

1 THE UNITED STATES SECURITIES AND EXCHANGE COMMISSION

2 Amended 6/29/06 & 7/13/06

3 In the Matter of:)

4) File No. 4-515

5 INTERACTIVE DATA ROUNDTABLE)

6

7 Administrative Proceeding

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11 Washington, D.C.

12 DATE: Monday, June 12, 2006

13

14 The above-entitled matter came on for hearing, pursuant
15 to notice, at 9:44 a.m.

16

17 For the United States Securities and Exchange Commission:

18 Commissioner Christopher Cox, Chairman

19 Commissioner Cynthia A. Glassman

20 Commissioner Paul A. Atkins

21 Commissioner Roel C. Campos

22 Commissioner Annette Nazareth

23

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P R O C E E D I N G S

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9:44 a.m.

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SESSION ONE: IMPROVING THE QUALITY OF MUTUAL FUND DISCLOSURE

4

CHAIRMAN COX: Good morning and welcome. Thank you all for joining us today. And welcome to our first in our series of roundtables on interactive data. Our aim is to make financial disclosures more user friendly to the average investor. I'm Chris Cox, the Chairman of the Securities and Exchange Commission. We have all of our commissioners here and an outstanding panel. I'm very much looking forward to this.

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I should start by telling you that we at the Securities and Exchange Commission hope to lead by example here. We have recently launched on our website a beta version of a full text search capability to allow investors to search the entire content of SEC filings. We welcome feedback as we seek to expand and enhance this new web tool for investors.

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I see a lot of surprised looks here. This is a new announcement I think for most of you and we consider this to be a very big deal indeed.

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We have also launched a separate search to help mutual funds investors more quickly identify information on their fund and share class. Previously, details on a specific fund share class were nearly impossible to dig out

1 of our electronic database. As with the full text search, we
2 encourage and welcome your suggestions on how we can improve
3 this capability.

4 It has been six years since the dotcom meltdown and
5 yet during all of that time, consumer appetite for new uses
6 of the Internet has been increasing nonstop. Nielson Media
7 Research now reports that the total number of Americans with
8 home Internet access is over 200 million. The PEW Internet
9 and American Life Project reports meanwhile that the growth
10 rate of high speed Internet to home users has doubled in the
11 past year. These same surveys show that large majorities say
12 that the Internet has improved their ability to get health
13 care information, to shop, to pursue hobbies and also to do
14 their jobs. And the Internet continues to grow as a central
15 source of news for tens of millions of Americans.

16 The time is well past when we should think of the
17 Internet as a medium that's accessible only to an economic
18 elite. According to the New York Times, the digital divide
19 is rapidly closing.

20 The Internet, this great instrument of national and
21 international communication, is also a critical engine of
22 American productivity. Wharton School Professor Jeremy
23 Siegel points out in his book, "The Future for Investors,"
24 that going back to Gutenberg and even further back all the
25 way to Silon's invention of paper in China almost 2000 years

1 ago, every time we open up a new communications technology,
2 invariably it has led to expanded economic opportunity and
3 growth.

4 So the question for us today is how do we put the
5 current communications technology to the service of the
6 American investor. How do we harness the Internet which is
7 serving so many customers in so many other ways to deliver
8 the maximum benefit to those in our regulated capital
9 markets.

10 In many ways, the American investor is still
11 waiting for the Internet revolution. Yes, many people have
12 embraced online trading. Still more do research and check
13 quotes by the Internet, but most of America's more than 90
14 million investors are not enjoying anything close to the full
15 potential of the Internet to provide customized financial
16 information.

17 Some of our morning panelists have the unenviable
18 task of digging into the dense documents that we see in
19 today's status quo. Their job is to fish out the data and
20 retype it into their own more user friendly services. But
21 they and all American investors can at least imagine the
22 possibilities if all company and mutual fund financial
23 information were available to everyone for free in real time
24 directly from the source and in a format that allows the
25 investor, the analyst or the financial publisher total

1 control. They could use this information for comparison, for
2 further research or for new analytical tools, whatever they
3 chose.

4 Today most investors are still receiving stacks of
5 paper, that high tech invention of 105 A.D. Whether these
6 stacks are corporate proxy materials or mutual fund
7 prospectuses or other reports, investors typically find them
8 equally difficult to understand.

9 Yes, these documents have allowed countless
10 Americans to treat insomnia without resorting to
11 pharmaceuticals but they have also proven deeply flawed as
12 vehicles to inform the investor.

13 For mutual fund investors who are the focus of this
14 morning's discussions, the mailed prospectus is too often a
15 dense blob of legalese, difficult to search, time consuming
16 to read, impossible to navigate quickly. For these reasons,
17 the mutual fund prospectus seems almost designed for digital
18 distribution. It's a document that almost nobody wants to
19 read in full but from which many people want to glean key
20 facts.

21 Interactive data, the tagging of these key facts so
22 that they can easily be identified and extracted offers the
23 possibility of dramatic improvement over traditional
24 disclosure delivery for mutual fund investors.

25 Let me emphasize one important point here. I

1 believe that the Internet offers powerful new ways to put
2 investors in the driver's seat when it comes to the financial
3 disclosures they want, the way they want them. The Internet
4 offers investors more control and expanded choices. But one
5 choice that will always remain is to continue to receive
6 paper. Interactive data is not a replacement for paper. It
7 is a compelling new option and I believe a superior option
8 for investors who will be free to choose. Many investors
9 would welcome a choice.

10 Instead of a dense unsearchable morass of
11 lawyerisms, imagine disclosure documents with the flexibility
12 of your favorite website giving you access to basic
13 information and then myriad options to drill down more deeply
14 for more information on a particular topic or to make a
15 comparison.

16 Think of how that capability that we now have with
17 flash demonstrations, pop-up references and instant
18 cross-referencing that can happen on a web page. Think of
19 how that could improve life for the average investor, from
20 the novice to the professional money manager.

21 So let's imagine an investor having instant access
22 to exactly the items that she is seeking and enjoying the
23 ability to make comparisons among funds and across time. She
24 is able to immediately examine expense ratios or performance
25 and instantly compare these numbers to those of competitors.

1 Or maybe what she really cares about are the top 50 holdings
2 of a given fund.

3 Interactive data means liberating all of the
4 individual facts in large disclosure documents so you can
5 easily call up what you want without having to read the
6 60-page blob.

7 Recent evidence suggests that it isn't just average
8 investors who have difficulty navigating that blob. James
9 Choi of the Yale School of Management along with colleagues
10 at Harvard and the University of Pennsylvania recently
11 presented mutual fund prospectuses to students at Harvard and
12 MBA candidates at the University of Pennsylvania's Wharton
13 School.

14 They found that even students at these elite
15 American universities when given fund prospectuses end up
16 choosing higher fees when selecting among funds tracking the
17 exact same stock index. Of course, it's not our job to tell
18 people which funds to select or how much to pay for fund
19 management. What is our job is to provide investors with
20 easy access to the information that they want in order to
21 make an informed decision. That is why I found it
22 particularly troubling that at the outset of the study the
23 students ranked expenses as their most important investment
24 criterion. And yet they seemed unable to invest on that
25 basis when given mutual fund prospectuses to read.

1 On the other hand, when given simply summaries of
2 the expense data, the students apparently opted for
3 substantially lower fees. If true, these findings suggest
4 that even graduate students with a high level of financial
5 literacy and undergrads with SAT scores in the 99th
6 percentile have difficulty comprehending a mutual fund
7 prospectus.

8 The obvious solution is to move away from a dense
9 document of legalese and toward a simple summary that allows
10 investors to drill down for more detail on whatever topics
11 they choose. And the obvious medium to deliver those
12 enhancements is the Internet.

13 I am happy to report that the spread of interactive
14 data for investors of all types has recently gained a new
15 champion. Just a few days ago I received a note from UCLA
16 computer science Professor Leonard Klinerock. As some of you
17 know, Dr. Klinerock created the basic principles of packet
18 switching back in the 1960s and his computer at UCLA was the
19 very first node of the Internet. In fact, his team at UCLA
20 sent the very first message over the Internet so normally I
21 value his opinion on matters such as this.

22 Here is what he has written to us, quote: "We are
23 likely to be surprised, even amazed at what the individual
24 investor will be able to extract and deduce from this wealth
25 of information once we transform the paper data in SEC

1 filings and annual reports into an interactive electronic
2 live format. No longer will the well endowed financial firms
3 be the only ones who can afford to compile comparative data,
4 but now even the individual investor will have the same
5 access on a level playing field. One's ingenuity will be the
6 limit to evaluation and decision making. Making accurate
7 real time interactive data available through the Internet so
8 that it can be instantly processed and compared on a personal
9 computer using one's favorite software package is an obvious
10 beneficial and urgent proposition. It's hard to believe that
11 financial reporting is only now emerging from the dark ages
12 and catching up to the 21st Century."

13 So with that to set the scene, I want you to know
14 I'm very much looking forward to hearing from our panelists
15 on ways to encourage more investor friendly communications.
16 And leading what I am sure will be a thoughtful discussion
17 this morning are my colleagues, Buddy Donohue and Susan
18 Wyderko.

19 Buddy, as you perhaps know is our new director of
20 the Division of Investment Management. Susan is most
21 recently acting director of the Division of Investment
22 Management. Unfortunately, as in sports, we at the SEC
23 sometimes lose our players to free agency and so we are sad
24 to learn that our director of the Office of Investor
25 Education and Assistance which is Susan's main job will soon

1 be leaving the Commission. But I want you to know that she
2 has been extraordinarily effective and respected leader and
3 most recently served investors in a very distinguished way as
4 the acting director of the Division of Investment Management.
5 So these two leaders of the SEC I think are extraordinarily
6 well equipped to help lead us in this panel discussion this
7 morning.

8 We have very much to learn from all of those on our
9 panel who are gracious enough to participate. I want to
10 thank each of you very much for being here. I very much
11 appreciate it. All of us on the Commission do and I look
12 forward to listening now to the rest of the day's events.
13 Thanks very much.

14 Over to you, Buddy.

15 PANEL ONE: WHAT TYPES OF INFORMATION ARE MOST USEFUL
16 TO MUTUAL FUND INVESTORS?

17 MR. DONOHUE: Thank you for the kind introduction,
18 Chairman Cox. I am very pleased to be here both as the new
19 director of the Division of Investment Management and as a
20 moderator for today's roundtable.

21 Before I begin today I need to note that the views
22 expressed today by me and all the SEC moderators throughout
23 the day are our own and do not necessarily reflect the views
24 of the Commission or of our colleagues on the staff of the
25 Commission.

1 For all the reasons the Chairman just outlined, the
2 interactive data initiative promises to improve the quality
3 of disclosure to the average investor to revolutionize how
4 investors access, use and ultimately understand information.
5 We want to empower investors to make better decisions for
6 their families, their retirement, their healthcare, their
7 education and their savings.

8 It makes sense to start our discussion with the
9 investment that ordinary Americans rely on more than any
10 other, the mutual fund. At the SEC we already require mutual
11 funds to disclose a great deal of important information in a
12 number of filings.

13 I have with me documents filed for one particular
14 fund during the past 12 months. You can see that the sheer
15 volume of this information would make it difficult for the
16 most diligent investor to unearth the nuggets that he or she
17 seeks. Much of this information is delivered directly to
18 investors typically in paper. Funds provide the prospectus
19 to each investor who purchases shares and many funds send a
20 new prospectus to every existing shareholder every year. For
21 those investors who want to go beyond the prospectus funds
22 make statements of additional information available upon
23 request. In addition, funds provide the shareholder reports
24 to each shareholder twice a year. When a mutual fund holds a
25 shareholder meeting, the fund sends its proxy statement to

1 the shareholders.

2 Other reports are available through the
3 Commission's EDGAR website. These electronic only documents
4 can provide information to investors and others who both know
5 about them and know how to find and use them. These include
6 semiannual reports on Forms N-CSR and N-SAR as well as
7 quarterly reports of portfolio holdings on Form N-Q. In
8 addition annual proxy voting records filed on Form N-PX
9 generally are available as electronic documents posted on
10 fund websites. Particularly savvy investors can also use
11 EDGAR to review the other information contained in Part C of
12 the mutual fund registration statements.

13 These SEC filings do not include the myriad of fund
14 advertisements, sales literature and other materials that
15 funds choose to use in communicating with their shareholders.
16 These too add to the total mix of information confronting
17 investors.

18 Now, I don't want to suggest that any of these
19 documents is not useful or does not contain information that
20 could be important to an investor. I believe quite the
21 opposite in fact. That buried within this paper are probably
22 all the essential data that a typical investor would need and
23 want as well as a great deal of other important information
24 that is used by financial advisors, retirement plan sponsors,
25 third-party analysts and other intermediaries who help

1 investors.

2 To state the obvious, though, the average investor
3 with access to this stack of paper or even with access to the
4 online equivalence of this paper will have a difficult time
5 figuring out what the critical information is much less
6 finding and digesting it in a timely manner and will have an
7 even harder time comparing it against the information in the
8 similar stacks of disclosure for other comparable funds.

9 It's a lot of information and I think it is time we
10 confront two questions head on. First, is there a better way
11 to highlight the key information that is critical to a
12 typical investor? We need to find a life raft to throw out
13 to the millions of mutual fund investors to keep them from
14 drowning in this sea of information. Perhaps a short summary
15 of the most essential information.

16 Second, how can we tame this massive data and make
17 it usable whether for a fund investor or one of the many
18 intermediaries who digest the information and repackage it
19 for the investors. It is here that interactive data holds so
20 much promise. Perhaps interactive data could help investors
21 quickly pull up and compare the after-tax return information
22 for five different funds at a glance or it might allow a
23 retirement plan fiduciary to track changes in the portfolio
24 holdings of a fund to better assess how closely the stated
25 objectives and strategies of the fund are followed. Or

1 perhaps it will give an aggressive financial journalist the
2 opportunity to move from a portfolio manager's name and
3 background in a prospectus to the detailed information about
4 that manager's potential conflicts in the statement of
5 additional information to the most recent Code of Ethics
6 provisions governing these conflicts filed with Form N-CSR.
7 The possibilities are endless and full of great promise.

8 The purpose of the two panels this morning is to
9 discuss how we, the policy makers, investor advocates,
10 industry leaders, academics and others can start to realize
11 this promise. The task is daunting but the reward, the
12 empowerment of the individual investors, is great.

13 Before I proceed with the panel, I would like to
14 say a special thanks to my co-moderator, Susan Wyderko. As
15 acting director of the division, Susan was instrumental in
16 moving forward the division's thinking on interactive data
17 and improved mutual fund disclosure as well as in providing
18 the impetus for today's morning's roundtable session. We
19 would not be having today's discussion without Susan's
20 inspiration and efforts.

21 And with that I'd like to ask Susan to introduce
22 our panelists.

23 MS. WYDERKO: Thank you, Buddy.

24 We are very lucky this morning to have two very
25 distinguished groups of panelists coming from a wide range of

1 perspectives. I want to thank everyone this morning for your
2 time and your energy that you are devoting to us.

3 We have divided our discussions this morning into
4 two general topics. The first panel which you see before you
5 right now will focus on the types of information that are
6 most useful to mutual fund investors. The second panel will
7 focus on how the Commission can better leverage the power of
8 the Internet to provide mutual fund investors with better
9 information.

10 Now I'm going to briefly introduce the panelists.
11 I encourage you to look for more information on the
12 Commission's website. They are a very distinguished group.

13 Farthest away from me is Barbara Roper. Barb is
14 the director of Investor Protection at the Consumer
15 Federation of America. She is a leading spokesperson on
16 investor protection issues.

17 Next to Barb is Don Phillips. Don is the managing
18 director of Morningstar and he is responsible for corporation
19 strategy, research and corporation communications.

20 Next to Don is Henry Hopkins. Henry is a vice
21 president and chief legal counsel in the T. Rowe Price Fund
22 Group and a very distinguished member of the investment
23 company bar.

24 Next in line is Bill Dwyer who is managing Director
25 of National Sales for Linsco/Private Ledger with

1 responsibility for retirement and management of the firm's
2 financial advisors.

3 Finally, but not least, we have Elisse Walter who
4 is senior executive vice president at the NASD. Among other
5 things, Elisse oversees the Investment Company regulation and
6 leads NASD's investor education efforts.

7 I'm going to start by inviting each of our
8 panelists to provide a brief perspective on the information
9 that is most useful for fund investors.

10 Barb, I'm going to start with you. I know the CFA
11 has done a lot of research in this area, so let's start with
12 you.

13 MS. ROPER: A wise man once said that giving
14 investors the information they need in a form they can
15 understand is what distinguishes investing from roulette. We
16 are pleased to participate in today's roundtable because we
17 believe the review that the SEC is undertaking has the
18 potential to greatly enhance the useability of the
19 information that mutual fund investors receive.

20 For the past 18 months CFA has been engaged in a
21 research project in which we have asked many of the questions
22 that we're discussing here today about the information that
23 mutual fund investors need and find useful.

24 We started with the literature review where we
25 looked at the recommendations of experts from regulators,

1 industries, investor advocates, personal finance writers and
2 others. And what we found was agreement to the point of near
3 unanimity about the basic factors that investors should
4 consider when selecting a mutual fund.

5 These closely track the content of the original
6 fund profile with highest priority given to investment
7 objectives and strategies, risks, costs, and past performance
8 particularly as it relates to the volatility of past returns.

9 When you look at a more detailed level, there is
10 more variation in the recommendations on the best way to
11 evaluate risk, for example, or the relative importance of
12 costs, but our research suggests that the general question of
13 what information is essential to an informed mutual fund
14 purchase has really been answered to the general satisfaction
15 of experts from all constituencies.

16 We also found that that information is widely
17 available to investors and it comes from a lot of different
18 sources and in a lot of different formats. And while the
19 quality and usability varies, it is often quite good.

20 There are two areas where we think there is a need
21 and a possibility for improvement. One, narrative risk
22 disclosures often consist of little more than boilerplate
23 that does little to assist an investor who is seeking to
24 determine whether one fund is more or less risky than another
25 comparable fund.

1 And, second, the fee table is too cluttered and it
2 is too hard to get the key information about what you're
3 paying for the fund and what you're paying for the services
4 of a broker or adviser in recommending that fund. But, as I
5 say, we have a general agreement among the experts about how
6 investors should go about selecting a mutual fund.

7 Unfortunately we're releasing a survey today, a
8 consumer survey that shows that many/most investors' actual
9 mutual fund purchase practices don't remotely resemble the
10 expert recommendations. There is not time to go over that in
11 detail here but the gist of it here is that there are
12 significant differences in the factors they consider most
13 important, the value they place on the prospectus and other
14 written disclosures and the degree to which they research the
15 funds that are recommended to them by financial
16 professionals.

17 So what are the reasons for the gap?

18 Two leap to mind. If you look at what the experts
19 recommend you do to select a mutual fund, it's too much work.
20 The handful of people who are willing to do that much work
21 already work for Don.

22 (Laughter.)

23 Secondly, the expert recommendations treat everyone
24 as if they were a direct purchaser of mutual funds. And, as
25 you know, most people purchase their funds either through a

1 workplace-based retirement plan, where they typically choose
2 from a relatively limited menu of funds, or through a
3 financial professional who makes the selection for them.

4 It is unreasonable to assume that they will either
5 want or need the same information as the direct purchaser.
6 Our research suggests that even the direct purchasers don't
7 necessarily want as much information as the experts think
8 they need.

9 So what are the implications of that for how we do
10 mutual fund disclosure?

11 Well, one of the implications for us has been that
12 CFA has abandoned our former opposition to the sale of funds
13 from an abbreviated disclosure document. It seems pointless
14 to continue to insist on full prospectus delivery to all
15 investors when most investors do not appear to find the
16 prospectus of great value.

17 It also seems to us that given investors' somewhat
18 limited attention spans for these issues, we need to make it
19 as easy as possible for them to get the information they
20 really need and to understand the information they get.

21 Before you immediately conclude that the original
22 profile is the right approach, however, we would encourage
23 the Commission to study the really innovative approaches that
24 many fund companies and others take when they prepare these
25 abbreviated disclosure documents for use on their websites.

1 Many of them are able to provide somewhat more detail than
2 the original profile provided but in a user friendly format
3 that gives the investors far more control over how they
4 access that data and how much information they choose to
5 review.

6 I also think it is important to keep in mind the
7 different needs of different types of investors. And I would
8 just like to suggest that for those who invest through
9 financial professionals the most important information they
10 need may have nothing to do with mutual funds. Our research
11 suggests that most of these investors do little or no
12 research of the funds that are recommended to them.

13 Arguably the information they need is the
14 information that helps them make an informed selection among
15 financial professionals. And unlike information about mutual
16 funds that is not information that is typically readily
17 available.

18 So we would like to encourage the Commission to
19 seriously consider developing a plain English disclosure
20 document that brokers, financial planners and investment
21 advisors alike would be required to provide to all
22 prospective clients that covers the key issues including
23 conflicts of interest that are relevant to the selection of a
24 financial professional.

25 And before I close I would like to make a couple of

1 comments about the Internet disclosure issue. Our survey
2 offers both sort of hope and caution on that. CFA is a
3 strong supporter of making greater use of the Internet to
4 communicate with investors because we believe it has the
5 potential to both reduce the cost and improve the quality and
6 timeliness of disclosures.

7 When we asked investors about their willingness to
8 use the Internet, however, we found on the positive side vast
9 majorities of investors have access to the Internet and are
10 willing to use it for at least some purposes, but there does
11 remain resistance among certain investors, particularly older
12 investors, for certain purposes.

13 One of the things that we found that I think is
14 perhaps most relevant to our discussion today is that current
15 investors, those who identified themselves as current
16 investors who had bought most of their funds through a
17 financial professional, just under half said they would be
18 willing to use the Internet to receive periodic disclosure
19 documents. And just over a third said they would be willing
20 to use the Internet to communicate with their financial
21 professional.

22 I think we need to understand the reasons behind
23 and the intensity of that resistance if we are going to
24 develop Internet disclosure policies that benefit all
25 investors.

1 MS. WYDERKO: Thanks, Barb.

2 Don, Morningstar has a lot of experience providing
3 investors and intermediaries with information about mutual
4 funds, so let's hear from you.

5 MR. PHILLIPS: Thank you very much, Susan. Thank
6 you for the opportunity to participate in this discussion.

7 First, before I start, I would like to say that
8 clearly there is something about the system that works very
9 well. We often get hung up on ways that we can improve and
10 that is also important, but something does work.

11 At Morningstar we are now tracking funds around the
12 globe and nowhere else are costs as low and as transparency
13 is great is in the United States. So there is something very
14 right about the system.

15 And also in the aggregate, if you look at investor
16 dollars, they tend to flow to lower cost organizations and
17 the better performing funds. So there is something that is
18 working with the system, but the reason the system works so
19 well is that we are constantly asking how can it improve.
20 And that is why I think this discussion is timely.

21 Clearly, there is room for improvement on the
22 current prospectus. I would argue that there are two major
23 audiences it serves and it is not serving either as well as
24 it might. One is the individual investor who is trying to
25 make a decision. I think Chairman Cox correctly described

1 the situation. It's bombarding investors with way more
2 information than they can handle and that they can
3 intelligently assimilate. It is not helping them make
4 decisions. And that is why the move towards a simplified
5 prospectus makes all the sense in the world to get some
6 minimum level of disclosure out there to people at the point
7 or near the point of the purchase agreement.

8 But as Barbara mentioned, the vast majority of
9 investors aren't making their decisions in isolation. They
10 are putting money into a fund with the help of some sort of a
11 professional, whether it's a financial advisor or whether
12 it's an employer who is selecting funds for a 401(k) plan,
13 whether it's the press or third-party research companies,
14 these are people that have a professional and sometimes even
15 a fiduciary responsibility to out and seek out all of the
16 information.

17 And the current dense prospectus in a
18 non-electronic form isn't the tool that the need. Even the
19 early tagging efforts here have been done mostly with the
20 legal mindset, not with the database management mindset. And
21 so I think there is ample opportunity to improve to get the
22 information out there. So you can have firms like
23 Morningstar spending our time and energy thinking about what
24 this information means not simply on the processing of the
25 information. I think all parties will benefit from that.

1 I think what you need are two different documents
2 because there really are two different needs. Perhaps a
3 simplified print document also available electronically for
4 individuals, the focus is on the information investors need
5 to know. And then a tagged electronic document that helps
6 the individuals who want to make further inquiries but also
7 helps this professional audience that's focused on
8 information that investors as shareholders have a right to
9 know. And this may be more detailed information than would
10 come up in any summary of 10 or 12 points that would go into
11 the summary.

12 I would give just an example. While much of the
13 focus I'm sure will be on what goes into the simplified
14 document, a tremendous amount of benefit can come from the
15 information that goes in the longer document.

16 For example, one of the SEC's recent initiatives is
17 to require disclosure on fund managers' compensation
18 structure. Not the exact dollar amount that they're paid,
19 but what is the structure, what incentives does that create.
20 Now I would argue that very few investors have actually read
21 this, but I would argue that it's making a difference in the
22 retail market and it is helping investors.

23 In the wake of this required disclosure, we have
24 had major fund companies come to us and say, "We're
25 rethinking our compensation structure." Some major fund

1 groups have come to us and said, "In the 1990s we simply gave
2 managers more money if they ran a bigger fund. It was more
3 profitable to the firm. The PMS knew that, they asked for
4 more money, we had to give it to them."

5 Now in the wake of having to disclose this, we can
6 go back and say, "That's really not a defensible practice."
7 And we're tiering their compensation more to be performance
8 relative to peers saying if they beat their peer group, we'll
9 get the assets. But under the former system, these fund
10 companies are saying, they were in fact incentivizing
11 managers to be out promoting their fund not managing it.

12 On another scale, a major no-load fund company came
13 to us and said that a marketing consultant had told them in
14 the Nineties the way to move the needle in the no-load world
15 was to get a lot of individual years where your fund was in
16 the top decile. And they structured all of their
17 compensation to get single year performances in the top
18 decile. And they said, "We got a lot of that type of
19 performance. The problem was we were in the top decile one
20 year and we were in the bottom decile the next year." And
21 they said, "The marketing consultants were right. When we're
22 in the top decile we got a lot of assets, but we were
23 attracting the most fickle types of investors, people who
24 loved us when we were at the top but hated us as soon as we
25 dropped out of the top 10 percent. And, in essence, we were

1 incentivizing our managers to scar their long-term
2 performance records just to get in these short-term fickle
3 investors."

4 They said, "In the wake of having to disclose this,
5 we're changing our procedures and moving from a one-year
6 period to a three- or a five-year period and stretching out
7 the time periods."

8 Well, think about that. For years fund companies
9 have gone to investors and said, "Buy an equity fund with a
10 long-term horizon." Be thinking out five/ten years and, yet,
11 major fund companies were rewarding managers on the basis of
12 10 or 12 months worth of performance.

13 This disclosure, which very few investors have
14 seen, I think now is changing behavior in the industry and
15 better aligning the interests of individual investors with
16 those of fund managers. So I would encourage the Commission
17 to not only think in terms of print and electronic but to
18 think in terms of these two different audiences: what an
19 individual investor might need to know and what a
20 professional or an informed individual has a right to know.
21 Both of those have a part in improving the investor
22 experience.

23 Thank you very much for the opportunity to
24 participate.

25 MS. WYDERKO: Thanks, Don.

1 Next, Henry, we would like to hear your perspective
2 as a representative of a large fund group.

3 MR. HOPKINS: Good morning. Can you hear me?
4 Okay. Good morning.

5 Since the prospectus disclosure regime was first
6 established over 73 years ago, much has changed. This new
7 environment strongly justifies some rethinking. Not of the
8 basic investor protections of the 33 and 40 Acts but of ways
9 those laws apply to mutual fund prospectuses.

10 When these acts were adopted, communications were
11 crude compared to today's digital, fiber optic, microwave and
12 satellite global networks. The age of personal computers and
13 the birth of the Internet have revolutionized the
14 transmission of and access to information. The financial
15 news media now covers the mutual fund industry to such an
16 extent that little happens without the public knowing about
17 it. The beneficiaries have been the investing public who can
18 now easily access a wide spectrum of quality information
19 instantaneously. As a result the prospectus of old has
20 become a roadblock for investors on today's information
21 highway.

22 Before outlining T. Rowe Price's recommendations, I
23 would like to set the stage by reviewing a number of the
24 findings of the ICI's 2006 study on the information needs of
25 fund investors.

1 First, shareholders prefer receiving a concise
2 summary of fund information before buying. Second, a large
3 majority of shareholders do not consult fund prospectuses
4 before purchasing. They view prospectuses as being difficult
5 to understand and too long. Third, fund shareholders use the
6 Internet regularly most particularly to gather investment
7 information.

8 The question for discussion today is how can we
9 improve the disclosure regime. Studies have shown that when
10 it comes to providing most investors with fund information
11 less is best. Out of that realization was born the current
12 profile, a document designed to give investors just the right
13 amount of information. The develop of the profile was not
14 something that just came out of the blue. It represents the
15 culmination of decades of work and, in fact, many failed
16 attempts to build a better disclosure mousetrap.

17 The profile is an excellent well organized
18 disclosure document whose content requirements were
19 substantiated by SEC-sponsored focus groups and an industry
20 pilot program. As good a disclosure document as it is, the
21 use of the profile has been disappointing at best. The cause
22 is self-evident. The profile did not replace the full
23 statutory prospectus and incorporation by reference was not
24 permitted thereby creating liability concerns.

25 In our view, wholesale changes to the profile rule

1 are not necessary to significantly improve the mutual fund
2 disclosure scheme. First, permit a fund's profile to be used
3 as its primary selling document provided investors have the
4 option of either accessing the full prospectus via the
5 Internet or requesting a hard copy.

6 Second, make the profile a statutory prospectus by
7 incorporating by reference the full prospectus just as the
8 prospectus currently is permitted to incorporate the SAI by
9 reference.

10 Third, retain the ability of funds to use different
11 versions of the profile to reflect the availability of
12 different services for different classes of investors.

13 Fourth, amend the profile rule to require
14 disclosure of a fund's top 10 and quarter-end holdings.

15 Now, skeptics argue that investors should be
16 provided a full statutory prospectus just as when they
17 purchased the securities of an operating company. My
18 rebuttal is two-fold. First, under recent amendments to SEC
19 rules, underwriters and operating companies in public
20 offerings no longer need to physically deliver a final
21 prospectus. Rather, they can rely on the availability of the
22 prospectus on the issuer's website.

23 Second, prospectuses for operating companies are
24 never required to be delivered to purchases of shares in the
25 secondary market which is where most investors purchase their

1 shares. Under the integrated disclosure system and the
2 efficient market theory, the price of an operating company's
3 shares is deemed to reflect all material information about
4 the company so there is no need to deliver a disclosure
5 document. This same principle is all the more true for
6 mutual funds whose prices are completely transparent since
7 the business of a mutual fund is solely that of acquiring the
8 securities of operating companies that meet its investment
9 objective.

10 In conclusion, we believe that our recommendations
11 should transform the profile into the much needed mutual fund
12 disclosure document for the 21st Century. Thank you.

13 MS. WYDERKO: Thanks, Henry.

14 Bill, your company works with mutual fund investors
15 across the country. Let's hear your perspective.

16 MR. DWYER: Thank you, Susan. And thank you, also,
17 Director Donohue, for inviting me here today.

18 Since LPL is not a nationally branded name I
19 thought I'd give you some background on who we are. LPL is
20 the nation's leading independent broker dealer. We have
21 7,000 financial advisors across the country that
22 independently own and operate their businesses. By industry
23 standards, they are very experienced. They typically are in
24 their mid-40s and have about 15 years of experience in the
25 business. And in most case have their name on the door

1 primarily in suburban and rural communities all across the
2 country.

3 That being said, the two things that I think are
4 really pertinent about that is that they work with investors
5 across the spectrum. When you work in a small community,
6 you're going to work with the smallest of investors, you're
7 going to work with the near mass affluent, the mass affluent
8 and also the extremely wealthy.

9 It is important to them that disclosure should be
10 appropriate. It protects them as well in this process.
11 Advisors don't want to be misunderstood or have a client come
12 back and say that they have been misunderstood because
13 paramount to them in the business is the goodwill and their
14 name. It is the most valuable commodity they have as a
15 service organization servicing the public.

16 Don's comments about the significance of mutual
17 funds as a tool and how well they've been handled here are
18 very appropriate. With trillions of dollars invested in
19 mutual funds, they are the instrument of choice with our
20 advisors in particular, whether that's in a brokerage
21 account, whether that's in sub-accounts through an annuity
22 product or whether that is on an advisory basis, they are far
23 and away the preferred vehicle to work with the investor
24 dollar.

25 To that end, there are three unintended

1 consequences that we really don't want to see happen and some
2 of these have been expressed as well. One is -- and Henry
3 just said it in a different way -- less is more. At some
4 point, we really don't want the investor to become so
5 frustrated and so skeptical of the process that appears to go
6 on with these stacks of paperwork that Director Donohue
7 showed us here earlier that they can get through.

8 Secondly, we don't want the advisors to give up on
9 the product. One thing you have to be careful of is that you
10 don't inadvertently overburden particular vehicles so that
11 advisors move away from that valuable tool and move to other
12 products. We think that is very important that disclosure be
13 equitable across the spectrum of product.

14 We also don't want advisors to give up their
15 licenses. I can't tell you how frequently I have
16 conversations where advisors say, "Gee, I can just become an
17 RIA and give up my brokerage license, face one-time
18 disclosure -- comprehensive, albeit, to an ADV, but still we
19 don't believe that the consumer is best served at a broad
20 level if advisors are kind of moving toward giving up their
21 securities licenses.

22 There are cases where fee base is not the best
23 alternative and we would encourage that regulation not become
24 so stringent that people look to move away from those
25 securities licenses.

1 What are investors most interested in receiving?

2 Barbara's comments were interesting. Help in
3 determining and meeting investment goals is far and away what
4 clients come to an investment professional for. Education of
5 all the vehicles that are available to them to invest are
6 paramount in this process. Mutual funds today, of course,
7 are the topic of choice and there is tremendous amounts of
8 information available to the professional advisor provided
9 through industry sources like the SEC and the NASD as well as
10 mutual funds and independent organizations such as Don's.

11 When you finally get down to the specific
12 investment, performance was the number 1 thing as I polled
13 our advisors that they were interested that clients wanted to
14 know. They then wanted performance on a relative basis. How
15 is that on a market basis? So they wanted information about
16 the markets that that particular fund was concentrating on.
17 Risk and risk on a relative basis, again. What risk meant on
18 a very personal level to that client was how that fit into
19 their tolerance for risk.

20 Investment objectives of the fund were also
21 paramount. They wanted to make sure in many cases that the
22 funds culturally fit the investors -- that their holdings
23 culturally fit where the investor wanted to be.

24 And then way down the list, ironically, was the
25 cost of doing business in general. Not just the cost within

1 the fund, but the cost of doing business. Perhaps because
2 these investors have come to a professional advisor, the
3 reality is they know what they're going to pay. They want to
4 make sure that it's fair and that they get a reasonable value
5 for what they're paying.

6 Certainly, the NASD has thoroughly vetted this
7 issue and, as I prepared for this and saw the thousands and
8 thousands of pages that have been written on this, Profile
9 Plus as proposed by the NASD seems to be a strong solution to
10 the many points that consumers are looking to see.

11 That's not a segue yet, Elisse, but I just thought
12 I'd put that out there.

13 (Laughter.)

14 The information then finally also has to be cost
15 effective. The challenge in the securities business today is
16 actually providing advice and doing it profitably. Being
17 able to stay in business. This should mean that the use of
18 the Internet is an obvious choice to maximize a reduction in
19 paper and optimize the cost-effectiveness as we deliver
20 information.

21 Timely execution is also important. If there are
22 going to be signatures, they should be electronic signatures
23 wherever possible. Certainly, paper will not go away, but
24 the Internet provides a valuable, valuable tool that
25 investors can work with and get pertinent information on a

1 timely basis.

2 Cost effective and efficient to implement. You
3 know, if you look at excessive and unnecessary disclosure,
4 you find out that the manufacturers of product are burdened.
5 You find out that the distributors of product, whether that
6 be a broker-dealer or other channels, are burdened. You find
7 out that the advisors are burdened with excessive disclosure.
8 And, in the end, the consumer ends up paying for all of that.
9 That's a condition that just cannot exist.

10 The consumer ends up paying either by people moving
11 away from providing advice to small investors or by cost
12 precluding them from participating in valuable vehicles.

13 Again, we would be strong proponents of the Profile
14 Plus as an alternative and we finally see it as an evolving
15 work. The goal here is not to continue to heap on more and
16 more data but, in fact, to replace other vehicles that are in
17 place and as the Profile Plus would evolve, it would become
18 more robust and remove pages and pages.

19 One advisor said to me, in closing, he said, "You
20 know, it amazes me that I can go get some really, really
21 powerful medicine and all the pertinent disclosures I need to
22 know are wrapped around that little bottle. But, yet, in
23 this business, we have to put out reams and reams of
24 paperwork to try and disclose the risk."

25 Thanks for allowing me to participate.

1 MS. WYDERKO: Thanks, Bill. You're absolutely
2 right that the NASD has done a lot of thinking about the
3 kinds of information that mutual fund investors want to see.

4 So, Elisse, why don't you wrap up our summary
5 remarks?

6 MS. WALTER: Thank you, Susan, and thank you very
7 much for inviting NASD to participate in this critically
8 important event. At the risk of completely destroying a
9 sports analogy, I feel like the clean-up batter. I think
10 that's right. Hopefully, I will add some remarks from the
11 regulatory, including Investor Education, point of view.

12 What has struck me sitting here this morning is the
13 general consensus among the members of this panel. Perhaps
14 surprising given the diversity of our backgrounds and the
15 different points of view that we represent.

16 There is a vast array of information as we have all
17 said in the public domain about mutual funds. But as the
18 Commission is recognizing by holding this forum, we need to
19 take action to make the federally mandated disclosure more
20 useful to the millions of Americans who purchase funds.
21 Disclosure simply should not be just a vehicle to protect
22 issuers and intermediaries from liability. It should inform
23 investors and help them to make better decisions.

24 We all recognize that the overwhelming majority of
25 investors won't read long complicated documents like the

1 traditional prospectus. As Barb highlighted, we need to
2 create mandated disclosures that investors can manage easily.
3 And we need to avoid disclosure creep. As Henry said, less
4 is best. Investors must be able to digest, comprehend and
5 retain the information.

6 And we should also note and act on the fact that,
7 as Bill stated, if a disclosure is unduly complex or the
8 manner in which it is provided is unduly cumbersome,
9 investment professionals will be wary of selling these
10 products and may well turn to others which may not be as good
11 for the investors they serve.

12 The Fund Profile already adopted by the Commission
13 was a giant step in the right direction. I believe that we
14 can improve on that concept and address the issues that seem
15 to have prevented its widespread use.

16 As Bill noted, last year the Mutual Fund Task
17 Force, a group principally industry which NASD organized,
18 recommended that the Commission adopt a new mandated point of
19 sale disclosure document which it called the Profile Plus.
20 NASD, itself, has endorsed that proposal.

21 The Profile Plus builds on both the profile
22 prospectus and the Commission's proposed new point of sale
23 disclosure about fees, expenses and conflicts of interest.
24 We believe it would provide meaningful disclosure both
25 because of what it does include -- key information about a

1 fund, objectives, risks, fees, performance and also
2 information about dealer fees and conflicts of interest.

3 It also is important for what it does not include.
4 It deviates from the profile because it doesn't include
5 information such as redemption information that is not
6 important at the time of sale. It avoids lengthy narrative
7 and uses graphics where possible and it omits information or
8 less interest to investors such as the breakdown of the
9 expense ratio. It is simple. It provides performance
10 numbers, for example, without the hypothetical illustration
11 from the prospectus. And the Profile Plus also works because
12 by linking the short form disclosure to the full prospectus
13 using hyperlinks, as Chairman Cox said, the Profile Plus
14 harnesses the power of the Internet in this particular
15 respect which is very important. Whatever happens should use
16 that power. It doesn't force disclosure into one size fits
17 all.

18 Investors can choose for themselves the level of
19 detail they want. And, as Don said, institutions and
20 professionals will continue to have the benefit of the longer
21 disclosures. But it offers investors this tailoring ability
22 without sacrificing comparability. And we believe it also
23 addresses the liability concerns that have plagued the
24 Profile prospectus.

25 Some have suggested that oral disclosure is

1 preferable. We agree with Chairman Cox that investors should
2 be offered a choice. Detailed oral disclosure is confusing
3 and difficult to retain and while some investors are not
4 ready to use the Internet for this purpose, many are. As the
5 CFA survey reported, even among those 65 and over, the most
6 Internet resistant group, a significant number are willing to
7 use the Internet for some purposes. And all the investor
8 research today shows that a majority of investors are
9 Internet savvy. The resistance of some should not be a
10 reason to preclude those who want to use the Internet from
11 opting for Internet delivery.

12 Others have suggested that even with Internet
13 delivery the investment should be held up until the broker
14 can obtain assurances that the investor has read the
15 disclosure. We believe strongly that imposing such a
16 requirement would not be investor friendly. The ability of
17 investors to invest as they choose to do should not be
18 impeded.

19 Two more brief thoughts before I close. As the
20 Commission moves forward, it should be sure to address the
21 needs of retirement plan investors. Of course, working
22 closely with the Department of Labor.

23 And, finally, this is a beginning. This effort
24 should not stop with mutual funds but should extend to other
25 investment vehicles as well. Thank you.

1 MR. DONOHUE: I want to thank the panelists for
2 their prepared remarks. We have about 15 minutes now within
3 which to have some questions asked and I would encourage the
4 Commissioners, although I'm sure no encouragement is
5 necessary, if there are questions to certainly jump in.

6 I will first defer to the Commissioners if there
7 are any questions that they might want to ask the panelists.

8 COMMISSIONER ATKINS: Well, just one. I guess as
9 we talk about the liability issues that have come up with
10 respect to the Profile prospectus and perhaps also of the
11 Profile Plus, I was just curious if you all have any, you
12 know, particulars as to what we need to do, whether it's a
13 Safe Harbor in that respect. We were talking about -- Mr.
14 Hopkins mentioned that making it a statutory prospectus might
15 help solve that problem, whether there are other ways as well
16 of addressing that?

17 MS. WALTER: Commissioner Atkins, I think there are
18 a number of different ways to do it. When the Mutual Fund
19 Task Force came up with the Profile Plus what it in effect
20 was advocating was a step less that access equals delivery.
21 Because what the task force said, and we at NASD agree, is
22 that if you deliver a short form document and it hyperlinks
23 to the larger document, that that really is delivery of the
24 larger document and that simply could be done as an
25 interpretive matter.

1 So, if the Commission didn't feel comfortable going
2 all the way to access equals delivery as it has in the
3 corporation context, that might be one solution.

4 MR. HOPKINS: I would agree wholeheartedly. I
5 think incorporation by reference, the prospectus into the
6 Profile is the simple solution. And it avoids having to
7 reach the conclusion that Internet access equals delivery.

8 MS. ROPER: Obviously, it is an issue that is much
9 easier when you're talking about Internet delivery because it
10 really does -- if you link it, you have delivered it. The
11 investor has the choice whether they read it or not just as
12 they have a choice whether they read the print document that
13 they receive in the mail.

14 For those who choose not to use the Internet, it is
15 a more difficult issue and I don't know that I have a
16 specific solution there.

17 COMMISSIONER NAZARETH: As you know, one of the
18 features of the point of sale disclosure was this really, you
19 know, two-page hard-copy document. And perhaps Elisse can
20 address this. I know one of the controversial elements of
21 that was whether or not that was in fact a step backward or
22 whether we should encourage people to look at such a document
23 online and have the online document supplement oral
24 disclosure. Can you sort of address again where your group
25 came out on that?

1 MS. WALTER: Where the task force came out was that
2 for those people who were comfortable with Internet
3 disclosure that it really was a more effective way to deliver
4 the information. There was great concern among the members
5 of the task force and we share that that the oral disclosure
6 would confuse and be difficult to deal with.

7 So for those who were willing to deal with the
8 Internet and we think there will be many, it is a more
9 powerful form of disclosure. It leaves the oral conversation
10 that may be taking place when the fund is being recommended
11 or the investor calls to place an order on the questions that
12 the investor has.

13 Now, for those who are not comfortable with
14 Internet delivery, it would be worth having an abbreviated
15 form of oral delivery that would be more capable of being
16 retained than the lengthy delivery of repeating the whole
17 document and to have that serve as a substitute and then
18 provide the prospectus or perhaps just the two-page document
19 later on with the confirmation.

20 We are quite concerned that investors will not want
21 to delay the consummation of their transaction until the
22 document arrives in the mail and we don't think that we
23 should interfere with their investment choices including the
24 time in which they want to place their order.

25 COMMISSIONER CAMPOS: I wholeheartedly agree.

1 COMMISSIONER GLASSMAN: I thought that one of the
2 issues regarding Internet delivery, at least in some of the
3 research that we had done, was that although the investors
4 are interested in using Internet delivery, it was difficult
5 for them to be on the phone with their investment provider
6 and use the Internet at the same time. That was a challenge.

7 MS. WALTER: It was for some and it wasn't for
8 others. There were a significant number who said, when we
9 went back -- and if you'll recall, Commissioner Glassman, at
10 your request we did some further investor research
11 specifically about that issue and we determined that I
12 believe it was a little bit less -- it was hovering around
13 half felt comfortable accessing the Internet while they were
14 on the phone. Others felt that they would continue in a
15 later phone call. Others felt that they would access the
16 information later but wanted to proceed. And we really think
17 that that ought to be at the investor's option and it ought
18 to be presented to them quite neutrally so that they can
19 decide the way they feel most comfortable.

20 MS. ROPER: You also don't have to be on the
21 Internet at the same time you're on the phone. If you have
22 downloaded a link and you've pulled up the document, you can
23 go off line. If you have received it out and printed it out,
24 I mean, virtually instantaneous delivery, you're talking
25 about a delay of perhaps, you know, five minutes that I think

1 most people are willing to tolerate.

2 So it does not require that you have the
3 technological ability to be online and on the phone at the
4 same time. And I actually think the model that Chairman
5 Glauber has talked about recently of having the broker talk
6 to the client about the document while they have the either
7 Internet document in front of them is the most useful one if
8 we want the investor to actually understand it.

9 COMMISSIONER CAMPOS: In this kind of a
10 conversation context what should the broker-dealer maintain
11 as evidencing the conversation with the investor?

12 MS. WALTER: Well, clearly, it's one of the
13 concerns that people have about oral disclosure. It's not
14 very easy to police. And unfortunately for those who are on
15 the edge and unscrupulous, it's probably fairly easy to game
16 on because you're going to end up with a notation in a file
17 that an oral conversation took place.

18 Whereas, if in fact the broker is e-mailing the
19 investor a hyperlink to the document, then you will at least
20 have a record that that e-mail has been sent and received.
21 But one way or the other, however the scenario is set up,
22 however the requirements are set up, it will be clear that
23 the brokers will have to maintain a record which will be
24 auditable by examiners when they go in to make sure that they
25 have fulfilled their obligation.

1 COMMISSIONER GLASSMAN: To follow up on that, how
2 difficult is it to follow up the oral disclosure with
3 something that's sent later with a confirm if the security is
4 purchased?

5 MS. WALTER: You know, I really should defer in
6 part to Bill and Henry on this. I think it is really more a
7 question of the expense of the system. And to the extent
8 that you have to not only do the Internet disclosure which is
9 quite inexpensive and really does conserve costs and you have
10 to do another mailing, that obviously just adds another cost
11 to the system. Is it a great cost? If you're just sending
12 the two-page document, it obviously isn't terribly bulky, but
13 it is an added cost.

14 COMMISSIONER GLASSMAN: It wouldn't be an
15 additional mailing because the confirm is mailed, correct?
16 So it could be something in the confirm mailing.

17 CHAIRMAN COX: Don, I wonder if I could put a
18 question directly to you. You mentioned this army of people
19 that look at information whether or not the customer ever
20 sees it. And I'm quite interested in what your forecast is
21 of what use might be made not only by Morningstar but other
22 people that are in the business of intermediating some of
23 this disclosure if a whole lot of information in mutual fund
24 prospectuses were tagged. Help us imagine some of what might
25 come of that.

1 MR. PHILLIPS: Well, right now, a tremendous amount
2 of our time and energy goes into just establishing and
3 maintaining a clean database. And, yet, the real value that
4 we bring to the equation is the exercise of judgment about
5 that information.

6 And I think the same is true for these
7 intermediaries. And right now the time and energy, the
8 daunting part of the task is just how do you get this
9 information into a position where you can start extracting
10 value from it.

11 And that's why I think the move to make it easier
12 to do that and have more people thinking about what the
13 information means is a healthy one.

14 If I'm going to go buy a car or a big screen TV or
15 some other expensive consumer item, I can do a whole lot of
16 research on the Internet. And the comparative information
17 might be provided not by the person who makes or sells it but
18 by some third party in many cases lending it some objectivity
19 and in other cases you've got to be careful what you run into
20 on the Internet. But the ability to use the Internet as a
21 tool for comparative shopping is one of the things that makes
22 it a great tool.

23 What might I be able to see crop up in the form of
24 web-provided information as a customer if I want to do a
25 little bit of research before I call my broker or my

1 financial advisor.

2 Well, today you can already get a tremendous amount
3 of information because there are parties like Morningstar and
4 a number of newspapers and other organizations do have a lot
5 of information out there.

6 CHAIRMAN COX: Yes, of course. I understand that.
7 I guess I'm thinking what would be the increment, what
8 additional information might we get?

9 MR. PHILLIPS: Well, I think what you would do is
10 you would free up more parties to think about this
11 information, how you present it, how you interpret it. The
12 classic mistake that Wall Street makes is we throw lots and
13 lots of information at people and pretend that we've educated
14 them. And people don't relate to big tables of numbers.
15 And, at the end of the day, that's still what this will be.

16 What they relate to are pictures. They relate to
17 advice and counsel. And that's what you need is to empower
18 people to be focusing on the interpretation of this, the
19 counsel that goes along with this.

20 You could argue that making this information more
21 accessible to the public would be a disadvantage to a group
22 like Morningstar since we have assembled big databases. But
23 we think that our real value added again is not just you
24 having the data but how we think about it. And what you
25 would be doing by this is inviting more competition for our

1 firm and for others but it would be a healthy process because
2 you would get us all focused on the value added part. How do
3 you interpret this?

4 And there are major advantages that third-party
5 firms will continue to have in that a legal document or the
6 discrimination documents can't offer the opinion as to
7 whether this is the right fund.

8 And the real art of investing is taking all that
9 investment information and matching it to the investor. And
10 I think that by making the investment information more
11 accessible, you can allow more people to focus on the real
12 art of investing, matching the right investment to the right
13 investor.

14 And that's where, that's where the process often
15 breaks down because many people can't participate because
16 they don't have the data to begin with or they have been
17 freed up to focus on the matching up of the data which really
18 is the key to creating a good investor experience.

19 MR. HOPKINS: If I could just interject? I don't
20 think by providing this data in an easily accessible form
21 we're going to have a million little Morningstars making the
22 same analysis that Don's company does. That's number 1.

23 Number 2, what we provide retail shareholders which
24 is the Profile versus what we provide our 401(k) retirement
25 participants is quite different. Actually, we do not use the

1 Profile with our 401(k) business. We use the Morningstar
2 profiles for each of our funds.

3 And I think if there is one area that the
4 Commission should examine and that is what should
5 participants in these plans be given.

6 Right now there really is very little guidance and
7 everyone is sort of doing their own thing. Whereas, in the
8 retail side, we have a very distinct prospectus and profile.
9 So that's an area I think where we need some discussion. And
10 I would propose that in the area of the retirement business
11 that it could be something other than the profile. It could
12 be something like, you know, the Morningstar investment
13 profile as an example, which is a very simple way to provide
14 information to a certain segment of investors that don't even
15 need as much as in the profile. But a lot of discussion and
16 thought has to go into deciding how are we going to best
17 provide this very large segment of the mutual fund investing
18 public with appropriate information to make decisions.

19 MS. WALTER: I think, Chairman Cox, the real
20 increment will come with respect to the retail investor. If
21 you have all of this data tagged and, therefore, there can be
22 an easy way for investors to be able to choose what
23 information, beyond the short form disclosure document, they
24 want, they will be able to get to it more easily. And I
25 would like to think they would be more likely to look at the

1 things that particularly interest them.

2 And it also comes about because of the short form
3 disclosure document, if that is done in a standardized format
4 so that it's readily comparable, there can be a library, an
5 electronic library of those established. And, in fact, NASD
6 has offered to put some of its resources behind establishing
7 such a library so that investors can easily, when they're
8 considering what fund or what fund share class to invest in,
9 they can bring up the documents, very short form, comparable
10 format and make a very easy simple comparison. And that is
11 something that is very difficult for people to do today.

12 MS. ROPER: I guess I look at it a little
13 differently. I don't see investors as being interested in
14 setting up lots of pieces of information side-by-side and
15 making the analysis themselves about which is going to be the
16 best funds based on those factors.

17 But I do see the potential of the Internet to allow
18 a kind of comparative shopping that does that comparison for
19 them. You know, if I buy a car, I can say "I want a car that
20 gets this many miles per gallon and I want it to have these
21 kinds of crash test results." And, you know, whatever the
22 factors I want. There is no reason you couldn't do -- that
23 someone couldn't develop the same kind of thing for mutual
24 funds on the Internet.

25 I want a fund, you know, a large cap stock fund

1 with expense ratio of some whatever percentage. And whatever
2 factors that I want to put into that. And I don't have to
3 sit down and look side-by-side at all the different funds
4 that have those characteristics. It can spit it out for me.

5 There is some of that available in sometimes
6 somewhat crude form on the Internet now. And I think if we
7 make it easier to tag that data we're going to see more of
8 that kind of thing.

9 MR. DWYER: You know, I might just add to that,
10 that typically when you refer to buying things over the
11 Internet and doing background information -- maybe you're
12 going to go buy a microwave, for example, and you want to do
13 a Consumer Report study, you're generally not going to buy a
14 portfolio of microwaves. You're not going to buy a suite of
15 them unless it's an institutional buy. So what Don alludes
16 to is the art of investing is really where it goes.

17 Your conversation tends to separate a little bit
18 the Internet and the advisor. The reality is professional
19 advisors today use the Internet every day in working with
20 their clients to go over their portfolios, to go over the
21 account status at any given point, and to go over investment
22 recommendations that they're making going forward. So it is
23 a very viable vehicle that advisors are using already today.
24 And I think it really needs to be looked -- you can get so
25 wrapped up in disclosure on a given entity that it's really

1 relevant to "I can fully understand it, but if it doesn't fit
2 my need, then it's still a bad investment."

3 One advisor said that everyone seems to be focused
4 on the sticker on the window of the car as opposed to what's
5 under the hood. And when you have that car that can't get
6 you up the hill, then that's a problem at any price.

7 So I think the Internet is a valuable tool in the
8 education process that the advisor uses with the client and,
9 again, streamlined disclosure for them to work with is very
10 valuable.

11 COMMISSIONER CAMPOS: If we're done with that
12 question, I have another one if I could.

13 Henry brought up the retirement sector and I wrote
14 a short article a few months ago about the terribly different
15 requirements on the retail side of mutual funds versus the
16 retirement side where if you have insurance products or bank
17 products other than ERISA rules which only
18 encourage -- don't require -- disclosure, there is not much
19 available to retirement investors. And, in particular, given
20 the fact that defined benefit plans are on their way out,
21 defined contribution plans are pretty much the norm, we have
22 essentially in my view retirees and the boomers essentially
23 driving blind to sort of emphasize the problem. Because
24 they're getting very erratic and not very much disclosure
25 because they're not required to essentially especially with

1 some of these products.

2 Do any of you feel that this is a problem? Some
3 have said maybe I'm an alarmist and we shouldn't worry about
4 this. But it seems to me that at a minimum some type of
5 profile, a summary disclosure should be required to 401(k)
6 and other self-management retirees.

7 MS. ROPER: I couldn't agree more. This is for
8 many people, not only the major way they invest, but the
9 first way they invest. And they enter that arena with the
10 least amount of information that we provide in any context.

11 And I don't see any reason why different types of
12 investments should come with different types of disclosure.
13 Just as I think all financial professionals should have
14 comparable up front disclosures that they have to provide to
15 aid an informed decision among professionals, it shouldn't
16 matter whether it happens to by tradition have been regulated
17 under the insurance division or some other division, you
18 ought to be able to get some basic information about every
19 investment you've considered that allows you to determine is
20 this appropriate for my needs. And among the types of
21 products that is appropriate for my needs, is it a good
22 choice for me?

23 MR. HOPKINS: You know, it's a little different
24 situation when you face making an investment in your
25 company's 401(k) program because the company has already

1 selected certain options that you choose from. So it's not
2 like the retail investor that has the whole universe of
3 mutual funds they must select from. The company has already
4 done the research and has a reasonable component of funds
5 that you must select. So that the information generally that
6 is provided to participants within a program is less.

7 The surprising thing to me is that there has not
8 been any agreement between the Department of Labor and the
9 SEC in coming together with what should be the minimum amount
10 of information to provide this segment of the investing
11 public which, as Barbara said, in many times it's the first
12 time the person has invested and many times they are the
13 least trained and able to make investment decisions.

14 COMMISSIONER CAMPOS: My research showed that even
15 in the menu situation where you're getting a basic equity
16 index and maybe a fixed income product, very little
17 information as to making the choice is among the select menu
18 we're being provided.

19 MR. HOPKINS: A lot of the companies, you know,
20 want to streamline what goes to their employees and so it's
21 sort of a consolidation to have, you know, a one-page concise
22 summary of each fund as opposed to either prospectuses or
23 even profiles.

24 MR. DONOHUE: One of my more important functions is
25 to see if we can maintain a schedule. I think Susan has one

1 last question and I think, Susan, I'll turn it to you.

2 MS. WYDERKO: Thanks, Buddy. The topic of this
3 panel is what types of information do mutual fund investors
4 find most helpful. And I think what we've said is that the
5 answer can depend on the investor and the answer often
6 depends on the channel in which they're getting the
7 information, the time at which they're getting the
8 information.

9 Now, we in the government, pass regulations. And
10 the cost of getting those regulations is very high. If we
11 get the answer wrong, the cost is very high. We can't adjust
12 easily. So give us some practical advice.

13 How do we, the SEC, go about figuring out which of
14 the different kinds of information are the most important to
15 put on a streamlined document?

16 MS. WALTER: I think the answer is manyfold.
17 There's been a lot of consumer research done. The CFA, the
18 ICI, NASD, the Commission, we have all done a lot of consumer
19 research.

20 I know that our Mutual Fund Task Force brought to
21 bear on many of what I consider to be people at the NASD
22 excepted some of the great minds in the industry. And they
23 took a look at the information, including the information
24 that was required in the original profile, and added to it to
25 a certain extent to focus on dealer conflicts as the

1 Commission had and subtracted from it and came out with a
2 rather streamlined list of items that we felt were the items
3 that were critical to give at the point of sale. Not to
4 continue to emphasize that one proposal, an awful lot of
5 thought went into that and it is that body of information or
6 something very similar to that that I think gives you what
7 you need.

8 MR. HOPKINS: Yes, I would say that the research
9 and effort that went into the profile produced an excellent
10 document, a disclosure document, and I think all we need to
11 do is simply build upon that and confirm those findings, that
12 they're just as true today as they were when that document
13 was created.

14 MS. ROPER: I would say that I think the profile
15 effort did a very good job of defining the categories of
16 information that we need to give investors. Where I think we
17 would benefit from additional research is on how best to
18 present that information to investors to ensure that they
19 understand it.

20 And when I say to ensure that they understand it, I
21 don't necessarily mean to ensure that they like it. People
22 like the profile. What we don't know is whether they can
23 then make an informed decision based on the information that
24 they got in the profile.

25 And I think the kind of testing you have done in

1 other contexts to determine the usability of information
2 could help us to refine the basic profile concept to make
3 sure that it conveys information in a way that investors can
4 use and understand.

5 MR. PHILLIPS: And I think the key thing would be
6 to have two different mindsets. When you're thinking of the
7 profile, it really does get down to what information do
8 investors need. And that's very difficult to figure out
9 exactly what the key things are going to be.

10 We used to have analysts who were starting off at
11 Morningstar and they would say, "Well, tell me which order to
12 look at the numbers and the information on the page."

13 And we'd say, "Well, it's always something
14 different. It's the exercise of judgment."

15 And we had one page that we used to use in training
16 and it was a fund where I maintained the most important thing
17 you could know about the fund was the address. And it was a
18 convertible bond fund that had an expense ratio close to 3
19 percent a year which was causing it to significantly
20 underperform its category year in and year out. And the
21 address was Penthouse Suite, something or other Wilshire
22 Boulevard, Beverly Hills, California.

23 So, you're never going to come up with the perfect
24 document that has all the information that people need to
25 know. But I do think that the efforts for the profile have

1 been very good and, if not exactly perfect, maybe that one
2 outlying fact that you would want on a certain fund, it is
3 awfully close to the information people need.

4 But it needs to be backed up and supplemented by
5 the larger prospectus which is guided not by this
6 paternalistic idea of what investors need to know or what we
7 think they need to know, but what as investors, as
8 shareholders, have a right to know and what the third parties
9 that are helping investors make decisions have a
10 responsibility to know about a fund.

11 And I think if you have got that safety net of that
12 broader document with a right to know mindset, then even if
13 we are a little off on what the need-to-know information is,
14 investors will be well protected.

15 MR. DONOHUE: Don, I think that's a good point to
16 end our first session.

17 Thank you all.

18 (Brief Recess.)

19 PANEL TWO: HOW CAN THE COMMISSION LEVERAGE THE POWER OF THE
20 INTERNET TO PROVIDE MUTUAL FUND INVESTORS WITH
21 BETTER INFORMATION?

22 MR. DONOHUE: I'd like to start our second panel
23 now. Today we are standing at an information crossroads. As
24 Chairman Cox outlined in his opening remarks, we are moving
25 from a world where paper was the norm for information

1 delivery to a world where the Internet increasingly is the
2 medium of choice.

3 Over 200 million Americans have home Internet
4 access. Their Internet experience is improving rapidly as
5 broadband connections proliferate and the demographics of
6 those with Internet access increasingly mirror the general
7 population.

8 The Internet has done far more than simply move
9 paper documents online. It has caused a sea change in our
10 expectations of how quickly and easily information should be
11 available. Recent book by Internet design expert, J. Cobb
12 Nielson, explains that Internet users typically are looking
13 for answers to questions. In Nielson's words, "It's almost
14 like the web is a swamp. People are fishing in that big
15 swamp and dragging out something that hopefully will be a
16 nugget of gold, but could be an alligator."

17 Our second panel this morning will explore how we
18 can use the Internet and interactive data to help mutual fund
19 investors find the nuggets of gold they seek among the swamp
20 of available information.

21 Now I'll turn the mike over to Susan Nash, an
22 associate director in the Division of Investment Management
23 whose office is spearheading our reexamination of mutual fund
24 disclosure and the role that interactive data can play.
25 Susan will introduce our four distinguished panelists.

1 Susan?

2 MS. NASH: Thanks, Buddy.

3 Farthest from me is Bill Lutz. Bill is a professor
4 of English at Rutgers University and an expert on plain
5 language. I know that Bill has been instrumental in helping
6 a number of funds to rewrite their prospectuses to make them
7 easier for investors to understand.

8 Next to Bill is Paul Stevens. Paul is the
9 president and chief executive officer of the Investment
10 Company Institute, the national association of US investment
11 companies.

12 Next to Paul is Tim Buckley. Tim heads up
13 Vanguard's Information Technology Division and in that job he
14 is responsible for Vanguard's utilization of technology to
15 provide services to Vanguard's millions of shareholder
16 accounts.

17 And, finally, Paul Haaga is executive vice
18 president and a director of Capital Research and Management
19 Company as well as chairman of the executive committee.

20 As with the first panel, we will open the
21 discussion by inviting each of our panelists to provide some
22 perspective on how the Internet could be used more
23 effectively to provide better information to mutual fund
24 investors.

25 Bill, can you give us your vantage point as an

1 expert in the area of communications with investors?

2 DR. LUTZ: I'm the outsider here, I'm the academic
3 which means I'm allowed to be very abstract and
4 non-practical. Although I have written 58 mutual fund
5 prospectuses into plain English, today I work on Item 7 of
6 the 10-K. That is the MD&A in plain English. I don't know
7 which of the two I would rather choose. I think the third
8 option is having my fingernails slowly extracted one by one
9 in which case, I would go with the latter.

10 (Laughter.)

11 We were asked when we were invited to this panel to
12 prepare five points so I will give you the five points. One,
13 the effects of the Internet will be as great as if not
14 greater than the introduction of moveable type in the
15 mid-15th Century.

16 Two, the Internet is moving us back to the oral
17 tradition replacing important elements of the print
18 tradition.

19 Three, the Internet is a medium that doesn't simply
20 transmit data, it creates information.

21 Four, the Internet as it develops will become a
22 dynamic blending of the visual and the verbal allowing users
23 to interact with the data to create the information they
24 want.

25 Five, information is that which reduces

1 uncertainty. That definition comes from the now classic
2 monograph, "The Mathematical Theory of Information,"
3 published in 1949 by Claude Shannon and Warren Weaver.

4 Let me repeat that. Information is that which
5 reduces uncertainty.

6 It is important that we distinguish our terms.
7 Much of what we are talking about is not information, it is
8 data. Those piles of folders were data, they were not
9 information. And we are drowning in data and we have too
10 little information. And we need to sort the two and decide
11 which it is we are doing.

12 I am the only person, and I am the English
13 professor, who is going to use PowerPoint right now. Only a
14 little bit because I am going to show, not tell.

15 We start with the Shannon and Weaver definition.
16 But what does this mean? Like all definitions, this one is
17 simple but profound in its implications. And this is what I
18 want you to start thinking about, the implications of this.

19 What does this mean? For those of you who have
20 traveled to London and have ridden the Underground or the
21 Metro in Paris or even the Metro in Washington, D.C., this is
22 the London underground map of 1913. When you take a subway,
23 what do you want to know? How do I get from A to B and how
24 much is it going to cost me.

25 Look at this underground map. We have the Thames

1 River on it, but look at all the roads that are on there,
2 there are parks that are marked. I don't need to know this
3 on a subway map.

4 Well, they simplified it. Notice how a lot of
5 those features were removed by 1932. Now it's focusing just
6 on the lines. But do I really need to know the directions
7 that they go in relationship to each other? No.

8 This is the map today. It tells me how I get to
9 from point A to point B and because of the zone structure in
10 London, I know how much the fare is going to be or how to
11 look up my fare. That's all I need to know. Any additional
12 information I can look for it someplace else. This is called
13 information architecture in which we have a hierarchy of
14 information here.

15 Now, by the way, if you are one who rides this a
16 lot, you quickly learn the limitations of this map. For
17 example, you learn that you will never ever transfer stations
18 at Bank because although on the map they intersect, they
19 intersect only because you walk about a mile underground.
20 The same thing in Paris at the Chatelet stop. Never change
21 trains at Chatelet. You'll spend your life walking
22 underground in Paris. So there are limitations to this, but
23 it gives me the information that I'm looking for.

24 By the way, there's another map you can buy in
25 London that will tell you that information if you really want

1 it. So this is that which reduces uncertainty. Now which
2 map would you rather use? This one or this one? This is the
3 new New York City Subway Map. This is data overload. I
4 really don't need to know the route that the path train takes
5 to New Jersey if I'm riding the New York City Subway. I
6 don't need to know all those highways and streets that are
7 mapped on there. And notice also that the map is trying to
8 following the geographical layout and just for good measure
9 bus routes are thrown in. No one in New York City uses this
10 map. You can't. It is data overload. It's not information,
11 it is data overload.

12 How do I get from Point A to Point B? I bought a
13 different subway map. Everybody else does because it's
14 simplified and it gets rid of all this extraneous data.

15 So, if we think of the prospectus as a document
16 loaded with data but no information, because people look at a
17 prospectus to reduce uncertainty to make certain decisions.
18 As a simple example, I'm surprised no one has mentioned when
19 we go online to look for an airplane ticket, we want to know
20 when does the plane leave, when does it arrive and how much
21 will it cost me. Those are the first three questions we have
22 answered. After that, we may want to know my seat assignment
23 and then, you know, do they serve meals, what type of
24 aircraft. But notice that the first screens that you
25 interact with give you that essential information. That is

1 what data hierarch is. That's why it is so important that we
2 try to determine what it is that investors need to know.

3 But, if we look at the Internet as a means for
4 creating information, for transforming data into information
5 that the individual wants, then we will completely rethink.
6 We don't have to worry about using the information as a pipe
7 to deliver. It is not a delivery system, it is a medium for
8 creating through interaction. And it is not a replacement
9 for the Post Office. It is an entirely new medium for the
10 creation of information just as the development of moveable
11 type was when we moved from the oral tradition to the print
12 tradition. So now we need to think of it that way.

13 If we create a truly interactive means of
14 delivering this information, we don't have to worry what we
15 put up there. You can throw everything in there because
16 people will have the power to do it.

17 As one who has just purchased recently three
18 electronics on the Internet doing exactly what we're talking
19 about, I went online, I said this is what I want to get. It
20 popped up, gave me three choices. I looked up each of the
21 choices for the features I wanted and made my decision. Then
22 I looked for the cheapest place to buy it. This is the way
23 we need to think about the delivery of data to anybody who is
24 going to invest in a mutual fund.

25 There is no reason why you cannot do exactly what

1 Barbara said earlier, why can't I ask for, "I want a mutual
2 fund with these features," and it will pop up or the three or
3 five or four. That's what I did when I was looking for my
4 DVD recorder. I said I want something that will do this.
5 And it popped up with five examples for me. This is how we
6 need to think about it.

7 I am very much a print person. I'm in English
8 literature -- and I also worked on the Profile Prospectus by
9 the way. If you go back into the files, you will find that
10 one of the three sample profile prospectuses was called "The
11 Grendel Fund."

12 (Laughter.)

13 I had to slip that one in and originally named it
14 the Hrothgar, but nobody could pronounce that one.

15 So what we need to do is break from the print
16 tradition. And there is no reason why we can't use natural
17 language questioning to give the information and think we
18 solve a lot of problems that we're all worried about here.

19 The conflict between disclosure, liability and the
20 information that the investor seeks. Those are three
21 different purposes. And we have been trying to come up with
22 a mutual fund prospectus that does all three things for all
23 three functions and it doesn't work. It ends up being
24 unreadable. So we need to change the way we think about it
25 and use the Internet the way it can be used, to create

1 information for each individual.

2 MS. NASH: Thanks, Bill, those were informative
3 insights.

4 Paul, I know that the ICI has recently done some
5 research in the area of mutual fund investors' information
6 needs as well as fund investors' use of the Internet. Could
7 you share your perspective with us?

8 MR. STEVENS: Yes, Susan, thank you very much.
9 Thank you, as well, Buddy, and Chairman Cox and members of
10 the Commission for this opportunity to present the ICI's
11 views.

12 We believe the Commission deserves great credit for
13 recognizing that the time is right to seize upon the
14 potential of the worldwide web as a means to better inform
15 investors. In 2005, a survey that we conducted found that 90
16 percent of US fund investors have access to the Internet.
17 Most of them use it regularly. In fact, 90 percent of that
18 90 with access use it at least once or two times a week. The
19 vast majority of them are online everyday. And that typical
20 among their uses of the Internet are for financial purposes.

21 But just as important, and I think this is part of
22 the calculus here, the Internet can serve us far more than a
23 stand-in for paper documents, the current method that we use
24 to provide data or hopefully information. It can, in fact,
25 as you have observed, Chairman Cox, put investors in control

1 when it comes to information about their investments.

2 It is with this in mind that I'm particularly
3 pleased to be able to report that the ICI has launched what
4 we think of as a ground-breaking project to help realize that
5 vision. We are working to extend the XBRL taxonomy to cover
6 the Risk/Return Summary that's included in all fund
7 prospectuses.

8 ICI has engaged Pricewaterhouse Coopers, the
9 experts in XBRL international there to help develop this new
10 taxonomy. We have also formed a very broad working group
11 enlisting our members along with other stakeholders who will
12 be involved in XBRL reporting for mutual funds.

13 We expect to complete the project by the first
14 quarter of 2007 and then we will launch an education program
15 to encourage mutual funds to use this tagging in their EDGAR
16 filings.

17 Now what, may you ask, is the significance of this
18 effort? The current XBRL tagging system for mutual funds as
19 you probably know principally focuses on financial
20 statements. For operating companies, the financials contain
21 most of the information that shareholders want. But for
22 mutual funds and for fund investors, financial statements
23 frankly are of secondary importance. By contrast for almost
24 a decade under the SEC's disclosure rules, the Risk/Return
25 Summary has highlighted the crucial information that

1 investors use in deciding which funds to buy.

2 Now, ICI research about the use and preferences for
3 information among fund shareholders and investors confirms
4 that recent fund buyers look primarily for information that
5 is included in this Risk/Return Summary. It's information
6 such as the fund's fees and expenses, its historical
7 performance and its risk characteristics. XBRL tagging can
8 help turn the Risk/Return Summary into an even more powerful
9 tool than the Commission envisioned when it first adopted it
10 in 1998 as a way to help investors compare one fund with
11 another through the standardization of the information and
12 the format in which it's presented.

13 Now, to our knowledge, ICI is the only US financial
14 services industry organization actively working to extend
15 XBRL beyond financial data. Widespread use of this new
16 taxonomy will introduce millions of investors and their
17 advisors to the benefits of XBRL and we are proud to be
18 leading this new effort.

19 Beyond XBRL, we would urge the Commission to
20 consider other reforms that will help bring fund disclosure
21 into the 21st Century. In the new system we would encourage
22 you to consider, funds and their intermediaries could deliver
23 a clear concise disclosure document at least to those
24 investors who have not affirmatively opted to receive
25 information online. The document could be much like the

1 profile prospectus. It would include a prominent statement
2 that additional disclosures, detailed disclosures, that is to
3 say the prospectus and statement of additional information as
4 they exist today would be available on the funds website or
5 upon request in a paper form.

6 That sets up sort of a win-win system it seems to
7 us. All investors would receive the most important
8 information about a fund, the information that they consider
9 to be most important. It would come to them in a form far
10 more likely actually to be used by them, but all investors
11 and other market participants would still have available the
12 full panoply of information that's contemplated by the
13 Commission's disclosure rules.

14 Now, in addition, it seems to us quite clear that
15 substantial numbers of investors are prepared today to rely
16 exclusively on electronic communications with their fund
17 company. And to serve this group of investors, the
18 Commission should clarify its rules that it will allow
19 Internet-only funds or fund share classes in a way that is
20 not possible today.

21 We believe as other panelists this morning have
22 indicated that the Commission should harness the power of the
23 Internet as a tool for providing important point of sale
24 disclosures to brokerage customers. And, frankly, we would
25 agree with NASD Chairman Bob Glauber that this should extend

1 not just to mutual funds but also to ETFs, separately managed
2 accounts and annuities, products as to which point of sale
3 disclosure information is no less important.

4 In summary, if we take advantage of the best that
5 the Internet offers, we can craft a fund disclosure system
6 that will serve the broad interests of the financial market
7 place and also the interests of average fund investors.
8 Disclosures that millions more shareholders actually use,
9 that it seems to us would be a true revolution and it is one
10 that is within our reach.

11 Thank you very much.

12 MS. NASH: Thanks, Paul. The extension of the
13 taxonomy to the Risk/Return Summary is an exciting develop
14 and we appreciate your efforts in that regard.

15 Moving to Tim next. Tim, you have a particular
16 vantage point as one who is really responsible for using
17 technology to actually communicate with millions of your
18 investors. Can you share your insights with us?

19 MR. BUCKLEY: Sure, Susan, thank you. And thank
20 you to Chairman Cox and Commissioners. We're thrilled to be
21 here. I'm thrilled to be here on behalf of Vanguard to
22 discuss interactive data and leveraging the Internet.

23 It is clear there is a lot of momentum building. A
24 lot of momentum today around revolutionizing disclosure. And
25 we at Vanguard believe the time is right. Why is the time

1 right? The data standards are there. The standards for
2 sharing information, making it accurate, timely and easy and
3 also convenient.

4 On top of that, the Internet is where people have
5 gone to invest. In many ways the revolution has already come
6 to investing. And I'll just give you some good data on the
7 penetration of the Internet to investors. But I'll give you
8 a little bit about Vanguard's background.

9 This is something we've been doing for about 11
10 years now. We launched Vanguard.com in 1995. It was more of
11 a curiosity then. People went out there and they weren't
12 inundated with information. In fact, they only got a couple
13 of things. They get fund prices and yields and some
14 objectives on funds. Only a few thousand people went there.
15 but by 1998 when we started putting account balances out
16 there, it was amazing. People started going. They had a
17 reason to out there to check the web.

18 And then in 2000, people could manage their whole
19 portfolio online. We saw a million people go out there. And
20 today we have 4 million people online. Eighty percent of our
21 contacts come in through the web. We will on a busy day have
22 500,000 people log on and check their account and interact
23 with Vanguard that way.

24 So what does this tell you? It tells you that
25 people have matured online. They have matured already. And

1 they are ready to embrace a change in disclosure, a change in
2 the way we flow information to them.

3 So how do you get at that? What do you do? Well,
4 an essential part of it is tagging the information and making
5 it easy and not doing it in a proprietary way. With XBRL and
6 the work of the ICI with specifically XBRL for investment
7 management, there are the tags out there that we can easily
8 share information so that when we tag it, it can be easily
9 produced somewhere else. So you can get information on the
10 Vanguard Funds whether at a competitor's site, whether at the
11 SEC site or at the Yahoo! or a Google. But that information
12 can be published in a timely and accurate way. So it's out
13 there.

14 One caution I would have, though, is that let's not
15 go about tagging everything we possibly can tag. I'll be the
16 IT guy here for a second and say, well, that's a sure-fire
17 way to end up escalating costs beyond where they need to go.

18 First, we need to decide what is the most relevant
19 information. What information do we want people to act on
20 and prioritize that information. There are over 700 tags in
21 the library. I won't go through each one of them. We have
22 limited time. But there is a lot of great information in
23 here and there is a lot of information in here the investor
24 would not know what to do with. It would look like the old
25 London subway. So we need to prioritize those tags.

1 It is something we have done at Vanguard. If you
2 go to our site and you look up one of the Vanguard funds, you
3 will see that we have tried to give a concise snapshot, a
4 snapshot of the information that is essential to making an
5 investment decision. And it's high level information, but
6 you can drill down on it and get more in-depth information
7 and you can actually drill down and get access to the
8 prospectus as well.

9 We on a daily basis have millions of visits to
10 those web pages to get information on our funds. And it is a
11 rare event that somebody will call Vanguard and not have
12 looked at that website. They will have looked at it for
13 information, become more educated to ask us questions. And
14 it is much the same for our advisory business. We have
15 thousands and thousands of advisors who use our website as
16 well for support material on our funds where they can easily
17 get information to share with their investors.

18 So what do we envision going forward in the future?
19 We would love to see what we do on a proprietary basis be
20 done more broadly, be done across the industry where you
21 could pull up not a Vanguard site but maybe it's at the SEC
22 site or maybe it's through Yahoo! or Google, you could pull
23 up a Vanguard fund and you could pull up an American fund and
24 you could compare those as an advisor or as an investor. You
25 could compare them easily with standards that are out there,

1 but not standards across 700 pieces of information but maybe
2 the 10 or 12 that matter the most. Information along the
3 way.

4 So how about the long run? Well, we certainly
5 believe that tagging more information would benefit, would
6 benefit many people. Maybe not the mass of investors but
7 certain other parties, more sophisticated investors would
8 benefit from it. But, again, I do worry about just opening
9 it up to say let's keep tagging the whole universe. Rather,
10 let's define the universe first. Let's know the road that
11 we're taking and the end that we want to achieve. Let's
12 decide on the criteria we want to use.

13 We have experience of building these tools before
14 to search against fund criteria and we can tell you there is
15 certain criteria that are used and certain criteria that are
16 never used and actually very few people use the really
17 in-depth sophisticated searches. They rely more on those 10
18 or 12 pieces of information.

19 So overall, we're very excited about what the
20 Commission is up to around changing disclosure and really
21 around leveraging technology, leveraging data tagging,
22 leveraging the Internet. We think great things can happen
23 especially over the short term as we adopt XBRL standards.

24 Thank you.

25 MS. NASH: Thanks, Tim, an interesting perspective.

1 Paul, your firm often communicates through
2 financial intermediaries. Can you give us your perspective
3 on how the Internet would be helpful in that environment?

4 MR. HAAGA: Thank you very much, Susan, and thank
5 you for having me participate in this.

6 I think everything has been said but not by
7 everybody. And so I've got a written statement in which I
8 address a lot of the questions that my colleagues have
9 addressed and I think I'll just rely on that and maybe try to
10 add a few perspectives to what they've given.

11 The first is the question that Chairman Cox asked
12 previously about the use of XBRL and data tagging by research
13 analysts. I know you're going to hear a lot about that this
14 afternoon but let me just weigh in on behalf of our research
15 analysts. While they don't use XBRL itself extensively
16 because there is a limited number of companies that have
17 that. They are very interested in it and they do use I think
18 FAX Set and there's a Capital ID is another one. But we are
19 very encouraging as analysts about the use of these tagging
20 and data search protocols.

21 Second is that everybody has talked this morning
22 about the point of sale and the investor buying shares. And
23 that's understandable because the disclosure obligations are
24 keyed off the investor's purchase of shares. But I think
25 that's the third most important time that investors need in

1 their investing life. The second most important is while
2 they're owning the shares and the very most important is
3 while they're withdrawing their shares and trying not to
4 outlive their income and retirement. And that I hope that
5 while we're focusing on the information needs of the
6 purchaser we can also remember the owner and the withdrawer
7 because they are very important as well.

8 Third, we're talking a lot about delivery and about
9 the types of information that people need, the categories of
10 information. While we're doing that, let's not forget that
11 vocabulary matters. It's much harder to regulate, it's much
12 harder to specify and, yet, the difference between knowledge
13 and information is really going to make or break this effort.

14 I am reminded of what happened in 1994 when the
15 bond funds tanked. This is a true story. There was a bond
16 fund investor who stood up at a shareholders meeting and was
17 very upset about the law. He said, "You know, I understood
18 that my account value could fluctuate, but I didn't think it
19 would go down."

20 (Laughter.)

21 As Chairman Cox eloquently said capital markets
22 rely on trust and jargon and legalese are not trusted by
23 investors.

24 And, fourth, while I think it's very important and
25 I certainly agree with Chairman Cox and others that simply

1 moving information data pages from paper to the website
2 shouldn't be our only goal. We should also find better ways
3 to research and use them.

4 At the same time there are some very immediate
5 benefits that can be gained simply by moving some paper to
6 the Internet. Several of my colleagues have held up pieces
7 of paper or piles of paper. Let me go them one better. One
8 of our mutual funds, Growth Fund of America, when it prints
9 its annual report, it fills 17 tractor-trailers. Of that
10 material, just taking out the actual report letter and just
11 focusing on the financial statements which, frankly, I think
12 especially the footnotes are the part that is least often
13 read. That is 600,000 pounds. Six hundred thousand pounds,
14 three hundred tons, one fund, one report and they do two a
15 year to 5.6 million people.

16 If that information could be put on the Internet,
17 there would be a direct and immediate savings to
18 shareholders. So, let's please put some things up on the
19 Internet that are now in paper immediately while we are
20 developing our data tagging and search capabilities.

21 Thank you.

22 MS. NASH: Thanks, Paul.

23 I'd like to switch gears now and have interaction
24 among the panelists and with, hopefully, the Commissioners.
25 So I'll invite the Commissioners to join in with any

1 questions.

2 CHAIRMAN COX: Well, while people are thinking of
3 their questions, I just want to make sure I understand your
4 last point. Can you give us a little more detail about
5 that. I want to make sure I understand exactly what you're
6 describing with all those tractor-trailers.

7 MR. HAAGA: Right. The mutual funds I think
8 because they are corporations they get confused with being
9 businesses. And the securities law require businesses to
10 send out financial statements and that includes footnotes
11 describing valuation methods and other things, a lot of
12 things that never change.

13 The only important part of the financial statement
14 for a mutual fund is the expenses and the summary portfolio
15 and, yet, there are multiple additional pages that are both
16 the full financial statements and the footnotes to those
17 statements and they have to be mailed out to shareholders.
18 We can save a little bit by house-holding, but they have to
19 be mailed out to shareholders every six months.

20 And I can't imagine they are looked at or read, but
21 a person who owns our funds for 20 years gets them 40 times
22 in paper. I'll bring a copy of the report. I won't bring in
23 a tractor-trailer.

24 CHAIRMAN COX: Actually, I get the point. You
25 don't need to bring it in at all.

1 Well, while I've got you, I take it that, from your
2 remarks, that if XBRL tagging were more generally available
3 that your analysts would make great use of it.

4 MR. HAAGA: Yes, definitely.

5 CHAIRMAN COX: And is that the sense of other
6 panelists? That in addition to what we've been focused on
7 that within mutual funds there would be great utility to
8 this?

9 MR. BUCKLEY: Well, whether it's the people
10 managing the portfolio or the mutual fund shareholders
11 themselves, the benefits are much the same. When you think
12 about information once it's tagged you know it's tagged at
13 the source. So it's at its most accurate point, if you will.
14 And then it can be delivered in a timely fashion when it is
15 tagged and then it can be published or pulled, that that's
16 almost instantaneous. And so you don't have to wait to get
17 that from a third party.

18 Morningstar does some great work for fund investors
19 but, yet, we have to wait until that data has been aggregated
20 and then it's published from them. When it's tagged, it can
21 be taken straight from the source. So that goes for our fund
22 managers as well. They see the same benefits on tagging of
23 other securities information.

24 COMMISSIONER GLASSMAN: How difficult is it to
25 develop the taxonomy? It's easier for mutual funds I think

1 than corporations; but in general, how difficult is it?

2 MR. STEVENS: I can report only second-hand
3 information, Commissioner Glassman, because I am not involved
4 in the effort myself. But what I could say is that the
5 process we will follow will be getting sort of a straw man, a
6 taxonomy that Pricewaterhouse Coopers and the experts that
7 are resident there will develop for us.

8 We will then have a very large working group who
9 will go through in considerable detail just to make sure that
10 there is agreement about the architecture that's been put
11 together so that people will buy into it. And at that point
12 it will include, as I have said, the elements of the
13 Risk/Return Summary.

14 If memory serves and I don't know that I remember
15 the exact number, but I believe it is something in the order
16 of 157 particular data elements that would be tagged within
17 this portion of the prospectus. After that, individual funds
18 would have to go in and look at their own risk-return
19 summaries on a fund-by-fund basis and apply the tags. There
20 would have to be some attention to doing this accurately
21 because when it is done by third parties in particular there
22 will be a degree of error that is probably greater than we
23 would hope for.

24 So it is a fairly painstaking effort just with this
25 fairly confined portion of the current prospectus, the

1 Risk/Return Summary.

2 And then after the dataset, the taxonomy is put
3 together, you actually have to have an organization that will
4 maintain it over time. And the Institute is wrestling with
5 what our role or some other organization's role would be in
6 that regard. Depending on how many tags, I'm told, you have
7 some way of calculating how many full-time equivalents you
8 would have to have. But that gives you a sense of the effort
9 just with respect to this portion of the prospectus. If you
10 tried to tag all of the data that Buddy had in those redwell
11 folders over there, it would expand many, many times.

12 That may eventually be where we get, but we are
13 just embarking on a road and our focus has been what's going
14 to be most important for individual investors and, in
15 particular, the key information that the Commission had
16 identified that is of real significance to them.

17 MR. BUCKLEY: And I'll comment a little bit on the
18 actual tagging of the information. Once the taxonomy is
19 established, as long as we are tagging information that's
20 fairly common and you expect the information that's so
21 critical to investing to be common, that at least for
22 Vanguard it would be a fairly easy task. That's held in
23 enterprise data stores and the such. So it's easy to do.

24 Tagging can get very complex and expensive when you
25 start tagging exotic instruments and things like that when

1 you want to know every single holding of a fund, not just the
2 top 50 holdings. So it is all in how we define what we want
3 to tag that will define the costs.

4 I can't speak for the smaller companies, they may
5 have a different challenge, but certainly you could expect
6 common information can be tagged very easily and especially
7 the information we've talked about today. That could be
8 tagged more easily than the more detailed information down
9 the road.

10 COMMISSIONER CAMPOS: If I could just interject a
11 little bit. If we go back to Professor Lutz's very revealing
12 lecture where information is that which reduces uncertainty,
13 and I'm just thinking because everything else is data, what
14 really does meet that threshold as to information. It seems
15 as if you are almost requiring an analytical element or else
16 it's just data. Right?

17 So I'm just wondering if you're promoting the
18 concept that something beyond the data elements that we've
19 come to think about in terms of this is required? In other
20 words, is there an analytical, an interpretive component
21 that's necessary for it to be useful to investors and should
22 we be thinking in some terms like that for the future?

23 DR. LUTZ: Well, we all create information. What
24 is information to one person may not be information to
25 another. As we have even heard in the panel this morning,

1 one investor might want to focus on one aspect of a mutual
2 fund and someone else may not care about that at all. So we
3 create the information.

4 What we are talking about particularly with XBRL
5 and with the use of the Internet, I can go in and ask
6 questions to get the information that I want based upon the
7 data that is presented.

8 I think the problem is -- and someone said earlier
9 -- that we have been trying to tell investors what is
10 important to them and I don't think that's going to work. It
11 hasn't worked. I think that was what we tried to do when we
12 thought if we rewrote the prospectus into plain language
13 everybody could understand it and make informed decisions and
14 that never worked.

15 I think what we can do now is say to people,
16 "Here's the data. Look for your information." And I can,
17 you know, put on my turban and start predicting the future,
18 but I don't think it's too difficult to see that at a point
19 there would be third-party vendors who are going to sell or
20 give away software packages to investors to access that data
21 in the way that they want it. I mean we do this already now
22 in a limited way on the Internet.

23 It would probably would be packaged with my next
24 version of Quicken or Microsoft Money. I mean they already
25 have sophisticated tools there now.

1 I think we have to get away from this idea that we
2 are going to tell people, give them this information. They
3 are going to create it. What our job is is to get the data
4 and as others with more expertise than I have said, we have
5 to do it with the XBRL and overcome those technical aspects.
6 But we can see already from Vanguard and from any number of
7 other sites that people are willing to go in there and get
8 their information.

9 Again, I will use the analogy of the travel
10 websites and how quickly they just pretty much ended the
11 travel industry as travel consultants because we can do it
12 now. And we do it not because those websites tell us what we
13 should know. They simply allow us to find the information
14 that we want and I think that's what we are talking about
15 here. Let the investors be able to find quickly and easily
16 the information they want. And there's been enough research
17 that's been done that we have got a pretty good limited
18 universe.

19 When we worked on the profile prospectus years ago,
20 we quickly came up with the 10 questions that got to the
21 heart of things. And I don't think that has changed all that
22 much, not substantially in the years since. So that is what
23 we're talking about and that's what I see is the promise of
24 this.

25 I'm sorry to keep repeating this, but I think we

1 have to keep clear in our minds that there is a difference
2 between data and information. And also to not think of the
3 Internet as a pipeline even though we like to use this
4 metaphor. If we think of it that way, we're not going to
5 really use it. It is a medium, an interactive medium that
6 creates information.

7 One brief analogy, nobody buys an album anymore.
8 They download their play list. They create their own albums.

9 I was in London in April what I think, one of the
10 more significant events of my lifetime took place. The
11 number 1 song in England, top of the charts, was available
12 online. It did not exist on a CD and there were no plans to
13 put it out as a CD either. And that to me is significant.

14 We have interactive television. We have television
15 on demand. This is the way things are going. We will all
16 create -- we create our own newspapers online. We I think
17 need to start getting the investment community into this mix
18 quickly where investors can create their information and we
19 will simply provide them with the tools.

20 MR. DONOHUE: A question for the panel.

21 Paul, did you have a comment you wanted to make?

22 MR. STEVENS: Commissioner Campos, this history is
23 one that is particularly important to understand about how
24 the profile or how the Risk/Return Summary was developed.
25 Bill was there. I was involved when I was general counsel of

1 the ICI, but there was an effort to make at least this part
2 of the prospectus to be informative and not just giving a lot
3 of data. It really was the intent to make it the better
4 London subway map.

5 And just to give you one example, how do you
6 explain to people like Paul's shareholder that funds can
7 fluctuate down as well as up in value? Well, there's a bar
8 graph that's here of the total returns of the fund over time
9 which was intended graphically to emphasize it can go below
10 zero and it can go above zero as well.

11 So there has been a good bit of thought given by
12 the Commission, its staff, by outside consultants and others
13 to making at least this part of the required disclosure more
14 than just data to make it informative.

15 MR. DONOHUE: A question I have for the panel, what
16 would you think the appropriate role for the Commission in
17 what really is an evolution that's going on such that the
18 Commission doesn't wind up being an impediment or rather may
19 help as a facilitator?

20 MR. HAAGA: I think the Commission -- and thank you
21 for not wanting to be an impediment -- the Commission, what
22 they really need to do, they do need to specify some minimum
23 amounts of information. It's clear. And I think adopting
24 something along the lines of the profile would be good. We
25 have talked a lot about the Profile Plus and I was also

1 involved in developing that.

2 But one of the things we did was to find out what
3 information people want. We went and looked at what they pay
4 for and what they pay for, by and large, is the Morningstar
5 one-pagers that had concise information in the same place for
6 every fund.

7 And so I guess I would commend the Commission to
8 please just, you know, enact a profile that would involve
9 some standardized placement of information and types of
10 information and then let other things go. Relax the
11 advertising rules, at least the delivery requirements
12 relating to the advertising rules, allow more information to
13 be developed by the funds themselves. And I think you will
14 be pleased by the outcome.

15 MS. NASH: One of the things I think that people do
16 like about Morningstar is that you find everything in one
17 place in the same order. In some of the past iterations that
18 the Commission has gone through on disclosure reform, the
19 industry has asked for flexibility in presentation,
20 flexibility in presenting one fund by itself or multiple
21 funds together, that kind of thing.

22 I would ask the panelists for their views on going
23 forward as we begin this process: Do you think the Commission
24 should be more prescriptive? Less prescriptive than it's
25 been? Because one thing I hear Bill and I think Barbara

1 saying is that information architecture is very important,
2 how it looks, how it feels, how you get at it.

3 But I have a question about whether the Commission
4 can ever really be the one to specify exactly how that should
5 all work. I am wondering what the panelists think about that
6 issue.

7 MR. BUCKLEY: Information architecture is very
8 important but we have to realize that at Vanguard we serve
9 very different client groups. And for each client group we
10 will have a different information architecture.

11 What is more important is that the Commission come
12 out and say here are the 10 or 12 pieces of information we
13 want to make sure are there on every page and not get caught
14 up in the visual design.

15 We have best practice in visual design we're
16 willing to share. But let us architect it according to our
17 website, according to our clients and according to our
18 experience and let's worry about the information that is on
19 the page, the 10 or 12 important pieces of information.
20 Because we do have a fiduciary duty to make sure they see
21 that information. And different shareholders will see it in
22 a different way. A 401(k) participant is not the same as a
23 retail participant -- sorry, a retail shareholder. And a
24 retail shareholder for us is not the same as an advisor.

25 MR. STEVENS: Susan, it seems to me that your

1 question and Buddy's are a little bit related. I think some
2 degree of flexibility is appropriate and some degree of
3 standardization is as well. And perhaps you can look at this
4 at least with the portion of the prospectus that would be
5 data tagged in such a way that, well, if it was not presented
6 exactly the same way, the fact that it is tagged would make
7 it accessible and would provide a tool that would facilitate
8 additional flexibility.

9 The other thing I would say is that the Commission
10 should take a very serious view about trying to avoid adding
11 to the key body of information, make a serious judgment now
12 and try to adhere to it. Because one of the things that we
13 have experienced is that under the pressure of events, the
14 spotlight of a particular situation, some new disclosure
15 items becomes all-fired important. And it may be to some
16 people, it may be for some period of time. But, you know, I
17 mean we've gone through this history together in so many ways
18 and I think that we understand that there is a body of
19 information that is all-weather and it ought to be there.
20 And so resisting changing that body I think is going to be
21 something that would be important for the Commission to try
22 to discipline itself around as well.

23 DR. LUTZ: One of the things that I run into in the
24 corporations that I work with in financial disclosure is the
25 extreme conservatism in presenting data. They are afraid to

1 make it look, well, to use the terms of Chairman Cox, to make
2 it look like USA Today Money Section. They are really afraid
3 to do that for any variety of reasons.

4 I think the more that the Commission can encourage
5 companies to be creative in disclosure as long as it does not
6 mislead or distort but really and truly communicates, that's
7 the first thing.

8 The second thing is that if you're doing this on
9 the web, there is no more harsher audience than the people on
10 the web. If your site doesn't work, you will pay for it and
11 you will find very quickly that you're going to have to
12 change your ways. And I think the public will educate you
13 very quickly. But I do think more encouragement for people
14 to use information design and to do things in a creative way
15 to communicate with people would really help because
16 companies are, quite frankly, afraid to try something new. I
17 mean, "The old 8-point type worked just fine, thank you. And
18 we'll stay with that." And even if they know it will be
19 better, nobody wants to take the risk.

20 And I think a second thing, and I am surprised no
21 one has mentioned this, and I'm going to wear my other hat as
22 a lawyer, is there are legal issues in the regulatory issues.
23 I think we need to take a look at what's holding companies
24 back because they're afraid of or they don't have a clear
25 understanding that this is okay according to the regulations.

1 And I think we need to take a look at those as well.

2 CHAIRMAN COX: Well, may I take the opportunity
3 then to ask you a question? You said that companies aren't
4 willing to take the risk. And earlier in your prepared
5 remarks you described three distinct purposes that we're
6 trying to achieve with our mutual fund prospectuses. They
7 are not necessary in consonance with one another and yet
8 we're trying to do them all in the same document.

9 Do you have any suggestions of how we might
10 differently attack this problem so that we can achieve each
11 of those three separate purposes perhaps in a different way.
12 In particular, the liability piece.

13 DR. LUTZ: The liability is always the first thing
14 that I run into when I work with companies. And they
15 interpret liability to mean if I vary from the previous
16 format, form or wording, then I'm getting into liability
17 trouble. And it is only if I can show them an example of
18 someone who has done it and hasn't gotten into trouble that
19 they're willing to do it.

20 I do not think that liability and disclosure and
21 information that the investor seeks are mutually
22 incompatible. Stop and think. If we make the disclosure
23 accessible, informative and easily understandable, what's the
24 problem? We have covered information disclosure and
25 liability.

1 And I think that we need to take a broader view and
2 not have -- everybody is worried about their own little area
3 and I think we have to see all of this as --

4 CHAIRMAN COX: This problem is exactly as you
5 described. And even though you are exactly right about why
6 people shouldn't behave that way, they do. And they do even
7 though you and others have amply explained to them the
8 benefits of behaving differently. What can change this?

9 DR. LUTZ: I think I would go back to the original
10 plain English project when we made the decision to show not
11 tell. And I think the pilot project that we are currently
12 doing with the XBRL is exactly the way to go.

13 We did a similar pilot project. We rewrote the
14 MD&A's into plain language. We rewrote mutual fund
15 prospectuses into plain language cooperating with companies.
16 They used it as their filings. They had no problems with
17 their filings. Then we could go out to others and say, "Go
18 thou and do likewise and you will not suffer." And that made
19 a big difference.

20 I think we have to do it by showing people how to
21 do it, showing that they won't get into trouble if they do it
22 this way. And then they can imitate it. We all learn by
23 imitation.

24 MR. STEVENS: Let me see if I can take a stab at
25 this because it is extraordinarily important to the success

1 of any kind of initiative in this area.

2 I think one of the ways we get hung up is on the
3 language that we use around these issues. And securities
4 lawyers are always talking about the delivery of the
5 prospectus.

6 Think about the mutual fund prospectus. How do we
7 deliver it? We put it in the mail. It comes to someone's
8 mailbox. They've got to go get it out of the mailbox.
9 They've got to sit down, open the envelope and read it. But
10 we are hung up on this notion of delivery.

11 CHAIRMAN COX: You skipped a step. They have to
12 schedule a few hours to do that.

13 MR. STEVENS: Yeah, take some time out of their
14 busy schedule, right.

15 CHAIRMAN COX: That's right.

16 MR. STEVENS: But what we're really doing is making
17 the information available to them. And that's how I think we
18 need to think about what the law requires of us. And what
19 Bill has described about the Internet, it is at least as
20 good, and if we make the information of a higher quality and
21 more useful, an even better way of doing exactly the same
22 thing effectively that we do via the US Postal Service making
23 the information available.

24 And, therefore, if it has been made available to
25 the investor via the Internet, it is no less effective from

1 the point of view of "delivering the prospectus" for the
2 securities laws purposes. I think, you know, you need to
3 conceptualize what it is that the law requires of us.

4 Now, what we're trying to do is develop --

5 CHAIRMAN COX: Do I understand you to be saying
6 that you can deliver the legally tested boilerplate which
7 nobody except the courts and the lawyers can understand
8 because it's part of what's available on the Internet, but
9 then if you put a plain English gloss on top of it that makes
10 it clear what the heck you are talking about, you won't get
11 in trouble for skipping the other?

12 MR. STEVENS: No. I think the point is to try to
13 improve the quality of all of the disclosure.

14 The point is the system as it now delivers a mass
15 of information or data and you do not perfect the delivery on
16 the basis of whether someone finds that to be useful or
17 actually indeed uses it.

18 So, via the Internet, you're accomplishing the same
19 purpose but with the hopes of actually doing it in such a
20 form that people will put it to use and find it altogether
21 more valuable than what they do in the current system.

22 In sum, the liability question has got to be
23 answered, but I don't think it's that hard. The harder thing
24 is how you craft the information when it is delivered in an
25 alternative way in a way that will invite people to use it

1 more effectively.

2 MR. HAAGA: This is not a liability comment, but I
3 think we shouldn't lose sight of the flexibility that putting
4 things on the Internet gives us. Right now when we prepare a
5 prospectus, we have to have a document that we really hope is
6 going to last a year because we send out 17 tractor-trailers
7 full of prospectuses; whereas, if we get stuff up on the
8 Internet there will be the flexibility to update and improve
9 things as time goes by. I think that will give us a lot of
10 comfort being a little more flexible and experimental in what
11 we say.

12 DR. LUTZ: I just want to quote Arthur Leavitt
13 whose favorite comment was, "Disclosure is not disclosure if
14 it doesn't communicate."

15 MR. DONOHUE: A question for the panel. The ICI is
16 taking the lead right now on developing the taxonomy. What
17 would be the most productive steps and the role of the
18 Commission that would be envisioned by the panelists as that
19 process progresses and reaches some observations,
20 conclusions, recommendations?

21 MR. STEVENS: Well, first, we very much hope that
22 you will take part in the working group. I think there will
23 be members of the staff who will be taking part because we
24 want to make sure we get the effort correct.

25 I think once we have the taxonomy developed

1 thinking about what incentives can be provided to mutual
2 funds to begin filing their EDGAR filings with the tags would
3 be useful. It is not as important to my members to get, you
4 know, accelerated effectiveness of their filings and things
5 of that nature, so perhaps some other incentives could be
6 looked to to encourage a voluntary program.

7 CHAIRMAN COX: Do you have any suggestions?

8 MR. STEVENS: Well, I think looking at the
9 XBRLized, if that's a verb, Risk/Return Summary and how it
10 would fit in as a part of a broader disclosure reform would
11 be a huge incentive. Because if you had a larger group of
12 funds that were involved in that voluntarily and the
13 Commission made it clear that over time it wished to move to
14 a point where, you know, the profile would be the principal
15 document that's provided and the rest of the information
16 while we continue to improve it and its utility would be put
17 on the Internet, that would be a tremendous incentive, I
18 think. That's the broader concept of the kinds of reforms
19 that the Commission could consider and that this effort would
20 fit into.

21 MR. HAAGA: Yeah, I think that we have enormous
22 incentives to participate beyond just the XBRL part because
23 the entire project here is enormously valuable to us and to
24 our shareholders.

25 DR. LUTZ: I think pilot projects are extremely

1 useful. They are practical. They uncover problems. They
2 give solutions. And they build a spirit of cooperation and
3 confidence and trust and provides a means to show people the
4 way they should be going and the way they can go.

5 I think taking the Profile Prospectus maybe and
6 doing something with that in cooperation with companies who
7 would volunteer. It builds a sense of confidence and
8 understanding. And we all learn together as we work on it.

9 MR. BUCKLEY: I'll just comment quickly here. If
10 it is that that profile that's online, the concise
11 disclosure, and we don't have to deliver the truckloads of
12 prospectus and all, then there is a huge financial incentive,
13 but there is also one where when we look at it, so as a
14 mutual company, we pass those financial benefits onto our
15 shareholders. But that is not even the greatest one.

16 The greatest one is that we will actually know that
17 our shareholders are getting better disclosure, that they're
18 getting this information in a more timely way and in a more
19 interactive way and one that can be easily absorbed that's
20 useful and usable especially if we have picked those 10 or 12
21 critical elements to show in that concise presentation.
22 I think there is huge incentive if we know what the end is is
23 out there.

24 MS. NASH: Just to hark back to one concept that
25 Barbara Roper raised. She talked about the importance of

1 investor education. I guess my question for the panelists is
2 if we move further to doing disclosure through the Internet,
3 does it give us a better chance to integrate investor
4 education with disclosure of a fund's particular information.
5 Or are those two functions that are separate and we should
6 look at them separately?

7 MR. HAAGA: I'll start. I think disclosure and
8 education should be looked at together and I think one of the
9 mistakes we've made in the past is conflating the two and
10 thereby putting too much burden on the prospectus as serving
11 too many purposes and too many masters. And I think if we
12 -- I've already mentioned the flexibility of using the
13 Internet -- we use advisors, as you know, to work with our
14 shareholders and so we are not, happily, relying solely on
15 the Internet or on our mailings to do all the education
16 function. Nonetheless, even we think we can improve things
17 if we get more flexibility.

18 MR. BUCKLEY: We, of course, deal with the advisors
19 as well as the direct investor and I'll use the direct
20 investor here. They certainly use the educational tools we
21 put out there but not in the amount that you might think or
22 might hope. So we have always taken a different approach
23 which is let's put something out there in plain English so
24 they don't need a pop-up. They don't need someone to explain
25 what fees are. They don't need someone to explain what

1 holdings are or what information they should be looking at.
2 That that should be actually part of the actual disclosure on
3 the fund that is on the web. That it is easy, so easy to
4 understand that you don't need the education.

5 Education is out there and it is probably on many
6 of the sites already today. But the ideal here is to make
7 these concise and clear in what we present on our funds
8 online.

9 MR. STEVENS: Susan, I think again that the
10 educational purpose will be advanced by a focus as tight as
11 possible on what the key information you want to impart.
12 There has been a lot of emphasis in our marketplace on
13 consideration of the effect of fees and expenses on long-term
14 performance of mutual funds.

15 I think the research information now indicates that
16 recent fund purchasers have looked at that as a key element
17 of information. If you look at trends in fund fees and
18 expenses, they are down considerably, even The Wall Street
19 Journal's report of our most recent research today.

20 That it seems to me is an educational success. And
21 if there are five or six other bits of information that you
22 really want to drill into the investing public, this is the
23 key stuff that you ought to be focused on, then that sort of
24 high quality document that you will draw people's attention
25 to will have a very direct educational benefit.

1 DR. LUTZ: I think also, again I'm going back to
2 the interactive nature of the Internet, that you can serve
3 whether somebody is just a beginner or a sophisticated
4 investor, that website will serve them.

5 I don't know if you are a fan of Wikipedia, but if
6 you look up something on Wikipedia, you can get all the
7 backgrounds you need as you read the article and if you need
8 to branch off and come back, it's a very rudimentary way of
9 using the Internet. But it shows you the possibility that
10 you can educate the investor even as the investor is just
11 looking for basic information.

12 If you go to the IBM website, they do this in a
13 limited way with their online annual report where they have a
14 section that says, "How to read our annual report." And they
15 go through and they take each section of it in the financial
16 section and then they'll saying, "This is what these numbers
17 mean." And then you can link over to their current report
18 and then after you have read what cash flow is supposed to
19 be, you can go over and look at the IBM cash flow for that
20 report.

21 So, again, we need to think of the expansive -- it
22 is, you know, people have to start reading science fiction to
23 understand what's going on. The word "cyberspace" comes from
24 science fiction. Cyberspace is unlimited. We are still
25 thinking of print in bound books. There is no limit when you

1 get on the Internet. And when you get into that area of
2 information, it is infinite. We have to stop thinking of
3 books. I mean it's tough. So we can educate investors. We
4 can inform them. And we can give the financial analyst the
5 information all in the same website if we think about the way
6 that we should be using it and the way we should be designing
7 it.

8 MR. DONOHUE: This morning's panels have given us
9 much to reflect on. I want to thank each of our panelists
10 again for taking time out of your busy schedule to join us.
11 Your perspectives have been very illuminating.

12 Before we adjourn, I would like to acknowledge
13 several members of the Division of Investment Management who
14 along with Susan Nash and Susan Wyderko, labored hard and
15 long behind the scenes to make this morning's session
16 possible, Brent Fields, Chris Kaiser, David Schwartz, Debbie
17 Skeens, Toai Cheng and Evelyn Malone.

18 That wraps up this morning's sessions. The
19 roundtable will convene again at 1:15. Thank you all.

20 (Whereupon, at 12:17 p.m., a luncheon recess was
21 taken. Reconvened at 1:18 p.m.)

22 SESSION TWO: GETTING ANALYSTS AND INVESTORS SIGNIFICANTLY
23 BETTER INFORMATION

24 CHAIRMAN COX: Good afternoon. Welcome now to the
25 second half of our program. I want to thank you once again

1 for all coming today. Perhaps we have had a little bit of
2 in-and-out and not all the same people. We have a very, very
3 outstanding panel awaiting us and I want to make sure that we
4 give ample time for that.

5 This morning we explored the potential of
6 interactive data and the Internet to make mutual fund
7 information more user friendly to the individual investor.
8 This afternoon we are going to be focused on ways that
9 interactive data can improve the usefulness of information
10 provided by companies of all kinds to investors of all kinds,
11 large and small.

12 For institutional investors, just as much as for
13 the more than 40 million individual investors in the United
14 States of America who directly own stocks, interactive data
15 offers the opportunity to analyze companies with information
16 that is highly current, easily obtained and presented in
17 exactly the way the investor wishes to view it.

18 This afternoon we will hear from this distinguished
19 panel of analysts and investors who will help us focus on how
20 interactive data could be most useful in evaluating
21 companies. We will see a brief demonstration, and we will
22 hear from our panel on the types of new tools that could help
23 us all spend more time on analysis and less time on data
24 entry and verifying numbers and other manual tasks.

25 Of course, all of the potential benefits of

1 interactive data will only be realized if it is hassle-free
2 and cost effective, particularly from the standpoint of the
3 companies that produce it. That is why the Securities and
4 Exchange Commission has created the interactive data test
5 group, to allow companies voluntarily to file their reports
6 using an interactive format so that we and they can
7 simultaneously learn from the experience.

8 So far companies representing more than 1 trillion
9 dollars in market value have volunteered to be a part of this
10 pilot. They are already tagging their financial statements
11 and other data to allow for enhanced analysis. The
12 interactive data test group has something to do with the
13 selection of our next speaker.

14 As I have noted several times today, I think that
15 interactive data has the potential exert an enormous positive
16 influence on our capital markets. And, so, for this
17 afternoon's address, I asked our staff to see if we couldn't
18 book someone who is equally influential. In fact, I
19 specifically asked that one of Time Magazine's 100 Most
20 Influential People from 2006 be our speaker. Then we
21 whittled it down.

22 Angelina Jolie's PowerPoint presentation was we
23 thought too cumbersome. And the Pope wanted to focus
24 exclusively on software engineering issues, which we thought
25 would be better for a later program.

1 (Laughter.)

2 So we whittled it down to three finalists and now I
3 have to tell you that publicly we'll offer our apologies to
4 George Clooney and Oprah and we decided to go with the one
5 woman who is by far the most qualified to address these
6 issues because she is, her company is a member of our
7 interactive data test group. Anne Mulcahy is the chairman
8 and CEO of Xerox Corporation. She also serves on the boards
9 of Catalyst, Citigroup, Fuji, Xerox and Target Corporation.
10 As an English and journalism major, she has agreed to deliver
11 her remarks in plain English.

12 She began her career at Xerox as a field sales rep
13 in 1976. She rose through the ranks in sales and went on to
14 serve as vice president for Human Resources, then chief staff
15 officer, then corporate senior vice president and then
16 president and COO. In 2001, she became Xerox's chief
17 executive officer and the following year, she added the
18 title, "Chairman."

19 Well, I would guess that Ms. Mulcahy doesn't object
20 to being included on Time Magazine's list along with Ms.
21 Jolie and Mr. Clooney. I have a feeling that she's probably
22 happier to be included on Barron's Magazine's list of the
23 World's Best CEOs. And with the recent addition of Xerox to
24 our group of interactive data trailblazers, she's joined
25 still another impressive list. Please welcome Anne Mulcahy.

1 MS. MULCAHY: Thank you, Chairman Cox, for that
2 lovely and entertaining introduction. I really appreciate it
3 and my kids were, I have to say, very unimpressed with being
4 part of the Barron's list, but the Time's 100 they thought
5 was pretty cool.

6 And I'm just really delighted to be here today and
7 it is a topic that we care a lot about. I have to tell you
8 truth be told that any CEO who receives an invitation to
9 visit the SEC does take a deep breath, but this was an
10 invitation that certainly I could have refused but wanted to
11 accept a great deal.

12 It is both a pleasure and a privilege to be here
13 and to have the opportunity to share some of my thoughts with
14 you on the future of financial reporting and more
15 specifically I'm going to touch on three subjects briefly.
16 The first, why are we participating in the SEC's interactive
17 data test group? Next, do we have any advice as we take on
18 this very complex and challenging task? And, third, maybe
19 just some thinking about some pitfalls along the way as well.
20 So, it's a good roadmap for my remarks and let me start with
21 why Xerox is part of this test.

22 I would say that it's very much part of our
23 tradition to volunteer, to push the envelope and to use
24 technology specifically to make our lives easier and more
25 productive. Actually, years ago, Xerox was part of the EDGAR

1 pilot from concept to launch. There is no question that our
2 entire company cares a lot and actually is built on
3 innovation. So being on the ground floor of something like
4 this is something we like. We like to think that it's part
5 of our DNA.

6 Certainly another reason that we felt it was
7 important to participate is because we believe that the
8 potential is enormous. Applying the possibilities of
9 interactive data to financial reporting not only makes it
10 more effective, it makes it more expansive, more transparent,
11 more useful, more helpful to investors and potential
12 investors large and small. So I think the goals are pretty
13 significant.

14 Victor Hugo once had famously quoted -- was quoted
15 as, "No army can resist the power of an idea whose time has
16 come." And I think it's a most appropriate quote. The
17 Commission's embrace of interactive data is clearly an idea
18 whose time has come.

19 It's been 20 years since EDGAR was developed and
20 certainly it's been tweaked here and there over the years,
21 but it is essentially the same platform it was when it was
22 launched in the late 1980s. So, EDGAR may have stood still
23 but the world certainly hasn't.

24 So if you reflect, you would think back and say
25 when we started EDGAR, there wasn't an Internet, there wasn't

1 a Google, Blackberries, iPods, cell phones didn't take
2 messages or photos. People went to libraries to do their
3 research and overnight delivery of business documents was
4 considered fast. So you all have a context that you could
5 talk about and there's no shortage of examples. But the
6 point is it is time to move on to the next level. We do
7 believe that interactive data holds the promise of
8 transforming the way we report and retrieve financial
9 information.

10 So for companies like Xerox, we will be able to
11 prepare and file information more easily and effectively.
12 And we will have the assurance knowing that it will be
13 available to institutions and individuals faster than today
14 and that the accuracy will also be improved considerably.

15 And just as importantly, it will give the public an
16 improved capability to analytically understand financial
17 information. And that's really a big deal.

18 And where it gets kind of exciting for us is making
19 financial documents interactive. This is an area we know
20 well. We actually refer to it as smart document management
21 and it is something that we have been providing to our
22 customers now for a number of years.

23 Documents can be imbedded with intelligence and,
24 for example, we can make documents easier for our customers
25 to retrieve them. They can carry their own translation

1 requirements, they can carry their own histories of where
2 they were created and how they've been used. And although it
3 has been made possible by digital technology, technology
4 alone is not sufficient.

5 I think we have all learned that the bigger
6 challenge is that new technology always requires changes in
7 the way people work. Productivity is not what you get
8 imbedded in software code and business improvements don't
9 come in a box and greater transparency doesn't come because
10 of legislation alone. Technology is an enabler, not a
11 result. It's a means, not an end. And that is really why
12 this group is so important. It is where the rubber meets the
13 road.

14 The Commission quite correctly, in my view,
15 understands the need to integrate technology with the way
16 real people do real work in the real world. What looks good
17 in the lab often doesn't work well in the office.

18 To get at this issue, we have actually been
19 conducting a lot of studies throughout the US and Europe and
20 I would say that the results are somewhat of a wake-up call
21 for industry and government alike.

22 Less than half -- 48 percent to be precise -- of
23 senior managers think IT makes their jobs easier. In fact,
24 one-third believe it makes their work more complicated.
25 Research also shows that 1 in 5 workers spends at least 60

1 percent of their time dealing with documents. That's 29
2 weeks of work all spent managing about 1.3 trillion documents
3 produced in offices each year. Many of these, potentially
4 most of these documents, still exist on paper, but there are
5 an increasingly amount of them that are done in digital form
6 on computer screens, whether they're in your Blackberries or
7 on your web pages, that's where information is living today.
8 Managing that reality really does require a very different
9 approach from the past.

10 The old world of IT was made up of the little "i"
11 and the big "T". The focus was always on the technology.
12 The new world of IT is focused on the big "I" and the little
13 "t". It is all about what really matters and that is the
14 information. So, big "i" little "T" is about how the
15 information flows, where it goes, who it touches, what value
16 it delivers and not just how the technologies work.

17 I have to say for the past half century we have
18 actually been thinking just the opposite. It was all about
19 machines, processing data, and certainly with very little
20 attention paid to the way we process the information building
21 in our information infrastructures. But that truly is
22 starting to change now.

23 In every business organization, people are thinking
24 of the best way to capture, manage and deliver content. And
25 they desperately need solutions and services that guarantee

1 business continuity, foster collaboration and ensure legal
2 and regulatory compliance and it has to be more cost
3 effective. And all those roads lead back to smarter document
4 management, a way to streamline document processes by working
5 smarter with documents and more importantly the information
6 they contain.

7 So under the leadership of Chairman Cox, the SEC is
8 helping lead the way. And the sheer size, the visibility and
9 the critical nature of financial filing and reporting makes
10 this one of the most significant applications of document
11 technology anywhere, period. And that is why Xerox is so
12 interested in being a part of this project and that may be
13 the understatement of all time.

14 So we are excited about this project and I am going
15 to move on to the second item I was asked to address and that
16 is what advice would I give to this community as we explore
17 this new frontier together.

18 I'm sure I'm not going to say anything that is
19 radically new. As a matter of fact, my advice is more likely
20 to be reinforcing of the direction that is already being
21 taken rather than setting out a new direction. But it is all
22 about executing and alignment. So here it goes.

23 First, I think it is really critical that a lot of
24 listening is done. I would dare say that the vast majority
25 of us in the pilot, if not all, share a very common set of

1 objectives. We want greater speed, more transparency,
2 improved accuracy, more consistency and comparability across
3 companies, better search capability and less complexity. A
4 pretty tall order. But, if we balk at something or support a
5 change or question a policy, I think it is because we really
6 care. So listening to these views can only enhance the
7 outcome of the product.

8 I have to say this one I really think we know from
9 experience. We've been doing a lot of listening at Xerox
10 lately and it has helped our company improve enormously. One
11 of the hallmarks that we like to think about at the new Xerox
12 is a deep desire to be connected to the realities of our
13 customers. And we work with a passion and persuasiveness
14 that we hope no other company in our industry can match.

15 What we learn really is the foundation and it
16 informs all our research and development efforts today. And
17 what we're finding out is that customers are just not
18 interested anymore in technology for the sake of technology.
19 They want help in solving their problems, boosting
20 productivity, growing their revenues, producing higher levels
21 of customer value for their customers. And the only way you
22 really help is to really listen to what their issues and
23 their challenges are.

24 Second, you have to collaborate with your various
25 customers, companies that will input into this system, the

1 regulators who will manage it, the investors who will rely on
2 it and perhaps most importantly the public who has a right to
3 it. And, fortunately, they are all represented today and
4 that's a good thing. It's really a good start to make sure
5 we understand who our customers and constituencies are.

6 But a lot of the real collaboration is going to
7 take place in the trenches. And I think some of it is going
8 to be messy and a little frustrating as well. This will all
9 be about listening to things that you probably won't want to
10 hear, probably getting thrown off schedule and being tempted
11 to begin to disregard input and feedback. And that would be
12 really a rift. This is really an opportunity to listen, to
13 respond and to stay on course.

14 Third is getting it roughly right before you
15 launch. I have to tell you, as a product developer, we have
16 lots of experience with this and the price you pay not to get
17 a product roughly right is extraordinarily expensive. And that
18 means to say that timetables and schedules are really
19 important but, you know what? They are arbitrary devices.
20 You have to be their master and not the other way around and
21 take the time that you need to get it right.

22 It is essential in my judgment that we actually
23 launch a product that really does meet the satisfaction of
24 the constituencies. And speaking from experience,
25 technological graveyards are filled with products that failed

1 miserably out of the box and then they are never able to
2 recover. So once interactive data is out of the box, you do
3 have to live with the vast majority of consequences and the
4 public can be quite unforgiving.

5 So next might seem like it's a contrast to my
6 previous statement, but it's about launching a product that
7 is roughly right, but it doesn't have to be perfect. Nothing
8 in this world achieves perfection, but I have to tell you
9 that engineers and programmers always strive for it. And at
10 some point someone does have to step in and say, "Enough."
11 So it is a fine line to walk this line between good enough
12 and perfect and I think the two pieces of guiding advice
13 would be listen to your customers and then be decisive.

14 Fifth is about keeping it simple. There is a lot
15 of complexity in interactive data, but your users don't have
16 to see it. I think the genius of the first Xerox copier
17 which came out in 1959 was actually its simplicity to use.
18 There certainly was a lot that was going on behind the
19 curtain, but for the user all they did was kind of push the
20 green button and the copy came out. And I think it is just
21 an extraordinary goal that we should strive for from a
22 technology perspective.

23 I can't stress this point enough that there really
24 is an opportunity to design for simplicity even though the
25 design itself may be complex. I have to say, and it's kind

1 of my pet peeve, I still get very annoyed when I have to push
2 Control-Alt-Delete to activate my computer. Why not just one
3 button? And I am sure there are good reasons, but I think
4 those are the things that have to be thought through that are
5 just opportunities to kind of simplify and streamline as we
6 launch this approach. Do whatever it takes to make it user
7 friendly and intuitive.

8 So let me turn to the last issue I was asked to
9 discuss and that is what bumps in the road I see ahead of us.
10 And it is actually because the promise of interactive data is
11 so enormous that therein lies the risk. Nothing of great
12 importance comes easily. And although we all agree on the
13 conceptual description and the general direction, the devil
14 always lies in the details. So it will be fair to say that
15 we will definitely face unforeseen technical challenges.
16 This is a time when naysayers are really out and in a
17 leadership position. Skeptics are a lot easier to find than
18 supporters. And a lot of advice to turn back and not throw
19 good money after bad. I think you can expect that public use
20 of this system may be less than you hoped for, at least in
21 the early days, and there may be lots of comment, whether it
22 is from the press or Congress, about the cost of doing this
23 as well.

24 And despite our best efforts, my guess will be
25 there will be a fair amount of complexity as well. I think

1 that is something that we should expect and ensure that we
2 are prepared for. In many ways, it is actually a sign that
3 you are on the right track.

4 Change is really, really tough. People hate change
5 and, quite frankly, it is human nature. We have experienced
6 an enormous amount of change at Xerox over these last five
7 years and what we have discovered is that people are willing
8 to change when there are three conditions that are in place.

9 The first is that the pain of the status quo
10 actually has to be greater than the pain of change. So
11 people have to have a perspective about what they're leaving
12 behind and why it is so important that they move forward.

13 There has to be a clear vision so they have to see
14 that this change is going to lead to a better future. So it
15 really has got to have concrete goals that are well
16 understood by all the constituencies. And there is no more
17 important time for our communications to be open, honest and
18 extremely direct.

19 So I think it is very appropriate that we keep on
20 pointing to a brighter future, keep listening to the
21 customers and also the critics and keep the communications
22 open. And during that whole time believing in what you do
23 and having a passion for it is hugely important as well. I
24 know I do.

25 So I began this talk by talking about this famous

1 quote from Victor Hugo, "No army can withstand the power of
2 an idea whose time has come." But when I wrote it I said I
3 wasn't quite sure I had it exactly. So I actually Googled
4 that quote to make sure that I had quoted Victor Hugo right
5 and while I was doing that I found another quote that
6 actually was better. I'll use the quote now. It says, "Of
7 course, you have critics. It is the story of every man who
8 has done a great deed or created a new idea. It is the cloud
9 that thunders around everything that shines. Don't bother
10 yourself about it. Keep your mind clear and your focus
11 true."

12 That's not a bad piece of advice to certainly end
13 my talk on. I have to tell you that at Xerox we are actually
14 very proud to be associated with your work. You can count on
15 us, by the way, to be both supporters but also constructive
16 critics as well.

17 I just want to thank you for inviting me to share
18 our thoughts and this is an invitation that we're delighted
19 we accepted. Thank you very much.

20 MR. BOOTH: Thank you, Anne, very much for those
21 perspectives. Very illuminating I am sure for everyone.

22 My name is Corey Booth and I am the Chief
23 Information Officer of the SEC. I can't help noting I am
24 actually the third speaker of the day with an English degree
25 who seems to have lost their way but ended up in an

1 interesting place.

2 My role today is to kick off the afternoon panels
3 and most importantly to introduce four speakers who are going
4 to start us off and give us their perspectives first before
5 we get into the panel, per se.

6 First, I'd like to introduce Dr. John Markese, the
7 president and chief executive officer for the American
8 Association of Individual Investors, a not-for-profit
9 educational institution. John presents investment seminars
10 and writes columns on stock analysis, portfolio management,
11 mutual funds and other financial topics and is a strong
12 advocate for the empowerment of the individual investor
13 through improved information and tools.

14 Please welcome John Markese.

15 MR. MARKESE: Thank you, Corey. I'd like to thank
16 the Commission for this opportunity to speak. I thought I
17 would take some time and tell you how individual investors
18 actually use information this afternoon. A little bit about
19 our association so you can understand what I mean by an
20 individual investor.

21 We have been around since 1978 and about 1980 we
22 started writing about how to use your computer to make
23 intelligent investment decisions. Now those computers are
24 starting to show up on the Antiques Roadshow today, but we do
25 have powerful computers now available to everyone.

1 Our average member, and I am going to say this a
2 little bit unfortunately, is in their late 50s. We try with
3 all our might, we can't seem to get young people involved.
4 Mostly male, again that's unfortunate, but we are hoping
5 there are other readers to these memberships. And they have
6 advance degrees, not necessarily in finance. In fact, not in
7 finance is the case.

8 If you think about investors with that background,
9 I'm going to give you a little bit of the hierarchy. There
10 is the investor that basically takes advice from a
11 professional. There is a second level that I will say looks
12 at Value Line. Let me speak about the third level, the
13 engaged investor that is going to use the database.

14 Now, in the early Nineties, our members came to us
15 and said, "Well, we now have these computers. You've been
16 writing about this. We want to screen large databases."

17 So we went out and talked to data vendors,
18 analysts, analyst quotations, large databases and I have to
19 say we begged, we implored, we cajoled and I think we even
20 cried trying to get a comprehensive database at a reasonable
21 price. And we did.

22 What we did with that is we wrote software allowing
23 them to screen, individual investors to screen, a database of
24 almost at 9000 firms, 2200 individual variables that they
25 could screen on, 7 to 10 years of data. We also gave them 50

1 screens from Warren Buffet to CAN SLIM, if you're familiar
2 with that, and we allowed them to create their own screens.

3 And so what they are doing -- and, again, this is
4 the cutting edge investor that is most likely to use
5 interactive data -- what they're doing out there is screening
6 this database which is updated on our website weekly. We
7 send out CDs monthly. They are screening through this large
8 database with these either pre-arranged screens or their own
9 custom screens, they're finding investments of interest.

10 And then here's where they interact with EDGAR
11 hopefully. They go to that EDGAR database, they pull up the
12 original documents, the 10-Ks, the Qs, they look at the MD&A,
13 they look at the numbers, again, although we have great faith
14 in the numbers we receive, and they do an in-depth analysis.
15 They probably peak at Value Line if there is a Value Line.

16 A lot of them go to smaller stocks, which the only
17 source then would either be from the company or from the
18 EDGAR database. So this is an engaged group. They're
19 looking for the ability, access data, real time basis, update
20 once they had invested, any new filings. This group is
21 probably the group most likely to benefit from XBRL and the
22 data tagging and the nature of what is being proposed.

23 So going forward, here is what I see. Hopefully
24 with tagging, these data providers will provide
25 data -- again, we begged low prices, but they could be

1 lower -- give us low prices because of the ease of extracting
2 this data. Hopefully it's now accurate and it's more timely.
3 And with that lower cost, allow more investors to participate
4 at that level.

5 Secondly, they are going to have to give up more
6 value here because, as you know, if their prices are going to
7 come down, which I assume they would, they are going to have
8 to give us something else. And what I would propose and I
9 think has been asked earlier this morning, "Well, what else
10 would come forth?" I would hope that these data providers
11 would go in and find industry by industry what the value
12 drivers are.

13 In other words, five of the top specific to the
14 industry variables and whether it is book-to-bill ratio or
15 the load factors or average volume or same store sales,
16 whatever, they would then report on those levels of
17 information so an individual investor picking a stock can
18 then look at the peer group and make comparisons to make
19 qualitative and quantitative comparisons and then be able to
20 look at the EDGAR site, pull up and tag even the footnotes,
21 the MD&A detail and then make an intelligent investment
22 decision.

23 So that's what my hope for is, in the forward
24 moving of the XBRL. I think we are close, but I also think
25 we have to have an exhaustive standardized comprehensive and

1 I'm going to say this again, standardized, to make this low
2 cost and make the ability of the individual investor with any
3 simple software -- and, by the way, I did talk to software
4 providers and data providers. Software providers are ready
5 in the wings to come out with a lot of detailed templates for
6 investors they can either download into Excel spreadsheets or
7 we can attach them to the screening devices that are already
8 available.

9 So I commend the Commission again. Anything that
10 is, in terms of data that is cheaper, more accurate, more
11 timely, more comprehensive, all of our members would vote a
12 very loud, "Yes." Thank you.

13 MR. BOOTH: Thanks very much, John.

14 Next up we have Trevor Harris, managing director
15 and vice chairman of Client Services at Morgan Stanley.
16 Trevor has been heavily involved in accounting and company
17 valuation issues and academia as well as at Morgan Stanley
18 and is at the forefront of Morgan Stanley's efforts to
19 approve the use of financial data in the firm's equity
20 research.

21 Trevor.

22 MR. HARRIS: Thank you, Corey. Chairman Cox, thank
23 you for inviting me.

24 I am going to try very hard to do an interactive
25 live presentation for you. It's been a bit of a

1 technological challenge getting this working, so I'm not sure
2 it is going to work, but we will certainly try it.

3 I do want to make one caveat is that to the extent
4 I can show you this data, it is all for illustrative purposes
5 only and so it should not be relied on in any way.

6 What we have been doing at Morgan Stanley since I
7 arrived in 1997, we have been involved in actually trying to
8 work with interactive data because we have been a strong
9 believer in it and we are trying to utilize the benefits of
10 it. So, I am going to start off with, hopefully, it's just a
11 very quick perspective on both the way investors do analysis
12 on the buy side and sell side, a little bit of what we are
13 doing in a live way if I can, and then I am going to try and
14 actually access the SEC website. I originally wanted to do
15 this with our own software, but this is a commercial vendor
16 that does it, so I can show you how it all interlinks as this
17 data becomes more available to us.

18 So, if we think about the investment analysis
19 process, buy side and sell side analysts and investors are
20 really looking at risk-reward trade-offs from a specific
21 point of view.

22 We are trying to understand the sustainability and
23 growth of different drivers in performance of the business.
24 So we are looking at what actually drives business as well as
25 the credibility and quality of management.

1 We use historical information, but actually the
2 focus -- and this is both financial reporting and other, but
3 the focus is to create forecasts both of different duration
4 and detail. So we do actually enjoy some of the complexity
5 that people have already talked about.

6 And what we are trying to do is assess both
7 stock-specific or company-specific value and uncertainty
8 relative to price and that's both on an absolute and a
9 relative basis. And, clearly, as others have already talked
10 about, we are concerned with the reliability, the consistency
11 and the comparability. And these are all the attributes we
12 are trying to incorporate.

13 Importantly, we want to understand the economic
14 activity. And to some extent you have to deal with
15 complexity, you cannot avoid complexity to understand the
16 economic activity and timeliness is, of course, critical.
17 So with that perspective, what is it we have actually been
18 doing?

19 And I would argue that any of these data providers,
20 anyone who is going to try and do this from an investor's
21 point of view has essentially these same five building
22 blocks.

23 The first is in order to get particularly global
24 comparability where we focus on the economic activity and try
25 to separate the operating from the funding criteria or the

1 funding parts of the business, we had to create our own set
2 of broad general, as well as the industry-specific metrics.

3 So just to be very clear, we are dealing with
4 interactive data. We are creating our interactive data which
5 I'm going to show you in a second, hopefully, before this has
6 become available on the public sites.

7 What we have then done, and I'm going to show you
8 in a second, is we actually take our analysts' models and we
9 tag them with XML tags and integrate those into financial
10 models so that we can use that both for valuation, for
11 comparison and, most importantly, for many of the
12 constituents, it has helped us to get additional insights and
13 ask additional questions. So you actually get to understand
14 why is Company A suddenly got an operating profit or an
15 operating margin going in one direction while Company B is
16 going in a different direction.

17 So you start to ask different questions and you can
18 add complexity as we've done with something like pension
19 data. This is a bit difficult to see on the screen, but this
20 is an example of how you would actually take an analyst's
21 model -- and remember, all of this has been put in by hand
22 initially because we didn't have the interactive data, adding
23 a tagging editor to it and then that provides actually tagged
24 elements.

25 Now, what I had hoped to show you a little later

1 was how we could bring in the data -- we have a prototype
2 where we are actually bringing the data from the SEC's
3 website and automatically tag it.

4 So the key here is that the time that it will save
5 is enormous in terms of the input that investors have. And,
6 actually, there was an interesting article on Motley's Fool,
7 I think it was this weekend, talking about exactly that
8 process.

9 The other thing that it does, which is relevant, is
10 it actually validates the model. So what we actually have
11 found is by going through electronic data, what we've heard
12 before from one of the other speakers, was it actually
13 creates a much more transparency and accuracy.

14 So this is the process that's gone through with the
15 analysts' models. And what I am going to try to do now is to
16 actually show you a live demo of some of that information.

17 So the starting point here -- let me show you what
18 we have is. I have taken in from our database, so this is
19 live connected to the web right now. And what we have
20 actually done is we have listed a set of companies here. And
21 the companies I've chosen are based because one of these,
22 UTX, actually has a listing on the web, so it has actually
23 filed an XBRL document with the voluntary program. So I'm
24 going to try and bring that in in a second.

25 And what you can do is, you can do the type of

1 comparative analysis, the screens and comparisons that the
2 previous speakers spoke about. And actually, just to give
3 you one example, by clicking on this particular metric,
4 showing you just the earnings per share number, what we can
5 then do is actually start to drill down to get to the
6 different layers of complexity.

7 So certain investors clearly just want to look at
8 summary statistics. Other investors want to get deeper and
9 deeper. So this is a net operating profit. You can go
10 deeper into the operating expense numbers. And just to keep
11 going, you can see this is a typical type of disclosure. But
12 what we have also done where it's material, is suddenly gone
13 into all sort of pension information.

14 So this is -- actually, I chose just the first
15 company, Boeing, but UTX would have the same information.
16 And you can see how much detail and complexity that's
17 actually included in here.

18 So the point of this is that you can deal really
19 quickly -- and notice this is both historic and forecasted
20 information, that you can deal very quickly in going from
21 very high level to very complex information.

22 So how does this actually help us in terms of
23 investment decisions? That's some of the relative
24 information. Here's something that's very specific and
25 absolute. And this is where, from an individual investor's

1 point of view, I think this would be personally much more
2 helpful than some of the information we see with ratings and
3 other types of simple metrics.

4 So let me explain to you very quickly what's here.
5 On the left-hand side here where my arrow is pointing, this
6 is actually the stock price over the last 12 months for
7 United Technologies.

8 What I have done is I have created three valuations
9 using a very sophisticated proprietary valuation model -- and
10 I'm going to show you in a second how quickly we can
11 manipulate that as well as some scenarios. So it gives us an
12 ability to do scenario analysis -- and I stress again this is
13 all hypothetical data at the moment which I've adjusted.
14 So you can see where the price is relative to your assessment
15 of the stock.

16 Now, to show you the nature of the interactive
17 data, this is what is underlying it and you can see there is
18 a lot of information, both historical and forecasted
19 information. And to give you -- and this is where I am
20 hoping it is going to work. We will take a quick chance
21 here. To show you just how easily you can start to build
22 scenarios if you have this interactive data. On the left-hand
23 graph here, I have operating revenue growth as well as
24 operating revenue. Then we have operating margins, operating
25 asset efficiency, various leverage criteria and so on.

1 And let's assume that an individual investor if
2 they had this application or our own internal people or our
3 clients felt that the operating revenue forecast was a little
4 too pessimistic because the economy is going to get much
5 better -- and please watch the other screens as I just move
6 this.

7 All I have to do is move that up and I'm going to
8 do something a bit extreme just for effect. And you will
9 also see at the top on the screen is a valuation. It has
10 adjusted the revenue, it adjusted all the margins, the asset
11 efficiency, the leverage and so on and gave us a new
12 valuation. So the ability to do scenarios is fundamentally
13 different and clearly much more efficient.

14 So how then does this relate?

15 There are many other obviously applications around
16 us, but the question then is how do we actually bring this to
17 the interactive site.

18 Now, what I had hoped to do was show you how we
19 could pull it in and then just tag it automatically to be
20 able to pull into that system.

21 What I am going to try to do instead is, this is a
22 commercial application, that Hitachi has put out. This is
23 experimental right now. You go to the SEC plug-in and it is
24 now searching hopefully and going to the website and try and
25 actually find -- with some luck, we are getting there. It

1 will actually going to the SEC's website and try to pull in
2 what's actually available.

3 There we go. And you will see it is now looking to
4 the website. I'm going to go down to the UTX filing that's
5 there. We open that filing. And basically what it is doing
6 is it's pulling in the information from the SEC's website.
7 And, again, in our system, this would automatically
8 simultaneously be tagging it to introduce in our models.
9 This would be if an investor had a particular style sheet or
10 a template, this is a simple template we created and, again,
11 with a little bit of luck, you will see that it will provide
12 us with updated -- as I said, with a bit of luck.

13 But what this should be doing is pulling it into an
14 actual -- no. It didn't pull it in for the moment. But it
15 would actually pull the data in to a spreadsheet.

16 I'm going to move to my final slide, but I'm going
17 to try -- I have a way I think of pulling the original
18 filing, perhaps not that one.

19 I think if I pull in this one, I'll come back to
20 it. I'm going to open it. This one I think is going to work
21 better.

22 And, again, one of the issues as Ms. Mulcahy said
23 is -- there we go. It pulls it in and you've got the data
24 into a format that is useful to you. In our case, it goes
25 straight into the analysts' models and we can update it.

1 So what does this actually mean? Just to conclude
2 here. If we can actually take this data and get it in that
3 form, it will certainly improve the analysis from a
4 transparency timeliness point of view and our ability to deal
5 with complexity.

6 You cannot get simplicity without incorporating
7 that complexity. But you can only really deal with that if
8 you actually have something like interactive data. And,
9 clearly, one of the things that I don't think happens enough
10 is, people don't focus enough on the risks. They focus on
11 the expected value, intrinsic value, but they don't focus on
12 risks enough. That's something it will do.

13 The other question we always get is, does this mean
14 that analysts will cover all the companies. The answer is
15 no. But clearly to the extent that we can save significant
16 amount of input information, we all have the objective of
17 extending coverage to more and more companies. So, it
18 clearly adds to the number of companies that are covered both
19 by buy side and sell side.

20 And then the last part which is perhaps just as
21 important is instead of spending significant amounts of time
22 just in pulling in data which is essentially a non-useful
23 task other than for the insight, those people who are
24 investing in fundamental analysis can actually spend their
25 time on the analysis and the insight. So it changes the

1 dynamic and we can actually I think make the capital markets
2 much more efficient for everyone. Thank you.

3 MR. BOOTH: Thank you very much for that
4 demonstration.

5 Now, I'd like to introduce Larry Salva, the senior
6 vice president and chief accounting officer and controller
7 for Comcast Corporation. Larry has been at Comcast since
8 2000 after holding a variety of leadership positions at
9 Pricewaterhouse Coopers and elsewhere within the accounting
10 profession.

11 He is also the chair of the Committee on Corporate
12 Reporting for Financial Executives International, one of the
13 leading professional organizations for executives in the
14 finance function. Please welcome Larry Salva.

15 MR. SALVA: Thanks, Corey.

16 I'm going to take John's lead and since I don't
17 have a visual presentation just take the opportunity to speak
18 from my seat here.

19 In spite of attempts over the last several years to
20 educate the financial community, according to a 2005 survey
21 by Computer Sciences Corporation and the Financial Executives
22 Research Foundation, it still indicated that over 70 percent
23 of financial executives have little or no knowledge about the
24 XBRL standard. And XBRL is still in the early stages of its
25 adoption curve, probably somewhere between the first phase in

1 which enthusiasts and visionaries get interested in the
2 technology and the standard and the group that is actually
3 going to give it critical mass. And that's users defined as
4 the pragmatists.

5 And I like to think of myself as a pragmatic
6 person, but I have to say at least Comcast is still not, to
7 my embarrassment, Comcast is still not in the voluntary
8 program. And that's partly because of perception, partly
9 because of reality.

10 What I would like to do -- and I recognize that
11 this is a conference assembled mostly representing analysts
12 and users, but I was happy to have been invited to perhaps
13 represent the views of preparers and maybe some of the
14 obstacles in terms of why preparers aren't jumping into the
15 pool quite as quickly as we would like, I actually do recall
16 I served on the Commission staff when the EDGAR Pilot Branch
17 was operating. And sometimes it does take awhile for
18 technology to take hold.

19 Clearly, there are advantages to jumping in early.
20 And why a company should participate would include to better
21 understand XBRL, to influence its direction, to evaluate it,
22 to prepare to comply with what will eventually become a
23 potential future requirement to use XBRL in filings. It
24 holds the potential clearly to improve efficiencies of
25 financial reporting within the organization, not just

1 externally. And clearly, you know, we anticipate improving
2 transparency of financial information to investors, analysts,
3 regulatory agencies, rating agencies and lenders.

4 I recall sitting at an open Commission meeting and
5 it was 20 years ago where Commissioner Grundfest at the time
6 envisioned a day where we wouldn't have financial statements,
7 where investors would just go in and look at data within a
8 company's database and get the information that they were
9 interested in.

10 And while we may never pull down that firewall for
11 companies to let that kind of transparency in, data tagging
12 clearly or so-called barcoding of financial data clearly can
13 improve the ability, the transparency of financial reporting.

14 Unfortunately, the timing of XBRL might have been
15 just a little bit off. You know, its infancy, if you will,
16 or introduction where it should have gotten traction may have
17 coincided right where corporate America felt the burden of
18 404 reporting, the staff resource constraints that we've
19 been -- all of a sudden accountants and financial reporting
20 people are in great demand. And financial reporting groups
21 have felt the pressure and the short resources.

22 So, while a lot have heard that it doesn't take
23 much to get involved and maybe the investment is up front, it
24 is that up-front investment that is being resisted, at least
25 by many of my peers on the Committee on Corporate Reporting,

1 the larger companies that didn't feel like they had that
2 resource available to them.

3 I think as time goes on they are finding that
4 resource. We're getting up to that point now where we are
5 getting the breathing room and we can invest in it. I am
6 glad to see that six of the twenty volunteer companies in the
7 volunteer group are members of the Committee on Corporate
8 Reporting.

9 The payback at least to a large company sometimes I
10 think is difficult to quantify. Much has been said about the
11 possibility of increasing accurate information and coverage
12 on small to medium-size enterprises, those that might have no
13 analyst coverage or that analyst coverage might be sparse.
14 And certainly anything that you can do to increase the
15 accuracy and the coverage of small and medium size
16 enterprises would make sense for that segment of the market.

17 I think in speaking to the Investor Relations group
18 within my own company, they don't have the sense that we're
19 missing or that buyers, buy side analysts are getting data
20 incorrect about our company or that we're not on their radar
21 screen as an investment opportunity. But that shouldn't in
22 my opinion be an impediment to our involvement in the
23 program. I have pushed and will continue to push for our
24 involvement in the voluntary program. Again, I'm dealing
25 more with the resource constraints than anything else rather

1 than the lack of enthusiasm for the project.

2 The SEC XBRL voluntary program does provide -- it
3 provides an excellent way to participate in the development
4 and evolution of XBRL. And that is an opportunity to test
5 the perceptions and shape or determine the future reality.

6 Clearly, the perceived benefits to businesses would
7 be more efficient preparation of financial statements, lower
8 cost of producing the information, increased accuracy, more
9 timely information, process efficiencies and clearly reduced
10 data entry and manual effort.

11 And the ease of implementation at least as I
12 understand it is it doesn't require a system-wide
13 implementation. You can make a small investment up front and
14 it can be deployed in phases, essentially a top-down approach
15 starting with the primary financial statements and then
16 expanding into data in lower and lower layers with a flexible
17 architecture in using existing business rules. It should be
18 easy to modify.

19 So the opportunity does exist. It is one that many
20 companies are jumping into on the early end and I think that
21 this will naturally evolve in its adoption curve. And I
22 think we are at that inflection point where many companies
23 will be very interested in how the volunteer program goes and
24 what benefits can be achieved by companies by participating.
25 Thank you.

1 MR. BOOTH: Thanks, Larry.

2 Finally, let me present Christopher Whalen,
3 managing director of Institution Risk Analytics, a research
4 firm specializing in data-intensive analysis of companies. As
5 a former investment banker and journalist as well as a
6 staffer at the US House of Representatives and the Federal
7 Reserve Bank of New York, Chris has seen the securities
8 industry from all angles and is a close observer of the
9 development of interactive data.

10 Chris.

11 MR. WHALEN: Thank you, Corey.

12 IRA was created in 2003 by myself and my business
13 partner, Dennis Santiago, who is one of the great old men of
14 the financial data world. And we did it to perform analytics
15 on structured data. That is to say interactive data. Even
16 though today we still have to use data that comes from vended
17 sources other than the data that we get from the FDIC, we
18 could see that the marketplace was moving in this direction.
19 So we find the Commission's interest in this subject both
20 timely and extremely well considered.

21 I would like to briefly give you some thoughts and
22 answer some questions that I've heard from staff and from our
23 colleagues at the SEC over the last couple of years from the
24 perspective of builder of analytic systems.

25 We have been a member of the XBRL consortium since

1 last year and I would like to think that we occupy kind of
2 both sides of the divide, the enthusiasts group and also the
3 pragmatist group.

4 On the one hand we entirely buy into the vision of
5 XBRL. We see its utility. We see its value in enabling
6 public companies, private companies, other organizations to
7 describe the financial information in their businesses. And
8 yet at the same time as an organization that has to deliver
9 workable, reliable transparent analytics today to end users,
10 we take somewhat of a conservative approach in terms of
11 making it work because at the end of the day whether you're
12 talking to Wall Street investors or risk managers or any
13 other consumers of financial information, they want
14 reliability and they want timeliness.

15 Now, when we talk about interactive data, we think
16 of it in three ways. Interactive data is organized to ensure
17 that the content can be used at every step in the process. It
18 is interoperable in that it can be used by disparate
19 technologies and can be used equally and seamlessly. And
20 most importantly, interactive data for us is distilled so
21 that each step in the pipeline adds value to the next user
22 downstream.

23 Now, both of our colleagues, John and Rupert showed
24 you the distillation process. The screening techniques, the
25 normalization, the standardization of different accounting

1 treatment for disparate companies. This is what adds value
2 to financial data. It is not just having it tagged. Tagged
3 is good. When we get a diskette from the FDIC, now
4 especially that they have implemented XBRL, we have extremely
5 high confidence that all of the numbers on that diskette are
6 right. So we can get on with the analytics.

7 But the tagging is really only the beginning of the
8 distillation process. And that is one of the points that I
9 really wanted to allude to today.

10 Now, one of the interesting questions that we have
11 been asked was what are the sources of data used by
12 investors? And I think John highlighted that very nicely.
13 For me, having worked as an analyst, when one of my companies
14 or banks reported its financial results, you almost always
15 got the data directly from them. You got it in a press
16 release. You were on their mailing list to receive an Excel
17 spreadsheet. And that was pretty much the numeric data that
18 they would eventually or simultaneously file with the SEC.

19 Now, that didn't mean that maybe years ago working
20 as a banker on a fairness opinion, we wouldn't make extensive
21 use of EDGAR. We would. But that was usually in the context
22 of inputting the numbers from a physical EDGAR document into
23 an Excel spreadsheet and then staying up all night eating
24 Chinese food, proofreading the document to make sure it's
25 right because at Bear Stearns, for example, you never wanted

1 to answer no to the question, "Have you checked every number
2 in this document?"

3 Now, another question that we have been asked a lot
4 is could interactive data change or have a positive impact on
5 real time analysis? Would greater use of interactive data
6 improve the ability of retail investors, especially retail
7 investors, to access and understand financial reports?

8 Well, I think the answer is yes. I mean clearly
9 interactive data is going to allow analysts to move from
10 simply observing financial numbers to understanding what
11 those numbers mean in context.

12 But I think even more importantly for me, if all
13 investors were able to access as-filed data from the FDIC, it
14 would level the playing field between the professionals and,
15 as John pointed out, the interested individuals, the people
16 who subscribe to Value Line and keep them piled up in the
17 corner of the study because they just can't bring themselves
18 to throw them away.

19 And, you know, it is really striking. You can't
20 criticize the SEC or the EDGAR system. It has evolved in a
21 very orderly, very I think rational sort of fashion from a
22 technology perspective. When the first filings were made at
23 the SEC, the filer community, the smart institutional
24 investors immediately started gaming the system. They would
25 hire couriers to go down and pick up a document as soon as it

1 was filed. You had whole cottage industries that were formed
2 around this.

3 Over the years as EDGAR has progressed, it has
4 become more accessible and more transparent to investors,
5 more useful particularly to small investors. But there is
6 still an enormous degree of disparity and unfairness in the
7 current system. Even the timing of the release of data from
8 the EDGAR system so vastly advantages the professional
9 investor.

10 I think that that, if nothing else, that should
11 drive the Commission to act. And that should also I think
12 give the Commission the confidence, indeed even the courage
13 to act. Because until the individual investor with an
14 Internet connection can get access to the same information
15 that a professional can get -- in many cases at great
16 cost -- I think the job is still undone.

17 Now, another interesting question that I've been
18 asked is, assuming that a sufficient number of companies were
19 to adopt the tagging regime, what obstacles would get in the
20 way of using it?

21 Well, I think Trevor illustrated that today. You
22 can't just take the as-filed numbers and do work with them.
23 If you have got one satellite TV company that capitalizes a
24 set-top box and another one that expenses the set-top box,
25 you have got to normalize those two before you can do a

1 valuation analysis of the two companies.

2 So to me and really to my firm, assuring a
3 sufficient degree of uniformity in filings is almost a
4 prerequisite if you want that data ready to eat when it is
5 disseminated by EDGAR. I'm not sure you do. But I am just
6 saying from a financial analytical perspective, if you want
7 an investor to be able to download five companies from EDGAR,
8 put them in their Excel spreadsheet and immediately starting
9 running ratios and screens on them, you are going to have to
10 have some degree of commonality.

11 Now, having worked with the FDIC data for a number
12 of years, it's very easy. All banks basically have the same
13 accounting, the same reporting taxonomy. So running
14 analytics on them is a relatively easy matter. But when you
15 get outside the financial world and you are into the much
16 larger universe of non-financial companies and, indeed, under
17 our GAAP system, they all have very different ways of
18 describing their businesses. And they cling to that right of
19 describing their businesses differently.

20 Now, one of the more interesting points that I was
21 asked about is what incentives would encourage companies to
22 submit data in an interactive data format.

23 I think both myself and my partner, Dennis, believe
24 very strongly that the Commission ought to employ the carrot
25 and the stick. You know, a company that is unwilling or

1 unable to report information transparently when this
2 technology is, as Ms. Mulcahy has said, is very mature I
3 think is worthy of investor skepticism and regulatory
4 attention.

5 There is going to come a point when all, especially
6 the large accelerated filers, should not be asked why don't
7 you get involved in XBRL, but why aren't you involved? You
8 know, "What's the problem?"

9 I am reminded of Chairman Greenspan's comments a
10 couple of weeks ago about the credit derivative market when
11 he was worrying about the fact that we are still processing
12 these contracts by hand. And he looked at the audience at
13 the Bond Market Association and said, "Why do we have a
14 problem?"

15 I think this is the same sort of thing. The
16 vendors could handle us quite easily. The corporations might
17 not even know. They could just the submit the document that
18 they are already filing with you now and the vendors could
19 tag it and that would be it.

20 Just one final point and then I want to allow us to
21 get into our discussion. The thing that I would really,
22 especially having worked as an analyst recently and having
23 seen the changes that are going on in the Wall Street
24 business models, you know, would interactive data help get
25 more analysts coverage for companies? Well, maybe.

1 I'm not sure what entities will be providing that
2 coverage. I'm not sure that it's going to be a broker
3 dealer. It might be a media company. It might be the
4 companies themselves if they could access as-filed data from
5 the SEC and generate peer group information using that data
6 with no commentary and just release that to their investors.

7 The model is so broken now that I think, as you
8 have already seen in the newspaper, more and more broker
9 dealers are going to be getting their researchers out of the
10 publication business and into the transaction business. And
11 I think it is very possible that you are going to see most of
12 the traditional Wall Street research sector disappear.

13 I am not sure that's a bad thing though, because,
14 frankly, having worked for two very large retail brokerages,
15 I'm not sure that the little guy was ever terribly benefitted
16 by the institutional researchers' work output. Before Reg FD
17 the researchers were going on the banking calls and, you
18 know, they were very much part of the transaction process and
19 I think the little guy was probably off with his Value Line
20 book.

21 So with that, let me stop there. We did file a
22 complete document today with the Commission which I would
23 refer you to and I will be happy to answer any questions you
24 might have.

25 MR. BOOTH: Thanks very much to all four of you for

1 those introductory thoughts. Now I'd like to turn the floor
2 over to the panel as a whole for the balance of the afternoon
3 and also to introduce our two SEC moderators for the
4 discussion.

5 Sitting down in front unfortunately with their
6 backs to the audience, we have Scott Taub, the acting chief
7 accountant, and Jim Daly, associate director for the Division
8 of Corporation Finance.

9 Guys.

10 MR. TAUB: Corey, thank you. And as far as having
11 our backs to the audience, I suppose you're probably seeing
12 our best side anyway back there. So, it's all right.

13 Just to kick things off, we have assembled a fairly
14 large panel and we have a fairly limited amount of time,
15 about an hour, to deal with these topics. So Jim and I are
16 going to tee up the issues in the order that we have selected
17 them. We will look to panelists, turn over your cards when
18 you have comment, just flip them on the side so that we can
19 call on you in order.

20 We will try to make sure that everybody who wants
21 to comment on a particular topic gets a chance to do so.
22 However, given the limited amount of time, we may feel the
23 need to move onto another topic in order to make sure that
24 we're able to get to everything that we'd like to get to
25 during this hour.

1 Commissioners, certainly please free to ask
2 questions as well, turn your cards up if we haven't given you
3 the opportunity to ask a question that you would like to ask.
4 We believe that we have a very good panel and we are looking
5 forward very much to what input you can all give us.

6 I'll turn over Jim to introduce the rest of the
7 panelists and get things kicked off.

8 MR. DALY: Thank you, Scott.

9 Moving from right to left for the remaining
10 panelists, Mark Augustine is with the healthcare investment
11 group called Augustine Consulting and provides proprietary
12 biotechnology industry research to various hedge fund and
13 mutual fund clients.

14 Cathy Baron Tamraz is the president and chief
15 executive officer of Business Wire.

16 Thomas Franks is the head of Global Equity Research
17 at TIAA-CREF.

18 Continuing to move to the left, Charles Gregson is
19 the CEO of PR Newswire. He assumed that position in April
20 2005.

21 William Guttman is a venture partner with TL
22 Ventures where he has focused on software and financial
23 technology investments.

24 Greg Jonas is the managing director of Moody's
25 Accounting Specialist Group and his group assesses the credit

1 risk of borrowers.

2 John Stantial is the director of Financial
3 Reporting for United Technologies Corporation.

4 Clinton E. White Jr., is a professor at the
5 University of Delaware and he has published numerous articles
6 in academic professional journals on this issue and a number
7 of XBRL issues as they relate to accounting matters.

8 Now, what I thought we would do, as Scott
9 mentioned, given the fact we have such a large panel is tee
10 up some questions, probably picking and directing them to two
11 panelists at a time. And then after that anyone can add
12 additional thoughts that they think are appropriate as well
13 as the Commission can add its views or questions as well.

14 So the first question I'd like to tee up, on the
15 matter of access and accuracy, goes to Mr. Jonas and Mr.
16 Franks. Would greater use of interactive data improve the
17 ability of retail and/or institutional investors to access
18 and understand reported financial data? How could the use of
19 interactive data increase the depth of information used in
20 financial analysis or otherwise facilitate the quality of
21 financial analysis?

22 The important thing to understand here is that
23 investors come in all shapes and sizes, institutions versus
24 retail. So maybe you could bring your perspective as well,
25 as you answer that question.

1 MR. JONAS: Jim, thank you. I certainly appreciate
2 the privilege of being here today to say a few words about
3 interactive data that we think could be of significant
4 benefit to investors.

5 We see that it can help us do our work at Moody's
6 in at least five ways. Let me mention them and then briefly
7 touch on each.

8 First is improving the speed of data access.

9 Second is the completeness of data access making
10 sure that we've got the whole picture.

11 Third is improving the accuracy of the data that we
12 use.

13 And fourth is possibly improving the comparability
14 of the information we use.

15 And, finally, understanding the source and the
16 context of company data when we build databases.

17 Speed of data access first. We suspect that data
18 procurement that now takes us weeks or days or hours could be
19 accomplished in a fraction of those times. Let me give you a
20 couple of examples.

21 We currently spend days downloading, building and
22 checking our database of information on corporations each
23 month. We spend more time adjusting that data to improve its
24 use for our purposes. We hope that interactive data could
25 reduce these times from days to perhaps hours.

1 On the research side, a typical research project
2 involves searching the SEC filings for text-searching
3 software. Two projects that I was recently involved in in
4 just the past couple of weeks identified 50 companies most
5 affected by the FASB's proposal to get the balance sheet
6 right for pension accounting.

7 As another example, you know, we spent dozens of
8 hours identifying and downloading 404 reports that reported
9 material weaknesses. And, again, we hope that interactive
10 data could dramatically reduce those times.

11 The second benefit we perceive is completeness of
12 data access. Interactive data can reduce the risk that our
13 queries of SEC filings would miss important stuff. Tech
14 searches are notoriously bad at flagging all relevant data.
15 And, in part, this is because companies can call the same
16 thing different names. Further, companies can report
17 information in different places. And to reduce the risk that
18 we overlook something important, we often perform redundant
19 manual steps. Standardized tagging of information can help
20 us ensure that we identify all the data that meets our search
21 criteria. And that is very important that we not overlook
22 something.

23 The third benefit I mentioned was accuracy of data
24 access. Our processes today to accessing data include many
25 manual interventions, each of which increases the risk of

1 human error.

2 For example, our statistical analysts download data
3 classified in our reporting framework, manually input data
4 into the templates we use to adjust financial statements and
5 then perform procedures to ensure that the processes have
6 produced a reliable result. Using interactive data could
7 reduce the amount of human intervention in this process and
8 reduce human error. It might also allow automated quality
9 control procedures to ensure the reliability of the database
10 rather than requiring extensive manual processes.

11 The fourth benefit I mentioned, and for me among
12 the most important, is improving the comparability of company
13 data. Comparability is essential to the rating and research
14 processes as I suspect it is to almost all of business
15 analysis. Ratings that we use are relative not absolute
16 measures of credit risk. We compare companies to those of
17 their industry peers. We compare companies with those that
18 are at similar rating levels. We compare domestic companies
19 with international counterparts.

20 Now, today's comparability surely can be improved
21 and the Commission has been outspoken on a number of these
22 areas so I won't belabor them. But US GAAP differs from
23 other GAAPs. Companies apply different estimates and
24 judgments in measuring data. Companies display and classify
25 information differently on the face of the financial

1 statements. And these differences give us huge headaches in
2 the analytical community.

3 Interactive data can improve comparability. Data
4 tagging is not just about technology. It is equally about
5 the classification of information. Boundless flexibility in
6 tagging data is the enemy of comparability. Limiting
7 flexibility in tagging is essential to the value to
8 interactive data to investors.

9 So thoughtful data tagging I think can actually
10 improve comparability in a major way. Let me give you one
11 example. Consider retailers. Some retailers view their
12 store costs as part of operating expenses and include them in
13 cost of good sold where they affect reported gross margin.

14 Other retailers use store costs as selling costs
15 and include them in SG&A where they don't affect gross
16 margin. So gross margin and SG&A costs of retailers are not
17 comparable. Further, investors do not have the data needed
18 to make them comparable. But tagging store costs could offer
19 management and investors the best of both worlds. Management
20 could classify store costs as it deems best, consistent with
21 the way it manages the business. Yet, investors can download
22 data and classify it in a comparable way essential to
23 financial analysis. So XBRL offers the best of both worlds.

24 My final point and then I'll be silent, is to
25 understand the source and context of company data.

1 Interactive data can allow the analyst to instantly backtrack
2 from a data point to the source of that data point. And that
3 backtracking can help the analyst see to better understand
4 the data in the context in which the data was presented.
5 That is key to analytical effort.

6 So, in conclusion, you know, why we're really fired
7 up about this is that it offers -- interactive data offers us
8 more time to be doing what we're paid to do, which is analyze
9 the information and gaining insight from that, and less time
10 just getting data ready for analysis where we spend too much
11 time. Thanks.

12 MR. DALY: Thank you.

13 Mr. Franks.

14 MR. FRANKS: Thank you.

15 Let me just first say that my point of view is
16 going to be from the institutional investor where at
17 TIAA-CREF we have over 50 investment professionals on the
18 research side really aligned by industry will be performing
19 the analysis prior to investment decision. And I see, as was
20 just touched on, an enormous opportunity to improve the
21 efficiencies of particular pieces of the investment process,
22 particularly early on as a screening tool in particularly
23 small or mid-cap names.

24 MR. DALY: Could you pull your might just a little
25 bit closer?

1 MR. FRANKS: Sure. I think, as was just touched
2 on, the interactive data project will allow you to get to
3 what you want to do faster. And what we want to do as
4 investors is not spend a lot of time cleaning the data,
5 looking for clean historicals, accurate current financial
6 statements. That's part of it, but what we really want to
7 spend our time on is forecasting the future. And that's
8 where we believe we add value. So any tool that will give us
9 accurate information in a manipulable format is a big plus
10 from our point of view. I don't think it will ever replace
11 the Ks and the Qs which are going to contain information that
12 probably cannot be tagged and is a rich source of information
13 of the company, in the footnotes, in the discussion sections,
14 which it will probably be beyond the scope of this exercise
15 to really tag. And, if you're investing large amounts of
16 money, you will have to go through in detail no matter what.

17 But I do think this can accelerate the investment
18 process for us and I do think that beyond the core group of
19 companies that an analyst would cover, this could allow us to
20 create better intelligence screens which would bring small
21 and mid-size companies that we might not normally look at to
22 our attention, at which point we can then begin to do the
23 much more detailed work that could lead to investment
24 decisions. So whether you call that coverage of a company,
25 it is certainly attention towards companies that we may not

1 have otherwise looked at.

2 MR. DALY: Thank you. This next question is for
3 Ms. Tamraz and Mr. Gregson. What sources of data are
4 primarily used by analysts, investors or other users -- the
5 media, for example -- for research today -- official filings
6 for the SEC, third party financial databases, manually
7 re-keyed data. What sources do you look to?

8 MS. TAMRAZ: Well, Dow Jones, Reuters, Bloomberg,
9 Thompson Financial, you know, services like that are the
10 sources, but I think it all starts before that. And
11 representing the news distribution service and the commercial
12 news wires, I think interactive data all starts with the
13 press release.

14 In our service, the press release is already being
15 distributed in XML, and XBRL to me is just an extension of
16 XML and it is further tagging of the financial data. So I
17 think that is going to be enormously useful for everyone, the
18 individual investor and the professional investor, media, et
19 cetera, to analyze companies and make buying decisions. So I
20 was happy and thankful to be invited here today because I
21 think the press release is at the heart and center of
22 interactive data and provides that source being pushed out to
23 Dow Jones, Reuters, Bloomberg, et cetera, is key to taking
24 that information and analyzing it.

25 MR. GREGSON: I'm just really endorsing what Cathy

1 said. The news release is the primary source of data for
2 newsrooms and for a large number of people who are required
3 to comment instantly on what companies are saying. And the
4 use of their interactive data will enable the media to
5 comment much more effectively and much more rapidly on what
6 companies are saying, particularly in their earnings
7 statements.

8 I think that the two newswires working together to
9 develop a taxonomy for text as well as supporting the
10 financial taxonomies will make the press release
11 significantly more valuable to both retail and institutional
12 investors. So we thoroughly endorse the efforts of the SEC
13 to ensure that this standard is rolled out.

14 MR. DALY: The last question in this area goes to
15 Mr. Guttman and Mr. Stantial. What incentives would
16 encourage companies to submit data in an interactive data
17 format? We have heard about the carrot and the stick
18 already. What perceived risks do companies see in submitting
19 the data in an interactive data format as a result?

20 DR. GUTTMAN: Well, let me just say as a private
21 equity investor, much of what we are talking about today is
22 kind of an unrealizable dream, at least in the area that I
23 work in, but I do have the privilege of working with a number
24 of companies and have invested in a number of companies that
25 generate or move data of the kind that we're talking about

1 today.

2 I think that one of the things -- and I had an
3 opportunity to speak with them before coming to today's
4 panel. And I think the question is very interesting because
5 there is a very large ecosystem of companies, mid-market,
6 smaller companies that generate or move the kind of data that
7 we're talking about and so far they have not really realized
8 a lot of customer demand. So the typical supply-and-demand
9 incentives that are present in the market had not yet
10 appeared with respect to XBRL.

11 I think it also raises the corollary point that
12 there are a huge number of listed securities and that the
13 cost of implementing XBRL don't scale. So it is not -- in
14 other words, the large companies that are presumably a part
15 of the test group, that's a relatively small expense for them
16 relative to the scale of their organization. So I think that
17 as others have mentioned during the course of the panel,
18 there probably need to be incentives of some kind put into
19 place to cause both the data providers and data movers within
20 the ecosystem as well as the smaller organizations who are
21 expected to report this kind of information to the SEC and
22 analysts to actually embrace XBRL.

23 MR. STANTIAL: I would like to approach this
24 question a little bit differently and maybe a liberal
25 interpretation of incentive. Barring a mandated requirement

1 to file, we did think about this quite a bit, but really
2 didn't think there was, say, a traditional incentive that the
3 Commission would provide that would really make us any more
4 interested than we already were. But having said that, I
5 think the real issue here is how do we get broader
6 application, interest and usage of XBRL by companies.

7 And using that kind of avenue for incentive, there
8 were kind of two thoughts. One is really this community
9 here, the investors and analysts. You know, right now XBRL
10 is very much within the financial reporting realm and in some
11 regards that's harmful.

12 I think if we can have the investor and analyst
13 community make a much stronger statement to companies that
14 they want and need this data in XBRL format, then you are
15 going to take the interest within a company from the
16 financial reporting segment over into investor relations,
17 senior management and those kinds of levels which is going
18 to, given that it's coming from your shareholders or
19 representatives of your shareholders, is going to get quite a
20 bit of attention.

21 The other way I would focus and it just may be a
22 very liberal interpretation of incentives, would be to take
23 resources that are available, whether it's the Commission or
24 consortiums or whomever, and find ways to bridge these, and
25 I'll call them, perceived roadblocks to adopting XBRL. And I

1 have heard some of them even this afternoon on the panel.
2 Having now filed I think six or seven XBRL documents,
3 including the one that was profiled on the Morgan Stanley
4 product, they really I can honestly say are not roadblocks or
5 issues even for smaller companies to adopting XBRL.

6 I think where the resistance or the trepidation
7 comes from is a lack of knowledge or proper understanding.
8 So if we can bring resources to bear to bridge that, maybe
9 through a tool kit, through hands-on workshops where you walk
10 people through how you tag documents, things of that kind of
11 nature, to take it from this level we're talking down to the
12 details to show people that you can file a document for
13 literally -- our first document was \$300. That was our total
14 out-of-pocket cost. Even for a small company, \$300 is not a
15 lot of money. And it was about 80 hours of effort. I know
16 resources are a constraint, but 80 hours is not that much of
17 a constraint for any company. And, if it is, there are now
18 organizations such as EDGAR Online that will tag it for you.
19 So you can circumvent the resource issue.

20 But I think it is that kind of information that
21 needs to come out into practical terms and then I think that
22 will really help some of these more companies into the fold.

23 MR. DALY: Mr. Harris.

24 MR. HARRIS: Thank you. I just wanted to add one
25 point that relates to all three of your questions really.

1 Based on our own experience using interactive data, I don't
2 think you should underestimate even for the retail investors
3 that it takes you to actually asking a completely different
4 set of questions to what you were asking before. Because
5 what the interactive data does is highlight differences,
6 gaps, inconsistencies which you would never have been able to
7 see in an efficient way before. So it actually takes you
8 down the path of better understanding, which several of the
9 other panelists have said. So I don't think you should
10 underestimate the path that this leads you to. Don't look at
11 it where it is today.

12 The other thing I would just mention relative to
13 the last set of comments is people are scared of change, as
14 Ms. Mulcahy said. Therefore, some of the people who
15 purportedly would demand this information may actually be a
16 little anxious as to what it does to their own activities.
17 So, again, I wouldn't let that be too much of a barrier,
18 because as you start to play with this you really appreciate
19 the value that you can get out of it.

20 MR. DALY: Mr. Whalen.

21 MR. WHALEN: Just to take that comment a step
22 further, in most cases when you get vended interactive data
23 today, you're not allowed to redistribute that outside your
24 organization. As soon as the SEC makes public interactive
25 data widely available, every media outlet that focuses on

1 investors, Google, Yahoo!, all the rest of them, will take
2 that data and they will do exactly what Rupert is talking
3 about. They will almost immediately start processing it,
4 distilling it and offering it to users in a variety of
5 different ways to capture exactly the value proposition that
6 he just outlined.

7 MR. DALY: We'll try to circle back on this, but
8 let's move onto Scott.

9 MR. TAUB: I would like to ask a few questions that
10 really build on some things that people have already said in
11 the opening presentations and then in answer to the last few
12 questions.

13 Let me start if I can with Dr. White. In addition
14 to kind of the basic financial statements, I would like to
15 hear from people about what other items should be tagged.
16 Footnotes, MD&A, perhaps filings that don't even include
17 financial statements. What kinds of documents ought to be
18 tagged and why would the additional tagging produce benefits?

19 MR. WHITE: There is already talk about -- there is
20 quite a bit of talk in the academic community in fact and it
21 has also been picked up by the SEC. For example, Corey Booth
22 mentioned at the 13th XBRL International Conference that
23 there were several leverage points that had been identified.
24 And I couldn't agree more. These are footnotes, 8-Ks and
25 10-Qs.

1 It seems to me that the 8-K is a no-brainer,
2 because you have triggering events, you have the need to
3 disclose very timely important information for investors. It
4 is a rather structured environment. So it seems to me that
5 the 8-K is basically a no-brainer to develop the appropriate
6 taxonomies and reporting mechanisms.

7 Something that would add extreme value at the
8 moment to what we already have, to the taxonomies that we
9 already have, is the tagging of footnotes. Now, I'm thinking
10 about tagging at a higher level as opposed to trying to
11 create a taxonomy that picks up all the nuances that you find
12 in footnotes. But that to me is one of the most difficult
13 pieces or sections of any set of financial information, is
14 the complexity that is disclosed in the footnotes. It can
15 totally change the meaning of a set of data that appears in
16 the financial statements by reading the footnotes and fully
17 understanding what they say. So to me it's basically a
18 no-brainer, footnotes, 8-Ks, 10-Qs.

19 MR. TAUB: There's been a few comments about the
20 importance of standardization in terms of getting the most
21 benefits out of data tagging. However, as I think all of our
22 panelists know, US GAAP and the SEC's reporting rules
23 regarding financial statements and related information tend
24 to be very flexible. That is, there are no limits to the
25 captions a company can use in its filings nor in the

1 narrative disclosures that it makes.

2 So trying to get to thoughts about how important is
3 standardization versus the maintaining the flexibility that
4 is currently allowed in our reporting system. I think we
5 have heard from everybody except Mr. Augustine. So, perhaps
6 I'll look to you to start this one off.

7 MR. AUGUSTINE: Thank you and thank you for having
8 me here. I think it's a difficult question. Certainly
9 reconciliation of GAAP and non-GAAP earnings is a very
10 important part of what the analyst and an investor would
11 spend his or her time doing. That is part of the discussion
12 that goes to the fine print in the footnotes to the
13 financials, as to what is so important about the seeming
14 minutiae, but really what can make a critical difference in
15 interpretation of such results. So I don't think that
16 question should be taken very lightly, but I certainly don't
17 have any real closure on it.

18 In my nine years as a sell side biotechnology
19 research analyst, reconciliation of GAAP and non-GAAP
20 earnings is something that we encountered routinely, but in
21 terms of how often it became an issue of conversation between
22 investor and analyst or companies and investors on conference
23 calls, the answer is very infrequently. And so it might be
24 best to get some experience or comments from people with
25 other industries where this might be much more germane to

1 their day-to-day.

2 MR. TAUB: Okay. Trevor Harris.

3 MR. HARRIS: Thank you, Scott.

4 I think we have to be very careful what that word
5 standardization means. There are other countries that have
6 uniform accounting practices where every journal entry is
7 dictated and I would not say that automatically leads to more
8 informative information.

9 In addition, companies are complex and different.
10 And that is part of the information we need. And I think you
11 can go to Greg Jonas' point, is that we are very happy for
12 the companies to tell us the way that they think the
13 information should be portrayed. To the extent that we have
14 tagged data elements that deal with that complexity, we can
15 reorganize them in the way we want.

16 Our experience with our clients is that different
17 investors want different things. And we actually create
18 custom metrics so that they can create any metric they want,
19 which is very easy to do with tagged data, it's almost
20 impossible to do without.

21 So actually I would be very
22 careful -- standardization at some level makes sense, but
23 what that word really means and how far you take it can
24 actually be very dangerous in terms of the information that
25 you provide.

1 MR. TAUB: Thanks. Mr. Salva.

2 MR. SALVA: Thanks, Scott. Just to echo what
3 Trevor just indicated, because I thought of that as Greg was
4 giving his example of store costs and what belongs in margin
5 or what might be in margin for one company versus another.

6 As you know, US GAAP doesn't necessarily ensure
7 comparability from company to company because of the
8 selections of alternative accounting principles that can be
9 applied and not just principles but also classification. I
10 think there is a lot of flexibility on the part of commercial
11 companies to classify costs in different ways. They look at
12 them for internal management reporting purposes differently
13 and sometimes appropriately because the underlying economics
14 drive different presentations or selection of accounting
15 principles. So we do have to be careful in terms of
16 believing that by data tagging or standardization will lead
17 to comparability.

18 What it will do is it will facilitate analysis so
19 that underlying differences can be ferreted out. I think
20 that is what Trevor might mean by it leads you down a
21 different path of questions that you might not ever get to
22 because you are too distracted by trying to get to the data
23 to analyze.

24 MR. TAUB: I believe Chairman Cox has a question.

25 CHAIRMAN COX: Yes. I just want to make sure that

1 I'm learning the right lesson from listening to all these
2 comments. Synthesizing what discussion has just occurred, I
3 think what I'm hearing is that if we want ready-to-eat
4 comparability, if I've got the term correctly from earlier,
5 we want ready-to-eat comparability, we might find ourselves
6 disappointed. It's a big world. There are a lot of
7 different ways to report a lot of things.

8 But if what we want is to have the kinds of movable
9 pieces that will let us reassemble things to our own
10 satisfaction and particularly if we are willing to see a role
11 for intermediaries and third parties between this data and
12 retail customers for a variety of purposes we might find
13 ourselves highly satisfied. Is that about right?

14 MR. WHALEN: If you have a thorough tagging regime,
15 no matter how the companies try and obfuscate, the analysts
16 armed with the tagged data, much like Rupert is doing now by
17 hand, are going to be able to sort it out. And that's really
18 I think the very exciting possibility. It will make the IR
19 professionals' job a lot harder and it will make both the
20 professional street analyst and also the independent analyst,
21 the journalist, all the other parties that want to be
22 consumers of that data that much more effective.

23 CHAIRMAN COX: And I just want to add an additional
24 layer of potential complexity here and see just how much
25 satisfaction we might yearn for at least potentially in the

1 future.

2 Is it possible to imagine a future in which the
3 analyst can use this data tagging in order to do a much
4 better job of comparing GAAP and IFRS financials?

5 MR. HARRIS: No question. We are doing that really
6 currently today. We cover our global universe, many
7 companies reporting under IFRS, many under non-other
8 international GAAPs and US GAAP, so there is no question that
9 it does facilitate those kinds of analysis.

10 But if I may try to give you an illustration?
11 There are many companies that have kept the finance
12 subsidiaries which actually are integrated in the way that
13 they actually run their operating businesses.

14 For our classification, we happen to treat those as
15 operating entities because there is no way to separate how
16 much of the value is from the financing business and how much
17 is from the let's say the production side of the business.
18 In other companies they are so clearly distinct, we make that
19 separation.

20 To get the right analysis about the sustainability
21 and growth of profits, you have to deal with those kinds of
22 distinctions. Other people may have different views of that.
23 Some regions deal with it differently. But once it's tagged
24 and once you understand that source, you can actually look at
25 it both ways so that you can actually make those comparisons

1 more meaningful at virtually no cost.

2 And that's the key is you can make all these
3 comparisons very simply and then see which gives you the
4 better insight about what's happening going forward.

5 MR. TAUB: Mr. Jonas put his card up, down and back
6 up again, so we'll give him a shot.

7 MR. JONAS: I just can't help myself but I
8 absolutely agree with the point Chairman Cox just made except
9 I hope that on international standards the division for the
10 future is conversions with US GAAP so that we have one body
11 of global GAAP in that we don't have to rely on tagging
12 technology to help put a band-aid on two diverse GAAPs.

13 MR. TAUB: We've heard a number of people make
14 comments that through tagged data analysts would have more
15 time and perhaps more capability to perform analyses that are
16 not currently performed.

17 I guess I'd like to get views from Mr. Markese
18 regarding whether these same benefits would accrue to
19 individual investors were we to get into a tagged data
20 format.

21 MR. MARKESE: Well, it's an uneven playing field on
22 a cost basis, an access basis. We all know that. But what
23 we're talking about in the professional models are a richness
24 of data that simply is not available to the individual
25 investor but would be with tagging.

1 I mentioned those value drivers, I mentioned the
2 quantitative things we can pull out. What we need is peer
3 group comparisons, for instance. When you do get down, you
4 screen down, you find the stock that you like, how do you
5 compare that? And there are different ways of creating
6 industries. And the depth of information available on that
7 again is not available to individual investors today, but
8 with tagging it would be cheaper and I assume more available
9 at lower cost.

10 MS. TAMRAZ: I just want to make a comment about
11 that because I was interested in some remarks that Corey
12 Booth made in talking about simplifying some of the coding
13 and I think this is where news services like Business Wire
14 and PR Newswire can be helpful because we have got an idea
15 going that we might provide some simple tagging for companies
16 where it wouldn't have to be that complex but yet it would
17 provide some of the main information that would be used for
18 analysis and that might be very helpful for the downstream
19 for the end user to read some of the simple tags to make
20 decisions without it being so complicated.

21 But Corey said I think the idea of using XBRL to
22 encode earnings release information is a very powerful one
23 whether it takes place through the SEC 8-Ks and 10-Qs or
24 through the press release services. This type of information
25 is often relatively simple and condensed and shouldn't

1 require massive taxonomies, but it is also very valuable and
2 time-sensitive information.

3 I think that is a really good direction to go in
4 because there are many out there that are not as
5 sophisticated as, you know, the big guys. And if we provide
6 something that is a little more easy to use and readable, I
7 think that will be very good for the individual investor.

8 MR. TAUB: Sticking with the theme of perhaps the
9 smaller companies for a moment and perhaps even smaller
10 investors, we have heard reports that the costs are fairly
11 low. Mr. Stantial I think provided some comments in that
12 regard. But the other thing we have also heard a couple of
13 people mention is the possibility that XBRL tagging or other
14 data tagging for use with interactive data might indeed
15 increase analyst coverage. It occurs to me that this would
16 be potentially of benefit to smaller and medium-size
17 companies if it were to occur.

18 I guess I would like to solicit a few more thoughts
19 from people as to whether this would occur. I see Mr.
20 Augustine nodding his head.

21 MR. AUGUSTINE: I'd love to help you out. I mean
22 covering the biotechnology industry, you have to understand
23 there are more than 300 public companies. I covered 27 at my
24 peak with a support staff of two people, so I covered less
25 than 10 percent. How did I choose those companies? There

1 were 12 I had to cover.

2 Why? Because they were liquid. They traded a lot.
3 They got the institutional investor votes. They were Amgen
4 and Genentech and a handful of other profitable companies.
5 There are only a dozen profitable companies in my industry.
6 So how do I choose the remaining 15 or 20 to round out my
7 coverage?

8 Well, I might get an idea in a technology and
9 believe that it may work, but it also is the case that CEOs
10 and CFOs, CFOs in particular, they spend 40 percent of their
11 time in my industry if they are a development-stage
12 biotechnology company just meeting with investors and
13 analysts like me soliciting coverage. Otherwise they are
14 left in the depths that were described by earlier speakers of
15 having one or two analysts covering them tending to be the
16 underwriters.

17 So here I am in an industry that is
18 capital-intensive. It's \$800 million to make a drug. It
19 takes 12 years and very few of the companies are actually
20 covered. The benefits to small and mid-size companies in my
21 industry group should be readily apparent. It's the
22 opportunity to furnish somebody with full historical
23 financials and all they have to do going forward is project
24 on the fate of one or two products in development. I mean
25 that's a no-brainer for me as an analyst.

1 The biggest roadblock for me covering more
2 companies was never the science, it was all of the legwork to
3 simply bring it up to the state of readiness. All the
4 forecasting, et cetera, would be readily enhanced.

5 So my suggestion is that for that cost
6 consideration whatever it might be in dollars, certainly it's
7 not as burdensome as SOX compliance and to that end I would
8 point out that these companies ought to look at expanded
9 coverage and expanded ownership base, the constant need to
10 access capital, and realize that as they are able to speak to
11 more and more investors and to gain increased coverage, one
12 of the great benefits, of course, that is also going to
13 accrue to them conceivably is that they have many more
14 sources to tap.

15 But, look, how do you incentivize them? Although I
16 think it may be readily apparent, how about linking it to The
17 Securities Offering Reform Act of 2005, by which they could
18 benefit from things that might normally accrue to otherwise
19 the well-known investors.

20 Once you reduce the research black-out periods that
21 arbitrarily seemingly to an investor or analyst kept me and
22 others from writing when actionable events occurred in those
23 companies and make it easier for them to get on file so that
24 we don't have to sit there with \$200 million shelves in our
25 face every other week because they are worried about being

1 able to take advantage in a timely fashion opportunistically
2 of an appreciating stock price. I think that is an example
3 in my industry that I know well.

4 MR. TAUB: Mr. Franks.

5 MR. FRANKS: Thank you.

6 Some similar observations. This will becoming from
7 the buy side where if we have 50 analysts you can only ask
8 someone to be an expert on 20 to 40 companies. And that is
9 going to get you a 1000 to 2000 companies. And clearly there
10 is more investible opportunities out there particularly in
11 areas that are less covered, so you would want to look at
12 those as well.

13 As a research director, the analyst's time is our
14 most precious asset and we want that pointed towards areas
15 where they can generate a return for our participants. So
16 what you would do as an analyst is clearly you're going to
17 cover the 20-plus names that are the biggest market gaps that
18 you have to cover from an index point of view. Beyond that
19 you want to screen as many names as possible.

20 I used to be a semiconductor analyst. You would
21 always cover Intel, always have an opinion on Intel, but
22 getting down into the sub-billion-dollar market cap companies
23 using your industry expertise to identify investment
24 opportunities is value add on the buy side. And with tools
25 driven by interactive data, if you can be screening 200 names

1 and similar to biotech, there is a lot of small semiconductor
2 names, doing various types of analysis which will differ over
3 where you are in the cycle and what type of company they are
4 and say, "This looks interesting. Let me spend some time
5 there." Begin to dig in the Qs and Ks, figure out why this
6 company is trading where it is, you may not think it's an
7 opportunity at that point. Then you drop it. You may think
8 it is an opportunity you continue to develop your model's
9 forecast forward and invest accordingly. So it's a real
10 potential benefit for the efficiency and breadth of buy side
11 coverage.

12 MR. TAUB: Thank you. Let me move to a slightly
13 different topic. There has been some talk of to what extent
14 auditors would need to be involved in attesting to the
15 accuracy of XBRL data. For our voluntary program we have had
16 one company, United Technologies, that has gotten its auditor
17 involved and the auditor has reported on that data using
18 guidance put out by the PCAOB.

19 Is it necessary for auditors to be involved with
20 XBRL data? Are there different types of attestations that
21 auditors should be asked to do in terms of XBRL. Mr.
22 Stantial, you have had some experience here if I might look
23 to you to begin.

24 MR. STANTIAL: Yes. I'll answer two parts. We had
25 auditors go through partly because we wanted them to learn

1 the process with us. None of the firms having gone through
2 this, then they weren't sure as well what it all really
3 entailed. So, similar to us, we wanted to get the learning
4 curve out of the way so we could proceed in the future
5 efficiently.

6 In general, I think auditor's assurance is
7 essential. You are taking an area that people, as has been
8 noted, have a fair amount of trepidation to begin with. It's
9 major change. Although the taxonomy is out there, for
10 instance, the commercial and industrial taxonomy has
11 something like 1500 tags right now. It is probably half of
12 what it needs to be. So there is a lot of room right now for
13 companies to be extending tags in order to meet the full
14 scope of their financials.

15 And even though a lot of the conversation now is
16 just on the basic financials, there is no reason not to go
17 ahead and use the tags that are developed to do your MD&A,
18 your footnotes and everything else. They are there. They
19 are not as mature. But given that then I think people would
20 want to know that you had some independent review of either
21 what companies did to extend accounts or how they applied
22 some of these less mature tags or filled in the voids, and
23 perhaps not being intimate with what XBRL means and the whole
24 process then to have an outside party just sort of fill in
25 your insecurity with that level of assurances that you would

1 want then to use the data unencumbered and freely.

2 MR. TAUB: Mr. Whalen.

3 MR. WHALEN: Just as a follow-up to that, if you
4 think of it, most large enterprises today are tagging their
5 data internally, but they are using proprietary accounting
6 systems. There are some offerings in the marketplace right
7 now both by consultancies and large enterprises like Cisco,
8 for example, that are trying to take that proprietary tagged
9 information and migrate it to XBRL. So I think it makes an
10 enormous amount of sense.

11 If you're an auditor and you want to know where a
12 piece of financial information came from within the
13 enterprise, you are going to want it tagged in some way so
14 you can trace it down and verify the origin. It is really
15 the same concept whether it's XBRL or a proprietary
16 accounting system.

17 MR. TAUB: Mr. Jonas, perhaps for the last comment
18 on this. And maybe have you thought about whatever auditor
19 involvement there is, is there a report needed beyond the
20 standard auditor's report to cover the XBRL information?

21 MR. JONAS: Well, if we are successful in getting
22 investors to increasingly rely on interactive data, you know,
23 errors in the tags will flow right through to the investor's
24 databases, possibly misleading their analysis. So companies
25 and auditors could perform all other steps in the preparation

1 and audit process correctly, but if the data tags are wrong,
2 we could end up like fumbling the ball here on the goal line.

3 I mentioned before that I think tagging data is the
4 equivalent of classifying data and the auditor's report has
5 long covered the classification of data in financial
6 statements and footnotes. So I would think that investors
7 would greatly benefit from similar assurance about the
8 classification of data in the tagging process. I would think
9 that could be done through the standard auditor's report.

10 With regard to data that's tagged on unaudited
11 information, which I hope occurs as we broaden the tagging
12 universe, I would hope that management's report on internal
13 control and management's assertion about controls would cover
14 the data tagging process as well as the other aspects of
15 control.

16 MR. TAUB: Dr. White?

17 DR. WHITE: I picture a world in which XBRL does
18 not stand alone. There are many other initiatives going on
19 in the XML world. One is called internal control XML. It is
20 based on the COSO framework. It is using an idea where a
21 risk control library gets created that includes business
22 processes, risks, controls, testing procedures and so forth,
23 all of which would work directly for SOX compliance.

24 So to me, and this is one of the roles of academics
25 obviously, some research being carried forward in using a

1 combination of these technologies that are all working
2 towards the same goal makes total sense. And, again, as an
3 academic we need access to data. And so if we can overcome
4 that hurdle where we can get access to real world data and be
5 able to do some experimentation, we can make a significant
6 contribution here.

7 MR. TAUB: Thank you. I'll turn it over to Jim to
8 go through our last group of questions.

9 MR. DALY: The last session is on tools for
10 interactive data use. And I would offer this up to Mr.
11 Whalen and Mr. Harris. They have talked pretty much on some
12 tools that they have used and have experience with, but are
13 there sufficient tools in the marketplace today to use
14 interactive data overall? What type of tools would investors
15 and analysts like to have and what are the costs versus the
16 benefits for those tools?

17 MR. WHALEN: Well, I think the answer is that there
18 is a very mature and very rapidly growing set of tools, from
19 storing and gathering data down to the actual analysis of
20 data. Could we use more tools? Sure. But I think if you
21 offer interactive data to this marketplace, you will see a
22 proliferation of tools that will even exceed what's already
23 out there starting with Microsoft, looking at Google
24 launching their own spreadsheet, all the proprietary
25 offerings out there that retail investors can get from

1 websites and other organizations. I think if you enable them
2 by making this data publicly available, the options will be
3 limitless.

4 MR. DALY: Mr. Harris.

5 MR. HARRIS: Yes, I would really just endorse that.
6 I don't think -- it's a chicken-and-egg situation. To the
7 extent that there is interactive data in our case, we started
8 building a suite of applications for that. To the extent
9 that it becomes more publicly available, I just think there
10 is almost limitless tools that would be made readily
11 available very quickly and it would help all of Mr. Markese's
12 and other investors, too.

13 MR. WHALEN: Could I add something quickly? We
14 really should not underestimate the systemic influence on
15 both the academic community and the risk management community
16 as to what tools we develop because of the availability or
17 the lack of availability of data. If graduate students in
18 business schools who are working on new behavioral models for
19 analyzing corporate behavior had access to structured machine
20 readable data from the SEC, I can't even imagine what they
21 would be doing. The tools we have today are a function of
22 the data availability. We are still living with what was
23 available 10 and 15 years ago.

24 MR. DALY: Ms. Tamraz.

25 MS. TAMRAZ: Well, I think talking about tools, it

1 is a chicken-and-egg thing and you have got to get the news
2 tagged first and then the tools will be created to process
3 that news. And, again, I think Business Wire and PR Newswire
4 we are uniquely positioned to push XBRL forward.

5 For instance, we just rolled out a tool in March
6 called Earnings Direct. So the company, the issuer can
7 convert their company data into XBRL by downloading an Excel
8 template, populating it and XBRL tagging it, uploading it,
9 sending it back to us and then we are pushing it out to the
10 community that is going to use it and analyze it. And,
11 again, PR Newswire is doing similar work in this area.
12 Together we have been pushing forward the whole tagging of
13 financial information. And I think that is really key to
14 this whole process.

15 Business Wire alone issues more than a quarter of a
16 million press releases a year. And you have got about 50
17 percent of the marketplace, so you can see how many news
18 releases are going out and if they were tagged, I'm sure
19 there would be a proliferation of tools to receive them,
20 analyze them and act on them. So it really is a
21 chicken-and-egg thing.

22 And also peer pressure is also a wonderful thing.
23 I know everyone is saying well, the SEC should mandate it,
24 but with the voluntary program, I have to say we have done
25 some filings for Altria and a few other companies and

1 XBRLized them and the phone has been ringing because nobody
2 wants to be left off the bus as the bus move forwards. So I
3 think it is going to start to grow.

4 MR. DALY: Anything else? Any final comment from
5 anyone?

6 Mr. Chairman?

7 CHAIRMAN COX: Well, thank you very much. I'm about
8 prepared to wrap this up. So before I do, I want to thank
9 all of our panelists and thank all of you who have joined us
10 today and offer a special word of thanks to the people that
11 are still with us for staying with us all day.

12 We actually have one more panelist on this vital
13 issue still today. This additional perspective comes to us
14 from the Chairman of the House Subcommittee on Capital
15 Markets, Richard Baker, who is actually in Louisiana but
16 through the miracle of modern technology he is going to be
17 our last presenter on what has been an absolutely outstanding
18 panel. So we are now going to give Chairman Baker the last
19 word.

20 CHAIRMAN BAKER: Technology is a powerful force in
21 the world of commerce creating opportunity, products and
22 services. Technology deployed in the regulatory world can
23 have a parallel effect. Data tagging methodology such as
24 Extensible Business Reporting Language can be a powerful tool
25 to achieve many valuable goals.

1 The investing world is a dynamic place with more
2 individual investors in the market than any time in history,
3 second in value only to home ownership. Investment
4 portfolios for the individual are growing household wealth to
5 record levels.

6 Yields to investors can be significantly enhanced
7 with the reduction in regulatory charges. Merely reducing
8 the flow of paper can be a significant saving, but it is
9 actually possible, at least in my opinion, to reduce the
10 paperwork burden on business, lowering the regulatory costs,
11 while improving access to needed information for the
12 individual investor. XBRL I believe offers that clear
13 potential.

14 I commend Chairman Cox for issuing guidance on the
15 use of data tagging. I am anxious to work with him and the
16 agency in deploying this important technology to assist the
17 marketplace and individual investors. Having timely access
18 to usable information is a powerful tool for all
19 stakeholders. This is a terrific opportunity to employ
20 incredible technology and obtain tangible benefits not
21 possible before.

22 Thanks for the opportunity to participate in your
23 interactive data roundtable.

24 CHAIRMAN COX: We are grateful for Chairman Baker's
25 thoughts on the potential of interactive data and I think his

1 remarks show the support for improving the flow of
2 information throughout our capital markets through XBRL,
3 through data tagging in the ways that we have discussed
4 today, extends from regulators and investors and companies
5 and analysts to the Congress.

6 I would like to take just a moment now to recognize
7 a few key members of our staff here at the SEC who helped
8 plan this afternoon's program.

9 First, thanks to Susan Nash for our Investment
10 Management contribution and her thoughtful effort moderating
11 a second panel today. And, Susan, also for your ongoing
12 efforts to employ technology in ways that will help mutual
13 fund investors.

14 Thanks to Corey Booth who, as you know, is our CIO
15 here at the SEC, not only for your great work today but also
16 for your continuing leadership of our technology initiatives.

17 Scott Taub, who's served as a co-moderator here
18 this afternoon, our acting chief accountant, is doing
19 excellent work on our interactive data project, as is Jim
20 Daly in Corporation Finance. You did an outstanding job with
21 this panel, but very importantly the day before and tomorrow
22 as well.

23 I would also like to thank Jim for not only making
24 this roundtable such a success, but also helping to grow our
25 interactive data group. We can be very proud of the

1 volunteers that we have had sign up for that already.

2 And final thanks and especially so to Jeff Naumann
3 and Brigitte Lippmann for their tireless efforts to make
4 interactive data a reality and to empower America's
5 investors. This has been an excellent roundtable. To all of
6 our presenters, in particular, to the Commissioners who have
7 been here, as you've noticed, all day long, to members of the
8 news media, interested observers and, of course, those who
9 are watching on the web, your energy and your enthusiasm on
10 behalf of America's investors is enormously appreciated.

11 Thanks very much and good afternoon.

12 (Whereupon, at 3:17 p.m., the Interactive Data
13 Roundtable proceedings were concluded.)

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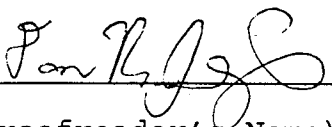
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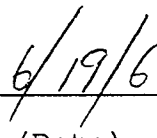
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