

# CONSOLIDATED TOMOKA

#### Year End 2014 Investor Presentation

Published: February 27, 2015

If we refer to "we," "us," "our," or "the Company," we mean Consolidated-Tomoka Land Co. and its consolidated subsidiaries. This presentation may include certain statements that are not descriptions of historical facts, but are forward-looking statements. Forward-looking statements can be identified by the use of forward-looking terminology such as 'will,' 'anticipate,' 'assume,' 'believe,' 'estimate,' 'expect,' 'intend,' 'believes,' or similar expressions. Although management believes that the expectations reflected in such forward-looking statements are based upon present expectations and reasonable assumptions, the Company's actual results could differ materially from those set forth in the forward-looking statements. All such expectations and assumptions are inherently subject to uncertainties and contingencies beyond our control and based upon premises with respect to future business decisions, which are subject to change. Readers are cautioned not to place undue reliance on such forward-looking statements, which speak only as of the date of this presentation. The Company undertakes no obligation to publicly release any revisions to these forward-looking statements to reflect events or circumstances after the date of presentation. For a description of the risks and uncertainties that may cause actual results to differ from the forward-looking statements contained in this presentation, see our most recent Annual Report on Form 10-K filed with the Securities and Exchange Commission ("SEC"), and our subsequent SEC filings. Copies of filings made with the SEC are available through the SEC's electronic data gathering analysis retrieval system at http://www.sec.gov.



#### Who is CTO?

- Consolidated-Tomoka Land Co. is a real estate operating company founded over 100 years ago and public since 1969
- CTO is primarily focused on transitioning from land assets into income-producing assets

Land



Highlights Pc

Portfolio Daytona

CTO

# A Snapshot

As of December 31, 2014 unless otherwise noted	(\$ in millions except share data)
CTO: 2014 Share Performance (1)	54.00%
CTO: Stock Price (as of February 26, 2015)	\$58.91
RMZ Index: 2014 Index Performance (1)	30.45%
Equity Market Capitalization (as of February 26, 2015)	\$346.5
Total Debt	\$103.9
Other Liabilities	\$43.6
Total Enterprise Value (Equity Market Cap as of February 26, 2015)	\$450.4
Debt less Cash / Total Enterprise Value	22.7%
Annual Dividend / Yield (based on stock price as of February 26, 2015)	\$0.07 / 0.12%

(1) Assuming the reinvestment of dividends

#### Conservative Leverage • Positioned for Growth



# A Snapshot

CTO

As of December 31, 2014

Subsurface	490,000± acres Subsurface Rights (2 operating wells with royalty income)
Land &	10,500+ acres (All in City of Daytona Beach, FL)

Income Properties	36 Single-Tenant Income Properties (primarily triple-net), 10 States
	7 Multi-Tenant Income Properties, Florida
	1.2 million Square Feet of Owned Real Estate
	21 Billboards

\$31.3 million of Investments (1)

Loan Investments First Mortgage Loans, Mezzanine Loans and, B-Note

Secured by Commercial Real Estate or Equity Interest in Real Estate

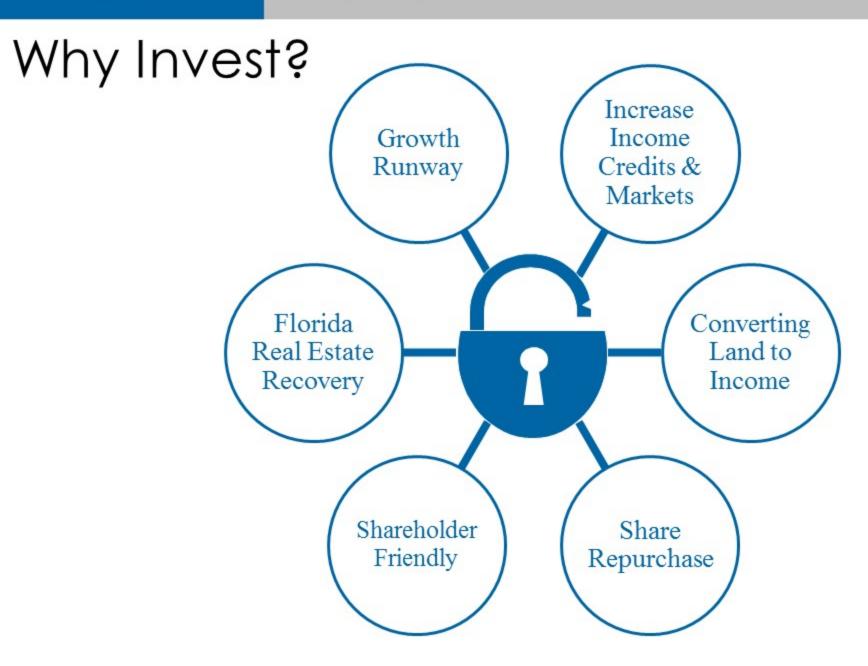
Golf Semi-Private – LPGA International
36 Holes of Championship Golf
Managed by ClubCorp

Agriculture Outsourced Operations Management to American Forest Management

(1) Assumes Full Commitment drawn on First Mortgage Loan for Redevelopment of Retail in Phoenix







Highlights

# Why Consider being a REIT?

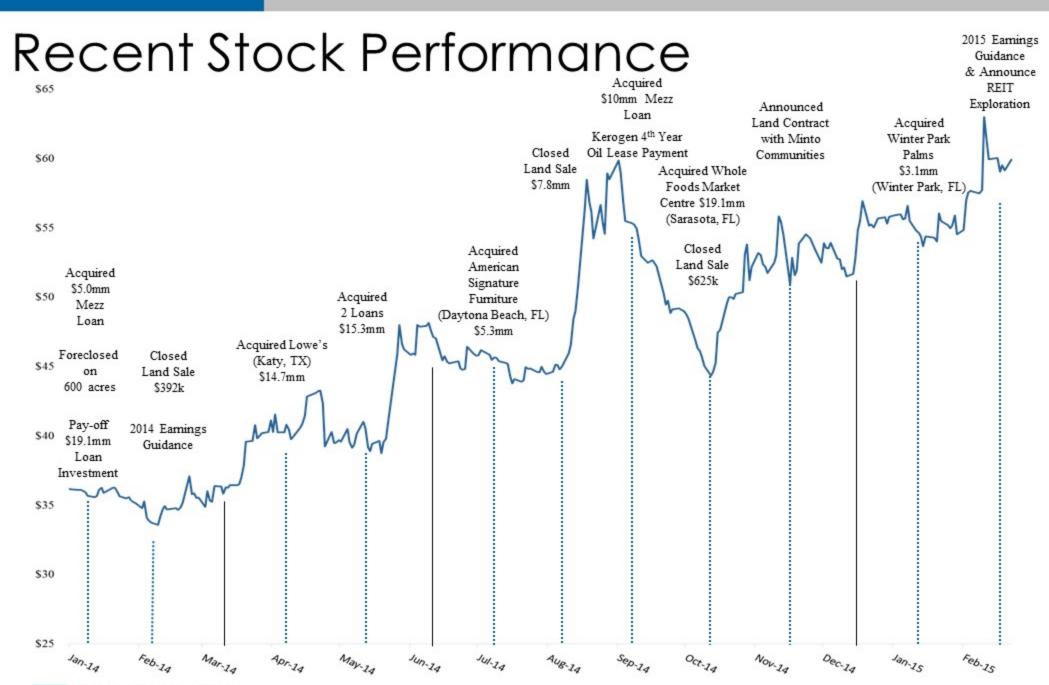
- Tax Efficient Structure
- Potential Land Sales Converted into Income Properties will Increase Taxable Income
- Benefits from Large Dedicated REIT Investors, REIT Index Investors, ETFs, etc.
- Company's Deferred Tax Liability for 1031 Exchanges Could be Totally Eliminated at Conversion
- Potential Timing January 1, 2017



#### Effecting Change (in last 3 years)

- Doing More with Less: Corporate Actions
  - -Reduced headcount 18% while increasing assets by 62%
  - -Replaced secured line of credit with larger unsecured line of credit with lower interest rate
  - -New management team (CEO, CFO, General Counsel, SVP Investments)
- Monetizing our Land: Converting Land to Income
  - -\$12.4mm in land sales (128.0 acres) vs \$6.7mm (40.2 acres) prior 4 years
  - -Under contract to sell over 1,600 acres of land, or 16% of the land holdings for over \$47mm<sup>(1)</sup>
- Growing & Recycling: *Investments in Income* 
  - -Invested approx. \$156mm in 21 income properties in 7 new states, and 6 commercial loans
  - -Recycled approx. \$30mm of capital selling 8 non-core properties (legacy portfolio)
  - -Developed 30,000 square feet of office/flex property 25\% leased
  - -Invested approx. \$17.5mm in 1st mortgage loan at a discount in 2013-paid off at par \$19.5mm in 2014
  - -Invested approx. \$1.0mm in public securities produced a 25% IRR after 1 year hold
- ■Improving Operations and Results: Golf Operations
  - -Hired ClubCorp to manage operations in 2012
  - -Operating loss trimmed to \$405k in 2014 from loss of approx. \$1.3mm in 2011
  - -Membership increased to 355 in 2014 from 118 in 2011, 200% increase
- Reduce Risk and Improve Results: Agriculture Operations
  - -Outsourced management in 2012 to American Forest Management & sold all agriculture equipment
  - -Operating loss of \$527k in 2011 turned into operating income of \$89k in 2014

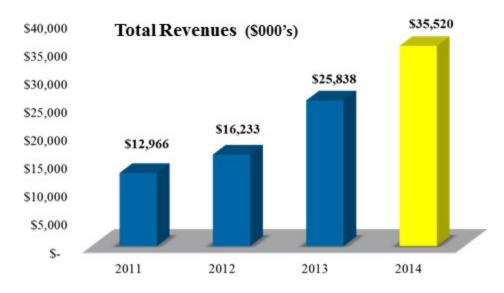


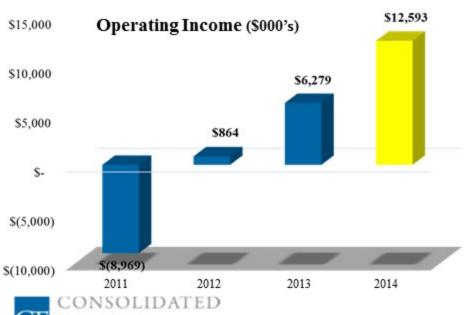


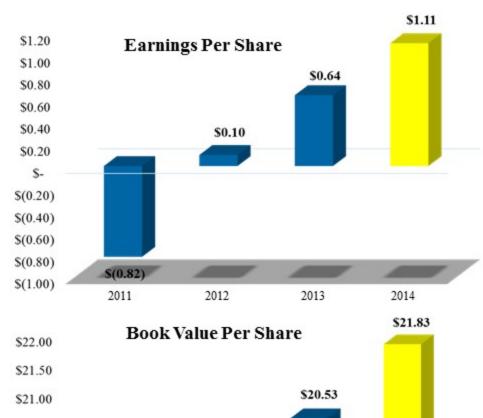


# By the Numbers

Annual Results for 2011 - 2014









#### Highlights

#### Portfolio

#### Daytona

# Balance Sheet

as of December 31, 2014 (\$ in 000's)

CTO

#### ASSETS

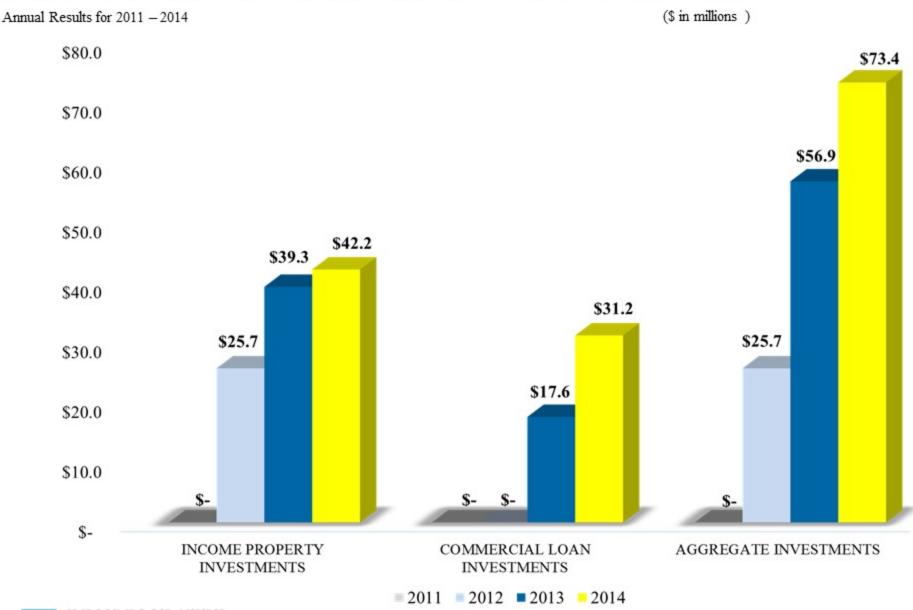
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Property, Plant, and Equipment:			Basis in Subsurface Interests
Land, Timber, and Subsurface Interests	S	15,317	
Golf Buildings, Improvements, and Equipment		3,323	\$0 per acre
Income Properties Land, Buildings, and Improvements		193,978	
Other Furnishings and Equipment		1,008	
Total Property, Plant, and Equipment		213,626	Average Basis in Land
Less, Accumulated Depreciation and Amortization		(15,628)	\$3,700 per acre
Property, Plant, and Equipment - Net		197,998	\$6,7 00 per dere
Land and Development Costs		23,206	
Intangible Assets - Net		7,339	
Impact Fees and Mitigation Credits		5,196	
Commercial Loan Investments, Held for Investment		30,208	
Cash and Cash Equivalents and Restricted Cash		6,321	
Investment Securities		821	
Other Assets (Including Refundable Taxes)		4,834	
TOTAL ASSETS	\$	275,923	
		NP NP	

#### LIABILITIES AND SHAREHOLDERS' EQUITY

Liabilities:		
Accounts Payable and Accrued Liabilities	\$ 6,261	
Deferred Revenue	2,719	B 6
Accrued Stock-Based Compensation	560	Deferred Tax Liability on
Deferred Income Taxes - Net	34,038	→ 1031 Deferred Gains
Long-term Debt	103,940	
TOTAL LIABILITIES	147,518	\$40.3 million
Shareholders' Equity:		
Common Stock	5,862	
Treasury Stock	(1,382)	→ 40,470 Shares Bought Back
Additional Paid-In Capital	11,290	
Retained Earnings	112,562	D 1 1 1 1 1
Accumulated Other Comprehensive Income	73	Book Value
TOTAL SHAREHOLDERS EQUITY	128,405	\$21.83/outstanding share
TOTAL LIAB & SHAREHOLDERS' EQUITY	\$ 275,923	421.00,0010railing briain



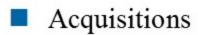
#### Focus on Income Investments





#### Income Investments - 2014

As December 31, 2014



- 2 single-tenant income properties (Katy, TX & Daytona Beach, FL)
- 2 multi-tenant income properties (Sarasota, FL & Winter Park, FL)
- \$42.2mm aggregate purchase price
- Weighted average remaining lease term of 7.9 years
- 2014 Investment Yield Guidance 6-9%









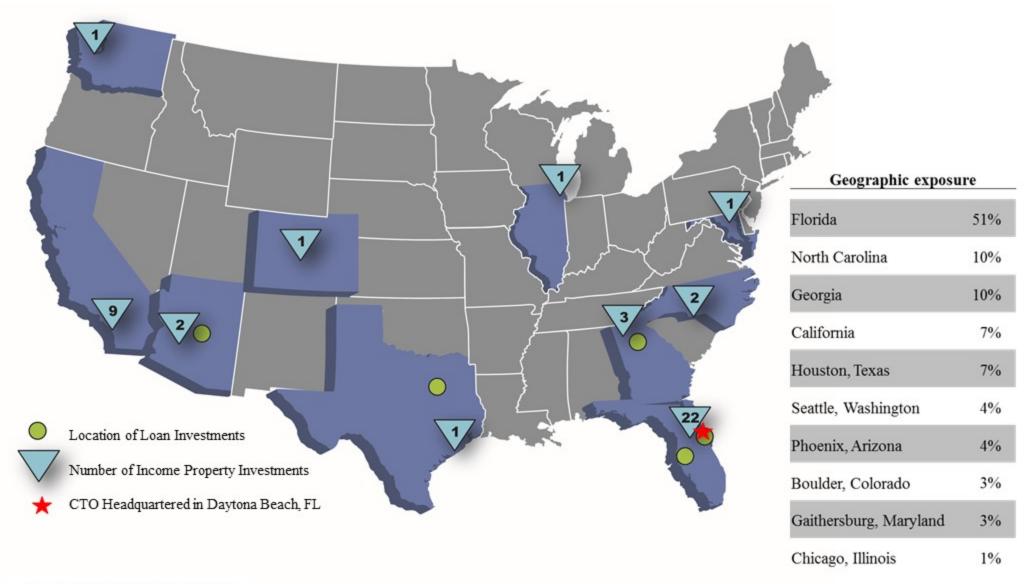
#### Dispositions

- 1 single-tenant non-core income property [\$3.3mm sales price (Walgreens, Apopka FL)]
- 2014 Disposition Guidance \$8mm \$10mm
- 2014 Disposition Yield Guidance 7.5% 9.5%

#### Growing and Upgrading Portfolio



# Income Producing Investments





CTO

Daytona

# Top Tenants by Rent

As of December 31, 2014

Retailer	Retailer Type	S&P Credit Rating	# of Stores	%of GLA	% of Rent
<b>CVS</b> (1)	DRUG STORE	NR	8	9.3%	18.0%
Walgreens	DRUG STORE	BBB	4	5.3%	11.0%
LOWE'S	HOME IMPROVEMENT	A-	2	22.8%	12.0%
Hilton Grand Vacations	OFFICE	NR	2	12.4%	11.0%
Bank of America.	BANK	A	9	7.2%	7.0%
BIGLOTS!	DISCOUNT	BBB-	2	5.6%	5.0%
WHÔLE FOODS (2)	GROCERY	BBB-	1	3.3%	6.0%
Harris Teeter	GROCERY	NR	1	4.2%	5.0%

Retailer	Retailer Type	S&P Credit Rating	# of Stores	%of GLA	%of Rent
AID	DRUG STORE	В	1	1.5%	4.0%
DICK'S	SPORTING GOODS	NR	1	4.3%	4.0%
AMERICAN SIGNATURE FURNITURE	SPECIALTY	NR	1	4.9%	4.0%
BEST	ELECTRONIC	ВВ	1	2.8%	3.0%
BARNES & NOBLE	SPECIALTY	NR	1	2.6%	3.0%
<b>₽NC</b>	BANK	A	1	0.4%	2.0%
CHASE 🗘	BANK	A+	1	0.4%	1.0%
BINATO MINTO MINTO	RESTAURANT	NR	1	0.6%	1.0%

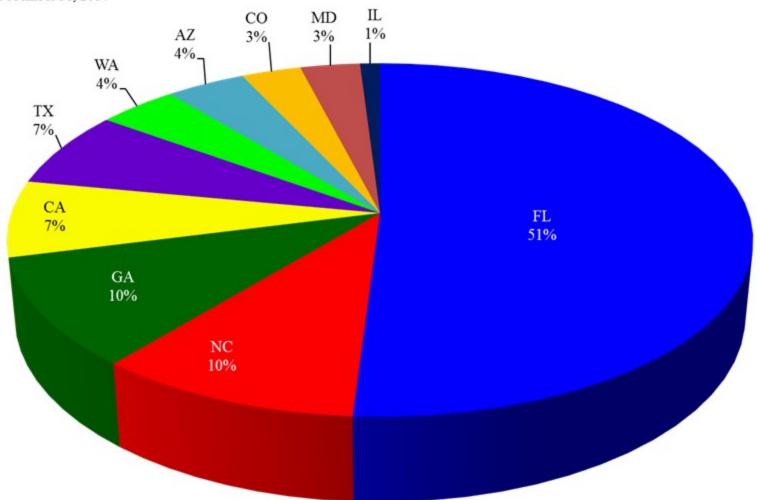
- (1) Guaranteed by Holiday CVS, L.L.C. a wholly-owned subsidiary of CVS Caremark
- (2) Approximately 3% of rent comprised of other retailers in Whole Foods Market Centre

# Approx. 44% of rent income from Investment Grade tenants



# Geographic Diversity

% based on rent as of December 31, 2014



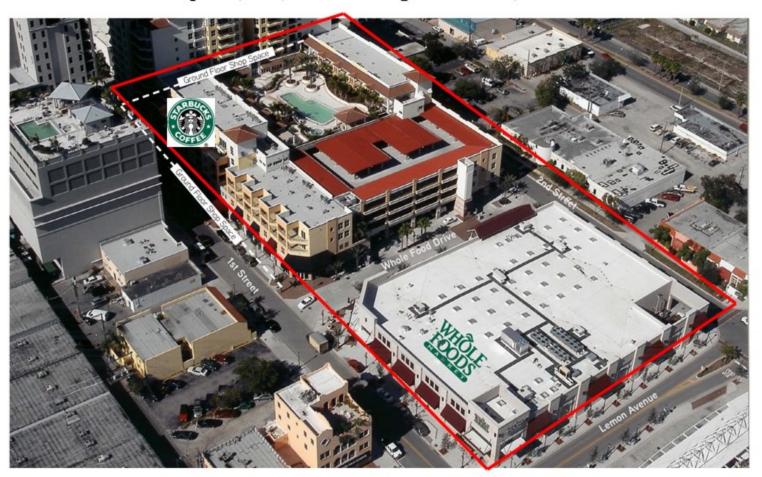
29% of income from 7 new states since YE 2011



- Whole Foods Market Centre Sarasota, FL
  - \$19.1mm Investment, 7.1 years remaining (weighted average)

Highlights

3-mi Pop. 64,952; 3-mi Average HHI \$68,690



- 59,000 square feet of total retail space
- 36,000 square feet free-standing Whole Foods Market
  - BBB- Credit
  - 61% of total Sq Ft
  - 10 yrs remaining on lease
- 23,000 square feet ground floor retail space
- 455 space parking garage



- Lowes Katy, TX
  - \$14.7mm Investment, 12.8 years remaining
  - A- Credit
  - 3-mi Pop. 98,864; 3-mi Average HHI \$96,622





- American Signature Furniture Daytona Beach, FL
  - \$5.3mm Investment, 5.6 years remaining
  - 3-mi Pop. 33,524; 3-mi Median HHI \$38,696





- Winter Park Palms, Winter Park, FL
  - \$3.1mm Investment, 112,292 SF (\$27.61 PSF)
  - 3-Mile Pop. 89,517, 3-Mile Avg HH Income \$65,407

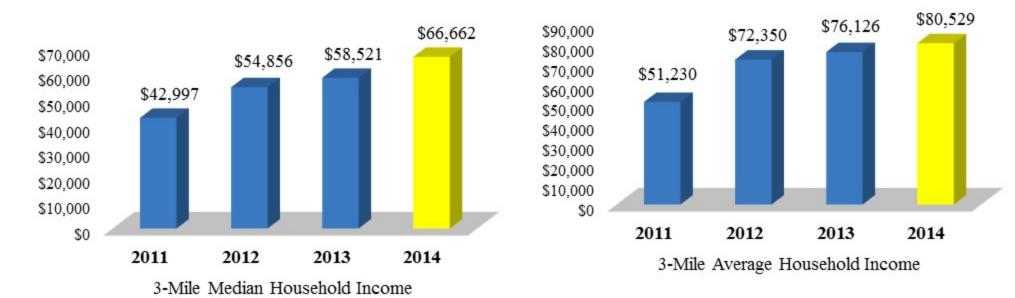


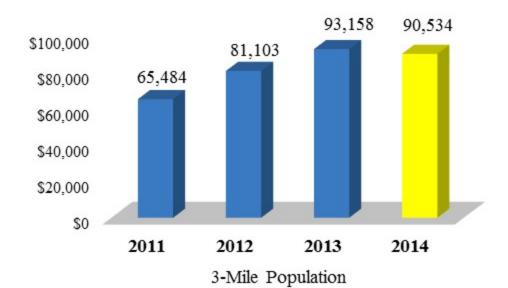
- Utilized 1031 Proceeds from Land Transaction
- 4 New Residential
   Developments (254 New Homes) Surrounding the Property
- Low Cost Basis
- Multiple Redevelopment Opportunities
  - Retail
  - · Multi-family
  - · Mixed Use
- Large land tract in supply constrained area



# Improving Income Portfolio Demos

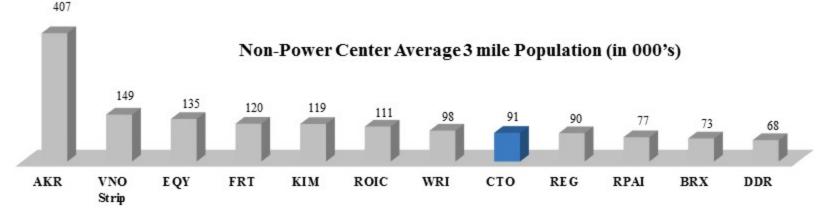
Portfolio average as of December 31, 2014

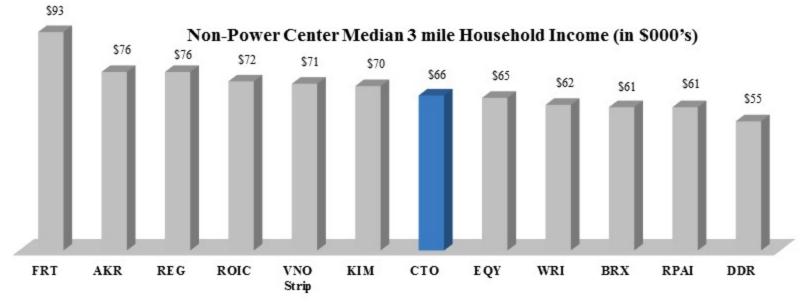






# Improving Income Portfolio Demos





Source: Vornado Presentation - Shopping Center Business Spin-off April 11, 2014 & Green Street Advisors March 2014 Strip Sector Update (excluding CTO Information)

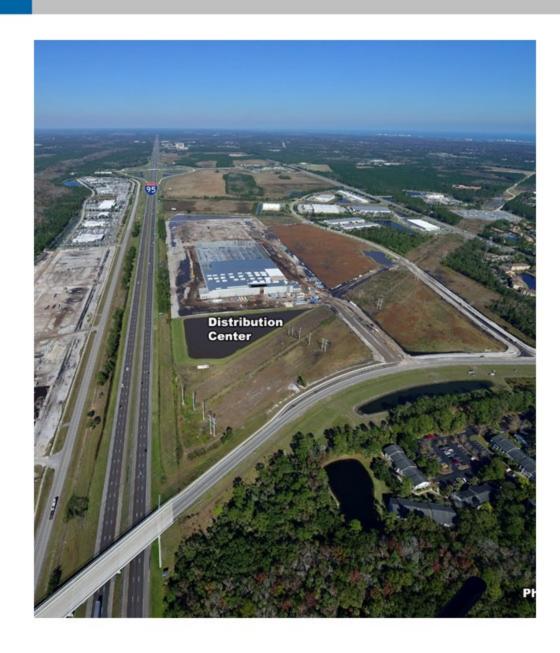


# Distribution Facility

LAND TRANSACTION – Daytona Beach, FL CLOSED – AUGUST 15, 2014

Gross Sales Price: \$7.8mm

- 76 Acres along I-95 and Dunn Avenue
- 630,000+ SF distribution facility
- Estimated total capital investment by buyer approximately \$80mm
- Creation of estimated 400 500 new jobs
- CTO owns 75+ acres surrounding the distribution facility
- Approximately \$15mm in incentives from state, county, city and private entities
- Scheduled to open Fall 2015





#### Land Sale

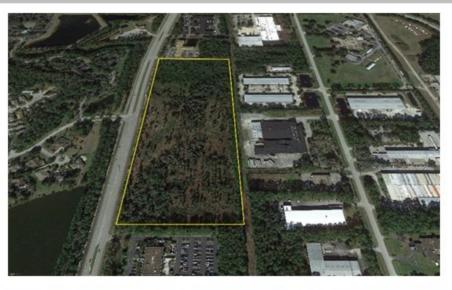
LAND TRANSACTION - Daytona Beach, FL

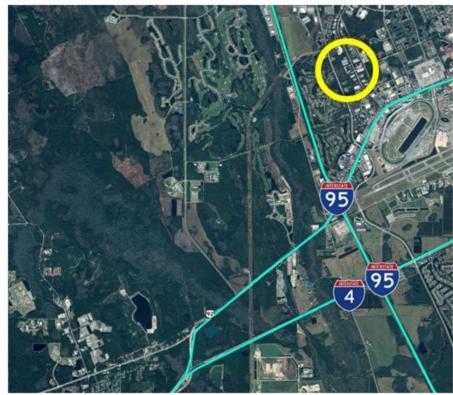
CLOSED - OCTOBER 30, 2014

Gross Land Sales Price: \$625,000 Sale of Mitigation Credits: \$389,000

Total Proceeds: \$1.01 million

- Approx. 21 Acres east of Williamson Blvd
- Potential expansion/relocation of office space for local business (multi-billion dollar market cap)
- Approx. 80,000 SF office building
- Retention/creation of estimated 300+ jobs







#### Potential Land Sale – Minto Communities

- Approximately 1,600 Acre Parcel
- Age Restricted Planned Community
- Across from LPGA International
- Overview of Project
  - >3,000 single-family homes
  - Golf-cart friendly lifestyle
  - Paired villa residences
  - Enhanced green space amenities
  - Resort-style town center
     w/ clubhouse, restaurants, and
     recreational and fitness facilities





### Self-Developed Properties

Five multi-tenant properties in Daytona Beach, FL (Total Sq Ft Approximately 84,000)

Concierge Office: 1 property; approx. 22,000 square feet; 100% leased

Mason Commerce Center: 2 properties; approx. 31,000 square feet; 94% leased

Williamson Business Park: 2 properties; approx. 31,000 square feet; 25% leased



Williamson Business Park

Completed in Q2 2014
Two 15,360 SF buildings
25% leased to Lamar Advertising

Upside Potential: Approx. 23,000 sq ft of rentable space to lease



#### Commercial Loan Investments

As of December 31, 2014 (unless otherwise noted)

CTO

Date of Investment	Loan Type	Loan Type	Asset Location	Loan Balance (1)	Rate	Maturity Date
January 2014	Mezzanine	Hotel	Atlanta, GA	\$5,000,000	12.00%	February 2019
May 2014	B-Note	Retail Shopping Center	Sarasota, FL	\$8,960,467	Libor + 725	June 2015
May 2014	First Mortgage Loan	Redevelopment of Retail	Phoenix, AZ	\$6,300,000 (1)	Libor + 800 <sup>(2)</sup>	November 2015
September 2014	Mezzanine Loan	Hotel	Dallas, TX	\$10,000,000	Libor + 725	September 2016
November 2014	First Mortgage Loan	1,000 Acres Entitled Land	Ormond Beach, FL	\$1,000,000	Libor + 725	November 2015
Total Commercial L	oan Investments			\$31,260,467		
Weighted Average Y	field & Duration				8.40%	1.4 yrs

#### Fundamental Investments • Opportunistic Yields

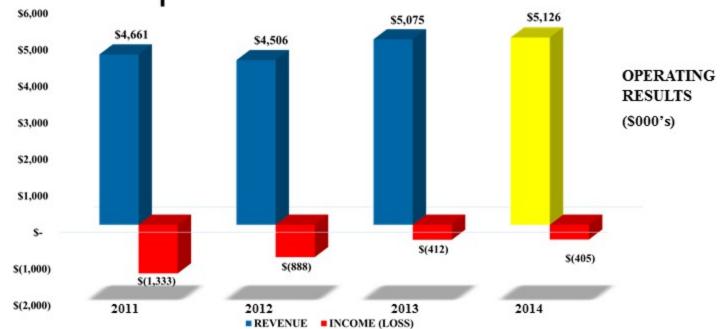


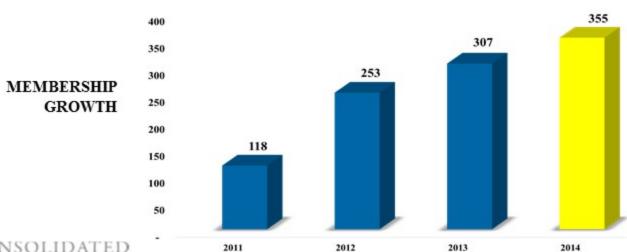
Daytona

<sup>(1)</sup> Assumes Full Commitment drawn on First Mortgage Loan for Redevelopment of Retail in Phoenix

<sup>(2)</sup> Rate changed to Libor + 800 in February 2015

# Golf Operations











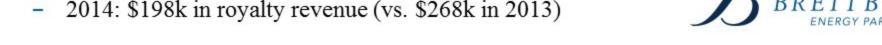






#### Subsurface Interests

- Lease with Kerogen Florida Energy Co.
  - Amended 8-year oil exploration lease
    - Sept 2014 \$600k payment drilling requirements
    - Sept 2014 \$1.9mm payment 4<sup>th</sup> year rent payment
    - Leased acres total 42,000 in Hendry County, FL
    - Renewable each September for remaining 4 years at Lessee's option
  - 2014: \$3.5mm in revenue (vs. \$2.6mm in 2013)
- Lease with BreitBurn Energy 2 Operating Wells
  - 2014: \$198k in royalty revenue (vs. \$268k in 2013)

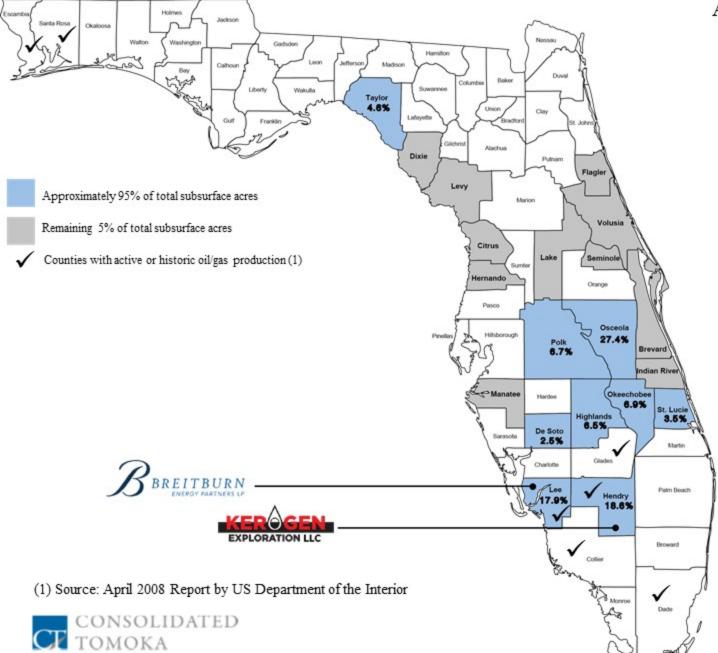


- Book value \$0
- 136,000 acres in Lee and Hendry Counties currently not under lease
- No capital investment requirements for CTO





<u>Subsurface</u> Interests



Average success rate for wells drilled in Florida between 1995-2008 was 77% (1)

CTO owns full or partial interest in approximately 490,000 subsurface acres

County	Acreage
Osceola	134,168
Hendry	91,355
Lee	87,447
Okeechobee	33,687
Polk	32,793
Highlands	31,635
Taylor	22,512
St. Lucie	17,143
De Soto	12,274
All other counties	26,986
TOTAL	490,000

#### Other Sources of Revenue and Cash

- Agriculture (Outsourced)
  - Approximately 4,000 acres in hay and hunting leases
  - Approximately 6,300 acres in timber production
  - 2014: \$278k in revenue (vs. \$276k in 2013)
- Billboards Leased by Lamar Outdoor & CBS Outdoor
  - 21 Billboards: 18 on I-95
  - 2014: \$197k in revenue (vs. \$189k in 2013)
- Cash from Impact Fees: No P&L impact
  - 2014: \$537k (vs. \$232k in 2013)
- Mitigation Credit Revenue
  - 2014: \$389k (vs. \$0k in 2013)
- Fill Dirt Excavation Revenue
  - 2014: \$119k (vs. \$0k in 2013)









### CTO Highlights

Portfolio

Daytona

# Segment Income\*

\$ in millions)	<u>2014</u> <u>\$</u>	<u>2013</u> <u>\$</u>
Income Properties	13.02	11.49
Commercial Loan Investments	2.19	1.71
Real Estate Operations (1)	8.63	2.29
Golf Operations	(0.41)	(0.41)
Agriculture and Other Income	0.09	<u>0.13</u>
Total Segment Income	<u>23.52</u>	<u>15.21</u>
Total Segment Income Growth	54.6%	
(1) Acres Sold	99.7	11.7

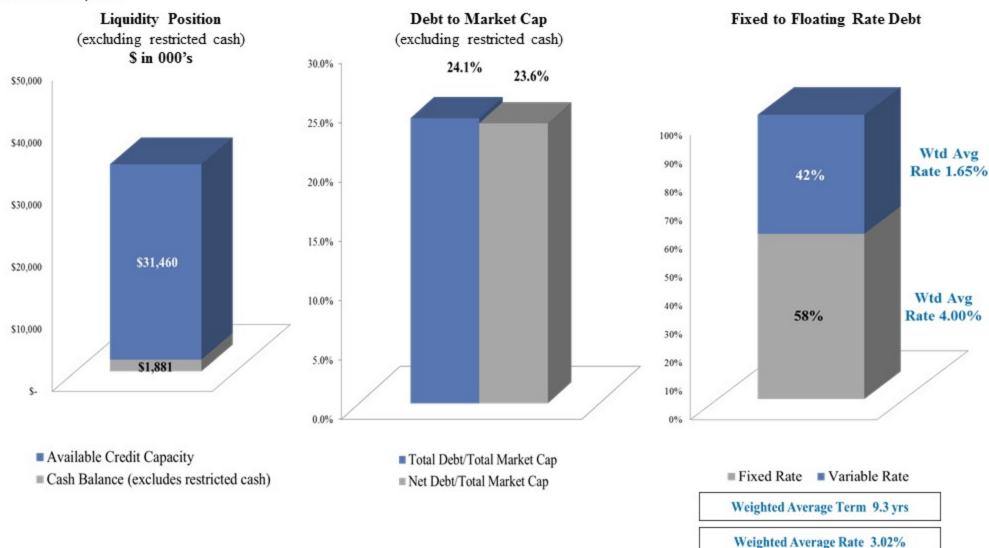
<sup>\*</sup>Revenues less direct cost of revenue



Growing Cash Flow

## Debt Summary

As of December 31, 2014





Low Leverage • Majority Fixed Rate

## CTO Advantage

Source: CTO estimates and publicly available documents All information as of December, 2014; CTO information as of December 31, 2014

	Implied Cap Rate	Dividend Yield	2015E FFO Multiple	Top Three Tenants	Credit Rating	Avg Lease Term (Yrs)	Debt+Pref/ Market Cap
CONSOLIDATED TOMOKA	N/A	N/A	N/A	CVS (1) Walgreens Lowe's	N/R BBB A-	9.2	24%
AGREE REALTY CORPORATION	6.80%	5.1%	14.20x	Walgreens Wawa CVS	BBB BBB+ BBB+	11.6	26%
GRAMERCY PROPERTY TRUST	6.20%	2.9%	15.20x	Bank of America Nokia Solutions & Networks Adesa Texas (KAR Holdings)	A N/R B+	8.9	36%
NATIONAL RETAIL PROPERTIES NYSE:NNN	5.50%	3.8%	20.20x	Energy Transfer Ptnrs (Sunoco) Mister Car wash The Pantry, Inc.	N/R N/R B+	12.0	28%
American Body Capad Gibbal Trust	N/A	N/A	10.80x	Red Lobster Walgreens CVS	NR BBB BBB+	12.2	57%
SPIRIT REALTY CAPITAL	6.60%	5.4%	14.70x	Shopko Walgreens 84 Lumber	N/R BBB N/R	10.8	44%
EPR Properties	6.80%	5.8%	14.40x	American Muti-Cinema Regal Cinemas, Inc. Cinemark USA, Inc.	B B+ BB-	13.6	37%
REALTY INCOM	E 5.30%	4.2%	19.70x	Walgreens FedEx Dollar General	BBB BBB BBB-	10.4	31%
Total/Average (excluding CTO)	6.20%	4.5%	15.60x			11.4	37%

(1) Guaranteed by Holiday CVS, L.L.C. a wholly-owned subsidiary of CVS Caremark





#### 2015 Guidance

Earnings per share (on a fully diluted basis)	\$2.80 - \$3.10 per share
Acquisition of Income-Producing Assets	\$70mm - \$90mm
Target Investment Yields	6% - 9%
Disposition of Non-Core Income Properties	\$7mm - \$15mm
Target Disposition Yields	7.5% - 9.5%
Land Transactions (sales value)	\$25mm - \$35mm
Leverage Target (as % of Total Enterprise Value)	< 40%



#### Where does the Stock Market Value our Land?

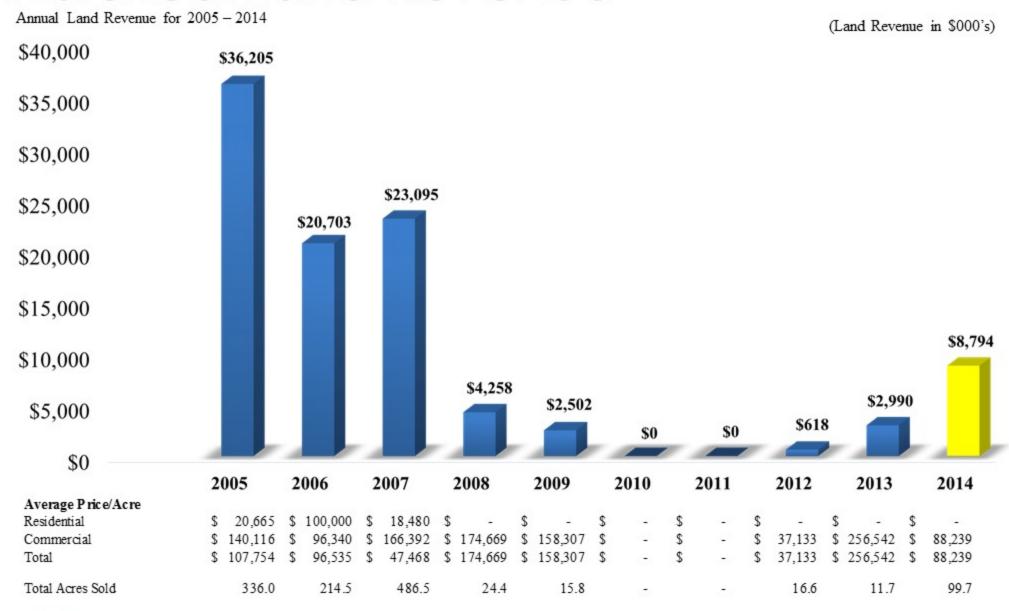
**Trading Value of Land** 

Shares	5,881,660
Share Price (as of February 26, 2015)	\$58.91
Market Capitalization (as of February 26, 2015)	\$346,488,591
Long-Term Debt	\$103,940,011
Deferred Income Taxes (Net)	\$34,038,442
Other Liabilities	\$9,539,603
Less: Book Value of Income Properties, Golf, Mortgage Loan & Other	
Assets	(\$224,386,158)
Implied Land Value (as of February 26, 2015)	\$269,620,489
Approximate Acres	10,500
Implied Land Value/Acre (as of February 26, 2015)	\$25,678

All amounts as of December 31, 2014 unless otherwise noted



#### Historical Land Revenue





Harvesting Value: Completed Land Transactions



**Sold** 20.96 acres \$30k/ac |October 2014



**Sold** 75.60 acres \$103k/ac |August 2014



**Sold** 3.06 acres \$128k/ac | February 2014



**Sold** 2.02 acres \$317k/ac | December 2013



Sold 3.41 acres

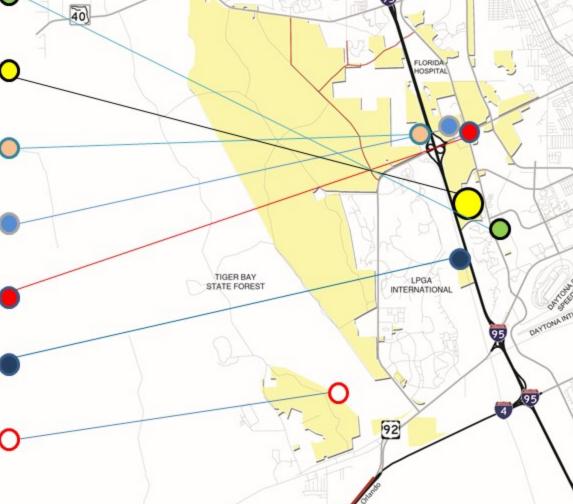




**Sold** 6.23 acres \$168.5k/ac | December 2013



**Sold** 16.60 acres \$37k/ac | June 2012





Sold 128.0 Acres • Average Gross Price \$97k/acre

Harvesting Value: Potential Land Transactions

WEST OF I-95

Potential Transaction 1

**Buyer: Minto Communities** 

Approx. 1,600 acres

Potential Transaction 2

Approx. 15 - 20 acres

EAST OF I-95

Potential Transaction 3

Approx. 12 - 16 acres

Potential Transaction 4

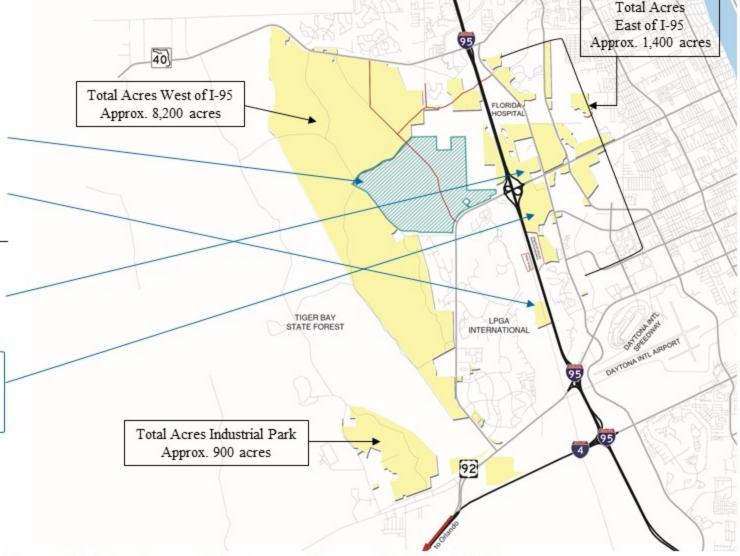
Approx. 30 - 40 acres

**Potential Transaction 5** 

Approx. 15 - 20 acres

Potential Transaction 6

Approx. 2-5 acres



Total Potential Sales of More than \$47 million

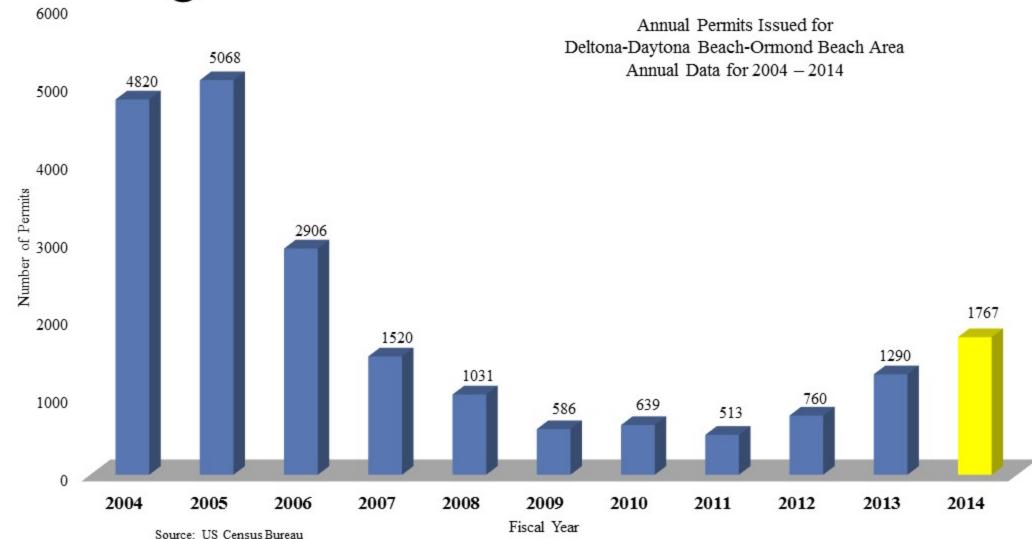


## Shareholder Friendly

- Share buy back: 25,836 shares in Q1 '14 for \$928k (avg price \$35.92/share)
- Board of Directors reduced to 7 in 2014 from 11 in 2011
- Increased dividend since 2011 from \$0.04 to \$0.07 per share (annualized)
- Annual election of board (eliminated staggered elections)
- Additional disclosure and transparency
- Improved shareholder communications
- Implemented claw-back provision for equity incentive plan
- Implemented say on pay
- Increased director stock ownership requirements
- Discontinued executive perks
  - Terminated defined benefit pension plan & deferred compensation plan
  - Eliminated Car allowance and club membership
- Executive compensation heavily weighted to share price performance
- No poison pill



## Housing Rebound



Single Family Homes on the Rebound

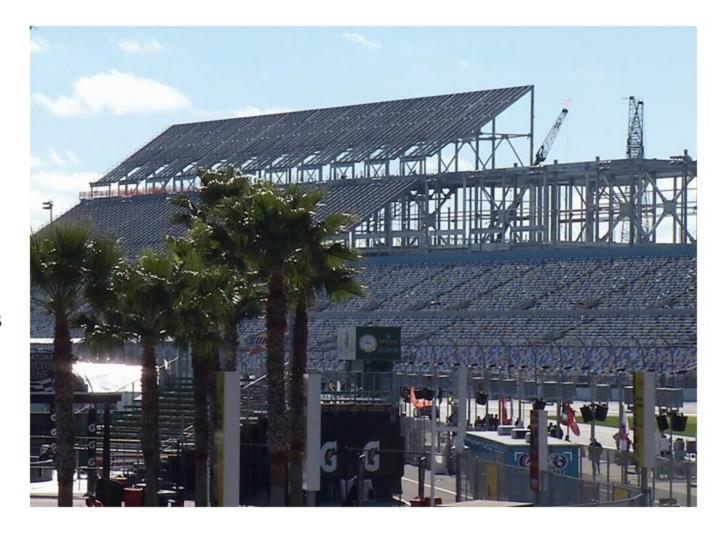


#### Home of NASCAR



- \$400mm renovation of Daytona International Speedway creating
  - 1,200 direct jobs
  - 101,000 seating capacity and 53 suites
  - Projected completion date: January 2016

#### DAYTONA RISING





## Large Commercial Development

### ONE DAYTONA

- Approved for a 180-acre development including entertainment, restaurants, retail, hotel and residential uses
- Several hundred million dollars invested locally
- Anchored by Bass Pro Shops
   & Cobb Theatres
- Marriott branded hotel announced
- City and County investing
   \$20mm in infrastructure





#### World-Class University

#### **EMBRY-RIDDLE**Aeronautical University

- \$39mm, 140k SF College of Arts & Sciences building; 220k SF Student Center
- Research Park East and West on 77 acres at Daytona International Airport
  - 50k SF lab space & Diamond Aviation from Austria
  - Only wind tunnel in the country connected to an airport

#1 aeronautical university in the world





#### Expanding Air Travel Access





DAILY NON-STOP FLIGHTS TO JFK BEGINNING FEBRUARY 2016

- February 2015 JetBlue announced daily non-stop service to JFK starting Jan 2016
- Volusia County to complete significant upgrade to terminal areas in 2015
- Passenger traffic up 49% in lasts 5 years





### Top Institutional Shareholders

Highlights

	Shareholder	Shares	%
WINTERGREEN	Wintergreen Advisers LLC	1,543,075	26.30
<b>BLACKROCK</b>	BlackRock Institutional	364,208	6.21
Andalusian Capital Partners, LP	Andalusian Capital Partners, LP	189,422	3.21
Dimensional	Dimensional Fund Advisors, Inc.	177,070	3.02
Vanguard°	Vanguard Group, Inc.	171,878	3.00
CARLSON .	Carlson Capital LP	82,500	1.41
STATE STREET.	State Street Corp	76,907	1.31
<b>TheRoyceFunds</b>	Royce & Associates Inc.	71,712	1.22
<b>UBS</b>	UBS AG	64,269	1.10
Northern Trust	Northern Trust Corp	63,193	1.08
	TOP SHAREHOLDERS	2,804,234	47.86%



Experienced	l Team	Started with Company
John P. Albright President and CEO	<ul> <li>Archon Capital, a Goldman Sachs Company</li> <li>Morgan Stanley</li> <li>Crescent Real Estate Equities</li> </ul>	2011
Mark E. Patten Senior Vice President and CFO	<ul> <li>Simply Self Storage</li> <li>CNL Hotels &amp; Resorts</li> <li>Vistana Inc.</li> <li>KPMG</li> </ul>	2012
Daniel E. Smith Senior Vice President – General Counsel and Corporate Secretary	<ul> <li>Goldman Sachs Realty Management</li> <li>Crescent Real Estate Equities</li> <li>Hughes &amp; Luce LLP (now part of K&amp;L Gates)</li> </ul>	2014
Steven R. Greathouse Senior Vice President – Investments	<ul> <li>N3 Real Estate</li> <li>Morgan Stanley</li> <li>Crescent Real Estate Equities</li> </ul>	2012
Teresa J. Thornton-Hill Vice President - Corporate Counsel	<ul><li>ICI Homes</li><li>Cobb Cole</li><li>Rogers Towers, P.A.</li></ul>	2005
Jeff Robbins Director of Real Estate	<ul> <li>Robbins Development Partners, Inc.</li> <li>Broad Street Partners, LLC</li> <li>JLL</li> </ul>	2012



#### Board of Directors

		Director Since
John P. Albright	President & Chief Executive Officer of the Company	2012
John J. Allen	President of Allen Land Group, Inc.	2009
Jeffry B. Fuqua	Chairman of the Board of the Company and President of Amick Holdings, Inc.	2009
William L. Olivari	Certified Public Accountant and Partner of Olivari and Associates	2008
Howard C. Serkin	Chairman of Heritage Capital Group, Inc.	2011
A. Chester Skinner, III	Vice Chairman of the Board of the Company and President of Skinner Bros. Realty Co.	2010
Thomas P. Warlow, III	President & Chairman - The Martin Andersen- Gracia Andersen Foundation, Inc.	2010



#### Contact Us

Consolidated-Tomoka Land Co. 1530 Cornerstone Boulevard Daytona Beach, FL 32117

main: 386.274.2202

fax: 386.274.1223

email: info@ctlc.com

web: www.ctlc.com NYSE MKT: CTO

For additional information, please see our most recent Annual Report on Form 10-K, copies of which may be obtained by writing the corporate secretary at the address above, or at www.ctlc.com.

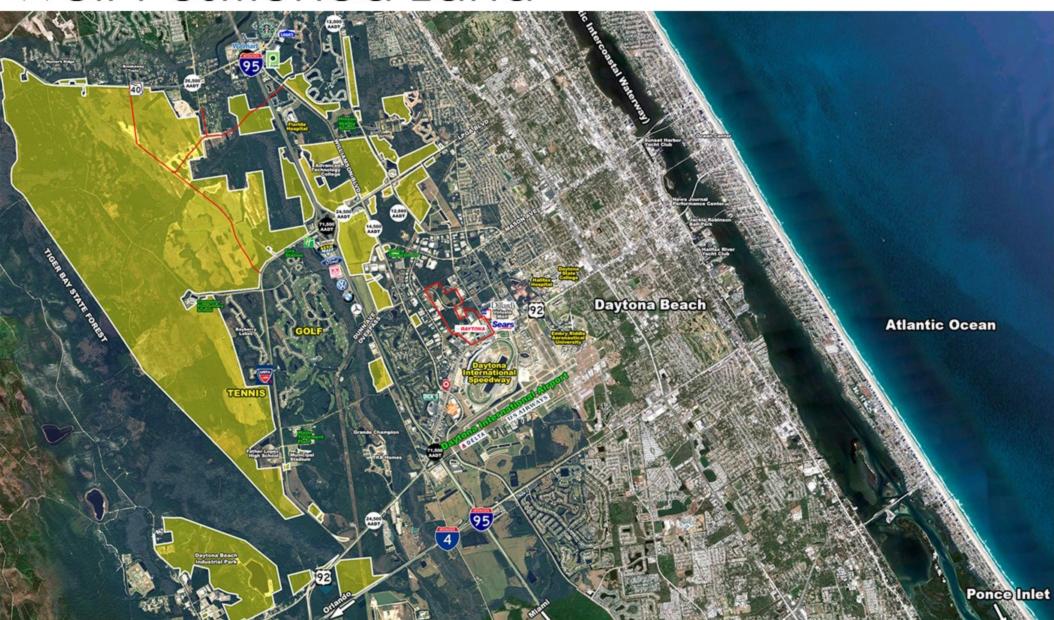
Discover Daytona West at www.exploredb.com



# **Appendix**



## Well-Positioned Land





#### Well-Positioned Land





CTO

#### CTO

### Well-Positioned Land





## Well-Positioned Land





CTO