

**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, DC 20549**

**Form 10-Q**

Quarterly report pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

For the Quarter Ended March 31, 2002

Commission File No. 000-29089

**Antigenics Inc.**

(Exact Name of Registrant as Specified in its Charter)

**Delaware**

(State of Incorporation)

**06-1562417**

(I.R.S. Employer Identification  
Number)

**630 Fifth Avenue, Suite 2100, New York, New York, 10111**

(Address of Principal Executive Offices)

**(212) 332-4774**

(Registrant's Telephone Number, including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES ☒ NO ☐

Number of shares outstanding of the registrant's Common Stock as of May 3, 2002: 33,066,576 shares

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**ANTIGENICS INC.**

**Quarter Ended March 31, 2002**

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**PART I — FINANCIAL INFORMATION**

**Item 1 – Unaudited Consolidated Financial Statements**

**ANTIGENICS INC. AND SUBSIDIARIES**  
**Consolidated Balance Sheets**

	DECEMBER 31, 2001	MARCH 31, 2002
		(Unaudited)
<b>Assets</b>		
Cash and cash equivalents	\$ 60,867,508	102,742,586
Accounts receivable	487,382	640,715
Inventories	1,372,229	1,462,431
Prepaid expenses	641,326	1,006,565
Deferred offering costs	128,334	—
Other assets	490,371	461,728
	<hr/>	<hr/>
Total current assets	63,987,150	106,314,025
Plant and equipment, net of accumulated amortization and depreciation of \$5,769,278 and \$6,570,818 at December 31, 2001 and March 31, 2002, respectively	13,934,154	14,906,048
Goodwill, net of accumulated amortization of \$334,825 and \$518,992 at December 31, 2001 and March 31, 2002, respectively	2,755,870	3,081,703
Other intangibles, net of accumulated amortization of \$1,078,610 and \$1,163,410 at December 31, 2001 and March 31, 2002, respectively	10,503,963	9,909,163
Other assets	2,365,292	2,278,799
	<hr/>	<hr/>
Total assets	\$ 93,546,429	136,489,738
	<hr/>	<hr/>
<b>Liabilities and Stockholders' Equity</b>		
Accounts payable	\$ 2,948,417	2,249,351
Accrued liabilities	7,357,434	7,053,305
Current portion, long-term debt	5,901,816	5,383,901
	<hr/>	<hr/>
Total current liabilities	16,207,667	14,686,557
Long-term debt	194,407	—
Other long-term liabilities	1,219,237	1,182,696
Commitments and contingencies		
Stockholders' Equity:		
Preferred stock, par value \$0.01 per share; 1,000,000 shares authorized; no shares issued and outstanding	—	—
Common stock, par value \$0.01 per share; 100,000,000 shares authorized; 29,014,616 and 33,066,017 shares issued and outstanding at December 31, 2001 and March 31, 2002, respectively	290,145	330,659
Additional paid-in capital	234,238,809	290,736,322
Accumulated other comprehensive loss	(187,706)	(265,781)
Deferred compensation	(529,547)	(405,336)
Accumulated deficit	(157,886,583)	(169,775,379)
	<hr/>	<hr/>
Total stockholders' equity	75,925,118	120,620,485
	<hr/>	<hr/>
Total liabilities and stockholders' equity	\$ 93,546,429	136,489,738
	<hr/>	<hr/>

See accompanying notes to unaudited consolidated financial statements.



# **ANTIGENICS INC. AND SUBSIDIARIES**

## **Consolidated Statements of Operations** **For the three months ended March 31, 2001 and 2002** **(unaudited)**

	Three months ended March 31,	
	2001	2002
Revenue:		
Product sales	\$ 313,808	676,834
Research and development	569,680	181,387
Total revenue	883,488	858,221
Expenses:		
Cost of sales	(225,532)	(290,828)
Research and development	(6,167,929)	(8,170,667)
General and administrative	(2,948,660)	(4,552,743)
Operating loss	(8,458,633)	(12,156,017)
Other income/(expense):		
Interest expense	(162,307)	(162,215)
Interest income	1,313,980	429,436
Net loss	<u>\$ (7,306,960)</u>	<u>(11,888,796)</u>
Net loss per share,		
basic and diluted	<u>\$ (0.27)</u>	<u>(0.37)</u>
Weighted average number of shares		
outstanding, basic and diluted	<u>27,341,480</u>	<u>32,379,896</u>

See accompanying notes to unaudited consolidated financial statements.

**ANTIGENICS INC. AND SUBSIDIARIES**

**Consolidated Statements of Cash Flows**  
**For the three months ended March 31, 2001 and 2002**  
**(unaudited)**

	March 31,	
	2001	2002
Cash flows from operating activities:		
Net loss	\$ (7,306,960)	(11,888,796)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	996,517	1,070,507
Stock options	451,002	219,405
Changes in operating assets and liabilities:		
Other assets	10,247	56,246
Prepaid expenses	(32,607)	(365,239)
Inventories	(373,712)	(90,202)
Accounts receivable	(332,101)	(153,333)
Accounts payable	(303,704)	(699,066)
Accrued liabilities	(1,370,632)	(304,854)
Due to/from related party, net	(2,091)	—
Net cash used in operating activities	(8,264,041)	(12,155,332)
Cash flows from investing activities:		
Purchases of plant and equipment	(482,990)	(1,773,435)
Investments	(225,000)	—
Proceeds from sale of marketable securities	2,996,750	—
Net cash provided by (used in) investing activities	2,288,760	(1,773,435)
Cash flows from financing activities:		
Net proceeds from sale of equity	—	56,139,334
Exercise of stock options and warrants	432,137	431,833
Payments of long-term debt	(521,735)	(767,322)
Net cash (used in) provided by financing activities	(89,598)	55,803,845
Net (decrease) increase in cash and cash equivalents	(6,064,879)	41,875,078
Cash and cash equivalents at beginning of period	96,142,726	60,867,508
Cash and cash equivalents at end of period	\$90,077,847	102,742,586
Supplemental cash flow information:		
Cash paid for interest	\$ 163,435	136,444

See accompanying notes to unaudited consolidated financial statements.

## ANTIGENICS INC. AND SUBSIDIARIES

### NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS March 31, 2002

#### NOTE A — BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements of Antigenics Inc. and subsidiaries have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Article 10 of Regulation S-X and include the accounts of Antigenics Inc. and our wholly-owned subsidiaries. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete annual consolidated financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included. All significant intercompany balances have been eliminated. Operating results for the three-month period ended March 31, 2002 are not necessarily indicative of the results that may be expected for the year ending December 31, 2002. For further information, refer to the consolidated financial statements and footnotes thereto for the year ended December 31, 2001 included in our annual report on Form 10-K filed with the Securities and Exchange Commission (SEC) .

On July 12, 2001, we completed our acquisition of Aronex Pharmaceuticals, Inc., a biopharmaceutical company engaged in the identification and development of proprietary innovative medicines to treat infectious diseases and cancers. The acquisition was structured as a merger of a wholly-owned subsidiary of Antigenics with and into Aronex Pharmaceuticals pursuant to an Agreement and Plan of Merger among Antigenics, Nasa Merger Corp. and Aronex Pharmaceuticals dated as of April 23, 2001. The merger was a tax-free reorganization and is being accounted for as a purchase in accordance with FASB Statement No. 141, *Business Combinations*. The results of operations and cash flows of Aronex Pharmaceuticals have been included in our consolidated financial statements prospectively as of the closing of the merger. For further information, refer to the Note 3 to our consolidated financial statements for the year ended December 31, 2001 included in our annual report on Form 10-K.

#### NOTE B — PUBLIC OFFERING

In January 2002, pursuant to an effective registration statement with the SEC, we sold 4,000,000 shares of our common stock, \$0.01 par value, at \$15.00 per share. We received gross proceeds of \$60,000,000 before deduction of related offering expenses of approximately \$4,000,000.

#### NOTE C — EARNINGS PER SHARE

Basic earnings per share is calculated by dividing net loss by the weighted average number of common shares outstanding. Diluted earnings per share is calculated by dividing net loss by the weighted average common shares outstanding plus the dilutive effect of outstanding stock options, stock warrants and convertible debt. Because we report a net loss, diluted earnings per share is the same as basic earnings per share because the effect of outstanding stock options, stock warrants and convertible debt being added to weighted average shares outstanding would reduce the net loss per share. Therefore, outstanding stock options, stock warrants and convertible debt are not included in the calculation.

#### NOTE D – INVENTORY

Inventories consist of the following at:

	December 31, 2001	March 31, 2002
Finished goods	\$1,058,000	1,221,000
Work-in-process	236,000	140,000
Raw materials and supplies	478,000	101,000
	<u>\$1,372,000</u>	<u>1,462,000</u>

## NOTE E – COMMITMENTS AND CONTINGENCIES

On May 18, 2000, we committed \$3,000,000 to become a limited partner in a limited partnership which will invest principally in companies that apply genomic technologies and information in their offerings of products and services or that are engaged in research and development involving genomic technologies. Capital contributions to the limited partnership are made as authorized by the general partner. As of March 31, 2002, we have invested \$825,000, and have included this amount in non-current other assets. During April 2002 we made an additional capital contribution of \$300,000. This investment is accounted for under the cost method as our ownership is approximately 2%. This carrying value reflects the cost of our investment in this partnership. In order to assess whether or not there has been an other than temporary decline in the value of this investment, we analyze several factors including: (i) the carrying value of the limited partnership's investments in its portfolio companies, (ii) how recently the investment in the portfolio companies have been made, (iii) the post-financing valuations of those investments, (iv) the level of un-invested capital held by the limited partnership and (v) the overall trend in venture capital valuations. Based on these analyses, we concluded that an other than temporary decline in the value of this investment has not occurred. The general partner of the limited partnership is AGTC Partners, L.P. and NewcoGen Group Inc. is the general partner of AGTC Partners, L.P. Noubar Afeyan, Ph.D., who is one of our directors, is the Chairman and Senior Managing Director and CEO of Flagship Ventures, an entrepreneurship and venture capital firm comprised of a family of related funds including NewcoGen Group Inc. and AGTC. In addition, Garo H. Armen, Ph.D., our chief executive officer and one of our directors, is a director of NewcoGen Group Inc.

We have received a Notice of Arbitration filed in the International Chamber of Commerce Arbitration by DeLaval AB. Antigenics and DeLaval are parties to a License Agreement concerning technology for the development of a vaccine against bovine mastitis. We are obligated to make certain payments to DeLaval upon issuance of certain patents and other related milestones. DeLaval claims in its arbitration notice that we owe it \$1.2 million for milestone payments (\$600,000 is included in the accompanying consolidated balance sheets at December 31, 2001 and March 31, 2002 in accrued liabilities) in connection with the issuance of certain patents. It is our position that we have rightfully withheld this payment as an offset against prior payments exceeding \$1.1 million made to DeLaval for issuance of three prior patents, which DeLaval has wrongfully retained. Subsequent to receiving such payments, DeLaval informed us that a number of errors had been made in the application for these patents, several of which are potentially material to the License Agreement and the underlying technology. Moreover, DeLaval failed to make one or more corrective filings within the allowable time. DeLaval has failed and refused to return or credit us for these payments. Accordingly, we have responded to DeLaval's request for arbitration and intend to defend vigorously against these claims. The arbitration is in its initial stages, and thus the outcome is uncertain.

In February 2001 we filed a complaint against 8 Cabot Road Inc. and 12 Cabot Road Inc. for breach of contract and against Susan F. Brand for breach of fiduciary duty for failure to return a \$350,000 deposit held in escrow in connection with a purchase and sale agreement for property to expand our Woburn facility. The defendants have filed an answer denying our allegations and have asserted a counterclaim that we are improperly seeking a return of our deposit. We have answered the counterclaim denying the defendants' allegations. We are currently in the deposition process and intend to vigorously defend against these claims. The deposit is included in other current assets in the accompanying consolidated balance sheets at December 31, 2001 and March 31, 2002.

Antigenics, our Chairman and Chief Executive Officer Garo Armen, and two investment banking firms that served as underwriters in our initial public offering have been named as defendants in a civil class action lawsuit filed on November 5, 2001 in the Federal District Court for the Southern District of New York on behalf of a class of purchasers of our stock between February 3, 2000 and December 6, 2000. Virtually identical complaints were filed against 300 other issuers, their underwriters, and their directors and officers. These cases have been coordinated under the caption *In re Initial Public Offering Securities Litigation*, Civ. No.21 MC 92 (SAS), by order dated August 9, 2001. The suit against Antigenics and Mr. Armen alleges that the brokerage arms of the investment banking firms charged secret excessive commissions to certain of their customers in return for allocations of our stock in the offering. The suit also alleges that shares of our stock were allocated to certain of the investment banking firms' customers based upon an agreement by such customers to purchase additional shares of our stock in the secondary market. The complaint alleges that Antigenics is liable under Section 11 of the Securities Act of 1933, as amended (the Securities Act), and Mr. Armen is liable under Sections 11 and 15 of the Securities Act because our registration statement did not disclose these alleged practices. On April 19, 2002, the plaintiffs in this action filed an amended class action complaint, which contains new allegations. Again, virtually identical amended complaints were filed in the other 300 initial public offering cases. In addition to the claims in the earlier complaint, the amended complaint alleges that Antigenics and Mr. Armen violated Section 10(b) of the Securities Exchange Act of 1934 and SEC Rule 10b-5 by making false and misleading statements and/or omissions in order to inflate our stock price and conceal the investment banking firms' alleged secret arrangements. The amended complaint further alleges that Mr. Armen, as a "control person" of Antigenics, violated Section 20 of the Securities Exchange Act. Antigenics intends to defend against these claims vigorously.

#### NOTE F – BUSINESS COMBINATIONS, GOODWILL AND INTANGIBLE ASSETS

We adopted the specified provisions of Statement of Financial Accounting Standards (SFAS) No. 141 beginning July 1, 2001 and adopted the remaining provisions of SFAS No. 141 and all the provisions of SFAS No. 142 effective January 1, 2002. SFAS No. 141 requires upon adoption of SFAS No. 142 that we evaluate our existing intangible assets and goodwill that were acquired in prior purchase business combinations, and that we make any necessary reclassifications in order to conform with the new criteria in SFAS No. 141 for recognition apart from goodwill. As a result, intangibles previously classified as assembled workforce with a carrying value of \$325,833 at January 1, 2002, did not meet the criteria for recognition apart from goodwill under SFAS No. 141 and were reclassified to goodwill. No indefinite life intangibles were identified. SFAS No. 142 provides that goodwill should not be amortized but should instead be tested for impairment annually. In accordance with SFAS No. 142, we completed our transitional goodwill impairment test effective as of January 1, 2002 and determined there was no impairment loss to be recognized. The annual goodwill impairment test will be performed in the fourth quarter of each fiscal year. This testing requires comparison of carrying values to fair value. Based on additional analysis, we believe that the assigned estimated useful life of 10 years for the core and developed technologies remains appropriate.

Net loss, and basic and diluted net loss per share for the quarter ended March 31, 2001, adjusted to exclude amounts no longer amortized are as follows:

	Quarter ended March 31, 2001
Net loss, as reported	\$(7,307,000)
Goodwill amortization	480,000
Pro forma net loss	\$(6,827,000)
Basic and diluted net loss per share:	
As reported	\$ (0.27)
Pro forma	(0.25)

Intangible assets at March 31, 2002 represent acquired core and developed technology. Amortization of these intangible assets for the three months ended March 31, 2002 was \$269,000. Amortization expense of these intangible assets for 2002 to 2006 is estimated to be approximately \$1,076,000 per year.

## NOTE G – IMPAIRMENT OF LONG-LIVED ASSETS

In August 2001, the FASB issued SFAS No. 144, “Accounting for the Impairment or Disposal of Long-Lived Assets.” SFAS No. 144 addresses financial accounting and reporting for the impairment or disposal of long-lived assets. SFAS No. 144 requires that long-lived assets, exclusive of goodwill and indefinite life intangibles, be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to the future undiscounted net cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future undiscounted net cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. SFAS No. 144 requires companies to separately report discontinued operations and extends that reporting to a component of an entity that either has been disposed of (by sale, abandonment, or in a distribution to owners) or is classified as held for sale. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell. We adopted SFAS No. 144 on January 1, 2002. The adoption of SFAS No. 144 had no impact on our financial statements because the impairment assessment under SFAS No. 144 is largely unchanged from SFAS No. 121. The provisions of this statement for assets held for sale or other disposal generally are required to be applied prospectively to newly initiated disposal activities and, therefore, will depend on future actions initiated by management.

## Item 2 — Management’s Discussion and Analysis of Financial Condition and Results of Operations

### OVERVIEW

We are currently developing treatments for cancers, serious infectious diseases, and autoimmune and degenerative disorders using our proprietary technologies that program the immune system and improve the quality of life. Since our inception in March 1994, our activities have primarily been associated with the development of our heat shock protein technology and our lead therapeutic vaccine, Oncophage. Our business activities have included, product research and development, intellectual property prosecution, establishing manufacturing capabilities, manufacturing therapeutic vaccines for clinical trials, regulatory and clinical affairs, and integration of our acquisitions.

During the third quarter ended September 30, 2001, we completed our merger with Aronex Pharmaceuticals, Inc. The stock acquisition, accounted for using the purchase method of accounting, resulted in the issuance of approximately 1.5 million shares of our common stock based on an exchange ratio of 0.0594 per share of our common stock for each outstanding share of Aronex Pharmaceuticals common stock. Through this merger we acquired Aroplatin and ATRA-IV, which are unique liposomal formulations of cancer drugs that are designed to offer improvements over existing cancer drugs. These two products fit our long-term goal of creating novel therapies for serious diseases that represent advanced alternatives to conventional cancer treatments.

During the fourth quarter of 2000, we completed our merger with Aquila Biopharmaceuticals, Inc. The stock acquisition, accounted for using the purchase method of accounting, resulted in the issuance of approximately 2.5 million shares of our common stock based on an exchange ratio of 0.2898 shares of our stock for each outstanding share of Aquila stock. Through this merger we acquired QS-21, a companion compound used in vaccines intended to significantly improve the quality of immune response. QS-21 is being developed by several leading pharmaceutical companies to combat a variety of chronic and debilitating diseases.

We have incurred significant losses since our inception. To date, we have generated product sales revenues from one product. Our revenues from this product were \$677,000 and \$314,000 for the three months ended March 31, 2002 and 2001, respectively. During the three months ended March 31, 2002 and 2001, we also had revenues of \$181,000 and \$570,000, respectively, consisting of shipments of QS-21 to our research partners and grant payments earned. As of March 31, 2002, we had an accumulated deficit of approximately \$169,775,000 inclusive of non-cash charges of \$60,396,000 for acquired in-process research and development and \$13,958,000 related to grants of stock options, warrants and common stock. We do not expect to generate significant revenues until the fourth quarter of 2004 and thus, we expect to continue to incur net losses as we continue our clinical trials, apply for regulatory approvals, build a sales force and marketing department, continue development of our technology and expand our operations. We have been dependent on equity and debt financings to fund our current business activities.

## FORWARD-LOOKING STATEMENTS

Our expectations regarding future financial results are forward-looking statements and our actual financial results may differ materially depending on many factors, including:

- the progress of Oncophage and our other product candidates through the clinical development and regulatory process;
- the advancement of other product candidates into preclinical and clinical trials;
- our investment in manufacturing process development and in manufacturing capacity for Oncophage and other product candidates;
- development of a sales and marketing staff and initial sales activities if Oncophage is approved for commercialization;
- the progress of our other research and development efforts;
- the integration of our prior acquisitions and any future acquisitions; and
- the other factors set forth in Exhibit 99.1 to our annual report on Form 10-K filed with the Securities and Exchange Commission on March 28, 2002.

## HISTORICAL RESULTS OF OPERATIONS

### Three Months Ended March 31, 2002 Compared To The Three Months Ended March 31, 2001

*Revenue:* We generated \$677,000 and \$314,000 of product revenue during the three months ended March 31, 2002 and 2001, respectively. We had \$181,000 and \$570,000 of research and development revenue during the three months ended March 31, 2002 and 2001, respectively. Product revenues consist of sales of our feline leukemia vaccine to our marketing partner Virbac, S.A., a French company that has exclusive worldwide rights to market the product. The agreement with Virbac, S.A. is up for renewal in July 2002. If this agreement is not renewed we may not generate further revenues from the sale of this product, the only product we currently sell. Revenues from research and development activities consist of shipments of our adjuvant QS-21 to be used in clinical trials by our partners and, in 2001, grant payments earned.

*Cost of Sales:* Cost of sales, which is related entirely to product revenue, was \$291,000 and \$226,000 for the three months ended March 31, 2002 and 2001, respectively. For the three months ended March 31, 2002 and 2001, cost of sales were 43% and 72%, respectively, of product sales. Cost of sales in 2001 partially represented the cost of inventory acquired in our merger with Aquila Biopharmaceuticals that was adjusted to its fair value as a result of the application of purchase accounting rules.

*Research and Development:* Research and development expense increased 32% to \$8,171,000 for the three months ended March 31, 2002 from \$6,168,000 for the three months ended March 31, 2001. The Aronex Pharmaceuticals acquisition increased research costs by \$416,000 for the three months ended March 31, 2002. The increase was also due to the costs associated with our Oncophage clinical trials that increased \$1,648,000 for the three months ended March 31, 2002 particularly due to the initiation of our Phase III clinical trial in kidney cancer. Other ongoing development activities were \$70,000 higher than in 2001. These increases were partially offset by the decrease in the non-cash charge for options granted and earned by outside advisors and employees to \$165,000 for the three months ended March 31, 2002 from \$296,000 for the three months ended March 31, 2001. Research and development expenses consist primarily of compensation for employees and outside advisors conducting research and development work, funding paid to institutions, including the University of Connecticut where we sponsor research, costs associated with the operation of our manufacturing and laboratory facilities, funding paid to support our clinical trials, expenses related to grant revenue recognized, and the cost of clinical materials shipped to our research partners.

*General and Administrative:* General and administrative expenses increased 54% to \$4,553,000 for the three months ended March 31, 2002 from \$2,949,000 for the three months ended March 31, 2001. The Aronex Pharmaceuticals acquisition increased general and administrative costs by \$171,000 for the three months ended March 31, 2002. The increase was also due to the growth in the number of employees to support our expanded business operations which increased costs by \$626,000, increased legal fees of \$315,000, and consulting and advisory fees of \$377,000 and other increases in our general and administrative expenses, which were \$216,000 higher for the three months ended March 31, 2002 than for the same period in 2001. These increases were partially offset by the decrease in the non-cash charge for options granted and earned by outside advisors, directors, and employees to \$54,000 for the three months ended March 31, 2002 from \$155,000 for the three months ended March 31, 2001. General and administrative expenses consist primarily of personnel compensation, office expenses and professional fees.

*Interest expense:* Interest expense remained consistent for the three months ended March 31, 2002 compared to the same period in 2001 as the additional interest expense related to the borrowings assumed in the Aronex Pharmaceuticals acquisition was offset by the decreasing interest expense related to the historical debt.

*Interest Income:* Interest income decreased 67% to \$429,000 for the three months ended March 31, 2002 from \$1,314,000 for the same period in 2001. This decrease is attributable to lower interest rates offset by a slightly higher average cash balance during the three months ended March 31, 2002 as compared to the three months ended March 31, 2001. Our average interest rate decreased from 5.5% for the three months ended March 31, 2001, to 1.7% for the three months ended March 31, 2002, representing an approximate loss of interest income of \$1,084,000.

## **LIQUIDITY AND CAPITAL RESOURCES**

We have incurred annual operating losses since inception, and, as of March 31, 2002, we have incurred an accumulated deficit of \$169,775,000 inclusive of non-cash charges of \$60,396,000 for acquired in-process research and development and \$13,958,000 related to grants of stock options, warrants and common stock. Since our inception, we have financed our operations primarily through the sale of equity, interest income earned on cash and cash equivalent balances and debt provided through a credit line secured by some of our manufacturing and laboratory assets. From our inception through March 31, 2002, we raised aggregate net proceeds of \$203,438,000 through the sale of equity and the exercise of stock options and warrants, and borrowed \$3,481,000 under our \$5,000,000 credit facility. We also assumed term loan agreements and a convertible note payable with a combined outstanding balance, at the respective merger dates, of \$6,159,000 in connection with the acquisitions of Aquila Biopharmaceuticals and Aronex Pharmaceuticals. In November 2001, we filed a Form S-3 shelf registration statement with the Securities and Exchange Commission for the registration and potential issuance of up to \$100 million of our securities. In January 2002, we sold 4,000,000 shares of our common stock for net proceeds of approximately \$56,000,000. We intend to use the proceeds of this sale to fund additional clinical trials of our lead product and for clinical trials and preclinical studies for our other product candidates; for expansion of our manufacturing capabilities; for potential licenses and other acquisitions of complementary technologies and products; and for working capital and other general corporate purposes. We expect that we will be able to fund our capital expenditures and growing operations with our current working capital through the first quarter of 2004. Please see the "Forward-Looking Statements" section and the factors highlighted in that section that may cause actual results to differ materially from the forward-looking statements made herein. In order to fund our needs subsequently, we may be required to raise money in the capital markets, through arrangements with corporate partners, or from other sources. Our ability to successfully enter into any arrangements is uncertain and if funds are not available we may be required to revise our planned clinical trials and other development activities and capital requirements. As a result, we expect to attempt to raise additional funds substantially in advance of depleting our current funds.

Our future cash requirements include, but are not limited to, supporting our clinical trial efforts and continuing our other research and development programs, including increased expenses associated with the development of the technologies and product pipeline acquired as a result of the Aquila Biopharmaceuticals and Aronex Pharmaceuticals transactions. Since inception we have entered into various agreements with institutions to conduct our current clinical studies. Under these agreements, subject to the enrollment of patients and performance by the institution of certain services, we have estimated our payments to be approximately \$8,800,000 over the term of the studies. Through March 31, 2002, \$3,614,000 has been expensed as research and development expenses in the accompanying consolidated statements of operations. The timing of our expense recognition and future payments related to these agreements are subject to the enrollment of patients and performance by the institution of certain services. In addition, we have entered into research agreements related to our products that require payments of approximately \$2,800,000, of which \$1,326,000 has been paid through March 31, 2002. Significant additional expenditures will be required as we complete our clinical trials, apply for regulatory approvals, continue development of our technologies and expand our operations and bring our products to market. Part of our strategy is to develop and commercialize some of our products by continuing our existing collaborative arrangements and by entering into new collaborations. As a result of collaborative agreements, we do not, and will not, completely control the nature, timing or cost of bringing those products to market. We have entered into license agreements that call for milestone and royalty payments by our corporate partners, which may or may not be achieved. Satisfying long-term liquidity needs will require the successful commercialization of Oncophage or other products and may require additional capital as discussed above.

Our cash and cash equivalents at March 31, 2002 were \$102,743,000, an increase of \$41,875,000 from December 31, 2001. During the three months ended March 31, 2002, we used cash primarily to finance operations, including our Oncophage clinical trials. Net cash used in operating activities for the three months ended March 31, 2002 and 2001 was \$12,155,000 and \$8,264,000, respectively. The increase resulted from the increase in the activity of our Oncophage clinical trials, on-going development activity, development of acquired technologies and the general expansion of our research and administrative operations. As we develop our technologies and further our clinical trials we expect to increase our spending. Our future ability to generate cash from operations will depend on achieving regulatory approval of our products, market acceptance of such products, achieving benchmarks as defined in existing collaborative agreements, and our ability to enter into new collaborations. We expect to first generate significant revenues from our lead product Oncophage during the fourth quarter of 2004, and first generate cash from operations in 2005. Please see the "Forward-Looking Statements" section and the factors highlighted in that section that may cause actual results to differ materially from the forward-looking statements made herein.

Net cash used in investing activities for the three months ended March 31, 2002 was \$1,773,000 as compared to net cash provided by investing activities of \$2,289,000 for the three months ended March 31, 2001. For the three months ended March 31, 2002, we invested \$1,773,000 for the purchase of equipment. We anticipate additional capital expenditures ranging from \$1,700,000 to \$3,700,000 in 2002, to expand and enhance our current facilities.

Net cash provided by financing activities was \$55,804,000 for the three months ended March 31, 2002 as compared to net cash used in financing activities of \$90,000 for the three months ended March 31, 2001. Since inception, our primary source of financing has been from equity sales. During the three months ended March 31, 2002 and 2001, sales of equity and exercises of stock options and warrants totaled approximately \$56,571,000 and \$432,000, respectively. At March 31, 2002, we had outstanding \$2,884,000 under our credit facilities, which were used to finance the construction of our manufacturing and laboratory facilities and to purchase related equipment. Loans that were drawn down on the credit facilities are secured by specific assets, including leasehold improvements, which they finance. At March 31, 2002, we had \$2,500,000 outstanding under a convertible note payable that matures in May 2002. This note can be converted into our common stock at \$73.23 per share at the option of the note holder. At March 31, 2002 the current portion of our long-term debt was \$5,384,000. Our future minimum payments on non-cancelable leases, before any sub-lease income are in 2002 - \$2,683,000; in 2003 - \$3,209,000; in 2004 - \$2,324,000; in 2005 - \$2,324,000; in 2006 - \$2,344,000 and thereafter - \$4,490,000.

We are currently involved in certain legal proceedings as detailed in Note E to our unaudited consolidated financial statements. We do not believe these proceedings will have a material adverse effect on our consolidated financial position, liquidity or results of operations.

## **OTHER**

### **Critical Accounting Policies and Use of Estimates**

The Securities and Exchange Commission recently issued disclosure guidance for "critical accounting policies." The SEC defines "critical accounting policies" as those that require application of management's most difficult, subjective, or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain and may change in subsequent periods.

The following listing is not intended to be a comprehensive list of all of our accounting policies. Our significant accounting policies are more fully described in Note 2 to our consolidated financial statements included in our annual report on Form 10-K as filed with the SEC in March 2002. In many cases, the accounting treatment of a particular transaction is dictated by generally accepted accounting principles, with no need for management's judgment in their application. There are also areas in which management's judgment in selecting an available alternative would not produce a materially different result.

We have identified the following as our critical accounting policies: research and development, investments, revenue recognition, and option accounting.

Research and development expenses include the costs associated with our internal research and development activities including, salaries and benefits, occupancy costs, clinical manufacturing costs, and administrative costs, and research and development conducted for us by outside advisors, such as sponsored university-based research partners, and clinical study partners. In addition, research and development expenses include expenses related to grant revenue and the cost of clinical trial materials shipped to our research partners. Research and development costs are expensed as incurred and were \$8,171,000, and \$6,168,000 for the three-months ended March 31, 2002 and 2001, respectively.

We classify investments in marketable securities at the time of purchase. At March 31, 2002, all marketable securities were classified as available-for-sale and as such, changes in the fair value of the available-for-sale securities are reported as a separate component of accumulated other comprehensive income until realized. If we were to classify future investments as trading securities rather than available-for-sale, our financial results would be subject to greater volatility.

Investments of less than 20% of the voting control of companies or other entities over whose operating and financial policies we do not have the power to exercise significant influence, are accounted for by the cost method. Pursuant to this method, we currently account for our investment in a limited partnership under the cost method and, as of March 31, 2002, we have included in non-current other assets on the consolidated balance sheet, \$825,000 of our total commitment to this partnership of \$3,000,000. The general partner of the limited partnership determines the timing of our additional contributions. Our investment represents an approximate ownership of 2%. We continue to assess the realizability of this investment. In order to assess whether or not there has been an other than temporary decline in the value of this investment, we analyze several factors including: (i) the carrying value of the limited partnership's investments in its portfolio companies, (ii) how recently the investments in the portfolio companies had been made, (iii) the post-financing valuations of those investments, (iv) the level of un-invested capital held by the limited partnership, and (v) the overall trend in venture capital valuations. Based on this analysis, as of March 31, 2002, our cost appropriately reflects the carrying value of our investment.

Revenue from product sales is recognized at the time of product shipment. Revenue for services under research and development grants and contracts are recognized as the services are performed, milestones are achieved, or clinical trial materials are provided.

We account for options granted to employees and directors in accordance with Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations. As such, compensation expense is recorded on fixed stock option grants only if the current fair value of the underlying stock exceeds the exercise price of the option at the date of grant and it is recognized on a straight-line basis over the vesting period. We account for stock options granted to non-employees on a fair-value basis in accordance with SFAS No. 123, *Accounting for Stock-Based Compensation* and Emerging Issues Task Force Issue No. 96-18, *Accounting for Equity Instruments That Are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling, Goods or Services*. As a result, the non-cash charge to operations for non-employee options with vesting or other performance criteria is affected each reporting period by changes in the fair value of our common stock. As required, we also provide pro forma net loss and pro forma net loss per common share disclosures for employee and director stock option grants as if the fair-value-based method defined in SFAS No. 123 had been applied (see Note 10 to our consolidated financial statements included in our annual report on Form 10-K).

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management bases its estimates on historical experience and on various assumptions that are believed to be reasonable under the circumstances. Actual results could differ from those estimates.

### **Item 3 — Quantitative and Qualitative Disclosures About Market Risk**

In the normal course of business, we are exposed to fluctuations in interest rates as we seek debt financing to make capital expenditures. We do not employ specific strategies, such as the use of derivative instruments or hedging, to manage our interest rate exposures. Since the fiscal year ended December 31, 2001, there has been no change with respect to our interest rate exposures or our approach toward those exposures. Further, we do not expect our market risk exposures to change in the near term.

In addition, we have cash equivalents at March 31, 2002, which are exposed to the impact of interest rate changes and our interest income fluctuates as our interest rate changes. Due to the short-term nature of our investments in money market funds, government backed securities and commercial paper, our carrying value approximates the fair value of these investments at December 31, 2001 and March 31, 2002.

## **PART II — OTHER INFORMATION**

### **Item 1 — Legal Proceedings**

We have received a Notice of Arbitration filed in the International Chamber of Commerce Arbitration by DeLaval AB. Antigenics and DeLaval are parties to a License Agreement concerning technology for the development of a vaccine against bovine mastitis. We are obligated to make certain payments to DeLaval upon issuance of certain patents and other related milestones. DeLaval claims in its arbitration notice that we owe it \$1.2 million for milestone payments (\$600,000 is included in the accompanying consolidated balance sheets at December 31, 2001 and March 31, 2002 in accrued liabilities) in connection with the issuance of certain patents. It is our position that we have rightfully withheld this payment as an offset against prior payments exceeding \$1.1 million made to DeLaval for issuance of three prior patents, which DeLaval has wrongfully retained. Subsequent to receiving such payments, DeLaval informed us that a number of errors had been made in the application for these patents, several of which are potentially material to the License Agreement and the underlying technology. Moreover, DeLaval failed to make one or more corrective filings within the allowable time. DeLaval has failed and refused to return or credit us for these payments. Accordingly, we have responded to DeLaval's request for arbitration and intend to defend vigorously against these claims. The arbitration is in its initial stages, and thus the outcome is uncertain.

Antigenics, our Chairman and Chief Executive Officer Garo Armen, and two investment banking firms that served as underwriters in our initial public offering have been named as defendants in a civil class action lawsuit filed on November 5, 2001 in the Federal District Court for the Southern District of New York on behalf of a class of purchasers of our stock between February 3, 2000 and December 6, 2000. Virtually identical complaints were filed against 300 other issuers, their underwriters, and their directors and officers. These cases have been coordinated under the caption *In re Initial Public Offering Securities Litigation*, Civ. No.21 MC 92 (SAS), by order dated August 9, 2001. The suit against Antigenics and Mr. Armen alleges that the brokerage arms of the investment banking firms charged secret excessive commissions to certain of their customers in return for allocations of our stock in the offering. The suit also alleges that shares of our stock were allocated to certain of the investment banking firms' customers based upon an agreement by such customers to purchase additional shares of our stock in the secondary market. The complaint alleges that Antigenics is liable under Section 11 of the Securities Act and Mr. Armen is liable under Sections 11 and 15 of the Securities Act because our registration statement did not disclose these alleged practices. On April 19, 2002, the plaintiffs in this action filed an amended class action complaint, which contains new allegations. Again, virtually identical amended complaints were filed in the other 300 initial public offering cases. In addition to the claims in the earlier complaint, the amended complaint alleges that Antigenics and Mr. Armen violated Section 10(b) of the Securities Exchange Act and SEC Rule 10b-5 by making false and misleading statements and/or omissions in order to inflate our stock price and conceal the investment banking firms' alleged secret arrangements. The amended complaint further alleges that Mr. Armen, as a "control person" of Antigenics, violated Section 20 of the Securities Exchange Act. Antigenics intends to defend against these claims vigorously.

## Item 2 — Changes in Securities and Use of Proceeds

On February 9, 2000, we sold 4,025,000 shares of our common stock (including the underwriters' over allotment option) at \$18 per share to the underwriters. We received net proceeds in the initial public offering of approximately \$66,229,000 reflecting gross proceeds of \$72,450,000, net of underwriter commissions of approximately \$5,071,500 and other offering costs of approximately \$1,149,500.

We have used the following net offering proceeds as of March 31, 2002: approximately \$4,065,000 for fixed asset additions, \$825,000 for investments, \$2,979,000 for debt obligations, \$1,773,000 for acquisition costs and \$56,586,000 for operations.

## Item 6 — Exhibits and Reports on Form 8-K

### (a) Exhibits

None

### (b) Current Reports on Form 8-K

On January 2, 2002, we filed a Current Report on Form 8-K, pursuant to which we updated our risk factors.

On January 11, 2002, we filed a Current Report on Form 8-K, pursuant to which we filed (i) an underwriting agreement dated January 11, 2002 between Antigenics, UBS Warburg LLC and Robertson Stephens, Inc. relating to the sale of 4,000,000 shares of Antigenics Common Stock, (ii) an opinion from our legal counsel and (iii) updated risk factors.

**ANTIGENICS INC.**

**SIGNATURES**

Pursuant to the requirements of the Securities Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 9, 2002

ANTIGENICS INC.

/s/ Garo H. Armen

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Garo H. Armen  
Chief Executive Officer  
(Principal Accounting Officer)