

SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(MARK ONE)

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED JULY 29, 2000, OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934

FOR THE TRANSITION PERIOD FROM TO .

COMMISSION FILE NUMBER 333-38223

ARGO-TECH CORPORATION
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

DELAWARE
(STATE OR OTHER JURISDICTION
OF
INCORPORATION OR
ORGANIZATION)
23555 EUCLID AVENUE
CLEVELAND, OHIO
(ADDRESS OF PRINCIPAL
EXECUTIVE OFFICES)

31-1521125
(I.R.S. EMPLOYER
IDENTIFICATION NO.)

44117
(ZIP CODE)

(216) 692-6000
(REGISTRANT’S TELEPHONE NUMBER, INCLUDING AREA CODE)

INDICATE BY CHECK MARK WHETHER THE REGISTRANT (1) HAS FILED ALL REPORTS
REQUIRED TO BE FILED BY SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
DURING THE PRECEDING 12 MONTHS (OR FOR SUCH SHORTER PERIOD THAT THE
REGISTRANT WAS REQUIRED TO FILE SUCH REPORTS), AND (2) HAS BEEN SUBJECT TO SUCH
FILING REQUIREMENTS FOR THE PAST 90 DAYS. X YES NO

ALL OF THE OUTSTANDING CAPITAL STOCK OF THE REGISTRANT IS HELD BY AT HOLDINGS
CORPORATION.

AS OF SEPTEMBER 1, 2000, 1 SHARE OF THE REGISTRANT’S COMMON STOCK, \$.01 PAR VALUE,
WAS OUTSTANDING.

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PART I —FINANCIAL INFORMATION
ARGO-TECH CORPORATION AND SUBSIDIARIES
(A Wholly-Owned Subsidiary of AT Holdings Corporation)

CONSOLIDATED BALANCE SHEETS
JULY 29, 2000 AND OCTOBER 30, 1999
(In thousands, except share data)

| | 2000 | 1999 |
|--|-------------|-----------|
| | (Unaudited) | |
| ASSETS | | |
| CURRENT ASSETS: | | |
| Cash and cash equivalents | \$ 3,597 | \$ 3,873 |
| Receivables, net | 22,017 | 30,169 |
| Inventories | 35,183 | 34,043 |
| Deferred income taxes and prepaid expenses | 5,937 | 5,322 |
| Total current assets | 66,734 | 73,407 |
| PROPERTY AND EQUIPMENT, net of accumulated depreciation | 32,669 | 35,653 |
| GOODWILL, net of accumulated amortization | 113,303 | 115,942 |
| INTANGIBLE ASSETS, net of accumulated amortization | 49,181 | 52,202 |
| DEFERRED FINANCING AND OTHER ASSETS | 16,106 | 17,541 |
| Total Assets | \$277,993 | \$294,745 |
| LIABILITIES | | |
| CURRENT LIABILITIES: | | |
| Current portion of long-term debt | \$ 9,867 | \$ 12,454 |
| Accounts payable | 3,797 | 6,647 |
| Accrued liabilities | 20,703 | 18,928 |
| Total current liabilities | 34,367 | 38,029 |
| LONG-TERM DEBT, net of current maturities | 257,722 | 264,533 |
| OTHER NONCURRENT LIABILITIES | 26,628 | 27,926 |
| Total Liabilities | 318,717 | 330,488 |
| REDEEMABLE ESOP STOCK | 32,148 | 50,772 |
| Unearned ESOP stock | (6,300) | (7,560) |
| | 25,848 | 43,212 |
| SHAREHOLDERS' EQUITY/(DEFICIENCY): | | |
| Common Stock, \$.01 par value, authorized 3,000 shares; 1 share issued and outstanding | — | — |
| Paid-in capital | — | — |
| Accumulated deficit | (66,572) | (78,955) |
| Total shareholders' equity/(deficiency) | (66,572) | (78,955) |
| Total Liabilities and Shareholders' Equity/(Deficiency) | \$277,993 | \$294,745 |

The accompanying notes to consolidated financial statements are an integral part of this statement.

ARGO-TECH CORPORATION AND SUBSIDIARIES
(A Wholly-Owned Subsidiary of AT Holdings Corporation)

CONSOLIDATED STATEMENTS OF NET INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS)

(In thousands)
UNAUDITED

| | 39 Weeks Ended | | 13 Weeks Ended | |
|---|----------------|---------------|----------------|---------------|
| | July 29, 2000 | July 31, 1999 | July 29, 2000 | July 31, 1999 |
| Net revenues | \$113,615 | \$128,700 | \$37,977 | \$44,500 |
| Cost of revenues | 66,544 | 70,223 | 20,719 | 24,872 |
| Gross profit | 47,071 | 58,477 | 17,258 | 19,628 |
| Selling, general and administrative | 16,657 | 21,698 | 4,935 | 7,117 |
| Research and development | 7,394 | 6,985 | 2,287 | 2,530 |
| Amortization of intangible assets | 5,636 | 5,608 | 1,877 | 1,868 |
| Operating expenses | 29,687 | 34,291 | 9,099 | 11,515 |
| Income from operations | 17,384 | 24,186 | 8,159 | 8,113 |
| Interest expense | 19,155 | 18,456 | 6,537 | 6,490 |
| Other, net | (148) | (232) | (10) | (51) |
| Income / (loss) before income taxes | (1,623) | 5,962 | 1,632 | 1,674 |
| Income tax provision (benefit) | (677) | 3,105 | 734 | 539 |
| Net income / (loss) | \$ (946) | \$ 2,857 | \$ 898 | \$ 1,135 |
| Other comprehensive income, net of tax: | | | | |
| Foreign currency translation adjustment, net of income tax of \$(53) and \$(17) | 80 | — | 27 | — |
| Comprehensive income / (loss) | \$ (866) | \$ 2,857 | \$ 925 | \$ 1,135 |

The accompanying notes to consolidated financial statements are an integral part of this statement.

ARGO-TECH CORPORATION AND SUBSIDIARIES
(A WHOLLY-OWNED SUBSIDIARY OF AT HOLDINGS CORPORATION)

CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE 39 WEEKS ENDED JULY 29, 2000 AND JULY 31, 1999

(In thousands)
UNAUDITED

| | 2000 | 1999 |
|--|-----------------|-----------------|
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Net income / (loss) | \$ (946) | \$ 2,857 |
| Adjustments to reconcile net income/(loss) to net cash provided by operating activities: | | |
| Depreciation | 4,504 | 4,724 |
| Amortization of intangible assets and deferred financing costs | 7,217 | 7,111 |
| Accretion of bond discount | 171 | 132 |
| Compensation expense recognized in connection with employee stock ownership plan | 1,798 | 3,998 |
| Compensation expense recognized in connection with stock appreciation rights and stock options | — | 2,881 |
| Amortization of inventory step-up | 155 | — |
| Deferred income taxes | (2,025) | (1,483) |
| Changes in operating assets and liabilities: | | |
| Receivables | 8,152 | (1,693) |
| Inventories | (1,295) | (5,643) |
| Prepaid expenses | (522) | (426) |
| Accounts payable | (2,850) | (2,718) |
| Accrued and other liabilities | 2,201 | 3,357 |
| Other, net | (122) | — |
| Net cash provided by operating activities | <u>16,438</u> | <u>13,097</u> |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Capital expenditures | (1,520) | (4,336) |
| Net cash used in investing activities | <u>(1,520)</u> | <u>(4,336)</u> |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Sale of senior subordinated notes | — | 52,250 |
| Additional borrowing of long-term debt | 6,000 | — |
| Repayment of long-term debt | (15,011) | (3,587) |
| Repayment of note payable —Durodyne acquisition | (557) | — |
| Payment of financing related fees | (256) | (10,213) |
| Purchase of treasury stock | (2,579) | — |
| Dividend | (2,791) | (53,116) |
| Net cash used in financing activities | <u>(15,194)</u> | <u>(14,666)</u> |
| CASH AND CASH EQUIVALENTS: | | |
| Net decrease for the period | (276) | (5,905) |
| Balance, Beginning of period | 3,873 | 11,578 |
| Balance, End of period | <u>\$ 3,597</u> | <u>\$ 5,673</u> |

The accompanying notes to consolidated financial statements are an integral part of this statement.

ARGO-TECH CORPORATION AND SUBSIDIARIES
(A WHOLLY-OWNED SUBSIDIARY OF AT HOLDINGS CORPORATION)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
FOR THE 39 WEEKS ENDED JULY 29, 2000 AND JULY 31, 1999
(UNAUDITED)

1. BASIS OF PRESENTATION

The principal operations of Argo-Tech Corporation (a wholly-owned subsidiary of AT Holdings Corporation) and its Subsidiaries include the design, manufacture and distribution of aviation products, primarily aircraft fuel pumps, throughout the world. In addition, Argo-Tech leases a portion of its manufacturing facility to other parties. Argo-Tech’s fiscal year ends on the last Saturday in October. Argo-Tech is obligated to fulfill certain obligations of AT Holdings Corporation. As a result, those obligations have been reflected in its financial statements. Certain reclassifications have been made in the prior years’ financial statements to conform to the current year presentation.

Argo-Tech Corporation is a parent, holding company with four wholly-owned operating guarantor subsidiaries, Argo-Tech Corporation (HBP), Argo-Tech Corporation (OEM), Argo-Tech Corporation (Aftermarket) and J.C. Carter Company, Inc. Argo-Tech has no outside assets, liabilities or operations apart from its wholly-owned subsidiaries. The Senior Subordinated Notes are fully, unconditionally, jointly and severally guaranteed by the guarantor subsidiaries, and therefore, separate financial statements of the guarantor subsidiaries will not be presented. Management has determined that the information presented by such separate financial statements of the guarantor subsidiaries is not material to investors. All of Argo-Tech’s subsidiaries are guarantors except one wholly-owned subsidiary that has inconsequential assets, liabilities and equity. Its only operations are the result of intercompany activity, which is immediately dividended back to Argo-Tech.

2. UNAUDITED FINANCIAL INFORMATION

The financial information included herein is unaudited; however, the information reflects all adjustments (consisting solely of normal recurring adjustments) that are, in the opinion of management, necessary for a fair presentation of Argo-Tech’s financial position and results of operations and cash flows for the interim periods presented. The results of operations for the 39 weeks and 13 weeks ended July 29, 2000 are not necessarily indicative of the results to be expected for the full year.

3. INVENTORIES

Inventories are stated at standard cost which approximates the costs which would be determined using the first-in, first-out (FIFO) method. The recorded value of inventories is not in excess of market value. Inventories consist of the following (in thousands):

| | July 29, 2000 | October 30, 1999 |
|---|--------------------------|-----------------------------|
| Finished goods | \$ 2,431 | \$ 2,151 |
| Work-in-process and purchased parts | 23,012 | 20,404 |
| Raw materials and supplies | 12,648 | 14,252 |
| Total | 38,091 | 36,807 |
| Reserve for excess and obsolete inventory | (2,908) | (2,764) |
| Inventories —net | <u>\$35,183</u> | <u>\$34,043</u> |

4. CONTINGENCIES

Environmental Matters —The soil and groundwater at Argo-Tech’s Euclid, Ohio facility and the Costa Mesa, California facility contain elevated levels of certain contaminants which are currently in the process of being removed and/or remediated. Because Argo-Tech has certain indemnification rights from former owners of the facilities for liabilities arising from these or other environmental matters, in the opinion of Argo-Tech’s management, the ultimate outcome is not expected to materially affect its financial condition, results of operations or liquidity.

Other Matters —Argo-Tech is subject to various legal actions and other contingencies. In the opinion of Argo-Tech’s management, after reviewing the information which is currently available with respect to such matters and consulting with Argo-Tech’s legal counsel, any liability which may ultimately be incurred with respect to these additional matters is not expected to materially affect Argo-Tech’s financial condition, results of operations or liquidity.

5. SEGMENT INFORMATION

The Company operates in two business segments: Argo-Tech and J.C. Carter. Argo-Tech includes the design, manufacture and distribution of aviation products, primarily aircraft fuel pumps, throughout the world. J.C. Carter is a wholly-owned subsidiary of Argo-Tech Corporation which designs, manufactures and distributes fuel flow related products found on a plane’s airframe, aerial refueling systems, ground fueling system valves and related components and industrial marine cryogenic pumps for transferring liquefied natural gas.

The Company evaluates the performance of its segments based primarily on operating profit before amortization of goodwill, deferred financing fees and other identified intangibles, interest expense, interest income, other miscellaneous fees and income taxes.

The following table presents revenues and other financial information by business segment (in thousands):

| | 13 WEEK PERIOD ENDING JULY 29, 2000 | | | |
|--|-------------------------------------|-------------|-----------|--------------|
| | Argo-Tech | J.C. Carter | Corporate | Consolidated |
| Customer revenues | \$26,421 | \$11,556 | \$ — | \$37,977 |
| Intersegment revenues | 4 | — | — | 4 |
| Eliminations | | | | (4) |
| Operating profit (loss) | 9,076 | 1,128 | (168) | 10,036 |
| Amortization of goodwill and intangible assets | | | | 1,877 |
| Income from operations | | | | 8,159 |
| Interest expense | | | | 6,537 |
| Interest income and other | | | | (10) |
| Income before tax | | | | \$ 1,632 |
| Capital expenditures | 270 | 100 | | 370 |
| Depreciation | 1,021 | 341 | 74 | 1,436 |
| Compensation expense recognized in connection with employee stock ownership plan | 264 | | | 264 |

13 WEEK PERIOD ENDING JULY 31, 1999

| | Argo-Tech | J.C. Carter | Corporate | Consolidated |
|--|-----------|-------------|-----------|--------------|
| Customer revenues | \$30,507 | \$13,993 | \$ — | \$44,500 |
| Intersegment revenues | 2 | — | — | 2 |
| Eliminations | | | | (2) |
| Operating profit (loss) | 8,498 | 1,702 | (219) | 9,981 |
| Amortization of goodwill and intangible assets | | | | 1,868 |
| Income from operations | | | | 8,113 |
| Interest expense | | | | 6,490 |
| Interest income and other | | | | (51) |
| Income before tax | | | | \$ 1,674 |
| Capital expenditures | 1,117 | 167 | | 1,284 |
| Depreciation | 925 | 429 | 66 | 1,420 |
| Compensation expense recognized in connection with employee stock ownership plan | 1,051 | | | 1,051 |
| Compensation expense recognized in connection with stock appreciation rights and stock options | | | 110 | 110 |

39 WEEK PERIOD ENDING JULY 29, 2000

| | Argo-Tech | J.C. Carter | Corporate | Consolidated |
|--|-----------|-------------|-----------|--------------|
| Customer revenues | \$76,343 | \$37,272 | \$ — | \$113,615 |
| Intersegment revenues | 49 | — | — | 49 |
| Eliminations | | | | (49) |
| Operating profit (loss) | 20,160 | 3,311 | (451) | 23,020 |
| Amortization of goodwill and intangible assets | | | | 5,636 |
| Income from operations | | | | 17,384 |
| Interest expense | | | | 19,155 |
| Interest income and other | | | | (148) |
| Loss before tax | | | | \$ (1,623) |
| Capital expenditures | 1,283 | 237 | | 1,520 |
| Depreciation | 3,167 | 1,139 | 198 | 4,504 |
| Amortization of inventory step-up | | 155 | | 155 |
| Compensation expense recognized in connection with employee stock ownership plan | 1,798 | | | 1,798 |

39 WEEK PERIOD ENDING JULY 31, 1999

| | Argo-Tech | J.C. Carter | Corporate | Consolidated |
|--|-----------|-------------|-----------|--------------|
| Customer revenues | \$90,799 | \$37,901 | \$ — | \$128,700 |
| Intersegment revenues | 10 | — | — | 10 |
| Eliminations | | | | (10) |
| Operating profit (loss) | 27,887 | 4,911 | (3,004) | 29,794 |
| Amortization of goodwill and intangible assets | | | | 5,608 |
| Income from operations | | | | 24,186 |
| Interest expense | | | | 18,456 |
| Interest income and other | | | | (232) |
| Income before tax | | | | \$ 5,962 |
| Capital expenditures | 3,830 | 506 | | 4,336 |
| Depreciation | 2,818 | 1,708 | 198 | 4,724 |
| Compensation expense recognized in connection with employee stock ownership plan | 3,998 | | | 3,998 |
| Compensation expense recognized in connection with stock appreciation rights and stock options | | | 2,881 | 2,881 |

ITEM 2.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Argo-Tech Corporation is a leading designer, manufacturer and servicer of high performance fuel flow devices for the aerospace industry providing a broad range of products and services to substantially all commercial and domestic military engine and airframe manufacturers, to airlines worldwide and to the U.S. and certain foreign militaries. Argo-Tech is the world's leading supplier of main engine fuel pumps to the commercial aircraft industry and a leading supplier of airframe products and aerial refueling systems. Argo-Tech is also a leading manufacturer of components for ground fueling systems.

The following is management's discussion and analysis of certain significant factors which have affected Argo-Tech's financial position and operating results during the periods presented in the accompanying condensed consolidated financial statements. Argo-Tech's fiscal year ends on the last Saturday of October and is identified according to the calendar year in which it ends.

RESULTS OF OPERATIONS FOR THE 13 WEEK PERIOD ENDED JULY 29, 2000 COMPARED WITH THE 13 WEEK PERIOD ENDED JULY 31, 1999

Net revenues for the 13 week period ended July 29, 2000 decreased \$6.5 million, or 14.6%, to \$38.0 million from \$44.5 million for the 13 week period ended July 31, 1999. This decrease was primarily due to a decrease in aerospace revenues of \$6.9 million offset by a \$0.4 million increase in industrial and other revenues. The decrease in aerospace revenues was attributable to a decrease of \$3.9 million of commercial aerospace revenues and \$3.0 million in military revenues. Commercial OEM revenues decreased \$2.7 million,

or 25.7%, to \$7.8 million and commercial aftermarket revenues decreased \$1.2 million, or 6.1%, to \$18.5 million in the 13 week period ended July 29, 2000. Commercial OEM revenues declined as a result of lower aircraft build rates and lower exchange pump sales. Commercial aftermarket revenues were lower primarily due to a decrease in the demand by airlines for spare pumps used for initial provisioning purposes and a slight reduction in repair and overhaul services. A decrease in demand for spare parts from an international distributor was offset by an increase in demand from domestic airlines and third party repair facilities. Military revenues decreased primarily due to lower sales on the F-100, F-110 and AE2100 main engine programs and the F-18E/F 480 gallon fuel tank, together with lower engineering revenues related to the F-22 and JSF programs. Industrial revenues included an increase in ground fueling revenues of \$1.2 million, or 40.0%, to \$4.2 million, primarily related to the August 1999 acquisition of Durodyne, Inc. and Heritage Business Park revenues of \$0.3 million, or 23.1%, to \$1.5 million offset by a decrease in cryogenic product revenues of \$1.1 million, or 47.8%, to \$1.2 million.

Gross profit for the 13 week period ended July 29, 2000 decreased \$2.4 million, or 12.2%, to \$17.2 million from \$19.6 million in the 13 week period ended July 31, 1999. Gross margin increased to 45.3% for the 13 week period ended July 29, 2000 from 44.0% in the 13 week period ended July 31, 1999. The decrease in gross profit is primarily due to the decrease in aerospace revenues, while the increase in gross margin is attributable to a favorable sales mix of aerospace products.

Operating expenses for the 13 week period ended July 29, 2000 decreased \$2.4 million, or 20.9%, to \$9.1 million from \$11.5 million in the 13 week period ended July 31, 1999. This decrease is primarily due to the non-recurrence of the \$0.8 million industrial product liability settlement agreement and reduced general and administrative and research and development expenses. Operating expenses as a percent of revenues were 23.9% for the 13 week period ended July 29, 2000 as compared to 25.8% for the 13 week period ended July 31, 1999.

Income from operations was \$8.1 million for both of the 13 week periods ended July 29, 2000 and July 31, 1999. As a percent of revenues, income from operations for the 13 week period ended July 29, 2000 increased to 21.3% from 18.2% for the 13 week period ended July 31, 1999. The increase was due to the favorable sales mix of aerospace products and decreased operating expenses.

Interest expense was \$6.5 million for both of the 13 week periods ended July 29, 2000 and July 31, 1999 due to lower outstanding borrowings offset by higher interest rates on the term loans.

The income tax provision for the 13 week period ended July 29, 2000 increased \$0.1 million, or 16.7%, to \$0.7 million from \$0.6 million in the 13 week period ended July 31, 1999. This increase is due to the effect of lower non-deductible compensation expense associated with the Employee Stock Ownership Plan offset by the reduced benefit associated with exercised stock options as compared to the 13 week period ended July 31, 1999.

Net income for the 13 week period ended July 29, 2000 decreased \$0.2 million, or 18.2%, to \$0.9 million from \$1.1 million for the 13 week period ended July 31, 1999 primarily due to the revenue and expense factors discussed above.

RESULTS OF OPERATIONS FOR THE 39 WEEK PERIOD ENDED JULY 29, 2000 COMPARED WITH THE 39 WEEK PERIOD ENDED JULY 31, 1999

Net revenues for the 39 week period ended July 29, 2000 decreased \$15.1 million, or 11.7%, to \$113.6 million from \$128.7 million for the 39 week period ended July 31, 1999. This decrease was primarily due to a decrease in aerospace revenues of \$17.9 million offset by a \$2.8 million increase in industrial and other revenues. The decrease in aerospace revenues was attributable to a decrease of \$14.3 million of commercial aerospace revenues and \$3.6 million in military revenues. Commercial OEM revenues decreased \$5.4 million,

or 18.3%, to \$24.1 million and commercial aftermarket revenues decreased \$8.9 million, or 14.9%, to \$51.0 million in the 39 week period ended July 31, 2000. Commercial OEM revenues declined as a result of lower aircraft build rates and lower exchange pump sales, while commercial aftermarket revenues were lower primarily due to a decrease in the demand from an international distributor and a decrease in repair and overhaul services. The distributor reduced its demand to adjust inventories that had accumulated as a result of lower orders for JT8 and JT9 spare parts during the last half of fiscal year 1999 and in response to lower demand by airlines for spare pumps used for initial provisioning purposes. Military revenues decreased due to reductions in F-15 foreign military sales and the AE2100 main engine program along with lower engineering revenues primarily related to the F-22 and JSF programs, which were partially offset by an increase in sales of KC-135 aerial refueling components. Industrial revenues included an increase in ground fueling revenues of \$3.7 million, or 38.5%, to \$13.3 million, primarily related to the August 1999 acquisition of Durodyne, Inc. and Heritage Business Park revenues \$0.3 million, or 7.9%, to \$4.1 million. A reduction in demand for cryogenic products led to a decline in revenues of \$1.2 million, or 29.3%, to \$2.9 million.

Gross profit for the 39 week period ended July 29, 2000 decreased \$11.4 million, or 19.5%, to \$47.1 million from \$58.5 million in the 39 week period ended July 31, 1999. Gross margin decreased to 41.5% for the 39 week period ended July 29, 2000 from 45.5% in the 39 week period ended July 31, 1999. The decrease in gross profit is primarily due to the decrease in aerospace revenues, while the decrease in gross margin is attributable to an unfavorable sales mix of aerospace products.

Operating expenses for the 39 week period ended July 29, 2000 decreased \$4.6 million, or 13.4%, to \$29.7 million from \$34.3 million in the 39 week period ended July 31, 1999. This decrease is primarily attributable to the non-recurrence of the \$2.8 million non-cash compensation expense associated with the vesting of stock options and stock appreciation rights in connection with the repurchase of common stock from AT Holdings' largest shareholder on January 4, 1999 and the \$0.8 million industrial product liability settlement agreement. Additionally, there has been a decrease of general and administrative expenses of \$1.4 million, which was offset by a \$0.4 million increase in research and development expense. Operating expenses as a percent of revenues were 26.1% for the 39 week period ended July 29, 2000 as compared to 26.7% for the 39 week period ended July 31, 1999.

Income from operations for the 39 week period ended July 29, 2000 decreased \$6.8 million, or 28.1%, to \$17.4 million from \$24.2 million in the 39 week period ended July 31, 1999. As a percent of revenues, income from operations for the 39 week period ended July 29, 2000 decreased to 15.3% from 18.8% for the 39 week period ended July 31, 1999. These decreases were due to lower aerospace revenues and an unfavorable sales mix of aerospace products offset by the decrease in operating expenses due to the non-recurrence of the \$2.8 million non-cash compensation expense associated with the vesting of stock options and stock appreciation rights in connection with the repurchase of common stock from AT Holdings' largest shareholder and the \$0.8 million industrial product liability settlement agreement. Additionally, there has been a decrease of general and administrative expenses of \$1.4 million, which was offset by an increase in research and development expense.

Interest expense for the 39 week period ended July 29, 2000 increased \$0.7 million, or 3.8%, to \$19.2 million from \$18.5 million for the 39 week period ended July 31, 1999 primarily due to the issuance of \$55.0 million of 8.625% senior subordinated notes issued in December 1999 in connection with the repurchase of common stock of AT Holdings from its largest shareholder on January 4, 1999 and higher interest rates on the term loans, partially offset by lower term loan borrowings.

The income tax provision for the 39 week period ended July 29, 2000 decreased \$3.8 million to a benefit of \$0.7 million from an expense of \$3.1 million in the 39 week period ended July 31, 1999. This decrease is due to a pre-tax loss of \$1.6 million for the 39 week period ended July 29, 2000 as compared to pre-tax income of \$6.0 million and the effect of the non-deductible compensation expense on the vesting of stock options and stock appreciation rights.

Net income for the 39 week period ended July 29, 2000 decreased \$3.8 million, to a loss of \$0.9 million compared to income of \$2.9 million for the 39 week period ended July 31, 1999 primarily due to the revenue and expense factors discussed above.

FLUCTUATIONS OF OPERATING RESULTS; LIMITATION OF QUARTERLY COMPARISONS

Argo-Tech's results of operations are subject to fluctuations from quarter to quarter due to changes in demand for its products, changes in product mix and other factors. Demand for its products can vary from quarter to quarter due to changes in demand for, and timing of deliveries of, OEM, aftermarket and military products and services. In particular, the timing of Argo-Tech's aftermarket sales tends not to occur on a predictable schedule and, furthermore, the sales tend to occur in large quantities that can significantly impact quarterly comparisons. Accordingly, year-to-year and quarter-to-quarter comparisons of quarterly results may not be meaningful, and quarterly results during the year are not necessarily indicative of the results that may be expected for any future period or for the entire year.

LIQUIDITY AND CAPITAL RESOURCES

Argo-Tech is a holding company that receives all of its operating income from its subsidiaries. As a result, Argo-Tech's primary source of liquidity for conducting business activities and servicing its indebtedness has been cash flows from operating activities.

Cash for the period ended July 29, 2000 decreased \$0.3 million to \$3.6 million. This was primarily due to the scheduled repayment of the term loans, the purchase of stock from former employees and ESOP participants, an increase in inventory and a decrease in accounts payable offset by operating income, a decrease in accounts receivable, an increase in accrued and other liabilities and an additional borrowing of long-term debt.

Capital expenditures for the 39 weeks ended July 29, 2000 totaled \$1.5 million compared to \$4.3 million for the 39 weeks ended July 31, 1999. Argo-Tech expects to incur capital expenditures of approximately \$2.0 million for the remainder of fiscal year 2000, related to the continued maintenance of facilities, equipment and systems to support current operating activities.

Long-term debt at July 29, 2000 consisted of \$74.5 million principal amount of term loans and \$192.6 million principal amount of Senior Subordinated Notes. A scheduled payment of \$7.0 million was made on the term loans and \$8.0 million was paid on the revolving credit facility. Argo-Tech has available, after \$1.1 million of letters of credit, an \$18.9 million revolving credit facility. As of July 29, 2000, there were no outstanding borrowings on the revolving credit facility. The credit facility contains no restrictions on the ability of Argo-Tech's subsidiaries to make distributions to Argo-Tech.

On June 9, 2000, certain financial ratios and tests for the remainder of the credit facility were amended, primarily to adjust for the additional interest expense and debt associated with the \$55.0 million of 8.625% senior subordinated notes that were issued on December 17, 1999. In addition, the supplemental percentage of interest applied to an Alternate Base Rate or LIBOR, as chosen by the Company, was increased .25% when the leverage ratio, as defined by the ratio of total debt to EBITDA, exceeds a multiple of 5.0 times and .50% when the leverage ratio exceeds a multiple of 5.5 times.

CERTAIN FACTORS THAT MAY AFFECT FUTURE RESULTS

From time to time, information provided by Argo-Tech, statements by its employees or information included in its filings with the Securities and Exchange Commission (including those portions of the Management's Discussion and Analysis that refer to the future) may contain forward-looking statements that are not historical facts. Those statements are "forward-looking" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements, and the Company's future performance, operating results, financial position and liquidity, are subject to a variety of factors that could materially affect results. Some, but not necessarily all, of these factors include: Argo-Tech's dependence on the aerospace industry; government regulation and oversight; defense spending; competition; product and environmental liabilities; and risks associated with its workforce, suppliers, and future acquisitions.

ITEM 3.

QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

In the ordinary course of operations, Argo-Tech's major market risk exposure is to changing interest rates. Argo-Tech's exposure to changes in interest rates relates primarily to its long-term debt obligations. At July 29, 2000, Argo-Tech has fixed rate debt totaling \$195 million, including \$2.5 million of accretion, at 8.625% and variable rate debt under its existing credit facility of \$74.5 million calculated at Argo-Tech's choice using an alternate base rate (ABR) or LIBOR, plus a supplemental percentage determined by the ratio of debt to EBITDA. The variable rate is not to exceed ABR plus 1.50% or LIBOR plus 2.50%. In order to reduce variable interest rate exposure on borrowings under its existing credit facility, Argo-Tech has three interest rate swap agreements on a portion of the variable rate debt which fix the rate on the notional amounts of \$10.0 million at 6.08%, 6.10% and 6.805%, respectively. In order to reduce fixed interest rate exposure on borrowings under its fixed rate debt, Argo-Tech entered into a reverse rate swap agreement on March 17, 2000 on the notional amount of \$100.0 million at 6.38%. Argo-Tech does not enter into derivative contracts for trading or speculative purposes. A 10% fluctuation in interest rates would not materially affect Argo-Tech's financial condition, results of operations or cash flows.

PART II - OTHER INFORMATION

Item 6 - Exhibits and Reports on Form 8-K

(a) Exhibits —Schedule 27 —Financial Data Schedule

Reports on Form 8-K —None

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: September 8, 2000

ARGO-TECH CORPORATION

By:/s/ Frances S. St. Clair

Frances S. St. Clair
Vice President and Chief Financial Officer
Duly Authorized Officer)

By:/s/ Paul A. Sklad

Paul A. Sklad
Controller
Principal Accounting Officer)