
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended March 31, 2004**

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the Transition Period from _____ to _____**

Commission File #**333-4356**

COAST HOTELS AND CASINOS, INC.

(Exact name of registrant as specified in its charter)

Nevada
(State or other jurisdiction of
incorporation or organization)

88-0345706
(I.R.S. employer
identification number)

4500 West Tropicana Avenue, Las Vegas, Nevada 89103
(Address of principal executive offices) (Zip code)

(702) 365-7000
(Registrant's telephone number, including area code)

None
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the Registrant is an Accelerated Filer (as defined in Exchange Act Rule 12b-2)
Yes ☐ No ☒

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Shares of Common Stock outstanding as of May 13, 2004: **1,000**

Part I - FINANCIAL INFORMATION

Item 1. Financial Statements

COAST HOTELS AND CASINOS, INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Coast Casinos, Inc.)
CONDENSED CONSOLIDATED BALANCE SHEETS
(dollars in thousands, except share data)
(unaudited)

	March 31, 2004	December 31, 2003
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 47,728	\$ 49,514
Accounts receivable, net	7,194	6,574
Due from Coast Casinos.	742	7,129
Other current assets	25,337	22,785
TOTAL CURRENT ASSETS	81,001	86,002
PROPERTY AND EQUIPMENT, net	742,952	743,283
OTHER ASSETS	10,544	10,647
	<u>\$ 834,497</u>	<u>\$ 839,932</u>
LIABILITIES AND STOCKHOLDER'S EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 11,358	\$ 15,890
Accrued liabilities	55,710	49,091
Construction accounts payable	1,248	3,355
Current portion of long-term debt	1,443	1,376
TOTAL CURRENT LIABILITIES	69,759	69,712
LONG-TERM DEBT, less current portion	450,005	471,543
DEFERRED INCOME TAXES	43,817	41,031
DEFERRED RENT	30,978	30,214
TOTAL LIABILITIES	594,559	612,500
COMMITMENTS AND CONTINGENCIES		
STOCKHOLDER'S EQUITY:		
Common stock, \$.01 par value, 25,000 shares authorized, 1,000 shares issued and outstanding	1	1
Additional paid-in capital	86,903	86,903
Due from Coast Casinos	(14,642)	(9,070)
Retained earnings	167,676	149,598
TOTAL STOCKHOLDER'S EQUITY	239,938	227,432
	<u>\$ 834,497</u>	<u>\$ 839,932</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

COAST HOTELS AND CASINOS, INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Coast Casinos, Inc.)
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
For the Three Months Ended March 31, 2004 and 2003
(dollars in thousands, except share and per share data)
(unaudited)

	Three Months Ended March 31,	
	2004	2003
OPERATING REVENUES:		
Casino	\$ 118,516	\$ 107,928
Food and beverage	31,222	28,538
Hotel	16,069	13,178
Other	13,112	9,993
GROSS OPERATING REVENUES	178,919	159,637
Less: promotional allowances	(14,340)	(13,190)
NET OPERATING REVENUES	164,579	146,447
OPERATING EXPENSES:		
Casino	46,224	43,242
Food and beverage	22,048	21,031
Hotel	5,712	5,181
Other	10,494	7,959
General and administrative	29,304	27,092
Deferred rent	764	779
Depreciation and amortization	12,676	11,438
TOTAL OPERATING EXPENSES	127,222	116,722
OPERATING INCOME	37,357	29,725
OTHER INCOME (EXPENSES):		
Interest expense, net	(9,253)	(9,264)
Interest capitalized	28	883
Other	(449)	(344)
TOTAL OTHER INCOME (EXPENSES)	(9,674)	(8,725)
INCOME BEFORE INCOME TAXES	27,683	21,000
Income tax provision	9,605	7,267
NET INCOME	<u>\$ 18,078</u>	<u>\$ 13,733</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

COAST HOTELS AND CASINOS, INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Coast Casinos, Inc.)
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
For the Three Months Ended March 31, 2004 and 2003
(dollars in thousands)
(unaudited)

	Three Months Ended March 31,	
	2004	2003
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 18,078	\$ 13,733
ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Depreciation and amortization.....	12,676	11,438
Net amortization of debt offering costs and original issue premium.....	428	219
Loss on disposals of assets	449	344
Deferred income taxes	2,786	2,089
Deferred rent.....	764	779
Changes in assets and liabilities:		
Net increase in accounts receivable and other assets	2,696	(1,924)
Net increase in accounts payable and accrued liabilities.....	2,087	3,858
TOTAL ADJUSTMENTS.....	21,886	16,803
NET CASH PROVIDED BY OPERATING ACTIVITIES	39,964	30,536
CASH FLOWS FROM INVESTING ACTIVITIES:		
Capital expenditures, net of amounts in construction accounts payable	(16,210)	(48,843)
Proceeds from sale of assets	1,326	6
NET CASH USED IN INVESTING ACTIVITIES	(14,884)	(48,837)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from issuance of long-term debt, including original issue premium, net of financing costs	--	17,820
Principal payments on long-term debt.....	(294)	(157)
Proceeds from borrowings under bank line of credit	2,000	20,000
Repayments of borrowings under bank line of credit.....	(23,000)	(21,000)
(Advances to) payments from Coast Casinos.....	(5,572)	5,157
NET CASH (USED IN) PROVIDED BY FINANCING ACTIVITIES.....	(26,866)	21,820
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS...	(1,786)	3,519
CASH AND CASH EQUIVALENTS, at beginning of period	49,514	37,520
CASH AND CASH EQUIVALENTS, at end of period	\$ 47,728	\$ 41,039

The accompanying notes are an integral part of these condensed consolidated financial statements.

COAST HOTELS AND CASINOS, INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Coast Casinos, Inc.)
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 - GENERAL

Background Information

Coast Hotels and Casinos, Inc. and Subsidiaries (the "Company" or "Coast Hotels") is a Nevada corporation and a wholly owned subsidiary of Coast Casinos, Inc. ("Coast Casinos"), which is also a Nevada corporation. Coast Casinos changed its name from Coast Resorts, Inc. on July 2, 2002. Coast Hotels was formed in September 1995 and owns and operates the following hotel-casinos in Las Vegas, Nevada:

- The Orleans Hotel and Casino, which opened in December 1996, is located approximately one and one-half miles west of the Las Vegas Strip on Tropicana Avenue.
- The Gold Coast Hotel and Casino, which opened in December 1986, is located approximately one mile west of the Las Vegas Strip on Flamingo Road.
- The Suncoast Hotel and Casino, which opened in September 2000, is located near Summerlin in the west end of the Las Vegas valley, approximately nine miles from the Las Vegas Strip.
- The Barbary Coast Hotel and Casino, which opened in March 1979, is located on the Las Vegas Strip.

Basis of Presentation

The accompanying consolidated interim financial statements are unaudited and have been prepared in accordance with generally accepted accounting principles for interim financial information and with Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. The year-end balance sheet data was derived from audited financial statements, but does not include all disclosures required by generally accepted accounting principles. The unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements and footnotes included in our annual report on Form 10-K for the year ended December 31, 2003. In the opinion of management, all adjustments and normal recurring accruals considered necessary for a fair statement of the results for the interim periods have been included. The interim results reflected in the unaudited consolidated financial statements are not necessarily indicative of expected results for the full year.

COAST HOTELS AND CASINOS, INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Coast Casinos, Inc.)
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 – GENERAL (continued)

Merger Agreement

On February 6, 2004, Coast Casinos entered into a definitive merger agreement with Boyd Gaming Corporation (“Boyd”). Under the agreement, Coast Casinos will merge into a subsidiary of Boyd and become a wholly owned subsidiary of Boyd. Coast will be positioned in Boyd as a separate operating unit managed by the current Coast Casinos management. In the merger, each issued and outstanding share of Coast Casinos common stock held by each Coast Casinos stockholder (other than Michael J. Gaughan, the Chairman and Chief Executive Officer of Coast Casinos, Jerry Herbst, a director and the Treasurer of Coast Casinos, and Franklin Toti, a director and the Vice President of Casino Operations of Coast Casinos) will be converted into the right to receive \$550 in cash, unless an election is made by such Coast Casinos stockholder to receive 32.8025 shares of Boyd Gaming common stock for such share of Coast Casinos common stock. The maximum aggregate number of shares of Boyd Gaming common stock issuable in the merger to Coast Casinos stockholders, other than Messrs. Gaughan and Toti, will be 1,009,194 shares, unless an adjustment is required in order to qualify the merger as a reorganization within the meaning of Section 368(a) of the Internal Revenue Code of 1986, as amended. The amount of stock consideration and cash consideration that each Coast Casinos stockholder, other than Messrs. Gaughan and Toti, will be entitled to receive at the effective time of the merger will have an aggregate value of at least \$550 per share of Coast Casinos common stock exchanged in the merger. Because the aggregate number of shares of Boyd Gaming common stock that may be issued in the merger is limited to 1,009,194 shares, it is possible that a substantial portion of the merger consideration received by each such Coast Casinos stockholder will be in the form of cash consideration, regardless of the election made by such stockholder.

At the effective time of the merger, each issued and outstanding share of Coast Casinos common stock held by Messrs. Gaughan and Toti will be converted into the right to receive 32.8025 shares of Boyd Gaming common stock. In addition, each issued and outstanding share of Coast Casinos common stock held by Mr. Herbst will be converted into the right to receive \$550 in cash. The merger was approved in April 2004 by the stockholders of both Coast Casinos and Boyd, and is subject to gaming and other government and regulatory approvals and other customary closing conditions. Stockholders of the Company, representing approximately 56% of the voting power of Coast Casinos shares, have agreed for a period of two years to vote their shares in favor of the Boyd merger and against any other combination. Should, however, the merger agreement be terminated as a result of certain matters set forth therein and, within 30 months after the date of the merger agreement, Coast Casinos enters into a takeover transaction with another entity, a \$30.0 million termination fee will be payable to Boyd Gaming on the date of consummation of such takeover transaction. The merger is expected to be completed immediately upon receipt of necessary third party approvals. However, no assurance can be given that all conditions to the consummation of the merger will be satisfied or that the merger will be consummated.

If the merger with Boyd is consummated, holders of the senior subordinated notes will have the right to require the surviving corporation in the merger to purchase the outstanding senior subordinated notes at a purchase price of 101% of the principal amount plus accrued and unpaid interest. Additionally, the consummation of the merger will result in a change of control that will result in a default under the credit agreement. Boyd has advised the Company that it intends to refinance the Company's bank indebtedness upon consummation of the merger and will purchase any senior subordinated notes tendered for purchase by the holders thereof in accordance with the terms of the indenture governing the senior subordinated notes. However, no assurance can be given that all conditions to the consummation of the merger will be satisfied or that the merger will be consummated.

COAST HOTELS AND CASINOS, INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Coast Casinos, Inc.)
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2 - LONG-TERM DEBT

Long-term debt consists of the following as of March 31, 2004 and December 31, 2003:

	March 31, 2004	December 31, 2003
	(in thousands)	
9.5% senior subordinated notes due April 2009, with interest payable semi-annually on April 1 and October 1, including unamortized original issue premium of \$3,529 in 2004 and \$3,706 in 2003	\$ 328,529	\$ 328,706
Senior secured credit facility - \$225.0 million revolving line of credit due September 2008, collateralized by substantially all of the assets of Coast Hotels and Casinos, Inc.....	30,000	51,000
Senior secured credit facility - \$75.0 million term loan due September 2008, collateralized by substantially all of the assets of Coast Hotels and Casinos, Inc.	75,000	75,000
Variable-rate note due March 2009, collateralized by 1996 Canadair Challenger aircraft	17,880	18,000
Other notes payable.....	39	213
	<u>451,448</u>	<u>472,919</u>
Less: current portion	1,443	1,376
	<u>\$ 450,005</u>	<u>\$ 471,543</u>

In March 1999, the Company issued \$175.0 million principal amount of 9.5% senior subordinated notes with interest payable on April 1 and October 1 of each year through their maturity in March 2009. On February 2, 2001, the Company issued an additional \$50.0 million principal amount of senior subordinated notes. The net proceeds of approximately \$49.1 million were used to reduce borrowings under its senior secured credit facility. On March 19, 2002, the Company issued an additional \$100.0 million principal amount of senior subordinated notes. The notes were issued at a \$5.0 million premium to par value and the net proceeds of approximately \$103.2 million were used to reduce borrowings under the senior secured credit facility. The notes issued in 2001 and 2002 were issued under the same indenture and have the same terms, interest rate and maturity date as the \$175.0 million principal amount of senior subordinated notes issued in 1999. Coast Casinos is a full and unconditional guarantor of this indebtedness.

In February 2003, the Company borrowed \$18.0 million under a secured loan agreement, collateralized by a Company-owned aircraft. The proceeds were used to reduce borrowings under the then existing credit facility. The loan bears interest at a premium of 2.25% over the 30-day London Interbank Offered Rate ("LIBOR"), which is adjusted monthly. As of March 31, 2004, the interest rate was 3.34%, and for the three months ended March 31, 2004, the weighted average interest rate was 3.36%. Commencing on March 28, 2004, the Company began making required monthly principal payments of \$120,000 plus interest on the unpaid balance. A balloon payment of the remaining principal balance is due in February 2009.

COAST HOTELS AND CASINOS, INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Coast Casinos, Inc.)
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2 - LONG-TERM DEBT (continued)

In September 2003, the Company replaced its senior secured revolving credit facility due September 2004 with a \$300.0 million senior secured credit facility due September 2008, comprised of a \$225.0 million revolving credit facility and a \$75.0 million term loan. Subject to the satisfaction of certain conditions, the Company may increase the commitments under the senior secured credit facility by up to \$50.0 million. Coast Casinos is a full and unconditional guarantor of this indebtedness. Borrowings under the senior secured credit facility bear interest, selected at the Company's option, at a premium over a base rate or the one-, two-, three- or six-month Eurodollar Rate ("Eurodollar"). The premium varies depending on a certain financial ratio and can vary, if determined by reference to the base rate, between 0.5% and 1.25% and, if determined by reference to Eurodollar, between 1.75% and 2.5%. As of March 31, 2004, using the one-month Eurodollar option, the premium over Eurodollar was 2.00% and the interest rate was 3.09%. For the three months ended March 31, 2004, the weighted average interest rate for the senior secured credit facility was 3.11%. The Company incurs a commitment fee, payable quarterly in arrears, on the unused portion of the senior secured credit facility. This fee varies depending on a certain financial ratio and can vary between 0.375% and 0.5% per annum. As of March 31, 2004, the fee was 0.375% per annum times the average unused portion of the facility.

In accordance with the terms of the senior secured credit facility, commencing on December 31, 2005 and each quarter thereafter, the Company is required to repay the \$75.0 million term loan in an amount equal to 8.3333% of the principal amount of the term loan then outstanding. Advances under the senior secured credit facility may be used for working capital, general corporate purposes, and certain improvements to existing properties. As of March 31, 2004, all of the \$75.0 million term loan was outstanding and \$30.0 million was drawn on the \$225.0 million revolving line of credit with \$194.9 million of availability remaining (net of a letter of credit of \$119,000).

The credit agreement governing the senior secured credit facility contains covenants that, among other things, limit the ability of the Company to pay dividends or make advances to Coast Casinos, to make certain capital expenditures, to repay certain existing indebtedness, to incur additional indebtedness or to sell material assets of the Company. Additionally, the credit agreement requires that the Company maintain certain financial ratios with respect to its leverage and fixed charge coverage. The Company is also subject to certain covenants associated with the indenture governing the senior subordinated notes, including, in part, limitations on certain restricted payments, the incurrence of additional indebtedness and asset sales. Management believes that, at March 31, 2004, the Company was in compliance with all covenants and required ratios.

COAST HOTELS AND CASINOS, INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Coast Casinos, Inc.)
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

NOTE 3 – PROMOTIONAL ALLOWANCES

The retail value of hotel accommodations and food and beverage items provided to customers without charge is included in gross revenues and then deducted as promotional allowances, to arrive at net revenues. The following is a breakdown of these complimentary revenues for the three months ended March 31, 2004 and 2003:

		Three Months Ended March 31,	
		2004	2003
Complimentary revenues:			
Food and beverage.....	\$	11,401	\$ 10,618
Hotel		1,979	1,657
Other		960	915
Promotional allowances.....	\$	<u>14,340</u>	<u>\$ 13,190</u>

The estimated cost of providing these complimentary services is as follows for the three months ended March 31, 2004 and 2003:

		Three Months Ended March 31,	
		2004	2003
Food and beverage.....	\$	10,739	\$ 10,256
Hotel		624	572
Other		303	313
	\$	<u>11,666</u>	<u>\$ 11,141</u>

The cost of promotional allowances has been allocated to expense as follows for the three months ended March 31, 2004 and 2003:

		Three Months Ended March 31,	
		2004	2003
Casino	\$	10,905	\$ 10,241
General and administrative...		761	900
	\$	<u>11,666</u>	<u>\$ 11,141</u>

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Critical Accounting Policies and Estimates

We have identified the following critical accounting policies that affect our more significant judgments and estimates used in the preparation of our financial statements. The preparation of our financial statements in conformity with accounting principles generally accepted in the United States of America requires that we make estimates and judgments that affect the reported amounts of assets and liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, we evaluate those estimates, including those related to asset impairment, accruals for slot marketing points, self-insurance, compensation and related benefits, revenue recognition, allowance for doubtful accounts, contingencies and litigation. These estimates are based on the information that is currently available to us and on various other assumptions that we believe to be reasonable under the circumstances. Actual results could vary from those estimates under different assumptions or conditions.

We believe that the following critical accounting policies require significant judgments and estimates used in the preparation of our financial statements:

- We recognize revenue as net wins and losses occur in our casinos, upon the occupancy of our hotel rooms, upon the delivery of food, beverage and other services, and upon performance for entertainment revenue. Wagers received on all sporting events are recorded as a liability until the final outcome of the event when the payoffs, if any, can be determined. In accordance with Emerging Issues Task Force Issue 00-22, cash discounts and certain other cash incentives related to gaming play are recorded as a reduction to gross casino revenues.
- We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments, which results in bad debt expense. We determine the adequacy of this allowance by continually evaluating individual customer receivables, considering the customer's financial condition, credit history and current economic conditions. If the financial condition of customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.
- We maintain accruals for health and workers compensation self-insurance and slot club point redemption, which are classified as accrued liabilities in the balance sheets. We determine the adequacy of these accruals by periodically evaluating the historical experience and projected trends related to these accruals. If such information indicates that the accruals are overstated or understated, we will adjust the assumptions utilized in the methodologies and reduce or provide for additional accruals as appropriate.
- We are subject to various claims and legal actions in the ordinary course of business. Some of these matters include personal injuries to customers and damage to customers' personal assets. We estimate guest claims and accrue for such liability based on historical experience in accrued liabilities in the balance sheets.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

Critical Accounting Policies and Estimates (continued)

- At March 31, 2004, we had net property and equipment of \$743.0 million, representing approximately 89.0% of our total assets. We depreciate the property and equipment on a straight-line basis over their estimated useful lives. The estimated useful lives are based on the nature of the assets as well as our current operating strategy. Future events, such as property expansions, property developments, new competition and new regulations, could result in a change in the manner in which we are using certain assets, requiring a change in the estimated useful lives of such assets. In assessing the recoverability of the carrying value of property and equipment, if events and circumstances warrant such an assessment, we must make assumptions regarding estimated future cash flows and other factors. If these estimates or the related assumptions change, we may be required to record an impairment loss for these assets. Such an impairment loss would be recognized as a non-cash component of operating income.
- We have entered into lease agreements where the rental payments increase on a periodic basis. We recognize the related rent expense on the straight-line method over the term of the agreements. Deferred rent is recorded to reflect the excess of rent expense over cash payments since the inception of the leases.

Results of Operations

The following table sets forth, for the periods indicated, certain financial information regarding our results of operations:

	Three Months Ended March 31,	
	2004	2003
	(in thousands)	
Net operating revenues	\$ 164,579	146,447
Operating expenses	127,222	116,722
Operating income	<u>\$ 37,357</u>	<u>29,725</u>
Net income	<u>\$ 18,078</u>	<u>13,733</u>
Cash provided by operating activities	<u>\$ 39,964</u>	<u>\$ 30,536</u>
Cash used in investing activities	<u>\$ (14,884)</u>	<u>\$ (48,837)</u>
Cash (used in) provided by financing activities	<u>\$ (26,866)</u>	<u>\$ 21,820</u>

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations **(continued)**

Three Months Ended March 31, 2004 Compared to Three Months Ended March 31, 2003

In the three months ended March 31, 2004, we experienced increases in revenues, operating income and net income. Revenues were \$164.6 million in the quarter compared to \$146.4 million in the first quarter of 2003, an increase of 12.4%. Revenues improved at all four of our hotel-casinos, primarily in the gaming area, but food and beverage, hotel and other revenues were also up at all four properties. The improved revenues contributed to operating income of \$37.4 million in the quarter ended March 31, 2004 compared to \$29.7 million in 2003, an increase of 25.9%. Net income in the quarter was \$18.1 million compared to \$13.7 million in 2003, an increase of 32.1%.

Casino. Casino revenues were \$118.5 million in the three months ended March 31, 2004 compared to \$107.9 million in the same period in 2003, an increase of 9.8%. Casino revenues at all four of our hotel-casinos increased due to higher customer wagering volume. Casino expenses increased 6.9%, primarily in payroll, payroll related costs and promotions at The Orleans and the Suncoast, in line with the increased customer wagering activity at those properties. The casino operating margin improved to 61.0% compared to 59.9% in 2003 as the increased costs were more than offset by the improved revenues.

Food and Beverage. Food and beverage revenues were \$31.2 million in the first quarter of 2004 compared to \$28.5 million in 2003, an increase of 9.5% as revenues improved at all four of our hotel-casinos primarily due to increased customer visitation and slightly higher prices. Food and beverage expenses increased by 4.8%, primarily due to January 2004 wage increases, contributing to an improved food and beverage operating margin of 29.4% compared to 26.3% in 2003.

Hotel. Hotel revenues were \$16.1 million in the quarter ended March 31, 2004 compared to \$13.2 million in 2003, an increase of 22.0%, in line with an overall increase in demand for rooms in the quarter throughout Las Vegas. Gold Coast room occupancy increased to 94.2% in the quarter compared to 86.8% in the prior year and its average daily room rate increased by \$5.00. The Orleans room occupancy increased to 95.0% compared to 85.7% in the prior year and its average daily room rate increased by \$4.68. Room occupancy at the Suncoast was flat at 86%, but its average daily room rate increased by \$17.60. Occupancy at the Barbary Coast increased slightly, and its average daily room rate increased by \$10.60. Hotel expenses increased by 10.3% in the quarter, contributing to an improved hotel operating margin of 64.5% compared to 60.7% in the first quarter of 2003.

Other. Other revenues are derived primarily from bowling, retail, entertainment and leased facilities, including coffee outlets and a variety of restaurants. In the quarter ended March 31, 2004, other revenues were \$13.1 million compared to \$10.0 million in the first quarter of 2003, an increase of 31.0%, primarily due to a 59.7% increase at The Orleans. The arena at The Orleans, which opened in May 2003, contributed \$2.8 million in revenues in the quarter from concerts and sporting events. Other expenses increased by \$2.5 million (31.9%), primarily due to the arena at The Orleans.

General and Administrative. General and administrative expenses were \$29.3 million in the first quarter of 2004 compared to \$27.1 million in 2003, an increase of 8.1%, primarily due to approximately \$1.2 million in payroll and related costs for corporate and property-level management and approximately \$400,000 in expenses related to the pursuit of possible business opportunities outside of Nevada.

Depreciation and Amortization. Depreciation and amortization expense was \$12.7 million in the first quarter of 2004 compared to \$11.4 million in 2003, an increase of 11.4% primarily due to the depreciation of the Orleans Arena, completed in May 2003.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations **(continued)**

Three Months Ended March 31, 2004 Compared to Three Months Ended March 31, 2003 (continued)

Other Income (Expenses). Net interest expense was \$9.3 million in each of the quarters ended March 31, 2004 and 2003. A lower aggregate indebtedness and lower weighted average interest rate on our bank facility in 2004 was offset by a higher bank facility commitment fee in 2004 due to the increase in the size of the facility in September 2003. Capitalized interest was \$28,000 in the first quarter compared to \$883,000 in the first quarter of 2003. Capitalized interest in 2003 included interest on the Orleans Arena that was completed in the second quarter of that year.

Liquidity and Capital Resources

Our principal sources of liquidity have consisted of cash provided by operating activities and debt financing. Cash provided by operating activities was \$40.0 million in the three months ended March 31, 2004, compared to \$30.5 million in the same period in 2003.

Cash used in investing activities, which was primarily for capital expenditures, was \$14.9 million in the first three months of 2004, compared to \$48.8 million in 2003. In the first three months of 2004, cash used for capital expenditures was \$16.2 million, including \$3.6 million for the hotel tower and swimming pool expansion project at The Orleans, \$1.6 million for a new electronic sign at the Gold Coast, \$4.7 million for design work on our newest hotel-casino project, the South Coast, and approximately \$3.2 million for maintenance capital expenditures. In the first three months of 2003, cash used for capital expenditures was \$48.8 million which was primarily used for expansion projects at The Orleans and the Gold Coast and the purchase of land at the Barbary Coast.

Cash used in financing activities was \$26.9 million in the three months ended March 31, 2004, primarily to pay a net amount of \$21.0 million down on borrowings under our senior secured credit and for advances to Coast Casinos to fund its dividend payments made during the first quarter. Cash provided by financing activities was \$21.8 million in the first quarter of 2003, primarily from \$17.8 million in net proceeds from the financing of our aircraft and \$20.0 million in proceeds from borrowings under the senior secured credit facility, net of issuance costs, offset by \$21.0 million in repayments of borrowings under the credit facility.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations **(continued)**

Liquidity and Capital Resources (continued)

In March 1999, we issued \$175.0 million principal amount of 9.5% senior subordinated notes due in 2009 with interest payable on April 1 and October 1 of each year through their maturity in March 2009. On February 2, 2001, we issued an additional \$50.0 million principal amount of senior subordinated notes. The net proceeds of approximately \$49.1 million were used to reduce borrowings under the then existing credit facility. On March 19, 2002, we issued an additional \$100.0 million principal amount of its senior subordinated notes. The notes were issued at a premium and the net proceeds of \$103.2 million were used to reduce borrowings under the then existing credit facility. The notes issued in 2001 and 2002 were issued under the same indenture and have the same terms, interest rate and maturity date as the original \$175.0 million principal amount of senior subordinated notes issued in 1999.

In February 2003, we borrowed \$18.0 million under a secured loan agreement, collateralized by our Canadair Challenger aircraft. The proceeds were used to reduce borrowings under the then existing credit facility. The loan bears interest at a premium of 2.25% over the 30-day London Interbank Offered Rate ("LIBOR"), which is adjusted monthly. As of March 31, 2004, the interest rate was 3.34%, and for the three months ended March 31, 2004, the weighted average interest rate was 3.36%. Payments of interest only were required during the first twelve months. As of March 28, 2004, we are required to make monthly principal payments of \$120,000 plus interest on the unpaid balance. A balloon payment of the remaining principal balance is due in February 2009.

In September 2003, we replaced our existing credit facility with a \$300.0 million senior secured credit facility due September 2008, represented by a \$225.0 million revolving credit facility and a \$75.0 million term loan. Subject to the satisfaction of certain conditions, we may increase the commitments under the senior secured credit facility by up to \$50.0 million. Coast Casinos is a full and unconditional guarantor of the indebtedness under both of these debt agreements. Borrowings under the senior secured credit facility bear interest, selected monthly at our option, at a premium over the base rate or the one-, two-, three- or six-month Eurodollar Rate ("Eurodollar"). The premium varies depending on a certain financial ratio and can vary, if determined by reference to the base rate, between 0.5% and 1.25% and, if determined by reference to Eurodollar, between 1.75% and 2.5%. As of March 31, 2004, using the one-month Eurodollar option, the premium over Eurodollar was 2.00% and the interest rate was 3.09%. For the three months ended March 31, 2004, the weighted average interest rate for the senior secured credit facility was 3.11%. We incur a commitment fee, payable quarterly in arrears, on the unused portion of the senior secured credit facility. This fee varies depending on a certain financial ratio and can vary between 0.375% and 0.5% per annum. As of March 31, 2004, the fee was 0.375% per annum times the average unused portion of the facility.

In accordance with the terms of the senior secured credit facility, commencing on December 31, 2005 and each quarter thereafter, we are required to repay the \$75.0 million term loan in an amount equal to 8.3333% of the principal amount of the term loan then outstanding. Advances under the senior secured credit facility may be used for working capital, general corporate purposes, and certain improvements to existing properties. As of March 31, 2004, all of the \$75.0 million term loan was outstanding and \$30.0 million was drawn on the \$225.0 million revolving line of credit with approximately \$194.9 million of availability remaining (net of a letter of credit of \$119,000).

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations **(continued)**

Liquidity and Capital Resources (continued)

The credit agreement governing the senior secured credit facility contains covenants that, among other things, limit our ability to pay dividends or make advances to Coast Casinos, to make certain capital expenditures, to repay certain existing indebtedness, to incur additional indebtedness or to sell material assets. Additionally, the credit agreement requires that we maintain certain financial ratios with respect to leverage and fixed charge coverage. We are also subject to certain covenants associated with the indenture governing its senior subordinated notes, including, in part, limitations on certain restricted payments, the incurrence of additional indebtedness and asset sales. At March 31, 2004, we were in compliance with all covenants and required ratios.

Construction Projects

We own approximately 55 acres of land located in a gaming enterprise district on Las Vegas Boulevard South, adjacent to Interstate 15 and approximately 6 miles south of Tropicana Avenue. In April 2004, we broke ground at the site for our newest hotel-casino, the South Coast, and expect to complete it in the fourth quarter of 2005. The South Coast is expected to include 685 rooms and suites, 2,400 slot machines, 60 table games, 7 restaurants, 16 movie theaters, race and sports books, bingo, bowling, an equestrian events center and 150,000 square feet of convention, exhibit and banquet space. The preliminary budget for the construction and furnishing of the South Coast project was approximately \$350 million, but recent substantial increases in the costs of building materials and certain changes in scope will cause the cost of the project to exceed that amount. Construction plans are still being developed and the extent of the increase has not yet been determined. Through March 31, 2004, we had capitalized \$20.7 million on the project, primarily for architecture and design, and \$11.9 million for the purchase of the land.

In the fourth quarter of 2003, we began construction of a new hotel tower at The Orleans. The project includes 461 hotel rooms and a remodeled and expanded swimming pool area. The project has a budget of \$40.0 million and we expect to complete it in the fourth quarter of 2004. Through March 31, 2004, we had capitalized \$3.2 million on the project.

The construction projects are expected to be paid for through borrowings under our senior secured credit facility until such time as the merger with Boyd is completed. At that time, we anticipate that the projects will be financed by Boyd. There are no assurances that our construction projects will be completed within budget or the anticipated time frame, or that the merger will be completed or that Boyd will be able to obtain suitable financing to complete the projects. If the merger is not completed, it will be necessary for us to obtain financing for the completion of the South Coast project.

In the ordinary course of operating our hotel-casinos, it is necessary to upgrade or replace fixtures and equipment and to make improvements that will extend the life of our physical plants. We anticipate that these maintenance capital expenditures will total approximately \$20.0 million in 2004.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

Other Matters

In May 2003, the Financial Accounting Standards Board issued Statement No. 150, Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity ("SFAS 150"). SFAS 150 establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within its scope as a liability (or an asset in some circumstances). As the Company's equity securities are not publicly traded, the Company is a nonpublic entity as defined by SFAS 150. This pronouncement became effective January 1, 2004. The adoption of SFAS 150 did not have an impact on our financial position, results of operations or cash flows as the Company does not have any such financial instruments.

On February 6, 2004, Coast Casinos entered into an Agreement and Plan of Merger with Boyd Gaming Corporation and BGC, Inc., a wholly-owned subsidiary of Boyd. Under the terms of the merger agreement, Coast Casinos will merge into a subsidiary of Boyd and become a wholly owned subsidiary of Boyd, and each outstanding share of our common stock will be converted into the right to receive cash, Boyd common stock or a combination of cash and Boyd common stock. The merger agreement and the merger have been approved by the stockholders of Coast Casinos and Boyd. Consummation of the merger is subject to customary closing conditions and receipt of regulatory approvals.

If the merger with Boyd is consummated, holders of the senior subordinated notes will have the right to require the surviving corporation in the merger to purchase the outstanding senior subordinated notes at a purchase price of 101% of the principal amount plus accrued and unpaid interest. Additionally, the consummation of the merger will result in a change of control that will result in a default under the credit agreement. Boyd has advised us that it intends to refinance our bank indebtedness upon consummation of the merger and will purchase any senior subordinated notes tendered for purchase by the holders thereof in accordance with the terms of the indenture governing the senior subordinated notes. However, no assurance can be given that all conditions to the consummation of the merger will be satisfied or that the merger will be consummated.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

Certain Forward-Looking Statements

This Form 10-Q includes "forward-looking statements" within the meaning of the securities laws. All statements regarding our expected financial position, business strategies and financing plans under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere in this Form 10-Q are forward-looking statements. In addition, in those and other portions of this Form 10-Q, the words "anticipates," "believes," "estimates," "seeks," "expects," "plans," "intends" and similar expressions, as they relate to Coast Hotels or its management, are intended to identify forward-looking statements. Although we believe that the expectations reflected in such forward-looking statements are reasonable, and have based these expectations on our beliefs as well as assumptions we have made, such expectations may prove to be incorrect. Important factors that could cause actual results to differ materially from such expectations are disclosed in this Form 10-Q, including, without limitation, the following factors:

- increased competition, both in Nevada and other states, including increased competition from California Native American gaming;
- dependence on the Las Vegas area and Southern California for a majority of our customers;
- substantial leverage and uncertainty that we will be able to service our debt;
- uncertainties associated with construction projects, including the related disruption of operations and the availability of financing, if necessary;
- changes in laws or regulations, third party relations and approvals, decisions of courts, regulators and governmental bodies;
- uncertainties related to the economy;
- uncertainties related to the effects of possible future terrorist activities;
- uncertainties related to the effects of international hostilities affecting the United States; and
- uncertainties related to the completion of the proposed merger with Boyd.

All subsequent written and oral forward-looking statements attributable to us or to persons acting on our behalf are expressly qualified in their entirety by our cautionary statements. The forward-looking statements included are made only as of the date of this Form 10-Q. We do not intend, and undertake no obligation, to update these forward-looking statements.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

As of March 31, 2004, there were no material changes to the information previously reported under Item 7A in the Company's Annual Report on Form 10-K for the year ended December 31, 2003.

Item 4. Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Management necessarily applied its judgment in assessing the costs and benefits of such controls and procedures that, by their nature, can provide only reasonable assurance regarding management's control objectives.

As of March 31, 2004, we carried out an evaluation, under the supervision and with the participation of management, including our Chief Executive Officer along with our Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rules 13a-15(e) and 15d-15(e). Based upon the foregoing, our Chief Executive Officer along with our Chief Financial Officer concluded that our disclosure controls and procedures are effective at the reasonable assurance level. There have not been any changes in our internal control over financial reporting during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

The Company is party to ordinary and routine litigation incidental to our business. We do not expect the outcome of any pending litigation to have a material adverse effect on our financial position or results of operations.

Item 2. Changes in Securities.

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Submission of Matters to a Vote of Security Holders.

Not applicable.

Item 5. Other Information.

None.

Item 6. Exhibits and Reports on Form 8-K:

(a) Exhibits.

The following are filed as exhibits to this Quarterly Report on Form 10-Q:

- 31.1 Certification of the Chief Executive Officer pursuant to § 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of the Chief Financial Officer pursuant to § 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certifications of the Chief Executive Officer and Chief Financial Officer pursuant to § 906 of the Sarbanes-Oxley Act of 2002.

(b) Reports on Form 8-K.

On February 2, 2004, the Company filed a Form 8-K under Item 9, Regulation FD Disclosure, with respect to the Board of Directors' January 26, 2004 approval of a \$3.50 per share cash dividend, payable on February 5, 2004 to stockholders of record at the close of business on January 26, 2004.

On February 10, 2004, the Company filed Form 8-K under Item 5, Other Events and Required FD Disclosure, and Item 7, Financial Statements, Pro Forma Financial Information and Exhibits, with respect to the Agreement and Plan of Merger among Boyd Gaming Corp., BGC, Inc. and Coast Casinos, Inc.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Quarterly Report on Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 13, 2004

COAST HOTELS AND CASINOS, INC.,
a Nevada corporation

By: /s/ Gage Parrish
Gage Parrish
Vice President and Chief Financial Officer