

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10 - Q

**[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 24, 2001

OR

**[] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission file number **333-62615**

ROMACORP, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or
organization)

13-4010466
(I.R.S. Employer Identification No.)

9304 Forest Lane, Suite 200, Dallas, Texas 75243
(Address of principal executive offices)

(214) 343-7800
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No _____

As of August 1, 2001, 100 shares of Common Stock, \$.01 par value, were outstanding and held by Roma Restaurant Holdings, Inc.

ROMACORP, INC.
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PART 1. FINANCIAL INFORMATION
ITEM 1. Financial Statements

ROMACORP, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(Dollars in Thousands)
ASSETS

	(UNAUDITED) June 24, 2001	March 25, 2001
Current Assets:		
Cash and cash equivalents	\$ 2,008	\$ 522
Accounts receivable, net	1,728	1,575
Inventories of food and supplies	1,034	1,078
Deferred income tax asset	974	984
Prepaid expenses	775	1,148
Income tax receivable	669	582
Other current assets	28	25
Total current assets	<u>7,216</u>	<u>5,914</u>
Facilities and equipment, net	51,524	53,858
Goodwill, net of accumulated amortization of \$6,652	12,325	12,325
Deferred income tax asset	3,014	3,005
Other assets	209	208
Debt issuance costs, net of accumulated amortization of \$1,008 and \$911, respectively	1,724	1,821
Total assets	<u>\$ 76,012</u>	<u>\$ 77,131</u>

SEE ACCOMPANYING NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

ROMACORP, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS - (Continued)
(Dollars in Thousands)
LIABILITIES AND STOCKHOLDER'S EQUITY (DEFICIT)

	(UNAUDITED)	
	June 24, 2001	March 25, 2001
Current Liabilities:		
Accounts payable	\$ 3,956	\$ 3,951
Accrued interest	3,497	1,832
Current portion of store closure reserve	100	100
Other accrued liabilities	8,469	7,640
Total current liabilities	<u>16,022</u>	<u>13,523</u>
Senior notes	57,000	57,000
Long-term debt	12,803	16,401
Store closure reserve	339	344
Deferred gain on sale of assets	821	835
Total liabilities	<u>86,985</u>	<u>88,103</u>
Stockholder's Equity (Deficit):		
Common stock, \$.01 par value; 2,000 shares authorized; 100 shares issued and outstanding	—	—
Additional paid-in capital	66,469	66,469
Retained earnings (deficit):		
Dividend to Holdings	(75,368)	(75,368)
Other	(2,074)	(2,073)
Total	<u>(77,442)</u>	<u>(77,441)</u>
Total stockholder's equity (deficit)	<u>(10,973)</u>	<u>(10,972)</u>
Total liabilities and stockholder's equity (deficit)	<u>\$ 76,012</u>	<u>\$ 77,131</u>

SEE ACCOMPANYING NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

ROMACORP, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Dollars in Thousands)
(UNAUDITED)

	Thirteen Weeks Ended	
	June 24, 2001	June 25, 2000
Net restaurant sales	\$ 31,101	\$ 31,700
Net franchise revenue	2,414	2,416
Total revenues.....	33,515	34,116
Cost of sales	10,376	10,931
Direct labor	10,384	10,163
Other	8,670	8,261
General and administrative expenses	2,207	3,471
Total operating expenses	31,637	32,826
Operating income.....	1,878	1,290
Other income (expense):		
Interest expense	(2,149)	(2,271)
Miscellaneous	270	(4)
Loss before income taxes and extraordinary item.....	(1)	(985)
Income tax benefit	—	(344)
Loss before extraordinary item	(1)	(641)
Extraordinary gain on early retirement of debt, net of tax	—	1,214
Net income (loss).....	\$ (1)	\$ 573

SEE ACCOMPANYING NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

ROMACORP, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Dollars in Thousands)
(UNAUDITED)

	Thirteen Weeks Ended	
	June 24, 2001	June 25, 2000
Operating Activities:		
Net income (loss)	\$ (1)	\$ 573
Non-cash items included in net income (loss):		
Depreciation and amortization	1,498	1,726
Amortization of debt issuance costs	97	91
Deferred income taxes	1	(128)
Deferred gain on sale of assets	(14)	(12)
Gain on disposal of assets	(205)	—
Gain on repurchase of Senior Notes	—	(1,214)
Changes in assets and liabilities:		
Accounts receivable, net	(153)	534
Inventories of food and supplies	44	31
Other current assets	370	(242)
Accounts payable	5	(754)
Accrued interest	1,665	1,426
Other accrued liabilities	824	1,685
Income taxes receivable	(87)	(600)
Other	—	(9)
Net cash flows provided by operating activities	<u>4,044</u>	<u>3,107</u>
Investing Activities:		
Capital expenditures, net	(208)	(2,120)
Proceeds from sale of assets	1,249	—
Changes in other assets, net	(1)	(23)
Net cash flows provided by (used in) investing activities	<u>1,040</u>	<u>(2,143)</u>
Financing Activities:		
Repayment of Senior Notes	—	(9,600)
Net borrowings (repayments) under line-of-credit agreement	(3,598)	10,365
Debt issuance costs	—	(150)
Net cash flows provided by (used in) financing activities	<u>(3,598)</u>	<u>615</u>
Net Increase in Cash and Cash Equivalents	1,486	1,579
Cash and Cash Equivalents At Beginning of Period	522	39
Cash and Cash Equivalents At End of Period	<u>\$ 2,008</u>	<u>\$ 1,618</u>

SEE ACCOMPANYING NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

ROMACORP, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Note 1 - Basis of Consolidation and Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. The operating results for the quarter ended June 24, 2001 are not necessarily an indication of the results that may be expected for the fiscal year ending March 24, 2002. Except as disclosed herein, there has been no material change in the information disclosed in the notes to the consolidated financial statements included in the Company's Form 10-K for the fiscal year ended March 25, 2001. Therefore, it is suggested that the accompanying financial statements be read in conjunction with the Company's March 25, 2001 consolidated financial statements.

The condensed consolidated financial statements of Romacorp, Inc. and subsidiaries (the "Company") include the Company's operation of its owned restaurants and franchise revenue from franchisees' use of trademarks and other proprietary information in the operation of Tony Roma's restaurants. The Company maintains its corporate office in Dallas, Texas, and through its subsidiaries provides menu development, training, marketing and other administrative services related to the operation of the Tony Roma's concept. All intercompany transactions between Romacorp, Inc. and its subsidiaries have been eliminated.

Certain items have been reclassified in the accompanying condensed consolidated financial statements for prior periods in order to be comparable with the classification adopted for the current period. Such reclassifications had no effect on previously reported results of operations.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Note 2 - Recapitalization

The Company (then Romacorp) was acquired in June 1993 by NPC International, Inc. ("NPC"). On April 24, 1998, a recapitalization agreement (the "Recapitalization") effective June 28, 1998 was executed pursuant to which the former Romacorp, Inc. was renamed Roma Restaurant Holdings, Inc. ("Holdings") and the assets, liabilities and operations of Holdings were contributed to its newly-created, wholly-owned subsidiary, Romacorp, Inc. ("Romacorp"). In the Recapitalization that was executed by Holdings, NPC and Sentinel Capital Partners, L.P. ("Sentinel"), Holdings redeemed stock held by NPC and NPC forgave and contributed to the capital of the Company a payable to NPC in the amount of \$33,731,000. After the Recapitalization, NPC held 20% and Sentinel, through certain affiliates, held 80% of the equity of Holdings. In conjunction with this transaction, \$75,000,000 of 12% Senior Notes due July 1, 2006 (the "Senior Notes") were issued by the Company. The Company paid Holdings a dividend of \$75,351,000 consisting primarily of the proceeds from the 12% Senior Notes, which was used by Holdings, along with Sentinel's equity contribution, to effect the Recapitalization. This transaction was accounted for as a leveraged recapitalization with the assets and liabilities of the Company retaining their historical value.

Note 3 - Senior Notes

In conjunction with the Recapitalization on June 28, 1998, the Company issued the Senior Notes. Interest on the notes accrues from the date of issuance and is payable in arrears on January 1 and July 1 of each year commencing January 1, 1999. As of June 24, 2001 and March 25, 2001, the amounts outstanding were \$57.0 million.

During April 2000, the Company increased its borrowing capacity under the Revolving Credit Facility and repurchased \$12.0 million face value of its Senior Notes at an average price of \$800 per \$1,000 principal amount. The repurchase of the Senior Notes resulted in an extraordinary gain, net of the write-off of associated debt issuance costs and the effect of income taxes, of \$1.2 million. See Note 4 for a discussion of the Revolving Credit Facility.

Note 4 - Long-term Debt

Long-term debt consists of a note payable to a bank under a Revolving Credit Facility which is secured by substantially all of the assets of the Company. Prior to April 2000, the Revolving Credit Facility bore interest at the Company's option of prime rate or up to LIBOR plus 2.25% and the maximum credit available under the facility was \$15.0 million.

In April 2000, the Company executed the First Amendment to Credit Agreement (the "Amended Credit Agreement") which modified the terms of the Revolving Credit Facility. The Amended Credit Agreement provides for borrowings in an aggregate principal amount of up to \$25.0 million until April 2001; \$24.0 million until April 2002; \$22.5 million until April 2003; and \$20.5 million until June 2003 at which time the maximum borrowing is reduced to \$5.5 million. The Amended Credit Agreement expires in April 2005. The terms of the Amended Credit Agreement provide for interest rates ranging from the prime rate to prime plus 1.0% or the six-month LIBOR plus 2.25% to LIBOR plus 3.25%. Both rates are subject to maintaining certain financial covenants, and interest is payable upon maturity of the LIBOR or monthly for prime rate advances. In addition, a commitment fee based on an annual rate of .375% is payable monthly on all unused commitments. Subsequent to executing the Amended Credit Agreement, the Company utilized \$9.6 million to repurchase Senior Notes with a face value of \$12.0 million.

In January 2001, the Company received a waiver of the Amended Credit Agreement loan covenants for the quarter ended December 24, 2000. In addition, the Company has executed the Second Amendment to Credit Agreement, terms of which reduce the required consolidated EBITDA (as defined) from \$15.0 million to \$13.0 million and reduce the required interest coverage ratio (as defined) from 1.7 to 1.5. These amended terms will remain in effect for the next four fiscal quarters ending December 2001, and will be reinstated to the previous levels for the quarter ending March 2002. The Company was in compliance with the amended covenants as of June 24, 2001.

Note 5 - Recently Issued Accounting Pronouncements

Effective March 26, 2001 the Company adopted the provisions of Statement of Financial Accounting Standards ("SFAS") No. 133, "Accounting for Derivative Instruments and Hedging Activities" issued by the Financial Accounting Standards Board ("FASB"). SFAS No. 133, as amended by SFAS No. 137 and SFAS No. 138, establishes accounting and reporting standards for derivative instruments and hedging activities. The Company is currently not involved in derivative instruments or hedging activities, and therefore, will measure the impact of this statement as it becomes necessary.

Effective March 26, 2001, the Company adopted the provisions of SFAS No. 142, "Goodwill and Other Intangible Assets" that was issued by the FASB in July 2001. SFAS No. 142 requires that an intangible asset that is acquired shall be initially recognized and measured based on its fair value. This statement also provides that goodwill should not be amortized, but shall be tested for impairment annually, or more frequently if circumstances indicate potential impairment, through a comparison of fair value to its carrying amount. The Company does not expect to record a charge related to the impairment test that is required with the adoption of this new standard. Amortization of goodwill during fiscal year ended March 25, 2001 was \$734,000. The adoption of SFAS No. 142 resulted in a decrease in amortization expense of \$183,000 during the quarter ended June 24, 2001 versus the same quarter of the prior fiscal year.

In July 2001, the FASB issued SFAS No. 141, "Business Combinations" that requires the purchase method of accounting for business combinations initiated after June 30, 2001 and eliminates the pooling-of-interests method. The new standard is effective immediately and is not expected to have a significant impact on the Company's financial statements.

Note 6 - Summarized Financial Information

Summarized financial information for Romacorp Inc. and its wholly-owned subsidiaries is as follows (in thousands):

Condensed Consolidating Balance Sheet June 24, 2001 (Unaudited)

	<u>Romacorp</u>	<u>Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated</u>
Assets				
Current assets.....	\$ 4,504	\$ 2,712	\$ —	\$ 7,216
Due from affiliates.....	—	30,681	(30,681)	—
Facilities and equipment, net.....	46,622	4,902	—	51,524
Investment in subsidiaries.....	45,202	—	(45,202)	—
Goodwill, net.....	882	11,443	—	12,325
Other assets.....	2,133	2,814	—	4,947
Total assets.....	<u>\$ 99,343</u>	<u>\$ 52,552</u>	<u>\$ (75,883)</u>	<u>\$ 76,012</u>
Liabilities and Equity (Deficit)				
Current liabilities.....	\$ 8,672	\$ 7,350	\$ —	\$ 16,022
Due to affiliates.....	30,681	—	(30,681)	—
Senior notes.....	57,000	—	—	57,000
Long-term debt.....	12,803	—	—	12,803
Other long-term liabilities.....	1,160	—	—	1,160
Total liabilities.....	<u>110,316</u>	<u>7,350</u>	<u>(30,681)</u>	<u>86,985</u>
Equity (deficit).....	(10,973)	45,202	(45,202)	(10,973)
Total liabilities and equity (deficit) ...	<u>\$ 99,343</u>	<u>\$ 52,552</u>	<u>\$ (75,883)</u>	<u>\$ 76,012</u>

Condensed Consolidating Balance Sheet
March 25, 2001
(Unaudited)

	<u>Romacorp</u>	<u>Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated</u>
Assets				
Current assets.....	\$ 3,619	\$ 2,295	\$ —	\$ 5,914
Due from affiliates.....	—	28,196	(28,196)	—
Facilities and equipment, net.....	48,907	4,951	—	53,858
Investment in subsidiaries.....	42,819	—	(42,819)	—
Goodwill, net.....	882	11,443	—	12,325
Other assets.....	2,169	2,865	—	5,034
Total assets.....	<u>\$ 98,396</u>	<u>\$ 49,750</u>	<u>\$ (71,015)</u>	<u>\$ 77,131</u>
Liabilities and Equity (Deficit)				
Current liabilities.....	\$ 6,592	\$ 6,931	\$ —	\$ 13,523
Due to affiliates.....	28,196	—	(28,196)	—
Senior notes.....	57,000	—	—	57,000
Long-term debt.....	16,401	—	—	16,401
Other long-term liabilities.....	1,179	—	—	1,179
Total liabilities.....	<u>109,368</u>	<u>6,931</u>	<u>(28,196)</u>	<u>88,103</u>
Equity (deficit).....	(10,972)	42,819	(42,819)	(10,972)
Total liabilities and equity (deficit) ..	<u>\$ 98,396</u>	<u>\$ 49,750</u>	<u>\$ (71,015)</u>	<u>\$ 77,131</u>

Condensed Consolidating Statement of Operations
For the Thirteen Weeks Ended June 24, 2001
(Unaudited)

	<u>Romacorp</u>	<u>Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated</u>
Total revenues.....	\$ 29,405	\$ 5,355	\$ (1,245)	\$ 33,515
Total operating expenses.....	<u>30,563</u>	<u>2,319</u>	<u>(1,245)</u>	<u>31,637</u>
Operating income.....	(1,158)	3,036	—	1,878
Other income (expense).....	(2,509)	630	—	(1,879)
Income from subsidiaries.....	<u>3,666</u>	<u>—</u>	<u>(3,666)</u>	<u>—</u>
Income (loss) before income taxes.....	(1)	3,666	(3,666)	(1)
Provision (benefit) for income taxes.....	—	1,283	(1,283)	—
Net income (loss).....	<u>\$ (1)</u>	<u>\$ 2,383</u>	<u>\$ (2,383)</u>	<u>\$ (1)</u>

Condensed Consolidating Statement of Operations
For the Thirteen Weeks Ended June 25, 2000
(Unaudited)

	<u>Romacorp</u>	<u>Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated</u>
Total revenues	\$ 30,794	\$ 4,594	\$ (1,272)	\$ 34,116
Total operating expenses	32,112	1,986	(1,272)	32,826
Operating income	(1,318)	2,608	—	1,290
Other income (expense).....	(2,517)	242	—	(2,275)
Income from subsidiaries.....	2,850	—	(2,850)	—
Income (loss) before income taxes	(985)	2,850	(2,850)	(985)
Provision (benefit) for income taxes	(344)	998	(998)	(344)
Extraordinary gain on early retirement of debt, net of tax.....	1,214	—	—	1,214
Net income.....	<u>\$ 573</u>	<u>\$ 1,852</u>	<u>\$ (1,852)</u>	<u>\$ 573</u>

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Introduction

Romacorp, Inc. (the "Company") is the operator and franchisor of the largest national, casual dining chain specializing in ribs with 242 restaurants located in 30 states in the United States and in 22 foreign countries and territories. As of June 24, 2001, the Company operated 61 Company-owned restaurants in 14 states and, through its subsidiaries, franchised 102 restaurants in 22 states and 79 restaurants in international locations.

Results of Operations

The Company receives revenues from restaurant sales, franchise fees and royalties. Net franchise revenues include franchise fees and royalty income and is presented net of direct expenses associated with the franchising of the Tony Roma's concept. Cost of sales relates to food and beverage costs. Direct labor costs include salaries, benefits, bonuses and related taxes for restaurant personnel. Other operating expenses include rent, depreciation, advertising, utilities, supplies, paper, property taxes and insurance among other costs directly associated with operating a restaurant facility.

The table below sets forth the percentage relationship to total revenues, unless otherwise indicated, of certain items included in the Company's condensed consolidated statements of operations for the periods indicated:

	Thirteen Weeks Ended	
	June 24, 2001	June 25, 2000
	(Unaudited)	
REVENUES:		
Net restaurant sales	92.8 %	92.9%
Net franchise revenue	7.2 %	7.1%
	<u>100.0 %</u>	<u>100.0%</u>
COST AND EXPENSES:		
Cost of sales (1)	33.4 %	34.5%
Direct labor (1)	33.4 %	32.1%
Other (1).....	27.9 %	26.1%
General and administrative expenses...	6.6 %	10.2%
Operating income.....	5.6 %	3.8%

(1) As a percentage of net restaurant sales.

Comparison of Operating Results for the Thirteen Weeks Ended June 24, 2001 with the Thirteen Weeks Ended June 25, 2000

Net restaurant sales. Net restaurant sales for the quarter ended June 24, 2001 were \$31.1 million, representing a decrease of \$599,000 or 1.9% below the \$31.7 million reported during the same period of the prior year. These decreases are due primarily to a 4.8% decrease in sales at comparable restaurants offset by the impact of two additional restaurants in operation during the current year versus the prior year. There were 61 Company-owned restaurants at June 24, 2001 compared to 59 restaurants at June 25, 2000.

Net franchise revenues. Net franchise revenues decreased \$2,000 to \$2.4 million for the quarter due to a \$26,000 decrease in net franchise fees and a \$25,000 increase in franchise support services expense, offset by a \$49,000 increase in royalty income. Comparable sales at franchisee operated restaurants decreased 4.9% for the quarter. During the quarter ended June 24, 2001, two franchise restaurants were opened.

Cost of sales. Cost of sales as a percentage of net restaurant sales decreased from 34.5% to 33.4% for the quarter. The decreased costs as a percentage of sales resulted from a 2.5% price increase, the introduction of a new line of steaks, the elimination of a discounted lunch promotion and various menu modifications offset by ribs costs at levels significantly higher than the prior year.

Direct labor. Direct labor as a percentage of net restaurant sales increased to 33.4% from 32.1% for the same quarter of the prior year due primarily to higher group insurance and workers' compensation insurance expense. The Company also experienced higher hourly and management labor costs as a percentage of sales due to the decrease in comparable restaurant sales that was experienced.

Other. Other operating expenses for the quarter increased \$409,000 to \$8.7 million or 27.9% of net restaurant sales from \$8.3 million or 26.1% of net restaurant sales for the same quarter of the prior year. This increase is due primarily to the effect of restaurants that have opened or closed during the current or prior fiscal year. During the quarter, the Company experienced increased utility costs and additional rent expense related to restaurants opened and sale-leaseback transactions completed during the prior year.

General and administrative expenses. General and administrative expenses for the quarter were \$2.2 million, representing a decrease of \$1.3 million below the \$3.5 million reported during the same quarter of the prior year. This decrease is due primarily to lower management training wages, reductions in the number of field supervisory positions and the impact of severance costs related to the management transition that occurred during the same quarter of the prior year. In addition, the adoption of SFAS No. 142 resulted in a decrease in amortization expense of \$183,000 versus the same quarter of the prior year.

Interest expense. Interest expense for the quarter was \$2.1 million, representing a decrease of \$122,000 below the \$2.3 million that was reported during the same quarter of the prior year. The decrease is due to the reduction in the balance of the Revolving Credit Facility and the impact of lower interest rates associated with the revolver.

Miscellaneous. Miscellaneous income of \$270,000 for the quarter was \$274,000 higher than the same quarter of the prior year as the Company recorded a gain on the sale of one restaurant of \$205,000 during the current year. In addition, the Company did not incur losses during the quarter related to joint venture activities that were terminated during the prior fiscal year.

Tax provision. An income tax benefit for the quarter has been provided for based on an effective tax rate of approximately 35% of the income (loss) before income taxes and extraordinary item.

Extraordinary gain on early retirement of debt. During the first quarter of fiscal 2001, the Company repurchased Senior Notes with a face value of \$12.0 million at a discount resulting in an after-tax gain of \$1.2 million.

Liquidity and Capital Resources

The Company has a working capital deficit of \$8.8 million at June 24, 2001, which is common in the restaurant industry, as restaurant companies do not typically require a significant investment in accounts receivable or inventory. The working capital deficit increased from \$7.6 million at March 25, 2001 due to increases in accrued interest related to the Senior Notes.

Concurrently with the consummation of the Recapitalization (see Note 2 to Condensed Consolidated Financial Statements) and the issuance of \$75.0 million in Senior Notes, the Company entered into the Revolving Credit Facility. This five-year facility initially provided for borrowings in an aggregate principal amount of up to \$15.0 million with interest, at the Company's option, of prime rate or up to six-month LIBOR plus 2.25%. A commitment fee of .375% is payable monthly on any unused commitments.

In April 2000, the Company executed the First Amendment to Credit Agreement (the "Amended Credit Agreement"), which modified the terms of the Revolving Credit Facility. The Amended Credit Agreement provides for borrowings in an aggregate principal amount of up to \$25.0 million until April 2001; \$24.0 million until April 2002; \$22.5 million until April 2003; and \$20.5 million until June 2003, at which time the maximum borrowing is reduced to \$5.5 million. The terms of the Amended Credit Agreement provide for interest rates ranging from the prime rate to prime plus 1.0% or the six-month LIBOR plus 2.25% to LIBOR plus 3.25%. The Company paid the maximum interest rate during the first year of the Amended Credit Agreement. Subsequent to executing the Amended Credit Agreement, the Company utilized \$9.6 million to repurchase Senior Notes with a face value of \$12.0 million. As of June 24, 2001, \$12.8 million was outstanding under the Revolving Credit Facility.

In January 2001, the Company received a waiver of the Amended Credit Agreement loan covenants for the quarter ended December 24, 2000. In addition, the Company has executed the Second Amendment to Credit Agreement, the terms of which reduce the required consolidated EBITDA (as defined) from \$15.0 million to \$13.0 million and reduce the required interest coverage ratio (as defined) from 1.7 to 1.5. These amended terms will remain in effect for the four fiscal quarters ending December 2001, and will be reinstated to the previous levels for the quarter ending March 2002. As of June 24, 2001, the Company was in compliance with the amended loan covenants.

The Company believes cash flow generated from operations and working capital are principal indicators of its liquidity condition. The Company's principal sources of liquidity on both a long-term and short-term basis are cash flow generated from operations and the Revolving Credit Facility.

Cash flow provided by operating activities for the thirteen weeks ended June 24, 2001 was \$4.0 million compared to \$3.1 million during the same period of the prior year. Capital expenditures were \$208,000 for the thirteen weeks ended June 24, 2001 and were funded through cash flow from operations. The Company received proceeds of \$1.2 million related to the closure and sale of one restaurant during the thirteen weeks ended June 24, 2001.

Forward-Looking Comments

The statements under "Management's Discussion and Analysis of Financial Condition and Results of Operations" and other statements that are not historical facts contained herein are forward-looking statements that involve estimates, risks and uncertainties, including but not limited to: consumer demand and market acceptance risk; the level of and the effectiveness of marketing campaigns by the Company; training and retention of skilled management and other restaurant personnel; the Company's ability to locate and secure acceptable restaurant sites; the effect of economic conditions, including interest rate fluctuations; the impact of competing restaurants and concepts; new product introductions; product mix and pricing; the cost of commodities and other food products; labor shortages and costs and other risks detailed in filings with the Securities and Exchange Commission.

ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

The Company is exposed to market risk from changes in interest rates on debt and changes in commodity prices, particularly baby-back rib prices.

The Company's exposure to interest rate risk relates to the variable rate Revolving Credit Facility, which is benchmarked to United States and European short-term interest rates. The Company does not use derivative financial instruments to manage overall borrowing costs or reduce exposure to adverse fluctuations in interest rates. The impact on the Company's results of operations of a one point interest rate change on the outstanding balance of the variable rate debt as of June 24, 2001 would be immaterial.

Baby-back ribs represent approximately 25% of the Company's cost of sales. Because ribs are a by-product of pork processing, their price is influenced largely by the demand for boneless pork. Historically, the cost of baby-back ribs has been volatile. Significant changes in the price of ribs could significantly increase the Company's cost of sales and adversely affect the business, results of operations and financial condition of the Company. The Company actively manages its rib costs through supply commitments in advance of a specific need. However, the arrangements are terminable at will at the option of either party without prior notice. Therefore, there can be no assurance that any of the supply commitments will not be terminated in the future. As a result, the Company is subject to the risk of substantial and sudden price

increases, shortages or interruptions in supply of such items, which could have a material adverse effect on the business, financial condition and results of operations of the Company.

The Company purchases certain other commodities used in food preparation. These commodities are generally purchased based upon market prices established with vendors. These purchase arrangements may contain contractual features that limit the price paid by establishing certain price floors or caps. The Company does not use financial instruments to hedge commodity prices because these purchase arrangements help control the ultimate cost paid and any commodity price aberrations are generally short term in nature.

This market risk discussion contains forward-looking statements. Actual results may differ materially from this discussion based upon general market conditions and changes in domestic and global financial markets.

PART II. OTHER INFORMATION

ITEM 6. Exhibits and Reports on Form 8-K

- (a) Exhibits
- (b) No reports on Form 8-K were filed during the quarter ended June 24, 2001.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ROMACORP, INC.

Date: August 7, 2001

By: /s/ RICHARD A. PEABODY
Vice President & Chief Financial Officer