales for the six months ended June 30, 2004. Within the allergy products, *Patanol*<sup>®</sup> sales grew 9.5% in the six months ended June 30, 2004.

Our offering of otic products achieved the strongest growth rate within the pharmaceutical line. Sales of *Ciprodex*, launched in the third quarter of 2003, were responsible for the increase in sales of otic products.

#### Surgical

Sales in the U.S. of our surgical products totaled \$377.4 million in the six months ended June 30, 2004, a 9.3% increase over the same period in 2003.

Sales of our cataract and vitreoretinal products increased 10.0% during the six months ended June 30, 2004. Sales of intraocular lenses increased 12.5% during the same period. This increase included sales of *Acrysof*<sup>®</sup> *Natural* intraocular lenses, which were not introduced in the U.S. until the third quarter of 2003.

In August 2003, we began selling the *Infiniti*<sup>™</sup> vision system. The inclusion of the *Infiniti*<sup>™</sup> in Alcon's product offering helped to increase sales of cataract equipment by 179.2% in the six months ended June 30, 2004 compared to the same period in 2003.

Sales of our refractive products declined by 6.2%. Technology fees related to the use of Alcon's *CustomCornea*<sup>®</sup> wavefront system increased total refractive technology fees in the six months ended June 30, 2004 over the same period in 2003. However, sales of refractive equipment declined in the six months ended June 30, 2004 from the same period in 2003, as 2003 equipment sales benefited from the sale of *LADARWave*<sup>®</sup> wavefront aberrometers to our existing *LADARVision*<sup>®</sup> 4000 excimer laser customers. In addition, sales of *LADARVision*<sup>®</sup> equipment decreased due to competitive conditions in the refractive equipment market.

In late June 2004, the FDA approved an expansion of the treatment range for Alcon's customized wavefront-guided LASIK procedure, *CustomCornea*<sup>®</sup>. This approval gives Alcon the broadest wavefront-guided treatment range of any refractive laser system in the U.S. Eye surgeons can now use the *LADARVision*<sup>®</sup> System to treat more than 90 percent of all myopic LASIK patients with the customized procedure. Management expects that the expanded treatment range will lead to future refractive sales growth from technology fees.

### Consumer Eye Care

Our consumer eye care sales grew 1.3% in the U.S. during the six months ended June 30, 2004 to \$137.6 million.

Sales of our contact lens disinfectants declined by 1.9% in the six months ended June 30, 2004 compared to the same period in 2003, with sales of *OPTI-FREE*<sup>®</sup> *EXPRESS*<sup>®</sup> increasing by 1.5% in the six-month period ended June 30, 2004. The U.S. market for branded contact lens care products continued to shrink in size, and the share of the market filled by private label products continued to grow.

Our line of artificial tears products grew 12.1% over the same period. *Systane*<sup>®</sup>, our proprietary dry eye product, was launched in the U.S. during the first quarter of 2003. The increased sales of *Systane*<sup>®</sup> were offset in part by lower sales of the older *Tears Naturale*<sup>®</sup> product line.

### ***International Sales***

Sales outside the United States increased 21.8% (12.5% in constant currency) to \$968.2 million in the six months ended June 30, 2004. The strength of foreign currencies, particularly the euro and the Japanese yen against the U.S. dollar, was primarily responsible for the increase in sales from currency exchange rates for this period.

### Pharmaceutical

Sales for our pharmaceutical products outside the United States registered strong growth of 25.8% (17.2% in constant currency), increasing to \$300.0 million in the six months ended June 30, 2004.

Sales generated from our line of glaucoma products posted healthy growth of 36.8% in the six months ended June 30, 2004 compared to the same period in 2003. Sales of *Travatan*<sup>®</sup> increased 60.0% in the six months ended June 30, 2004. In addition, *Azopt*<sup>®</sup> sales increased by 55.8%.

*Patanol*<sup>®</sup>, sold in Europe as *Opatanol*<sup>®</sup> ophthalmic solution, generated international sales representing an 81.3% increase over the same period in 2003. *Opatanol*<sup>®</sup> was first introduced in selected European markets during the first quarter of 2003. We have continued to launch *Opatanol*<sup>®</sup> in additional countries in 2004.

Within our infection/inflammation product line, sales of *Tobradex*<sup>®</sup> ophthalmic suspension and ointment continued to be strong, growing 16.3% in the six months ended June 30, 2004 over the same period in 2003.

## Surgical

International sales of our surgical products increased 21.3% (11.3% in constant currency) to \$525.6 million in the six months ended June 30, 2004. Our offering of intraocular lenses and other cataract and vitreoretinal products provided the growth.

In the six months ended June 30, 2004, cataract equipment sales increased by 73.2%, driven by the introduction of the *Infiniti*<sup>™</sup>. Intraocular lens sales increased by 21.9%, with additional sales performance from the *AcrySof*<sup>®</sup> *Natural* lens, in the six months ended June 30, 2004.

Sales of our refractive products declined primarily due to softness in the refractive equipment sales market. This decline did not significantly affect total international sales.

## Consumer Eye Care

Sales of our consumer eye care products outside the U.S. grew 15.9% (7.6% in constant currency) to \$142.6 million in the six months ended June 30, 2004.

Sales of our contact lens disinfectants were up 14.8% in the six months ended June 30, 2004 compared to the same period in 2003, with sales of *OPTI-FREE*<sup>®</sup> *EXPRESS*<sup>®</sup> increasing by 17.6% and *OPTI-FREE*<sup>®</sup> increasing by 19.5%.

Artificial tears products grew 20.5% in the six months ended June 30, 2004 over the same period in 2003. The primary drivers for this growth were *Systane*<sup>®</sup>, introduced in 2003, and *Tears Naturale*<sup>®</sup>.

## **Gross Profit**

Gross profit increased 18.7% to \$1,438.8 million in the six months ended June 30, 2004 from \$1,212.1 million in the same period in 2003. Gross profit increased as a percent of sales to 71.8% in the six months ended June 30, 2004 from 70.0% in the same period in 2003. This increase was due to variations in product sales mix, price increases of certain products, and the impact of currency fluctuations on sales and cost of goods sold. This increase also resulted from production efficiencies throughout most of our manufacturing facilities, the transfer of contact lens care manufacturing from Madrid, Spain to Fort Worth, Texas, and startup costs in 2003 related to the *Infiniti*<sup>™</sup> vision system and the *LADARWave*<sup>®</sup> diagnostic device.

## **Operating Expenses**

Selling, general and administrative expenses increased 8.6% to \$603.1 million in the six months ended June 30, 2004. Selling, general and administrative expense as a percentage of sales improved to 30.1% from 32.1%. This improvement occurred due to the continued operating efficiencies gained from the Company's global infrastructure and cost control. Selling, general and administrative expenses in 2003 included the launch expenses of *Infiniti*<sup>™</sup>, *Vigamox*<sup>™</sup>, *LADARWave*<sup>™</sup> and *Opatanol*<sup>®</sup>. Management expects that certain launch expenses for *RETAANE*<sup>™</sup> 15 mg anecortave acetate for depot suspension will increase in the second half of 2004.

Research and development expenses declined to 9.0% of sales in the six months ended June 30, 2004 from 9.7% in the same period of 2003. These expenses in 2004 of \$180.2 million represented a 7.6% increase over the same period in 2003. In 2003, these expenses included significant costs related to clinical trials for *RETAANE*<sup>™</sup>. Research and development expenses represent a continued investment across pharmaceutical and surgical products. Consistent with the prior three years, management expects that research and development expenses will increase in the second half of 2004, as additional expenses related to existing projects are incurred.

## **Operating Income**

Operating income increased 37.1% to \$624.3 million in the six months ended June 30, 2004 from \$455.3 million in the same period in 2003. This increase in 2004 reflects an increase in sales that significantly exceeded increases in cost of sales and operating expenses.

### ***Interest and Other Expenses***

Interest income increased 12.1% to \$10.2 million in the six months ended June 30, 2004 from \$9.1 million in the same period in 2003, primarily as a result of higher investment balances in 2004. Interest expense decreased 42.2% to \$13.3 million in the six months ended June 30, 2004 from \$23.0 million in the same period in 2003 resulting from lower short term interest rates and reduced debt.

### ***Income Tax Expense***

Although pre-tax earnings were higher than in the same period in 2003, income tax expense decreased 5.1% to \$127.8 million in the six months ended June 30, 2004, from \$134.7 million in the same period in 2003. This decrease was mainly due to the filing of amended federal income tax returns for prior years claiming research and experimentation tax credits and resolution of several significant tax audit issues relating to prior years. As a consequence of these events, the Company recorded a current tax benefit of \$57.6 million in the aggregate in 2004.

The resulting effective tax rate was 20.7% in the first six months of 2004, compared to 30.4% in same period in 2003 and 30.6% for the full year 2003. Excluding these events, the effective tax rate would have been 30.0% for the six months ended June 30, 2004.

### ***Net Earnings***

Net earnings increased 58.9% to \$490.2 million in the six months ended June 30, 2004 from \$308.4 million in the same period in 2003. This increase results from an increase in gross profit that exceeded increases in operating expenses and from lower net interest expense and the tax benefits of \$57.6 million discussed above.



## Liquidity and Capital Resources

### *Cash and Debt*

At June 30, 2004, Alcon reported cash and cash equivalents of \$844.2 million, total debt of \$1,165.9 million and consolidated shareholders' equity of \$1,713.4 million. The net debt balance (total debt minus cash and cash equivalents) decreased \$2.6 million during the six-month period to \$321.7 million. The Company continued to generate significant cash flow from operations, but used \$169.4 million to pay dividends on common shares and \$173.1 million to purchase treasury shares as discussed below.

Management believes that the evolution of net debt is important to understanding the Company's cash flow generation and overall financial health. Investors should also note that large balances of cash and cash equivalents are held in Switzerland, while the Company's debt is located in subsidiary operating companies elsewhere. Net debt is calculated as follows:

	<u>June 30, 2004</u>	<u>December 31, 2003</u>
Short term borrowings	\$ 1,092.4	\$ 1,326.8
Current maturities of long term debt	4.6	8.5
Long term debt	<u>68.9</u>	<u>75.0</u>
Total debt	1,165.9	1,410.3
Less: Cash and cash equivalents	<u>844.2</u>	<u>1,086.0</u>
Net debt	<u>\$ 321.7</u>	<u>\$ 324.3</u>

### *Cash Flow and Liquidity*

In the six months ended June 30, 2004, the Company generated operating cash flow of \$462.3 million. Net cash used in investing activities in the six months ended June 30, 2004 was \$121.1 million, including \$74.6 million of capital expenditures.

Most of the operating cash flow was used to reduce short term borrowings, for capital expenditures, including improvements in our manufacturing facilities and certain new construction, for the purchase of Alcon common shares and to pay dividends on common shares as discussed under "Other Financing Activities." During this period, the Company acquired 2,774,100 treasury shares at a cost of \$173.1 million to partially satisfy future exercises of stock options granted to employees.

Alcon expects to meet its current liquidity needs primarily through cash and cash equivalents, liquidation of short term investments, and, to the extent necessary, short term borrowings. We expect to meet future liquidity requirements through operating cash flows and through utilization of existing credit facilities, the combination of which should be sufficient, even if sales were adversely affected as compared to expectations.

### *Credit and Commercial Paper Facilities*

As of June 30, 2004, the Company had credit and commercial paper facilities of approximately \$2.9 billion available worldwide, including a \$2.0 billion commercial paper facility. As of June 30, 2004, \$819.9 million of the commercial paper was outstanding at an average interest rate of 1.09% before fees. Related to this short term, floating interest rate borrowing, we have entered into two \$25.0 million interest rate swaps which have a net effect of fixing the interest rate on a portion of the outstanding amount at an average rate of 2.77%, which was based on a two year rate at the time of initiation of the hedge.

Nestlé guarantees the commercial paper facility and assists in its management, for which we pay Nestlé an annual fee based on the average outstanding commercial paper balances. In addition, we pay Nestlé a fee for serving as a guarantor on Japanese yen 5.0 billion (\$47.3 million) of bonds maturing in 2011 arranged by ABN AMRO for our subsidiary in Japan. Nestlé's guarantees permit Alcon to obtain more favorable interest rates, based upon Nestlé's credit rating, than might otherwise be obtained. We believe that any fees paid by us to Nestlé for their guaranty of any indebtedness or for the management of the commercial paper program are comparable to the fees that would be paid in an arm's length transaction. The bonds contain a provision that may terminate and accelerate the obligations in the event that Nestlé's ownership of Alcon falls below 51%.

The Company also had available commitments of \$318.5 million under unsecured revolving credit facilities with Nestlé and its affiliates; at June 30, 2004, \$100.4 million was outstanding under these credit facilities. Alcon's subsidiaries had third-party lines of credit, including bank overdraft facilities, totaling approximately \$543.5 million under which there was an aggregate outstanding balance of \$172.1 million at June 30, 2004. The majority of the credit facilities with Nestlé and third parties are committed for less than one year and accrue interest at a rate consistent with local borrowing rates. In aggregate, these facilities had a weighted average interest rate of 3.1% at June 30, 2004.

### ***Other Financing Activities***

The payment of dividends is subject to the availability of retained earnings or dividendable reserves under Swiss law, proposal by our board of directors, and ultimately approval of our shareholders. Future dividend payments will depend on various factors, including our net earnings, financial condition, cash requirements, future prospects and other factors deemed relevant by our board of directors in their proposal for approval to the shareholders. On May 14, 2004 we paid a dividend, based on 2003 earnings, of CHF 0.72 per common share or \$0.55 per common share, totaling \$169.4 million.

### ***Cash and Investment Availability***

At June 30, 2004, we had \$990.7 million in cash, cash equivalents and investments, a \$195.8 million decrease from December 31, 2003. This decrease reflects the use of cash primarily to repurchase Alcon common shares and to pay dividends on common shares, as discussed above. Our cash and investment availability are appropriate for our liquidity requirements.

### ***Market Risks***

#### **Interest Rate Risks**

Because we have previously financed and expect to continue to finance our operations, in part, through loans, we are exposed to interest rate risks. At June 30, 2004, the majority of our loans were short term, floating-rate loans that will become more expensive when interest rates rise and less expensive when they fall. We have mitigated this risk by investing our cash, cash equivalents, and short term investments in floating rate investments. Alcon evaluates the use of interest rate swaps and periodically uses such agreements to manage its interest risk on selected debt instruments.

#### **Credit Risks**

In the normal course of our business, we incur credit risk because we extend trade credit to our customers. We believe that these credit risks are well diversified, and our internal staff actively manages these risks. Our principal concentrations of trade credit are generally with large and financially sound corporations, such as large retailers and grocery chains, drug wholesalers and governmental agencies. It is not unusual for our six largest customers in the U.S. to represent in the aggregate approximately 15% of the outstanding balance of our total accounts receivable; however, no single customer accounts for more than 10% of annual sales.

As part of our sales of surgical equipment, we frequently finance the purchase of our equipment and enter into leases and other financial transactions with our customers. In general, these loans and other transactions range in duration from one to five years and in principal amount from \$50,000 to \$600,000. We conduct credit analysis on the customers we finance and secure the loans and leases with the purchased surgical equipment. Over the last 17 years, we have offered financing programs for cataract equipment with no significant losses. Our customer financing

program for laser refractive surgical equipment has a shorter history, is of a larger size and has less credit strength and asset value for security. In countries that have a history of high inflation, such as Turkey, Brazil and Argentina, the credit risks to which we are exposed can be larger and less predictable.

We conduct some of our business through export operations and are exposed to country credit risk. This risk is mitigated by the use, where applicable, of letters of credit confirmed by large commercial banks in Switzerland and the United States.

#### Currency Risks

We are exposed to market risk from changes in currency exchange rates that could impact our results of operations and financial position. We manage our exposure to these currency risks through our regular operating and financing activities and, when appropriate, through the use of derivative financial instruments. We use derivative financial instruments as risk management tools and not for speculative purposes.

We primarily use forward contracts to manage the volatility of non-functional currency cash flows resulting from changes in exchange rates. Currency exchange forward contracts are primarily used to hedge intercompany purchases and sales. The use of these derivative financial instruments allows us to reduce our overall exposure to exchange rate fluctuations, since the gains and losses on these contracts substantially offset losses and gains on the assets, liabilities and transactions being hedged.

While we hedge some non-U.S. dollar currency transactions, the decline in value of non-U.S. dollar currencies may, if not reversed, adversely affect our ability to contract for product sales in U.S. dollars because our products may become more expensive to purchase in U.S. dollars for local customers doing business in the countries of the affected currencies.

#### **New Accounting Standards**

In March 2004, the Emerging Issues Task Force (“EITF”) reached consensus on EITF Issue No. 03-1, The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments. Issue No. 03-1 includes new guidance for evaluating and recording the other than temporary impairment losses on debt and equity investments as well as new disclosure requirements. The recognition and measurement guidance of Issue No. 03-1 should be applied to other-than-temporary impairment evaluations in reporting periods beginning after June 15, 2004. The adoption of this Issue will not have a material impact on our results of operations or financial position.

In May 2004, the Financial Accounting Standards Board (“FASB”) issued FASB Staff Position (“FSP”) No. 106-2, Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (the “Act”). The Company determined the impact of the Act and has adopted FSP No. 106-2 during the second quarter of 2004. See note 10, Pension and Postretirement Benefits, in the accompanying notes to condensed consolidated unaudited financial statements.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

#### Currency Risk

Because a significant portion of our revenues and earnings are denominated in foreign currencies, we are exposed to market risk from changes in currency exchange rates that could impact our results of operations and financial position. We manage our exposure to these currency risks through our regular operating and financing activities and, when appropriate, through the use of derivative financial instruments. We use derivative financial instruments as risk management tools and not for speculative purposes.

We use foreign currency forward contracts to manage the volatility of non-functional currency cash flows resulting from changes in exchange rates. Currency exchange contracts are used primarily to hedge inter-company purchases and sales. The use of these derivative financial instruments allows us to reduce our overall exposure to exchange rate fluctuations, since the gains and losses on these contracts substantially offset losses and gains on the assets, liabilities and transactions being hedged.

The fair value of currency exchange contracts is subject to changes in currency exchange rates. For the purpose of assessing specific risks, we use a sensitivity analysis to determine the effects that market risk exposures may have on the fair value of our financial instruments and results of operations. The financial instruments included in our sensitivity analysis are currency forward contracts. Such contracts generally have a duration of one to twelve months and are used to hedge transactions that are firmly committed on the date the forward contract is entered into. To perform the sensitivity analysis, we assess the risk of loss in fair values from the effect of a hypothetical 10% change in currency exchange spot rates and assuming no change in interest rates. For contracts outstanding as of June 30, 2004, a 10% appreciation in currency exchange rates from the prevailing market rates would have increased our pre-tax earnings by approximately \$1.0 million. Conversely, a 10% depreciation in these exchange rates from the prevailing market rates would have decreased our pre-tax earnings by approximately \$1.0 million. Consistent with the nature of the economic hedge of such currency exchange contracts, such gains or losses would be offset by corresponding losses or gains, respectively, of the underlying receivable or payable being hedged.

The model used to perform the sensitivity analysis assumes a parallel shift in all currency exchange spot rates. Exchange rates, however, rarely move in the same direction. The assumption that all exchange rates change in a parallel manner does not necessarily represent the actual changes in fair value we would incur under normal market conditions because all variables other than the specific market risk are held constant.

While we hedge some non-U.S. dollar currency transactions, the decline in value of non-U.S. dollar currencies may, if not reversed, adversely affect our ability to contract for product sales in U.S. dollars because our products may become more expensive to purchase in U.S. dollars for local customers doing business in the countries of the affected currencies.

At June 30, 2004, the financial instruments outstanding (all classified as foreign currency fair value hedges) consisted of:

- \$41.9 million equivalent notional amount of foreign currency forward-exchange contracts to offset the potential earnings effects from intercompany receivables denominated in various currencies in our Swiss subsidiary;
- \$42.0 million notional amount of foreign currency forward-exchange contracts to offset the potential earnings effects from intercompany payables denominated in U.S. dollars in our Swiss subsidiary; and
- \$10.5 million notional amount of foreign currency swaps in Brazil where we borrow U.S. dollars and swap to Brazilian Reis.

In addition to foreign currency forward exchange contracts, the Company at June 30, 2004 has purchased and sold foreign currency call and put options to hedge our positions in Japanese yen and euro at our Swiss subsidiary.

### **Interest Rate Risks**

We are exposed to market risk from changes in interest rates that could impact our results of operations and financial position. As of June 30, 2004, approximately 1.9% of our debt was long term fixed rate loans. We also had short term floating rate investments and deposits equal to approximately 89.8% of our short term floating rate debt at June 30, 2004. The excess amount of our short term debt over our short term investments and deposits is exposed to fluctuations in short term interest rates. A one percentage point increase in short term interest rates would have decreased our pre-tax earnings by \$1.1 million and a one percentage point decrease in short term interest rates would have increased our pre-tax earnings by \$1.1 million. Alcon evaluates the use of interest rate swaps and periodically uses such agreements to manage its interest risk on selected debt instruments.

In January 2001, we entered into a 10-year pay floating, receive fixed interest rate swap on a notional amount of Japanese yen 5 billion. This swap effectively converted our Japanese yen 5 billion fixed interest rate obligation to a floating rate instrument. In July 2002, we entered into two separate two-year pay fixed, receive floating interest rate swaps with a total notional amount of \$50 million. The swaps effectively converted a portion of our floating rate commercial paper borrowings to fixed rate using a 3-month LIBOR interest rate swap.

At June 30, 2004, the fair value of the interest rate swaps was \$0.5 million. The fair values of the interest rate swaps are based on market data, including the relevant interest rates at June 30, 2004.

#### ITEM 4. PURCHASES OF EQUITY SECURITIES BY THE ISSUER AND AFFILIATED PURCHASERS

The following table provides information with respect to purchases during the six month period ended June 30, 2004 made by or on behalf of Alcon or any “affiliated purchaser,” of its common shares that are registered pursuant to section 12 of the Exchange Act.

##### ISSUER PURCHASES OF EQUITY SECURITIES

Period	Total Number Of Shares Purchased (a)(b)(c)	Average price paid per share	Total Number of shares purchased as part of publicly announced Plans or Programs (c)	Maximum Number of shares that may yet be purchased under the Plans or Programs (d)
January 1 to 31, 2004	706,500	\$ 60.22	706,500	514,900
February 1 to 29, 2004	370,000	64.05	370,000	4,144,900
March 1 to 31, 2004	1,520,400	62.93	1,520,400	2,624,500
April 1 to 30, 2004	177,200	62.95	177,200	2,447,300
May 1 to 31, 2004	-	-	-	2,447,300
June 1 to 30, 2004	-	-	-	2,447,300
Total	2,774,100	62.39	2,774,100	N/A

- (a) Based on settlements occurring within the month.
- (b) No shares were purchased other than through a publicly announced plan or program.
- (c) In addition to the purchases disclosed in this table, during 2004 Alcon also acquired 5,594 treasury shares from forfeitures of restricted shares by employees who terminated employment with Alcon before vesting in such shares.
- (d) On November 6, 2002, Alcon filed a report on Form 6-K that disclosed that Alcon’s board of directors authorized the purchase of up to 2,000,000 Alcon common shares. The purpose of the share purchases is to acquire and hold treasury shares to satisfy the exercise of stock options granted to employees. The Company completed its acquisition of these shares in March 2004.

On February 11, 2004, Alcon’s board of directors approved the purchase of up to an additional 4,000,000 Alcon common shares. The purpose of the share purchases is to acquire and hold treasury shares to satisfy the exercise of stock options granted to employees. From time to time, Alcon will purchase shares in open market transactions.

## CAUTION CONCERNING FORWARD-LOOKING STATEMENTS

This report contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements principally relate to statements regarding the expectations of our management with respect to the future performance of various aspects of our business. These statements involve known and unknown risks, uncertainties and other factors which may cause our actual results, performance or achievements to be materially different from any future results, performances or achievements expressed or implied by our forward-looking statements. Words such as “may,” “will,” “should,” “could,” “would,” “expect,” “plan,” “anticipate,” “believe,” “intend,” “estimate,” “project,” “predict,” “potential” and similar expressions are intended to identify forward-looking statements. These statements reflect the views of our management as of the date of this report with respect to future events and are based on assumptions and subject to risks and uncertainties and are not intended to give any assurance as to future results. Given these uncertainties, you should not place undue reliance on these forward-looking statements. Factors that might cause future results to differ include, but are not limited to, the following: the development of commercially viable products may take longer and cost more than expected; changes in reimbursement procedures by third-party payors may affect our sales and profits; competition may lead to worse than expected financial condition and results of operations; foreign exchange rate fluctuations may negatively affect our financial condition and results of operations; pending or future litigation may negatively impact our financial condition and results of operations; litigation settlements may negatively impact our financial condition and results of operations; product recalls or withdrawals may negatively impact our financial condition or results of operations; government regulation or legislation may negatively impact our financial condition or results of operations; changes in tax law or regulations in jurisdictions in which we and our subsidiaries are subject to taxation may adversely impact our financial performance; and supply and manufacturing disruptions could negatively impact our financial condition or results of operations. You should read this report with the understanding that our actual future results may be materially different from what we currently expect. We qualify all of our forward-looking statements by these cautionary statements. Except to the extent required under the federal securities laws and the rules and regulations promulgated by the Securities and Exchange Commission, we undertake no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information or future events or circumstances or otherwise.

## TRADEMARKS

Trademarks used by Alcon appear in this report and are the property of or are licensed by one of Alcon's subsidiaries. *Cipro*<sup>®</sup> and *Ciprodex*<sup>®</sup> are registered trademarks of Bayer AG, licensed to Alcon by Bayer AG.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**Alcon, Inc.**  
(Registrant)

Date July 29, 2004

By /s/ Guido Koller  
Name: Guido Koller  
Title: Senior Vice President

Date July 29, 2004

By /s/ Martin Schneider  
Name: Martin Schneider  
Title: Attorney-in-Fact