## POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS THAT the undersigned directors of Pepco Holdings, Inc., a Delaware corporation, do hereby constitute and appoint ANDREW W. WILLIAMS, JAMES P. LAVIN, ANTHONY J. KAMERICK, and ELLEN SHERIFF ROGERS, and each of them, a true and lawful attorney in his or her name, place and stead, in any and all capacities, to sign his or her name to the Annual Report on Form 10-K for the year ended December 31, 2003, under the Securities Exchange Act of 1934, as amended, and to any and all amendments, of said Company, and to cause the same to be filed with the SEC, granting unto said attorneys and each of them full power and authority to do and perform any act and thing necessary and proper to be done in the premises, as fully and to all intents and purposes as the undersigned could do if personally present, and the undersigned hereby ratifies and confirms all that said attorneys or any one of them shall lawfully do or cause to be done by virtue hereof.

Dated: Feburary 26, 2004

<u>/s/ Edmund B. Cronin, Jr.</u> EDMUND B. CRONIN, JR. /s/ Floretta D. McKenzie FLORETTA D. McKENZIE

<u>/s/ John M. Derrick, Jr.</u> JOHN M. DERRICK, JR. <u>/s/ Lawrence C. Nussdorf</u> LAWRENCE C. NUSSDORF

/s/ Terence C. Golden TERENCE C. GOLDEN

/s/ Peter F. O'Malley PETER F. O'MALLEY

<u>/s/ George F. MacCormack</u> GEORGE F. MacCORMACK

/s/ Pauline A. Schneider PAULINE A. SCHNEIDER

/s/ Richard B. McGlynn RICHARD B. McGLYNN /s/ Dennis R. Wraase DENNIS R. WRAASE

<u>/s/ Judith A. McHale</u> JUDITH A. McHALE /s/ A. Thomas Young A. THOMAS YOUNG